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ONTARIO COURT OF JUSTICE (PROVINCIAL DIVISION)

HER MAJESTY THE QUEEN

against

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MR. GAS LIMITED

15

R E A S O N S F O R J U D G M E N T
GIVEN BY THE HONOURABLE JUDGE D.W. DEMPSEY
on August 11, 1995, at OTTAWA, Ontario

20

CHARGE:

25

APPEARANCES:

G. Assad, Esq.

Counsel for the Crown

R. Wakefield, Esq.

Counsel for the defendant

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5 Quebec, contrary to section 61(1)(a) of the
Competition Act, as amended, and did thereby
commit an indictable offence, contrary to
section 61(9) of the said Act.

10 The accused corporation is also charged in the
third count in the Information that between and
including the 4th day of August, 1992 and the
15 5th day of August, 1992, at or near the Village
of Limoges, in the East Region, in the Province
of Ontario, being a person engaged in the
business of supplying a product, to wit, retail
gasoline, unlawfully did, directly or
20 indirectly, by a threat, or any like means,
attempt to influence upward or to discourage
the reduction of the price at which Caltex
Petroleum Inc., carrying on business as Caltex,
25 supplied or offered to supply the said product
on St. Joseph Boulevard, in the City of
Gloucester, in the Province of Ontario,
contrary to section 61(1)(a) of the Competition
Act, as amended, and did thereby commit an
30 indictable offence, contrary to section 61(9)
of the said Act.

5 The accused, as well, is further charged on or
about the 4th day of August, 1992, at or near
the City of Cornwall, in the East Region, in
the Province of Ontario, being a person engaged
10 in the business of supplying a product, to wit,
retail gasoline, unlawfully did, directly or
indirectly, by a threat, or any like means,
attempt to influence upward or to discourage
the reduction of the price at which Seaway Gas
15 and Fuel Limited, carrying on business as
Seaway, supplied or offered to supply the said
product at or near Cyrville Road, at or near
the City of Gloucester, in the Province of
Ontario, contrary to section 61(1)(a) of the
20 Competition Act, as amended, and did thereby
commit an indictable offence, contrary to
section 61(9) of the said Act.

25 The accused is further charged with further
offences as contained in counts five through
ten in the Information, alleging similar types
of offences as contained in count number three,
30 except for the location and the individual
corporation that it was dealing with. The

5 accused has elected to be tried by this Court.

10 At the commencement of the trial both the Crown
and the accused agreed that in order to
expedite the trial that agreed statements of
fact would be filed. The said agreed
statements of fact are Exhibits 1, 2, and 5 at
trial. Exhibit 5 is the addendum to the agreed
statement of facts.

15 It is agreed that in regards to the second
count in the Information that the relevant time
frame involved is the period from June 1st,
20 1988 to June 2nd, 1993, both inclusive.

25 The accused is a company incorporated under the
Canada Business Corporations Act and has been
engaged in the retailing of gasoline, mainly in
Eastern Ontario, since 1972. It operates 71
service stations, six car washes and 25
convenience stores in Ontario and Quebec. It
30 is considered as an independent, being one of
13 such independents in the Ottawa area, who
have a total of 91 outlets and 32.5 percent of

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the total gasoline sales.

10
In the Ottawa area there are also three major gas retailers as well as two regional majors, with a combined total of 149 outlets and sales accounting for 67.4 percent of the total gasoline sales.

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Mr. Gas Limited does not operate a given outlet, but enters into service station operation contracts with individuals who are paid a commission based on the amount of gasoline sold at that location. It maintains the right to set pump prices. The accused has one affiliate company, being Mr. Gas Properties Incorporated, which owns the land that Mr. Gas Limited leases as service station sites.

25
During its day-to-day operation the accused has its operators prepare retail price surveys which contain the names of its competitors in each of its markets. The price surveys are used by the company to set retail prices.

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5 The accused establishes a pricing policy for
each of its stations. Competitors are
identified according to the specific market in
which they compete and the pricing policy for
that competition is shown.

10 During the relevant time period certain pricing
norms or standards, as they were referred to in
the agreed statement of facts, were being
15 followed in the Ottawa area. The basic
convention was that independents would price
four-tenths of a cent below majors, for the
same type of product, and that self-serve was
20 two-tenths of a cent less than full-service.

25 The agreed statement of facts as well indicates
that the pricing policy of the accused is to
set the highest possible price without being
undersold by the competition and that while it
is in the business to earn profit as an
independent, it tries to price under the major
oil company service stations. Its pricing
30 philosophies will vary on the specific market,
but its price will rise when one of the majors

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move up.

10
It is agreed that the accused's product is gasoline, which is a homogeneous product not easily differentiated from another supplier's product and consequently convenience of location and the price of gasoline are their most critical competitive factors.

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In addition, it is agreed that the accused as well as the entire retail petroleum industry are acutely price sensitive and must continuously monitor the retail gas price market.

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While the accused, according to the agreed statement of facts, strives to gain a price advantage over retail outlets operated by the major oil companies, it is generally recognized that it would not attempt to undersell competing independent stations under normal market conditions.

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The company's pricing standard is to match

5 prices posted by independent competitors during
normal market conditions and in order to do so
requires each of its service stations to survey
retail prices in their own district and provide
same to its head office weekly.

10 During periods of market instability, for
example during a price war, the respective
operators will sometimes be required to file
price surveys daily, and on some occasions of
15 extreme market instability, four to five times
per day.

20 In periods of price decrease operators are
naturally inclined to report price changes in
order to remain competitive in their market and
to protect their volume and commissions.

25 However, in periods of increasing prices and
especially at the end of a price war, when
prices are being restored to their original
levels, there is a tendency acknowledged for
30 operators to resist reporting price increases
as they would rather keep their gas prices low

5 to give themselves a temporary price advantage
and hopefully higher volume and higher
commissions over their competitors with higher
prices.

10 This practice of failing to notify head office
of a competitor's price increase has led to a
practice whereby the head office of
independents in the retail petroleum industry,
15 including the accused, notify competitors of
their current retail prices and ascertain the
competitor's current retail price.

20 Once competitors are advised that a price
restoration is in progress it is hoped that
these competitors will react and raise their
retail price to the newly restored level.

25 In the agreed statement of facts Mr. Phillippe
Gagnon, the president of Mr. Gas Limited,
describes that if a price survey reveals that
one competitor has moved up, as a rule, so will
30 Mr. Gas. In areas where Mr. Gas is not a major
player, they will not move first, but where it

5 has an important concentration of stations, it
will in fact lead a price restoration.

10 A 24 hour period is usually allowed to monitor
competitors following a price increase and
during that time period Mr. Gas advises the
head office of its competitors of the increase
in price with the hope that any competitor
15 lagging behind in restoring its price will
raise its price. If the restoration attempt
fails, Mr. Gas will lower its price to match
the lagging competitor's price.

20 Mr. Gagnon admits that the practice of advising
competitor's head office of an attempted price
restoration has been going on for years as he
describes the independent gas retail industry
as a tight-knit family that follows certain
25 industry norms. He indicates, as well, that it
is generally recognized that communication of
retail gas price information between members of
the family is an industry norm.

30 The sales manager of the accused, through the

5 means of the agreed statement of fact,
indicates that he, along with the pricing
coordinator, are responsible for setting
gasoline prices at the retail level. He
confirms that during the course of a year some
10 4 to 5,000 gasoline price surveys are prepared
and processed.

15 To confirm these surveys competitors' are
contacted approximately 100 times a year. The
sales manager states that as part of his duties
and functions he would meet with the
competitors and speak to them about retail gas
20 prices as well as other matters of concern in
the retail petroleum industry.

25 It is generally recognized that calling the
competitor's head office was a cheap,
efficient, and accurate way to verify the
competitor's price and to make competitors
aware of Mr. Gas' current retail price, but not
30 the only means to do so.

This practice developed out of the recognition

5 that service station operators had a clear
self-interest in maintaining a lower retail
price than their competitors. He also confirms
that it is important for Mr. Gas to know
10 whether or not a competitor's prices are being
set out of ignorance of Mr. Gas' current retail
price or out of a deliberate consideration for
that price.

15 He admits that if his competitors did not have
that information it is possible that any
attempt by either Mr. Gas or other competitors
to restore retail prices in certain markets
20 could fail.

The pricing coordinator for the accused, in the
agreed statement of facts, indicates that under
the direction of the sales manager she orders
25 the preparation of price surveys and she
gathers information for and is responsible for
all communications to and from management.
During periods of instability in prices she may
30 receive, on average, 100 phone calls a day,
placing 50 calls herself to competitors with

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respect to retail gasoline prices and local
market conditions. She receives calls when
prices are restoring or increasing in a
particular market and Mr. Gas' prices have not
gone up.

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The purpose of these calls is to inform her of
price increases in the market in case she is
not aware of them. She recalls instances where
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a competitor would call her to inform her of a
price increase before it was posted at the
service station and while this was not a
practice at Mr. Gas, she does admit informing a
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competitor of an increase in price ordered by
the management of Mr. Gas but not yet posted by
a Mr. Gas station operator.

25
During her calls to competitors, to make them
aware of the current retail prices, the need to
restore prices is frequently mentioned.

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The agreed statement of facts, as well, refers
to the evidence of the general manager of
Mr. Gas who would state that during the

5 relevant time period he was in charge of the
day-to-day operations of the company. In
periods of price instability he acknowledges
that there was numerous communications between
his company and various competitors with
10 respect to current gas retail prices as well as
an exchange of price survey information with
competing companies. The hope is that the
competition will follow suit if Mr. Gas' retail
15 gas prices are increased.

It was stressed that communications between
head offices must take place for a price
20 restoration to be successful, as normally only
head office has the authority to set prices.
The practice of communicating between head
offices is one that has been going on for years
and is almost an industry norm.
25

He explains, as well, that when one wishes to
restore market prices, accurate, current price
information is essential. The most reliable,
30 accurate, and cheapest way to obtain that
information, according to him, is to contact a

5 key figure in the market. He states that if a
strong competitor is on side, the rest of the
market will usually follow.

10 Through the agreed statement of facts, as well,
evidence was led of the fact that area sales
supervisors, both of Mr. Gas as well as their
competitors would discuss current retail gas
pricing as well as the situation in the
15 industry. Evidence was led through the agreed
statement of facts of the practices of
competitors of the accused, who confirmed the
practice of contacting each other to ascertain
20 accurate, current retail gas prices and to
inquire about price movement in a specific
market area.

25 As indicated previously, the accused is facing
nine charges under section 61 of the
Competition Act. The alleged offences arise
out of or as a result of actions taken by the
accused following a reduction in the price of
30 regular unleaded gas by two of its competitors,
Caltex Petroleum, which will be here and after

5 referred to as "Caltex" and Seaway Gas and Fuel
Limited, here and after referred to as
"Seaway". The specific offences dealing with
those two companies are contained in the last
eight counts in the Information.

10 On or about August 4th of 1992, Caltex lowered
its price at its station on St. Joseph
Boulevard, Orleans, Ontario, from 55.9 cents
15 per litre to 49.9 cents per litre. On the same
day the evidence indicates that the accused
reciprocated by authorizing an identical price
drop at its retail station in Limoges, Ontario.
20 It is agreed that the price reduction by
Caltex, in Orleans, was hurting the accused in
an area where it had several stations. In lieu
of lowering its price in Orleans, it did so in
25 Limoges, Ontario, where the son of the owner of
Caltex operated a retail gas outlet.

30 It is admitted that the action taken by the
accused was meant to send a message to Caltex
that if it caused the accused to lose money in
Orleans, that Mr. Gas could do the same in

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Limoges. The accused's ultimate objective was to incite Caltex to restore prices in Orleans. On August 5th of 1992, the evidence indicates that Caltex raised its price to 53.9 cents per litre at its Orleans location.

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The evidence, as agreed to as well, indicates that in the weeks previous to August 4th, 1992, Seaway had been following a pattern of dropping its price 0.1 or 0.2 cents per litre below its competitors in the Cyrville Road, Orleans, market.

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On August 4th, 1992, Seaway lowered its price from 55.2 to 55.1 cents per litre. On the same day the accused, who also operates a station on the Cyrville Road, retaliated by lowering its price at its Cornwall outlet by the same 0.1 cent per litre and then proceeded to match Seaway's price at its Cyrville Road location.

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The evidence indicates that in the Cornwall market Seaway operates several stations while the accused had only one.

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On August 6th of 1992, when the accused was following a price restoration, which brought gas prices in its Cyrville Road market from 55.1 to 58.3 cents per litre, Seaway responded by dropping its prices in the same market to 53.8 cents per litre.

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The action taken by the accused in dropping its price in Cornwall was meant to fight Seaway's low price on Cyrville Road and to send Seaway a message that Mr. Gas would lower its prices in Cornwall, where Seaway is strong, in response to its price policy on Cyrville Road. The accused's action was meant to encourage Seaway to restore gas prices on Cyrville Road. On August 10th, 1993, the evidence indicates that Seaway raised its price at its Cyrville Road station to 57.9 cents per litre.

30
In September of 1992, as well, the evidence indicates that when the accused dropped its self-service price in Orleans, in order to maintain its 0.2 cent per litre advantage over the Caltex full-service station on St. Joseph

5 Boulevard, in Orleans, Caltex responded on
September 3rd, 1992, by dropping its price a
full cent below the accused's price, to 54.7
cents per litre.

10 The evidence indicates, as well, that on the
evening of September 3rd, 1992 it lowered its
price in Orleans in order to maintain its
0.2 cents per litre advantage. In addition,
15 the accused lowered its price at its Lincoln
Heights station on Richmond Road, in Ottawa, to
54.7 cents per litre. Caltex operates a
service station directly across from the
20 accused's station on Richmond Road.

25 In the agreed statement of facts it is accepted
that the price reduction at the accused's
Lincoln Heights station resulted from Caltex
lowering its price a full cent in the Orleans
market. It is also agreed that at a meeting in
Caltex's office representatives of the accused
30 inquired why Caltex was not conceding the 0.2
cents per litre advantage to the accused's
self-service stations, as dictated by industry

5 norms, which Mr. Gas indicated it would do.

10 As to count seven in the Information, it is
agreed that from September 4th, 1992 to
September 14th of the same year Seaway, during
a period of price instability, began to lower
its prices at its Cyrville Road location. On
September 14th, 1992, Seaway lowered its price
to 49.7 cents per litre against the accused's
15 52.9 cents at the same location.

20 On the same day the accused reciprocated by
lowering its price at its Cornwall location to
49.7 cents per litre. It did so to again warn
Seaway that if it lowered its price in the
accused's market in Orleans, the accused would
lower its price in Seaway's market in Cornwall.
25 The accused's goal was to incite Seaway to
restore prices on Cyrville Road.

30 Count eight in the Information again deals with
the accused's actions taken as a result of
actions taken by Caltex. In late August of
1992 Caltex, at its full-service location on

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St. Joseph Boulevard, in Orleans, began to match the accused's price at its self-serve outlet situated across the street. It is agreed that accepted industry norms in the Ottawa retail market dictate that independent full-service stations should set its price 0.2 cents per litre above those charged by self-serve outlets.

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Caltex continued to match the accused's price and the price fell below 50 cents per litre on September 15th of 1992. On that day the accused lowered its price at its Limoges district outlet from 52.5 cents per litre to 49.9, which was the prevailing price at that same time in the Orleans market.

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It is agreed that the accused's price drop in Limoges was in response to the price war in Orleans with Caltex and that the accused wanted, as in the past, to send a message to Caltex to restore prices in Orleans.

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Count nine in the Information deals with an

5 incident which began on January 3rd of 1993,
when Caltex lowered its price at its St. Joseph
Boulevard station in Orleans from 53.7 to 52.7
cents per litre.

10 On January 4th, 1993, the accused reciprocated
by lowering its price at its location on
Richmond Road from 55.4 to 53.9. The accused's
15 Lincoln Heights station on Richmond Road is
situated directly across from one apparently
owned by the owner of Caltex. This reciprocal
action was meant to incite Caltex to restore
prices in the Orleans market. In fact, on
20 January 6th of 1993, the evidence indicates
that Caltex increased its price in Orleans to
53.7 cents per litre.

25 The following count in the Information deals
with an incident where on January 5th of 1993
Seaway lowered its price at its Cyrville Road
outlet from 53.9 to 49.9 cents per litre. On
30 the morning of January 6th of 1993 the accused
lowered its price at its Cornwall location to
49.9 cents per litre. The accused's action in

5 Cornwall was in response to Seaway's drop in price on Cyrville Road and was again meant to send Seaway a message to restore prices on the Cyrville Road market.

10 In addition to the agreed statement of facts that have been filed, evidence was received from Dr. George Lermer, Dean of the Faculty of Management of the University of Lethbridge.
15 Dr. Lermer's resume, filed as Exhibit 3(b), confirms that between the years 1976 to 1981 he was the director of the Resources Branch, Bureau of Competition Policy, of Consumer Affairs Canada, where he specialized in the
20 enforcement of the Combines Investigation Act, in the agricultural and energy industries.

25 Dr. Lermer has taught Economics at various universities in Canada and has acted as a consultant for numerous government departments and private citizens. He has, as well,
30 appeared as a witness before many tribunals and courts in this country. He is also the author and editor of several books and articles

5 contained and published in professional
journals that deal with risk, financial
institutions, trade, industrial situations, and
economic regulation.

10 He was, with the consent of the defence,
qualified as a person capable of giving expert
opinion evidence in the mechanism of gasoline
retail marketing. He was also involved in the
15 completion of an economic report dated April
18th, 1995, which report is now before the
Court as Exhibit 3.

20 In preparing his report, Dr. Lermer analyzed
weekly averages of gasoline retail prices and
rack prices for the period starting January,
1986, and ending in mid March of 1995. This
time frame was divided by him into periods
25 described by him as being, firstly, the pre-
inquiry period, from January of 1986 to April
30th, 1992, and, secondly, the inquiry period
from May 1st, 1992 to April 30th, 1993. He
30 describes the last period as being the post-
inquiry period, being the period after May 1st

of 1993.

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Dr. Lermer was unable to find that the price of gasoline in Ottawa was distorted during the inquiry period. Prices in Toronto, Ottawa, and Montreal were all on the way down and were reducing at an equal pace. He noted, however, that during the inquiry period the Montreal retail price fell from a 5 cent to a 3.4 cent premium over Ottawa's average price and that Ottawa's price was 3.2 cents higher than Toronto.

He noted, as well, that the Ottawa service station retail price margins were lower than Toronto, but that the combined wholesale retail margin was higher in Montreal than it was in Ottawa.

The report indicates that the differences in gasoline prices between Toronto on the one hand and Montreal and Ottawa on the other seemed largely to reflect different volumes of gasoline being pumped per station, since the

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service station costs and especially for a
self-service station, are largely fixed and
vary little as volumes increase, their per
litre cost of operating a station falls sharply
as volume increases.

10
According to the evidence of Dr. Lermer, the
number of service stations in Canada has been
and continues to fall in contrast to the
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situation in the United States where station
numbers were noted to fall steeply to the year
1988 and to have remained stable since that
time.

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The evidence of Dr. Lermer is that the U.S.
average gas sales are reported to be between
8 to 10,000 litres per day, which are double
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that of the Canadian average, except for
Toronto, where volumes are roughly in line with
the United States.

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Dr. Lermer indicates, as well, that Canadian
service stations' retail margin are
approximately one half of the U.S. seven cents

5 per litre and that as well 75 percent of the
gasoline sold in the U.S. is sold at self-serve
stations, compared to just 25 percent in
Canada. As a result, Canadian service stations
will on average incur higher costs than in the
10 United States and will, as well, face lower
gross margins.

15 Dr. Lermer concludes, as well, that the market
is oversupplied with service stations in
Ottawa. He notes that in Ontario, outside
Toronto and Ottawa, service station numbers
fell by 30 percent between the years 1990 and
20 1994, whereas in Ottawa, over the same period,
the drop was only ten percent.

25 His conclusion is that for the market to be
best served, the industry should be moving away
from low volume, high priced service stations
towards high volume, low priced stations. He
notes that the major retailers, as well as the
independents, respect a price differential of
30 0.2 cents per litre in favour of an independent
retailer and between a self-serve and a full-

5 serve outlet for the same brand. That price differential is far lower than the same differential in the United States.

10 He notes, as well, that the major refiner marketers remain well organized as to their ability to gather price data and are prepared to reduce prices to meet reductions in price.

15 It appears to Dr. Lermer that the initiators of price wars are low volume independent retailers. Independent retailers in Ottawa, in 1992, operated 38 percent of the stations and sold 32 percent of the gasoline. Dr. Lermer indicates that that market share should be sufficient to influence market prices, regardless of the policies of the major
20 retailers, since brand loyalty is low and most independent stations could handle three times their current volumes without any further
25 investment.

30 In principle, Dr. Lermer concludes that the existing independents could supply the entire

5 Ottawa gasoline market with, at most, modest
crowding at peak periods.

10 He as well indicates that from his reviews the
majors do not communicate among themselves or
with independents, but that they do monitor the
market carefully and can alter retail prices at
their own stations and the prices charged by
15 branded dealers by influencing the tank wagon
price. This arrangement allows dealers to
survive periodic price wars and ensures the
dealers a margin on which he or she can operate
regardless of the retail price.

20 His review, as well, concludes that although
the combined wholesale retail margin available
to retailers are lower in Toronto than Ottawa,
25 the margin may in fact be too low in Toronto
for dealers to earn a sustainable and
reasonable rate of return. He has been unable
to determine that fact. However, given the
increased volume pumped in the City of Toronto,
30 being some 40 percent more than a comparable
Ottawa station.

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In terms of the role that price wars take, Dr. Lermer argues that they should be part of the process by which the service station business is rationalized. Price wars lower the profitability for most service station operators and repeated price wars would force financially weaker operators to leave the business.

He argues that since the number of stations in the Ottawa market needs to fall, that price wars are pro-competitive behaviour that assist in the rationalization of the industry. He concludes that if coordination among independent service station operators dampen the depth, duration, or number of price wars, it is reasonable to conclude that the number of stations closing would be reduced.

According to Dr. Lermer, intense competition and price wars are manifestations of a healthy market system, working to facilitate the necessary downscaling of the industry. He notes, however, that given today's excess

5 capacity in production and distribution in the
petroleum industry as well as easy access to
the import of gasoline in most parts of Canada
and the sensitivity of each retailer's sales to
its posted price relative to those of other
10 retailers in its neighbourhood, there are few
opportunities for successfully enhancing
gasoline prices through collective action.

15 In his observations about the Ottawa market
place for gasoline, Dr. Lerner concludes that
if a number of independents combined by
communications to set prices and the majors
passively adopted equivalent prices, it is
20 apparent that the level of prices could well
have been affected.

25 He notes, however, that as price information is
transparent in the industry and is diligently
collected by all parties, that the evidence is
ambiguous on the extent to which telephone
communications were significant in their
30 difference from other means of gathering price
information.

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Dr. Lermer, in his report, outlines how the dynamics of retail gasoline are affected by the relatively low search costs on the part of consumers for what they perceive to be a homogeneous product. Consumers passing several gasoline outlets are made aware of prices from the prominent price postings. Some of these consumers may be more price conscious than others, but it is difficult for the service station operator to distinguish between these groups and as a result, any station charging a significantly higher price than his competitors nearby will quickly lose significant volume of sales.

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Dr. Lermer points then to the fact that given these local dynamics, there is a strong tendency for local prices to move together, both during and outside periods of price wars.

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In his analysis of the price war, which took place in the Orleans area in 1992, Dr. Lermer indicates that the accused, with three stations in the area, initiated lower

5 prices that were quickly followed by Caltex and
shortly thereafter by all other stations in the
area. Prices were noted to continue their fall
from September 2nd to September 8th, when a
price restoration was initiated by two of the
10 major retailers. Other stations followed on
September 9th, but on the 10th the accused
reduced prices, followed quickly by Caltex and
two majors.

15 Prices were noted to again start downward on
September the 11th and continued to fall until
two majors restored prices on September 17th,
which restoration the accused followed.
20 Everyone else was noted to restore prices on
September 18th.

25 The only other witness at trial was Mr. David
Cassidy, who is the regional manager for
Eastern Ontario for Canadian Tire Petroleum.
He was called by the Crown. Mr. Cassidy
testified that Canadian Tire has 12 outlets in
30 the Region, including one in Orleans, as well
as an outlet in Arnprior. He gave evidence

5 that the managers of the outlets are
responsible for retail pricing and that he acts
as an advisor.

10 In-chief Mr. Cassidy acknowledged that he had
received a telephone call from the pricing
coordinator of the accused in September of
15 1992, which was received initially by means of
a telephone answering device. He returned her
call on the same day and his evidence was that
she spoke of the depressed prices and price
wars and she, according to Mr. Cassidy,
20 indicated that there might be some restitution
in Orleans. Mr. Cassidy responded by stating
that if restoration did occur, that he hoped it
worked.

25 The pricing coordinator, according to
Mr. Cassidy's evidence, did not say who would
lead the restoration. After speaking to the
pricing coordinator of the accused, Mr. Cassidy
30 then phoned his Orleans manager and suggested
that she do a price survey, as he had heard
that there was to be a restoration.

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He indicated, as well, that they were already doing two surveys per day at that time. In cross-examination Mr. Cassidy testified that the call from the representative of Mr. Gas was treated by him as simply information.

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Mr. Cassidy also recalled another telephone call from the pricing coordinator of the accused in late spring of 1992. At that time he recalled she advised him to watch his Arnprior market as there might be some movement, but she did not say when.

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His reply was that he would, and he thanked her. Subsequent to that call, he phoned his manager in Arnprior and suggested that a price survey be conducted. After the survey was in fact conducted no change in the market was noted.

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I then turn to the issues before this Court. The issues, as argued by counsel, are two-fold; firstly, does the exchange of current retail price information, by the accused, with his

5 competitors, as outlined in the evidence before
this Court, amount to actions proscribed by
section 61(1)(a) of the Competition Act. The
second issue is whether the actions of the
accused, in lowering its prices in Limoges,
10 Cornwall, and on Richmond Road to match its
competitor's prices set in Orleans, amount to a
threat or like means, under section 61(1)(a) of
the Competition Act.

15 Section 61(1)(a) of the Competition Act states,

20 "No person who is engaged in the business
of production or supplying a product or who
extends credit by way of credit cards or is
otherwise engaged in a business that
relates to credit cards or who has the
exclusive rights and privileges conferred
25 by a patent trade mark, copyright, or
registered industrial design shall directly
or indirectly, by agreement, threat,
promise, or any like means attempt to
30 influence upwards or to discourage the
reduction of the price at which any other

5 person engaged in business in Canada
supplies or offers to supply or advertises
a product within Canada."

10 The Competition Act now enforced in Canada has,
as its predecessor, the Combines Investigation
Act, which was first enacted in 1910 to provide
a mechanism to investigate matters relating to
trade combination.

15 That Act was the subject of amendment in 1951,
which prohibited resale price maintenance,
which prohibitions are now contained in
20 section 61 of the Act. It is now well
established that the primary objective of the
legislation is the maintenance of free
competition.

25 In the case of R. v. Howard Smith Paper Mills,
1957, 118 C.C.C., 321. This principle was
confirmed at page 324 by the Court in stating,

30 "The public is entitled to free competition
and the prohibitions of the Act cannot be

5 evaded by good motives. Whether they be
innocent and even commendable, they cannot
alter the true character of the combine,
which the law forbids, and the wish to
accomplish desirable purposes constitutes
10 no defence and will not condone the undo
restraint, which is the elimination of the
free domestic markets."

15 In the decision in R. v. Royal LePage Real
Estate Service Limited, 50 C.P.R. (3d), 161,
Mason, J. of the Alberta Queens Bench stated,

20 "The purpose of the legislation is to
prohibit actions which have the object of
unlawfully hindering competition. The
lessening of competition is considered an
injury to the public.

25
30 Section 61 is not just another regulatory
provision, it rests on a substratum of
values in support of competitive forces
governing prices in a free market economy,
as opposed to price settings by private

5 arrangement with no opportunity for public
scrutiny and examination. The conduct
prescribed by section 61(1)(a) are private
actions which influence upwards or
discourage the reduction of prices, either
10 by agreement, threat, promise or any like
means."

15 I turn now to the arguments. In regards to the
charge arising out of telephone contact between
the accused and others and the supply of
information, the Crown argues that the
circumstantial evidence before the Court
20 reveals an interdependent behaviour on the part
of the accused and its rivals in the Ottawa
gasoline retail market, which amounts to
consciously parallel conduct, which should be
25 interpreted as a form of agreement.

30 The Prosecution contends that the combination
of communications and conscious parallel
behaviour will allow the Court to conclude that
the accused's actions satisfy the requirements
of the agreement provisions of section 61(1)(a)

of the Act.

5

In regards to its argument that this Court can determine agreement from conscious parallel behaviour, the Crown points firstly to the Sherman Act in the United States and case authority from the Supreme Court of the United States.

10

15

In the case of The United States v. Interstate Circuit Inc. , 1939, 306 U.S., 208, the Court was dealing with the distribution of films and the decision by some distributors to impose restrictions upon certain exhibitors of those films. The Court held that the evidence was sufficient to establish an agreement in violation of the Sherman Act.

20

25

In The United States v. American Tobacco Company, 1946, 324 U.S., the Court was there dealing with the control of the tobacco industry in the United States by large American tobacco companies, whose control over the industry was so great that a conspiracy or

30

5 combination was found to exist among the said
companies with power and intent to exclude
competitors.

10 The Court found that no formal agreement is
necessary to constitute an unlawful conspiracy
and that the essential combination of a
conspiracy may found in a course of dealings or
15 other circumstances as well as in any exchange
of words.

20 That same approach towards defining
"agreement", under the Combines Investigation
Act, was adopted by the Restrictive Trade
Practices Commission report on pricing policies
in the pencil industry. This report is
reported at 1964, Restrictive Trade Practices
25 Commission Number 31.

The Commission, at page 50 of the report
indicates,

30 "An agreement within the meaning of the
Combines Investigation Act is not the

5
equivalent of a contract. An agreement may
come into existence from the disclosure of
an intent shared by the parties, but no
more is required to constitute it than the
mutual "expectation", that the parties will
10 act pursuant to this intent. The conduct
of the parties after the disclosure of
intent will reveal if there was such an
agreement."

15
In that case the Commission found that the
Eagle Pencil Company had sought and obtained
assurances from its competitors that they would
20 follow its lead in increasing its prices. It
also found that Eagle had increased the minimum
order required for a discount after obtaining a
favourable response from competitors that they
would follow its lead. There was also a
25 finding that Eagle and a competitor agreed to
produce certain types of pencils at identical
prices in order to meet competition from
imports.

30
In the case of R. v. B.C. Professional

5 Pharmacists, 17 D.L.R. (3d), 285, the Supreme
Court of British Columbia was dealing with
charges under section 32(1)(c) and 32(1)(d) of
the Combines Investigation Act, as it then was,
10 which charges had been laid against the British
Columbia Professional Pharmacists Society and
the Pharmaceutical Association of the Province
of British Columbia.

15 The charges arose as a result of an attempt to
have a surcharge imposed by pharmacists on
certain prescriptions. The Court found that
notices had gone out to all pharmacists and all
20 pharmacies in British Columbia and not merely
members of the Society. On the evidence the
Court found an agreement was reached by the
Society with others to prevent or lessen
25 competition and to injure and restrain trade.

30 The Crown alludes, as well, to the findings
made in the case of R. v. Armco Canada, as well
as the decision in R. v. Canadian General
Electric. In the Canadian General Electric
decision the Court found that three large

5 manufacturers of electrical lamps had such a
percentage of the market that competition was
minimal at best and that the accused had, by
their agreement, virtually excluded all
competition. The Court found that the
10 accused's sales plan, facilitated and enforced
by the free exchange of information, which was
meant to ensure coordination, constituted an
agreement whereby the accused was able to carry
15 on its activities unaffected by the influence
of competition.

The Crown, in argument, indicates, as well,
20 that it has now been established by the Courts
that an agreement may come into an existence
from either the disclosure of an intent shared
with rival parties, the publication of price
25 lists, or by the communication of future
actions, all with the intent and expectation
that it will act as an inducement for other
rival parties to follow suit when such actions
are done in conjunction with conscious parallel
30 behaviour.

5 The consciously parallel behaviour argued by
the Prosecution is the admitted fact that the
retail petroleum industry is price sensitive
and the accused must continuously monitor
prices and adjust its own prices accordingly.
10 The Crown, as well, points to the
interdependency between the accused and its
competitors, which is so deeply incorporated it
argues in its daily company operations that the
accused's staff a pricing coordinator who
15 processes thousands of surveys of prices
charged by competitors in the Ottawa market.

20 The Crown, as well, points to the admitted
evidence that if a price survey reveals that a
competitor's price has moved up, the location
of the price increase will determine if the
accused will follow. In areas where the
25 accused is not a major player, it will not move
first, but would do so where it has an
important concentration of service stations.
The accused indicates that it will lead a price
30 restoration among the independent dealers, but
will not lead the market.

5 The Crown argues that those admitted facts, as
to the price leadership and price followship,
is strikingly similar to the conduct of the
accused in the Armco Canada decision. It notes
10 that the combined effect of publishing a price
list with evidence of price leadership and
price followship conduct by the accused in that
situation was sufficient to satisfy the element
of agreement.

15 In addition, the Crown argues that the
accused's conscious parallel conduct is
combined with the element of communication. It
20 points to the admission that the communication
of retail gas price information between members
of the industry as being an industry norm.

25 It argues that the evidence is such that the
accused admits that the communications are done
with the specific purpose of raising gasoline
prices. It points to the admission that the
30 pricing coordinator of the accused stated that
most of her calls to competitors are made to
competitors who have not raised their price, to

5 make them aware of the current retail price,
and the need to restore prices is frequently
mentioned during those telephone conversations.

10 The Prosecution, as well, points to what it
argues is representations made by the accused
as to its future conduct with the intention
that such conduct on its part will act as an
inducement to act accordingly. In particular,
15 it refers firstly to the evidence of the
pricing coordinator, in which it is admitted
that she informed the competitor of a price
increase by the accused, which price increase
had not at that time been posted by any of the
20 accused's operators.

25 In addition, the Crown points to the evidence
of the officers of the accused, confirming that
once a competitor is advised that a price
restoration is in progress, it is hoped that
the competitor will react and raise its prices.

30 It is also the Prosecution's contention that
the conduct of the parties, after the accused's

5 disclosure of interest, reveals the existence
of a mutual expectation that the contacted
rivals will act pursuant to this intent.

10 In summary, the Crown argues therefor that the
evidence reveals the following; firstly, that
the accused closely monitors retail gasoline
prices in the Ottawa market, secondly, that the
15 accused engages in price leadership in
restoring gasoline prices, and, thirdly, that
the accused discloses to its competitors its
intention to raise prices with the sole
expectation that the communication will act as
20 an inducement for others to follow, and
fourthly, and lastly, that the immediate
conduct of the competitor fulfills the
accused's plan of action.

25 As to the fourth or last element of evidence,
the Crown argues that the conduct of the
accused's competitors reveals the existence of
an agreement and shows that the concerted
30 action was contemplated and invited by the
accused and that the competitors gave their

5 adherence to the scheme. In this regard the
Crown relies upon and eludes to the evidence of
Mr. David Cassidy, the regional manager of
Canadian Tire Petroleum.

10 The Crown, in further argument on the issue,
refers the Court to the decision of The United
States Supreme Court and the case of United
States v. Container Corporation of America et
15 al, 1969 Trade Cases, 409-85.

20 The Court in that case found a contravention of
section 1 of the Sherman Act. It found that
the defendants who accounted for about
90 percent of the shipment of corrugated
containers from plants in the south-eastern
United States violated the Sherman Act by the
25 reciprocal exchange between them of price
information.

30 Mr. Justice Douglas, in delivering the judgment
of the Court found that the exchange of
information had an anti-competitive effect in
the industry and chilled the vigor of price

5 competition. Mr. Justice Fortas, in a
concurring decision stated the following;

10 "I do not understand the Court's opinion to
hold that the exchange of specific
information among sellers, as to prices
charged to individual customers, pursuant
to mutual arrangement, is a per se
15 violation of the Sherman Act. Absent per
se violations, proof is essential that the
practice resulted in an unreasonable
restraint of trade.

20 There is no single test to determine when
the record adequately shows an unreasonable
restraint of trade, but a practice such as
that here involved, which is adopted for
the purpose of arriving at a determination
25 of prices to be quoted to individual
customers inevitably suggests the
probability that it is so materially
interfered with the operation of the price
30 mechanism of the marketplace as to bring it
within the condemnation of this Court's

5
decisions."

He continued,

10 "Theoretical probability however is not
enough, unless we are to regard mere
exchange of current price information as so
akin to price fixing by combination of a
conspiracy as to deserve the per se
15 classification.

I am not prepared to do this, nor is it
necessary here in this case. The
20 probability that the exchange of specific
price information lead to an unlawful
effect upon prices is adequately buttressed
by evidence in the record.

25 This evidence, although not overwhelming,
is sufficient in the special circumstances
of this case to show an actual effect on
pricing and to compel us to hold that the
30 Court below erred in dismissing the
government's complaint.

5
10
In summary, the record shows that the defendant sought and obtained from competitors, who were part of the arrangement, information about the competitor's prices to specific customers.

15
20
In the majority of instances, once a defendant had this information, he quoted substantially the same prices as the competitor although a higher or lower price would occasionally be quoted. Thus, the exchange of prices made it possible for individual defendants confidentially to name a price equal to that which their competitors were asking.

25
The obvious effect was to stabilize prices by a joint arrangement, at least to limit any price cuts to the minimum, to meet competition.

30
In addition, there was evidence that in some instances, during periods when various defendants ceased exchanging prices,

5 exceptionally sharp and vigorous price
 reductions resulted.

10 On this record, taking into account the
 specially sensitive function of the price
 term in the anti-trust equation, I cannot
 see that we would be justified in reaching
 any conclusion other than that the
15 defendant's tacit agreement to exchange
 information about current prices to
 specific customers did in fact
 substantially limit the amount of price
 competition in the industry.

20 That being so, there is no need to consider
 the possibility of a per se violation."

25 The Crown in the case at bar argues that the
 spirit objectives of both the Sherman Act of
 the United States and the Canadian Competition
 Act and the facts in this case and the facts in
 the case authority referred to by it will allow
30 this Court to draw upon the positions taken by
 the United States Supreme Court in order to

5
conclude the unlawfulness of the accused's
conduct.

10
The Prosecution alludes to three further
decisions of the United States Supreme Court,
in the cases of United States v. The Socony
Vacuum Oil, and American Column and Lumber
Company and American Linseed Oil Company.

15
In the Socony Vacuum Oil decision the Court
dealt with the actions of numerous oil
companies and individuals who conspired to
raise and maintain spot market prices of
20 gasoline by buying gasoline on the spot market
and thus eliminating it as a market factor.

25
In the American Column and Lumber decision the
Court found that a so called open competition
policy adopted by hardwood manufacturers
controlling one third of the total production
of hardwood in the United States amounted to a
30 combination in restraint of trade.

The Court found that the plan proposed a system

5 of cooperation among its members, for the avowed purpose of substituting "cooperative competition" for "cut throat competition".

10 Finally, in the Linseed Oil case the Court was dealing with a situation where it was found that 12 large corporations manufacturing, selling, and distributing linseed oil in the United States had entered into an agreement
15 which the Court found took away their freedom of action by requiring each to reveal to all the intimate details of its affairs which violated the Sherman Act, which the Court found was intended to secure equality of opportunity
20 and to protect the public against evils commonly incident to monopolies and those abnormal contracts and combinations, which tended directly to suppress the conflict for
25 advantage called "competition".

30 As to the issue of the alleged threats by the accused, as outlined in the last eight counts in the Information before me, it is agreed that section 61(1)(a) of the Act bans the practice

5 of influencing upward or discouraging the
reduction of prices by the use of threats or
any like means.

10 The Crown's position is that the accused, in
its relations with Caltex and Seaway, used
means that amounted to a threat or like means,
which resulted in their raising of their
prices.

15 The Crown relies upon the decision of
Mr. Justice Kennedy, in the case of R. v. Shell
Canada Products Limited, 1989, 24 C.P.R. (3d),
20 501. The Court in that case was dealing with
the issue of whether the accused's
representations toward a gasoline retailer
constituted an attempt to influence prices
upwards by threat.

25 The evidence revealed that the accused had made
comments to the dealer, who had previously
lowered its prices, that the dealer's business
30 was being operated irresponsibly and that it
would effect other independent dealers. The

5 dealer testified that he was afraid of
offending Shell and therefor jeopardizing his
valuable relationship. The Court ruled that by
creating a fear in the mind of the dealer, that
10 the relationship might be prejudiced, the
accused had made a threat in contravention of
the Act.

15 The Court defined the word "threat" as an urged
course of action, which carries with it some
sanction or penalty if not carried out. It
further described a threat as being a form of
intimidation, fulmination, harassment, or
20 warning, which carries with it some form of
penalty.

25 In the decision of R. v. Dave Downey Sales
Agency Inc. et al, 1984, 14 W.C.B., 33,
Judge Hutchinson of the County Court of
Vancouver found that the accused's attempts to
prevent the complainant from selling certain
30 skis below the suggested retail price amounted
to a threat, as the complainant's evidence,
which he had accepted, confirmed the

5 complainant was concerned that he would be
denied the supply of the product and be cut off
as a dealer.

10 As well, in the case of R. v. Campbell, 1979,
51 C.P.R. (2d), 284, the accused, in an effort
to stop the price war and restore the local car
rental market to profitable levels, threatened
15 two competitors with a further lowering of
prices if prices were not otherwise increased.

20 The Court in that case found that as
competitors understood that further lowering of
prices was a possibility, that an offence under
section 38(1)(a) of the Act, as it then was,
had been made out.

25 The Crown asks this Court to consider as well
the decision of Locke, J. in the case of
R. v. Levis Strauss, 1979, 45 C.P.R. (2d), 215.
The accused, on the basis of its plea of guilt
and on an agreed statement of facts was found
30 to have contravened section 38 of the
Competition Act, as it then was, in that it did

5 induce by threats and other methods the price
its products were resold to the public.

10 The admitted evidence revealed that the
accused, Levis Strauss of Canada Inc., had set
in motion sophisticated machinery by which it
policed those retailers who ignored its price
line, including deliberately filling orders
with the wrong and unordered goods as well as
15 delaying or cutting off supply completely.

20 The Prosecution herein argues that what can be
gleaned from the case authority referred to is
that any retaliatory action by an individual or
a corporation whose purpose it is to bully
other retailers into coming to heel and to
maintain or restore prices can be constituted
25 as a threat or like means, under the Act.

30 The Crown's position in the case at bar is that
the accused introduced deliberately low
gasoline prices in a competitor's home market
to punish the competitor for its low price
policies in the accused's home market and to

bring the competitor back into line.

5

In light of the definition found in the case authority referred to, the Crown argues that the accused's actions amounts to a threat as set out in section 61(1)(a) of the Act.

10

The Crown argues that the accused's retaliatory price cutting is an urged course of action, which carries with it some sanction if not carried out by its competitors and as well satisfies the elements of "like means" under section 61(1)(a) of the Act.

15

20

The Prosecution urges this Court to compare the facts in the case at bar to those before the Court in the Levis Strauss situation and conclude that when so compared, that the accused's actions herein amount to a means similar to a threat aimed at influencing gasoline prices.

25

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In summary, the Prosecution argues that the effect of what it describes as concerted and

5 retaliatory action of the accused, along with
its consciously parallel behaviour in its
operations in the gasoline retail market is
clearly anti-competitive and offends the
primary objective of competition legislation in
10 . Canada.

15 It argues that the actions of the accused have
had a chilling effect on the depth, duration,
and scope in a number of price wars, which
price wars it argues are pro-competitive.

20 The Crown, as well, contends that the combined
effect of retail price coordination and
communication, retaliatory price cutting,
disclosure of future actions and discussions
between competitors to lessen competition,
25 along with a price conscious parallel
behaviour, which it argues categorized the
accused's business practices, all contribute to
limit and restrict the freedom of competition
to the detriment of the public interest.

30 The defence in reply argues that the exchange

5 of current retail price information by the
accused with its competitors is simply an
efficient, low cost, reliable method of
10 verifying current retail price information,
which information is publicly available and
prominently displayed at the roadside by most
service station operators.

15 It points to the evidence in the agreed
statement of facts that the head office cannot
always rely on its operators to promptly and
reliably convey this information to head
office. The defence in response to the Crown's
20 allegation of retaliatory pricing argues that
the accused's conduct was simply an appropriate
competitive response to lower market prices set
by a competitor.

25 The defence argues that there is no evidence
that any communication took place between the
accused and Caltex or Seaway prior to any price
change, nor is there any evidence that either
30 Caltex or Seaway raised their prices as a
result of anything done by the accused.

5 The defence argues that Parliament in drafting
section 61(1)(a) of the Competition Act did not
place an absolute prohibition on efforts to
influence upwards or discourage the reduction
of retail prices.

10
Parliament, the defence argues, only intended
to restrict attempts to influence prices that
fall within section 61(1)(a). Other methods to
15 influence prices upwards or discourage their
reduction, assuming that they do not offend
other provisions of the Act, are permitted.

20 In support, the defence refers the Court to the
decision in R. v. Philips Electronics Ltd., 116
D.O.R. (3d), 298, a decision of the Ontario
Court of Appeal, which decision was apparently
25 confirmed by the Supreme Court of Canada
without reasons.

30 Mr. Justice Goodman delivered the majority
judgment in Philips. In that case the Court
was dealing with an indictment alleging two
breaches of section 38(1) of the Competition

Act, as it then was.

5

The accused had advertised television cable converters in the Toronto Star and Ottawa Citizen, in which advertisement the accused listed stores where it could be purchased and in one case showed the price to be \$44.95 and the other \$49.95. The Crown conceded in that case that there was no evidence of any agreement, threat, or promise, but submitted that the advertisements complained of constituted "like means".

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It was not disputed by the accused that the advertisements were conduct covered by section 38(4) of the Act, as it then was, and accordingly constituted an attempt by the accused to influence upward or discourage the reduction of the selling price of its product sold by dealers into whose hands the products went for resale.

25

30

The Court found that the advertisements standing by themselves were in no way similar

5 to an agreement, threat, or promise and were
not included within the purview of the words
"any like means".

10 Goodman, J. at page 308 stated the following;

15 "The onus is on the Crown to prove not only
that an attempt was made by the respondent
to influence upward or to discourage the
reduction of the price, but also that the
attempt was made in a manner set forth in
section 38(1). Crown counsel submitted
20 that the effect of section 38(4) is to
deem, for the purposes of the section, that
the conduct set out in section 38(4) is a
like means within section 38(1).

25 I do not agree with that submission. If
Parliament had intended that to be the
case, it should have stated so in the
section. The fact that it has not done so
is more consistent with the view that I
30 take, that it did not intend that such
conduct be deemed any like means."

At page 305 Goodman, J. continued,

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"Crown counsel also relied, as had my brother Jessop on the provisions of section 11 of the Interpretation Act. He has submitted that it is the duty of the Court to give effect to the intention of Parliament and to adopt a construction of the statute that will best effect' that intention.

20
25
There can be no doubt that Parliament intended to restrict attempts by producers and suppliers to influence prices upwards or to discourage the reduction of prices. In my view, however, Parliament has already specified in the Act what manner of attempt is prohibited.

30
It is clear that every manner of attempt has not been prohibited by section 38(1). Accordingly, mere proof of an attempt proves only one of the elements of the offence created by section 38(1), the

5

provisions of section 38(1) are clear and unambiguous in their meaning.

10

In my view, the Court should not, by resorting to the provisions of section 11 of the Interpretation Act, give an interpretation to this section, which represents the Court's views as to the intention of Parliament in substitution for the meaning of the section as disclosed by its clear wording. It is the latter meaning which must be taken as disclosing Parliament's intention."

15

20

Goodman, J. continued at page 308 in dealing with the impact of section 11 by stating,

25

"Although there can be no doubt that section 11 applies to the penal provisions of any Canadian statute, I am of the opinion that the application of the common-law principle requiring strict interpretation of the provisions of the penal statute, to said statute, is not

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inconsistent with the provisions of that
section."

10

The defence directs this Court, as well, to the
decisions in the cases of R. v. Les Must de
Cartier Canada, Inc., 1989, 45 D.L.R., 167, and
R. v. Royal LePage Real Estate Services
Limited, 1953, 50 C.P.R. (3d), 171.

15

In the Cartier decision Borins, J. at 172,
referred to the decision in Philips and
concluded,

20

"Thus, for example, it is not illegal to
attempt to maintain prices by discussion,
persuasion, complaints, suggestions,
requests, or advice, provided that the
attempt does not include the means
prohibited by section 38(1)(a)."

25

In the Royal LePage decision Mason, J.
described, at 171,

30

"Not any attempt to influence prices is

5 prohibited, only those that eliminate
competition or competitive market forces."

10 The defence admits that as there is no direct
evidence that any agreement was entered into by
the accused and its competitors or that it made
any promises or threats to maintain prices,
that the central issue to be determined by this
Court is the meaning to be given to the words
15 "any like means" as found in section 61(1)(a)
of the Act.

20 Not surprisingly, the defence, contrary to the
position of the Crown, submits that this Court
should find in favour of a strict and exact
interpretation of the phrase. The defence
argues, firstly, that that should be so as
25 unlike other sections of the Act, section
61(1)(a), requires no clearly defined mens rea
for a conviction to be registered and that
therefor a narrow interpretation of the actus
reus is required.

30 It argues that the actus reus should be

5 narrowly interpreted to avoid vagueness,
overbreadth, and so that citizens can promptly
identify prohibited conduct.

10 It argues further that that approach is
consistent with the judicial interpretation
found in the decisions in Philips,
Royal LePage, and Cartier.

15 The defence, as well, notes that Parliament, by
amendment, narrowed the scope of the section by
substituting the words "or any like means" for
the previous and much broader words "any other
20 means whatsoever".

In this regard it relies, as well, on the words
of Goodman, J. in Philips where at page 305, he
25 stated,

30 "It is significant that the present
section, among other significant changes,
has substituted the words "any like means"
for "any other means whatsoever". This is
a clear indication of the intention of

5 Parliament to substantially restrict the
type of attempts which constitute an
offence under section 38(1)."

10 In addition, the defence submits that even
though the Court can apply the ejusdem generis
rule to the words in question, it need not do
so as Parliament has used the word "like" to
determine the general word "means".
15 Accordingly, the defence argues the
interpretation of "means" must be limited by
the words "agreement, threat, promise" for a
literal and exact interpretation of the words
of section 61(1)(a).
20

Defence, as well, relies upon the rejection of
the Crown's argument for a broad interpretation
of the words "like means" found in the decision
25 of the Ontario Court of Appeal in
Philips Electronics.

30 As well, it points to the approval given by
Goodman, J. in that decision to the following
passage from Maxwell on the interpretation of

statutes, (12d), 1969, page 239,

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"The principle applied in construing a penal Act is that if, in construing the relevant provisions, "there appears any doubt or ambiguity," it will be resolved in favour of the person who would be liable to the penalty. "If there is a reasonable interpretation, which will avoid the penalty in any particular case," said Lord Esher, M.R., "we must adopt that construction. If there are two reasonable constructions, we must give the most lenient one. That is the settled rule for the construction of penal sections." Or, as Plowman, J. has said more recently: "In every case the question is simply what is the meaning of the words which the statute has used to describe the prohibitive act or transaction? If these words have a natural meaning, that is their meaning and such meaning is not to be extended by any reasoning based on the substance of the transaction. If the language of the

5 statute is equivocal and there are two
reasonable meanings of that language, the
interpretation which will avoid the penalty
is adopted." The Court must always see
10 that the person to be penalized comes
fairly and squarely within the words of the
enactment. It is not enough that what he
has done comes substantially within the
mischief aimed at by the statute:

15 Goodman, J. for the majority in that
decision rejected the interpretation
advanced by Mr. Jessop, J. when at page
20 307, he stated,

"My brother Jessop has reached the
conclusion on the authority of
25 R. v. Robinson et al, 1951, S.C.R., 522,
that the common-law principle is applicable
in construing penal statutes do not apply
to the present case. I am not in agreement
30 with that view."

Given the majority decision of the Ontario

5 Court of Appeal in Philips Electronics and
given the fact that Parliament has clearly
indicated its wish to restrict the application
of the section as a result of the amendment
made to the wording therein I find that the
10 words "or any like means", as they are
contained in section 61(1)(a) of the
Competition Act, must be restricted to their
exact and literal meaning. The words "any like
15 means" must therefore be read to be limited to
something like or akin to "agreement, threat,
or promise".

20 In my opinion, the Crown, in order to obtain a
conviction under section 61(1)(a) of the
Competition Act, as it now reads, must
establish beyond a reasonable doubt that an
accused directly or indirectly, by agreement,
25 threat, promise, or by any means similar or
akin to an agreement, threat, or promise
attempted to influence upwards or discourage
the reduction of price at which other persons
30 in Canada supplied or offered to supply or
advertised a product within Canada.

5 Evidence which establishes only that a price
increase has occurred or that a price reduction
has been discouraged is insufficient as it
lacks the required evidence that the accused,
as a result of an agreement, promise, or
10 threat, or something like or akin to a
agreement, promise, or threat has affected the
price.

15 The Crown argument as previously outlined
herein relies not on any direct evidence of any
agreement, but asks this Court to find on the
basis of circumstantial evidence which it
argues reveals an interdependent behaviour
20 amounting to what has been referred to as
consciously parallel conduct.

25 The Crown has alluded to a series of
authorities, both in the United States and
Canada, which I have in these reasons set out
in some detail. I have done so to illustrate
the factual foundation on which the principles
30 of law established were based as it can never
be forgotten that principles of law are

5 developed out of factual situations quite
dissimilar to those in which they are later
argued.

10 In the American decisions referred to, the
Court was dealing with the interpretation of
the Sherman Act, which provides in section 1
thereof as follows;

15 "Every contract, combination in the form of
trust or otherwise, or conspiracy in
restraint of trade or commerce among the
several States, or with foreign nations, is
20 hereby declared to be illegal. Every
person who shall make any contract or
engage in any combination or conspiracy
hereby declared to be illegal shall be
25 deemed guilty of a felony."

Section 1 of the Sherman Act then sets out the
penalty to be imposed on conviction.

30 In my opinion, a clear reading of section 1 of
the Sherman Act would lead one to the

5 conclusion that the intended application
thereof is much wider than section 61(1)(a) of
the Competition Act, as it now reads, and that
a review of case authority based on the Sherman
Act must recognize that fact.

10
15 I note, as well, in many if not most of the
authorities referred to, arising both in Canada
and the United States, certain factors were
present which are not in the case at bar.
20 Firstly, that the facts were such that it was
determined that the accused parties themselves
controlled a very significant proportion of the
market in which they were involved. Secondly,
the relationship between the accused party and
the complainant or directed party was that of a
25 supplier/dealer arrangement where it was found
that the accused had threatened to cut off
supply of goods or in fact threatened to end
the relationship if the complainant or dealer
failed to act in a certain fashion, or,
30 thirdly, the Court was dealing with a plea of
guilt to the offence or offences charged.

5 It is the Prosecution's contention that the
conduct of the parties, after the accused's
disclosure of interest, reveals that a mutual
expectation existed, that the accused's
10 competitors would act pursuant to the intent
and hopes of the accused.

15 The Crown, as indicated, argues that the facts
of the case before this Court reveal the
following chain of events as taken place;
namely, firstly, the close monitoring by the
accused of retail gasoline prices in Ottawa,
20 secondly, the accused's decision to engage in
price leadership in restoring gasoline prices,
thirdly, the disclosure to the competitor of
the accused's intention to raise prices, which
disclosure is made with the sole expectation
25 that the communication will act as an
inducement for others to follow, and fourthly
and lastly, the immediate conduct of the
competitor in fulfillment the accused's plan of
30 action.

The Crown argues that the mere conduct of the

5 competitors by itself reveals the existence of
a fact agreement and that the accused's
competitors knowing that concerted action was
contemplated and invited by the accused gave
their adherence to the scheme.

10 Exhibit 5 at trial is an addendum to the agreed
statement of facts. The said exhibit outlines
the establishment by the Director of the Bureau
of Competition Policy of an inquiry, pursuant
15 to section 10(b) of the Competition Act. That
inquiry and the expansion thereof dealt with
certain activities of the accused as well as
two other companies. The inquiry heard
20 evidence from 46 witnesses, 13 of whom were
officers or employees of the accused. The
employees and officers of 12 competitors of the
accused, including Seaway and Caltex, were
25 called to testify at the inquiry.

30 In the course of its investigation the Bureau
amassed 3,000 to 5,000 pages of documentary
evidence. The Bureau's Report and a copy of
the news release of the Minister of Industry

are included with the said exhibit.

5
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20
In this regard I remind myself that the contents of and the conclusions reached in that news release and report are not determinative of the issues before me. At trial the evidence consisted solely of the contents of the agreed statement of facts, the report and viva voce evidence of Dr. Lermer, the listing of retail prices by service stations in the Orleans market and the addendum to the agreed statement of facts, as well as the evidence of Mr. Cassidy, the Regional Manager of Canadian Tire Petroleum. No other evidence was lead nor attempted to be lead at trial.

25
30
After careful consideration of the totality of the evidence at trial I find that the accused clearly falls within section 61(1)(a) of the Competition Act to the extent that it is a person engaged in the business of supplying a product, namely gasoline. On the admitted evidence, as well, I find that the accused attempted, directly or indirectly, to influence

5 upwards the price at which other persons
engaged in business in Canada supplied or
offered to supply or advertised a product,
being gasoline, in Canada.

10 However, in addition, I must and do find that
on the totality of the evidence at trial that
the said evidence falls far short of proof
beyond a reasonable doubt that the accused did
15 so by agreement or promise or any like means,
as prohibited by section 61(1)(a) of the Act.

20 As to the issue of whether a threat was used,
the defence submits that the actions
contemplated by the legislation would be
similar to that as outlined in the case of
R. v. Campbell. As noted in that case, the
25 accused, frustrated by a prolonged and ruinous
price war, attended at the offices of a
competitor and threatened that if there was
further price wars that the Sears company would
30 be entering the market with greatly reduced
rates.

5

The defence argues that the gravamen of the offence is the communication of an intention in advance to take some adverse future action. I agree.

10

The admitted evidence as contained in the agreed statement of facts, as to count six in the Information, confirms that in September of 1992 the accused was involved in a price war with Caltex, in Orleans. The accused continued to drop its self-serve prices in order to maintain a 0.2 cent per litre advantage over Caltex's full-serve outlet.

15

20

As well, the evidence confirms that two representatives of the accused attended around that time at the offices of Caltex and met with the president of Caltex. During that meeting the representatives of the accused inquired as to why Caltex was not conceding the 0.2 cent per litre advantage to the accused's self-serve station, as dictated by industry norms.

25

30

As well, one of the said representatives of the

5 accused indicated that the accused would
continue to follow its pricing policy of
maintaining a 0.2 cent per litre advantage
against full-serve outlets. I can only
conclude that that comment amounts to the
10 communication of an intention in advance to
take some adverse future action, as illustrated
in the Campbell decision and as a result,
amounts to a threat under section 61(1)(a) of
15 the Competition Act.

I am satisfied that the comment made amounted
to a veiled warning that Caltex was facing a
20 gas war if it did not change its pricing
policy.

The Crown relies on the decision in Levis
Strauss to argue that retaliatory action by an
25 individual or a corporation whose purpose it is
is to bully other retailers into maintaining or
restraining prices can be constituted as a
threat or like means under the Act.
30

It must be remembered however that the Court,

5 in the Strauss decision, was proceeding after a
plea of guilt and with admitted acts of
bullying. This is quite different than the
situation in the case at bar.

10 After careful consideration of the evidence and
the arguments raised I must conclude that the
Crown has failed to prove beyond a reasonable
15 doubt an essential element of a threat or like
means, that being proof of communication in
advance of the alleged threat as to the balance
of the allegations contained in the
20 Information.

20

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THIS IS TO CERTIFY that the
foregoing is a true and accurate
transcription from the record
made by sound recording apparatus,
to the best of my skill and
ability.

10

.....*C. Ivanoff*.....
C. Ivanoff
Certified Court Reporter

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