

2004 Annual Report Edmonton Heritage Festival Association



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## **President's Report**

The 51 cultural pavilions participating in the 2004 Edmonton Heritage Festival were rewarded with outstanding weather and over 350,000 festival goers. The Laos Pavilion enthusiastically showcased their culture at the Festival this year, back for their first appearance since 1991.

The tapestry of cultures on display enriched visitors. The entertainment, food, educational material and crafts provided attendees with appreciation and understanding of the diversity of our heritage.

Our pavilion partners undertook the responsibility of providing entertainment in the Heritage Amphitheatre. Thirty-two different dance groups presented four Multicultural dance extravaganzas.

Over 6,000 people volunteered at the Festival. The enthusiasm of the volunteers was contagious and it was their efforts that made the Festival a success.

The Festival would not have been possible without the support, both financial and material, of our many sponsors. This dedicated and ongoing commitment helps ensure that the Festival stays admission free. Page 15 provides a complete list of the sponsors.

Prior to the start of the Festival, the Association completed a major upgrade to the electrical grid installed in Hawrelak Park, at a cost of \$75,000. This was made possible by the financial support of the Province of Alberta and the City of Edmonton, who partnered with the Association. Director Joe Messmer is to be congratulated for planning the upgrade, supervising the work and doing much of the labour needed.

In December 2003, Jack Little joined the Edmonton Heritage Festival Association as Executive Director. Jack brought extensive business, management, marketing and volunteer experience, benefiting the Festival with sound management and fundraising expertise.

The Board made a commitment to improve relations with our Pavilion Partners, improving communication and seeking input on new initiatives. Jack was instrumental in implementing these commitments, resulting in the return of pavilions that had dropped out of the 2003 Festival.

Jack undertook the responsibility of Site Manager at the Festival. He is to be commended for the effective and efficient way the site operated.



The Edmonton Heritage Festival Association updated its Strategic Plan in September 2004. This will provide a road map for the future, ensuring the Festival continues to be the largest multicultural festival in North America.

As part of our commitment for more effective communication, a Governance Committee was struck, with representation from the Board, past presidents and the pavilions. An interim report provided to all pavilions prior to the Festival will form the basis for ongoing discussions in the upcoming fiscal year.

Three directors stepped down from the Board, because of their personal and professional commitments. I would like to thank Ed Fafard, Patrick Doyle and Harry Grewal for their dedication and support of the Festival.

Three new directors joined the Board. Mary Jane McLaughlin provides valuable expertise in volunteer development and not for profit Board governance. Naamah Segura is a long time volunteer with the Festival. As a Chartered Accountant, Elaine Wry will enhance our financial controls.

I would also like to recognize the hard work done by our staff. In addition to Jack, Marnie Law was our institutional memory, coordinated our administration, organized our volunteers and programmed the Children's Corner. Tamisan Benz brought high energy to the task of promoting the Festival.

2005 marks Alberta's 100<sup>th</sup> Anniversary as a province and the Edmonton Heritage Festival's 30<sup>th</sup> Anniversary. The Heritage Festival looks forward to showcasing Edmonton and Alberta's cultural history and diversity in the 2005 Festival to be held July 30 to August 1, 2005.

In closing, I would like to express my appreciation to fellow Board members for their commitment and support.

Ian Taylor President



**Mission**: "To promote public awareness, understanding and appreciation for cultural diversity through an annual summer festival, as well as to provide education events, programs and/or projects on a year-round basis."

**Vision**: "Presenting an annual summer festival showcasing the diverse cultures of our community. Providing year-round activities and programs that highlight our community's great and varied cultural heritage. Becoming the primary resource to educate the community on diverse cultures."

### 2004 in Review

The twenty-ninth annual Edmonton Heritage Festival was held in Hawrelak Park in Edmonton on July 31, August 1 & 2, 2004. The theme selected for the 2004 edition of the Edmonton Heritage Festival was "Come Share Our Culture". Almost perfect weather conditions greeted over 350,000 visitors to the 2004 Festival.

Festival visitors had the opportunity to experience, first hand, the diverse traditions of the many people from other lands who have chosen to call Canada their home. The Edmonton Heritage Festival strives to be a Festival for everyone by remaining admission and alcohol free.

The 51 participating cultural pavilions showcased a variety of entertainment, cuisine and arts and crafts, with offerings that appeal to all ages and tastes. The Edmonton Heritage Festival was proud to welcome the Laos pavilion back after an absence since 1991.

The main attraction for visitors to the Edmonton Heritage Festival are the cultural pavilions, each operated by a non-profit ethno-cultural organization. Each pavilion is responsible for presenting the cuisine, entertainment, and arts and crafts traditional to their culture. This diversity of pavilions reflects the vibrant nature of Edmonton's multicultural communities.

Volunteers at each cultural pavilion do activities and presentations. Over 6,000 individuals among these groups offering their time, energy, pride, talents, and expertise to present the traditions they are so very proud of and have brought to Canada for the enjoyment of all.

Festival visitors were encouraged to donate non-perishable food items for the Edmonton Food Bank Patrons. The result has made our event the Edmonton Food Bank's single largest annual food drive, with over 43,300 kilograms of food collected in 2004.



A new initiative in 2004 was the Food Bank's "Tickets Please" program. Festival visitors donated left over food tickets to the Food Bank, which generated \$11,320 for this most worthy organization.

### **Festival History**

In 1975, eleven ethno-cultural communities came together to present their food, entertainment, arts and crafts and cultural traditions to stage the first Edmonton Heritage Festival. From these humble beginnings the Edmonton Heritage Festival has grown from a one-day event, into the World's largest three-day celebration of cultural diversity. More than sixty cultures work in harmony to showcase the richness they have added to our Canadian culture with respect for each other's differences and accenting their similarities. The Festival is held each year in Edmonton's scenic Hawrelak Park, which provides a stunning backdrop to showcase this unique event.

## **Heritage Amphitheatre**

In addition to the pavilion entertainment, performances were held at the Heritage Amphitheatre, situated in the heart of Hawrelak Park. The Amphitheatre is an outdoor venue, constructed by the Edmonton Heritage Festival Association in 1986. With fixed seating of approximately 1,150, there is room for an additional 2,000 spectators in the surrounding bowl via grass seating. The Amphitheatre plays host to a variety of performances and events over the course of the three-day Festival.

A new entertainment format was introduced in 2004. Our pavilion partners undertook the responsibility of providing entertainment in the Heritage Amphitheatre. Thirty-two different dance groups, many performing more than once, presented four Multicultural dance extravaganzas. Under the capable direction of Artistic Director Michael Kurylo, talented volunteers of all ages showcased diverse entertainment to over 4,000 spectators

On Monday afternoon, the Heritage Amphitheatre was the site for a Citizenship Ceremony. The Honourable Judge Bahtia welcomed 80 new Canadians as they took the oath of citizenship in an impressive ceremony that has been part of the Festival since 1987.

### **Prince and Princess**

Each year a boy and a girl between the ages of eight and twelve, representing two different participating cultures at the Festival, are selected as Festival Prince and Princess. These children serve as goodwill ambassadors during the Festival, and symbolize the hope we have in our children that theirs will be the first



generation to carry no prejudices towards people of other cultures. The Prince and Princess attend many of our formal functions. This year:

- Princess Danielle Ann Yu was from the Filipino Pavilion
- Prince Tino Sucic was from the Croatian Pavilion

### Children's Corner

Another program offered is the Children's Corner and Through the Eyes of a Child. Children's Corner programming, was expanded this year thanks to the efforts of Marnie Law and numerous volunteers. This is an area where younger children are educated about different cultures, through games and play. All the activities are provided free of charge, and included such standard activities as face painting, making ethnic related crafts and learning games and dances from other lands.

### **Community Partners**

Other community partners in 2004 were:

- The U of A Faculty of Extension
- Concordia University College of Alberta

Both provided valuable information on the education their institutions provide.

#### **Food Tickets**

2004 was the second year that festival patrons purchased food tickets that were redeemed at pavilions for food and beverages. The pavilions then redeemed the tickets for cash from the Edmonton Heritage Festival Association.

The Edmonton Heritage Festival Association built on its experience from 2003 and improved the ticket distribution, ticket pricing and redemption. Food ticket commissions were \$117,417, while expenses were \$18,449, resulting in net revenue to the Festival of \$98,968.

In order to continue an admission free Festival, the sale of food tickets will continue in the future.

### 50/50 Raffle

2004 saw the introduction of a new fundraising initiative. Festival volunteers sold the tickets, from designated trailers and areas. Half of the funds raised daily went to the lucky winning ticket, and the remaining half to the Edmonton Heritage Festival Association.



Raffle sales were \$6,526, while expenses and prizes were \$6,653, resulting in a loss of \$127.

While the raffle was not as successful as originally hoped, it will be repeated in 2005. We intend to build on the lessons learned and make this a successful fundraiser in 2005.

All the winning tickets were not claimed. The unclaimed prize money, totaling \$5,677, will start the prize pool at the 2005 50/50 raffle.

## Strategic Plan

The Edmonton Heritage Festival Association started a review of its Strategic Plan during 2003. Following a meeting with Past Presidents and current Board members, it was decided that the Association should focus on four strategic areas:

- 1. Operational, including volunteers, on-site Festival improvements and year-round activities
- 2. Governance
- 3. Communications
- 4. Finance

To provide input to the Strategic Plan, the Association created a survey that was sent to all cultural groups who had participated in the Festival over the last five years. It included questions regarding:

- The optimal number of pavilions on-site during the Festival
- Operational improvements
- The placement of entertainment stages

The Strategic Plan was finalized in September 2004 and elements of it have already moved forward to respond to concerns from stakeholders.

### **Governance Committee**

To assist the Association in reviewing how the Association is governed, the Board established a Governance Committee, chaired by Director Robert Noce. Members consisted of Past Presidents, current Board members and pavilion organizations. The Committee's mandate was to look at the following aspects of governance:

- Membership criteria
- Election of directors



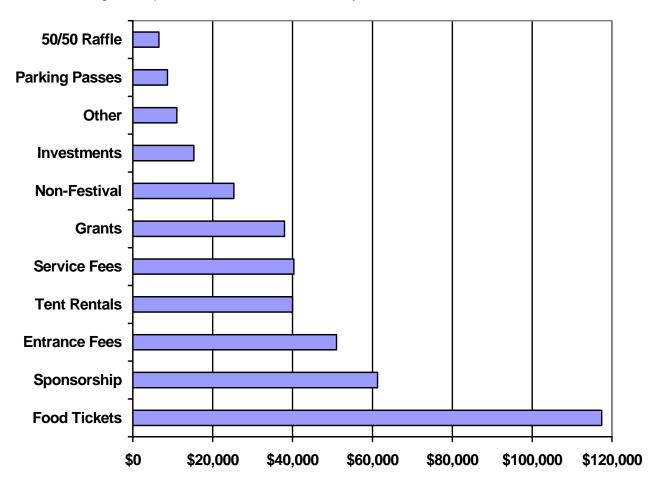
- Should pavilion representatives be on the EHFA Board of Directors?
- What are the logistics (e.g. legal and procedural) of making changes?
- Make recommendations on all the above including how it would work if change is proposed, and how the change would take place.

The Committee put forward an interim report at the Spring 2004 pavilion meeting. This allowed for discussion over the summer and was the basis for detailed discussion with the pavilions in November. The Planning Committee is preparing detailed proposals for discussions with pavilions in 2005.

## Financial Summary

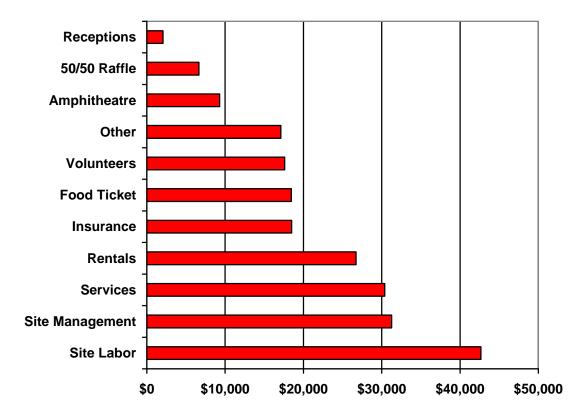
The Edmonton Heritage Festival Association had a successful year, with an operating surplus of \$16,861, as opposed to an operating loss of \$19,183 in the 2003.

The following chart provides a revenue summary.





Festival costs are the majority of the expenses incurred by the Association. The following chart provides details of the 2004 Festival.



Following are extracts from the financial statements of the Edmonton Heritage Festival Association:

- Statement of Financial Position
- Statement of Changes in Net Assets
- Statement of Operations
- Statement of Cash Flows

The audited financial report can be reviewed at:

Edmonton Heritage Festival Association 202, 10715 – 124 St Edmonton, Alberta T5M 0H2

Telephone: (780) 488-3378



## Statement of Financial Position Year Ended October 31, 2004

	2004	2003
ASSETS		
CURRENT  Cook in Book	\$ -	¢ 20.042
Cash in Bank Term Deposit	ъ - 5,767	\$ 20,912
Accounts Receivable and Accrued	1,596	15,337
Goods and Services tax recoverable	10,663	-
Prepaid Expenses	12,062	13,931
	30,088	50,180
TENTS, EQUIPMENTS AND BUILDINGS	33,188	-
INVESTMENT	311,029	295,952
	\$ 374,305	\$ 346,132
LIABILITIES AND NET ASSESTS CURRENT LIABILITIES		
Cheques issued in excess of cash in bank	\$ 10,056	\$ -
Accounts payable and accrued	23,658	27,403
Goods and services tax payable		4,472
Deferred revenue	4,706	1,000
Unclaimed 50/50 raffle funds	5,767	
	44,187	32,875
NET ASSETS		
Internally restricted	464,632	464,632
Unrestricted	(134,514)	(151,375)
		, , -/_
	330,118	313,257
	\$ 374,305	\$ 346,132



# Statement of Changes in Net Assets Year Ended October 31, 2003

		<u>-</u>	2004	2003
	Internally Restricted	Unrestricted	Total	Total
BALANCE, beginning of year	\$ 464,632	\$ (151,375)	\$ 313,257	\$ 332,440
Excess (deficiency) of revenues over expenses	-	16,861	16,861	(19,183)
Tents Purchased, net	-	-	-	-
Internally imposed restriction		-	-	
BALANCE, end of year	\$ 464,632	\$ (134,514)	\$ 330,118	\$ 313,257



# Statement of Operations Year Ended October 31, 2004

	2004	2003
REVENUE		
Festival income	\$274,926	\$202,688
Advertising, sponsorship and donations	61,288	48,053
Grants	37,971	39,220
Non-festival revenue	25,290	19,460
Investment Income	15,276	12,732
Casino proceeds, net	-	37,910
	414,751	360,063
EXPENSES		
Festival Expenses	220,714	212,399
Publicity and advertising	73,682	48,048
Administrative salaries and benefits	50,468	58,747
Office and miscellaneous	13,108	12,370
Professional fees	9,375	6,926
Fundraising expense	8,000	-
Office rent	7,939	6,500
Expenditures in respect of non-festival tent rentals	5,466	11,160
Meetings Telephone and internet	4,886 4,279	3,380 4,394
Automotive	3,682	4,998
Conventions, workshops and seminars	3,595	921
Repairs and maintenance	1,928	-
Insurance	1,646	1,371
Amortization of tents, equipment and buildings	1,278	5,059
Bad debts (recovery)	(2,069)	2,973
<u>.</u>	407,977	379,246
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES		
FROM OPERATIONS	6,774	(19,183)
OTHER INCOME		
Provision for recovery of prior year GST	6,260	-
Electrical upgrades	3,827	
	10,087	<u>-</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	\$16,861	\$(19,183)



## Statement of Cash Flows Year Ended October 31, 2004

	2004	2003
CASH PROVIDED BY (USED FOR)		
OPERATING ACTIVITIES  Excess (Deficiency) of revenues over expenses	\$ 16,861	\$ (19,183)
Item not affecting cash:	Ψ 10,001	Ψ (10,100)
Amortization of tents, equipment and buildings	1,278	5,059
	18,139	(14,124)
Changes in non-cash current operating assets and liabilities:		
Accounts receivable and accrued	13,741	30,946
Goods and services tax recoverable	(10,663)	
Prepaid expenses	1,869	576
Accounts payable and accrued	(3,744)	(512)
Goods and service tax payable Deferred revenue	(4,472) 3,706	4,472 (407)
Unclaimed 50/50 raffle funds	5,767	(407)
Retiring allowance payable		(8,500)
	6,204	26,575
	24,343	12,451
INVESTING ACTIVITIES		
Proceeds on disposal of equipment	900	_
Purchase of buildings and equipment	(35,367)	(5,059)
Purchase of investments	(15,077)	(12,475)
	(49,544)	(17,534)
DECREASE IN CASH	(25,201)	(5,083)
Cash, beginning of year	20,912	25,995
CASH (DEFICIENCY), end of year	\$ (4,289)	\$ 20,912
CASH (DEFICIENCY) CONSISTS OF: Cash in bank Term deposit	\$ (10,056) 5,767	\$ 20,912
	\$ (4,289)	\$ 20,912



## **Board of Directors**

**President** 

Ian Taylor

**Executive Director** 

Edmonton Satellite Bingo

Past President

Donna Kline, FCA

Director, Professional Standards

Institute of Chartered Accountants of

Alberta

**Vice Presidents** 

Bill Chrapko

Retired

Corinne Pohlmann

Director of Provincial Affairs,

Alberta/NWT

Canadian Federation of Independent

Business

Treasurer

Maria Holowinsky

Vice President

Adroit Investment Management

Secretary

Chris Davey

**Project Manager** 

Incite Solutions Inc

**Directors** 

Mary Jane McLaughlin

**Business Consultant** 

Josef Messmer

Retired

Hatem Naboulsi

Businessman

Robert Noce

Barrister & Solicitor

Duncan and Craig, LLP

John Rudolph

President

Nation Wide Home Services

Naamah Segura

Marketing Analyst

Elaine Wry, CA

Manager

Daye and Company

Staff

Jack Little

**Executive Director** 

Marnie Law

**Executive Assistant/Volunteer** 

Coordinator

Festival Staff

Tamisan Bencz – Coordinator of

Marketing & Communications



### **Our Partners**

#### **Cultural Associations**

Aboriginal Japanese
Afghan Korean
Arabic Kurdish
Bangladeshi Laos

Borneo Malaysian-Singaporean

Bosnia-Herzegovina Mexican Caribbean Nepal Chilean Nicaraguan Chinese Nigerian Pakistani Croatian Dutch Peruvian Ecuadorian Polish Ethiopian Polynesian

Fijian Portuguese
Filipino Romanian
French Scandinavian
German Serbian
Hellenic Sri Lankan
Guatemalan Taiwanese

Hong Kong Thai
Hungarian Turkish
Ibero American Uganda
Indian Ukrainian
Irish Vietnamese

Israeli Italian

### **Sponsors**

Accu-Tech Construction Geographic Air Survey Ltd.
Alberta Co-op Taxi Jet Label & Tape Ltd.

Alley Kat Brewing Company Kiwanis Club – Edmonton Oil Capital

Welsh

Alta-Fab Structures Ltd. McDermid Studios Ltd.
Arrowhead Spring Water Precision Giant Systems Inc.
Canada Safeway Recreation Vehicle Dealers Assn

Canadian Waste Management Red Arrow

Cat Rental Store Rogers Wireless

The Coast Edmonton Plaza Royal Treats Ice Cream

Coca Coal Bottling Ltd. Sherwood Hotel & Conference

GE Capital Modular Space Centre – Best Western



South Edmonton Lions Special Event Rentals Stedelbauer Chev Olds Vanguard Inc Your Gold Works

### **Media Partners**

EZ Rock 104.9 CFRN TV 92.5 Joe FM The Edmonton Journal Access – The Education Station CKER Radio A-Channel 630 CHED CISN Country Shaw TV

### **Government And Related Partners**

The City of Edmonton
Community Facility Enhancement Program
The Edmonton Arts Council
Alberta Community Development

## **Community Partners**

Capital Health Authority
Child Find Edmonton
Citizenship and Immigration Canada
Edmonton Bicycle Commuters' Society
Edmonton Police Service
Edmonton Transit System
Edmonton Food Bank
John Janzen Nature Centre
South Edmonton Lions Club
Valley Zoo



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