

Estimates

Province of Nova Scotia

FOR THE FISCAL YEAR 2004-2005



Supplementary Detail

GOVERNMENT OF NOVA SCOTIA

SUPPLEMENTARY DETAIL

2004-2005

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PROVINCE OF NOVA SCOTIA SUPPLEMENTARY DETAIL 2004-2005

EXPLANATORY NOTE

The *Supplementary Detail* for 2004-2005 is provided to the Members of the House of Assembly for information purposes in the Committee of the Whole on Supply and the Sub-Committee on Supply. This document will provide further financial details by budget subject to support the information in the *Main Estimates*, a summary of the major organizational and program changes implemented in the departments, and a comparative schedule of financial and funded staff information.

The section numbers for each department correspond to the section numbers in the 2004-2005 Estimates Book.

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424-0301

The department's mission is to foster prosperous and sustainable agriculture and fisheries industries through the delivery of quality public services for the betterment of rural and coastal communities.

The department's core functions are: Sustainable Resource Management, Industry Growth and Development, Responsible Governance, Education and Life-Long Learning. In 2004-2005, the department will address new and ongoing challenges. The signing of the Canada-Nova Scotia Implementation Agreement for the Agriculture Policy Framework in 2003 lays the foundation for fiscal 2004-2005 and beyond to address challenges and seize opportunities in the agriculture sector.

The department will focus on improving management practices to reduce and mitigate impacts to the environment from development activities. The department will also focus on encouraging a strategic climate for economic growth and job creation through applied research, product diversification and innovation, expanded export markets, business investment and improved risk management.

The department will improve the legislative and regulatory frameworks that support its programs and services including those aimed at addressing food safety and food quality. Through the Nova Scotia Agricultural College, the department will continue its work in applied research addressing climate change, organic farming, product quality enhancement, soil and farm waste management.

Agriculture and Fisheries consists of four "service areas": Agriculture Services, Fisheries and Aquaculture Services, Legislation and Compliance Services and Industry Development and Business Services. There is also a centralized policy and planning division.

The Nova Scotia Agricultural College provides education and training to the agricultural, agri-food and aquaculture industries.

AgraPoint International Inc. is an alternative service delivery mechanism operating at arms-length from government. It was established in 2000 to provide technical advice and consulting services to the agriculture industry in areas including livestock, horticulture and field crops and integrated pest management.

| 2002-2 | 2002-2003 2003-2004 | | -2004 | | 2004-2005 |
|-----------|---------------------|----------|----------|--|-----------|
| Estimate_ | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Senior Management | |
| 450.5 | 361.2 | 461.5 | 475.5 | Office of the Minister and Deputy Minister | 493.5 |
| 206.5 | 232.0 | 206.5 | 206.5 | Grants | 206.5 |
| 135.0 | 146.8 | 135.0 | 135.0 | Agricultural Scholarships | 135.0 |
| 792.0 | 740.0 | 803.0 | 817.0 | | 835.0 |
| | | | | Policy and Planning | |
| 730.0 | 742.0 | 757.0 | 753.0 | Policy and Planning | 764.0 |
| 730.0 | 742.0 | 757.0 | 753.0 | | 764.0 |

| 2002-2 | 2003 | 2003 | -2004 | | 2004-2005 |
|----------|----------|----------|----------|--|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Agriculture Services | |
| 4,186.5 | 4,076.2 | 3,294.4 | 3,114.7 | Administration | 4,115.6 |
| 3,216.3 | 3,183.6 | 3,316.0 | 3,283.2 | Resources Stewardship | 3,440.3 |
| 6,825.7 | 12,459.1 | 11,197.4 | 14,239.8 | Programs and Risk Management | 10,187.0 |
| 833.5 | 740.1 | 1,003.2 | 840.3 | Legislated Organizations | 920. |
| 15,062.0 | 20,459.0 | 18,811.0 | 21,478.0 | | 18,663.0 |
| | | | | Legislation and Compliance Services | |
| 162.0 | 196.8 | 172.0 | 180.0 | Administration | 171.5 |
| 492.5 | 321.2 | 491.5 | 429.4 | Fisheries Licensing and Investigations | 491.5 |
| 4,407.5 | 4,402.0 | 4,570.5 | 4,596.6 | Quality Evaluation | 4,698. |
| 5,062.0 | 4,920.0 | 5,234.0 | 5,206.0 | | 5,362. |

| 2002-2 | 2003 | 2003- | -2004 | | 2004-2005 |
|-----------|---------|----------|----------|--|-----------|
| Estimate_ | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Industry Development and | |
| | | | | Business Services | |
| 219.2 | 210.3 | 222.1 | 223.2 | Administration | 224.8 |
| 1,587.9 | 1,673.4 | 1,619.9 | 1,573.3 | Marketing Services | 1,697.0 |
| 446.4 | 449.2 | 457.5 | 450.6 | Product and Quality Development | 397.8 |
| 5,650.1 | 2,363.7 | 1,711.3 | 1,588.0 | Agriculture and Fisheries Loan Boards | 1,705.7 |
| 482.4 | 501.4 | 502.2 | 461.9 | Business Management and Economic Development | 507.7 |
| 8,386.0 | 5,198.0 | 4,513.0 | 4,297.0 | | 4,533.0 |
| | | | | Fisheries and Aquaculture Services | |
| 256.3 | 248.7 | 265.5 | 261.6 | Administration | 254.5 |
| 1,411.8 | 1,377.3 | 1,436.1 | 1,376.4 | Marine Fisheries and Field Services | 1,434.7 |
| 890.3 | 776.3 | 931.9 | 881.6 | Aquaculture | 940.6 |
| 643.6 | 804.7 | 669.5 | 821.4 | Inland Fisheries | 791.2 |
| 3,202.0 | 3,207.0 | 3,303.0 | 3,341.0 | | 3,421.0 |

| 2002-2 | 2003 | 2003- | -2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|-------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Nova Scotia Agricultural College | |
| 3,502.2 | 3,472.7 | 4,252.8 | 4,179.6 | Administration | 4,727.5 |
| 8,233.6 | 8,144.3 | 8,454.1 | 8,464.1 | Academic Programs | 8,715.7 |
| 590.0 | 569.6 | 624.1 | 624.4 | Library Services | 607.9 |
| 539.2 | 720.3 | 376.3 | 376.7 | Continuing Education | 401.1 |
| | | 120.4 | 120.4 | Distance Education | 98.5 |
| 2,873.6 | 3,000.8 | 3,020.1 | 3,022.3 | Physical Plant | 3,036.6 |
| 1,637.6 | 1,958.7 | 1,785.2 | 1,785.5 | Ancillary Services | 1,894.2 |
| (6,526.2) | (6,881.3) | (7,125.0) | (7,125.0) | NSAC Revenues | (7,402.9 |
| (541.0) | (541.0) | (541.0) | (541.0) | Technical-Vocational Recoveries | (541.0 |
| (4,270.0) | (4,270.1) | (4,270.0) | (4,270.0) | University Assistance Grant | (4,319.6 |
| 6,039.0 | 6,174.0 | 6,697.0 | 6,637.0 | | 7,218.0 |
| | | | | Total - Net Program | |
| 39,273.0 | 41,440.0 | 40,118.0 | 42,529.0 | Expenses | 40,796.0 |

| 2002-2 | 2003 | 2003- | -2004 | | 2004-2005 |
|----------|--------|----------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| 4.0 | 3.9 | 4.0 | 3.9 | Senior Management | 4.0 |
| 7.0 | 7.1 | 7.0 | 10.8 | Policy and Planning | 11.0 |
| 69.5 | 69.8 | 69.5 | 68.3 | Agriculture Services | 70.5 |
| 85.7 | 85.9 | 85.7 | 81.8 | Legislation and Compliance Services | 82.7 |
| 56.3 | 56.7 | 57.3 | 52.3 | Industry Development and Business Services | 57.3 |
| 51.7 | 47.7 | 51.0 | 49.9 | Fisheries and Aquaculture Services | 50.0 |
| 240.4 | 242.2 | 243.1 | 246.9 | Nova Scotia Agricultural College | 257.4 |
| 514.6 | 513.3 | 517.6 | 513.9 | | 532.9 |
| | | (6.0) | (6.0) | Less: Staff Funded by External Agencies | (20.3 |
| 514.6 | 513.3 | 511.6 | 507.9 | Total - Provincially Funded Staff | 512.6 |

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|-----------|---------------------|----------|----------|--|-----------|
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|----------|----------|----------|----------|--|-----------|
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| 643.6 | 804.7 | 669.5 | 821.4 | Inland Fisheries | 791.2 |
| 3,202.0 | 3,207.0 | 3,303.0 | 3,341.0 | | 3,421.0 |

| 2002-2 | 2003 | 2003- | -2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|-------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
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| 8,233.6 | 8,144.3 | 8,454.1 | 8,464.1 | Academic Programs | 8,715.7 |
| 590.0 | 569.6 | 624.1 | 624.4 | Library Services | 607.9 |
| 539.2 | 720.3 | 376.3 | 376.7 | Continuing Education | 401.1 |
| | | 120.4 | 120.4 | Distance Education | 98.5 |
| 2,873.6 | 3,000.8 | 3,020.1 | 3,022.3 | Physical Plant | 3,036.6 |
| 1,637.6 | 1,958.7 | 1,785.2 | 1,785.5 | Ancillary Services | 1,894.2 |
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| (4,270.0) | (4,270.1) | (4,270.0) | (4,270.0) | University Assistance Grant | (4,319.6 |
| 6,039.0 | 6,174.0 | 6,697.0 | 6,637.0 | | 7,218.0 |
| | | | | Total - Net Program | |
| 39,273.0 | 41,440.0 | 40,118.0 | 42,529.0 | Expenses | 40,796.0 |

| 2002-2 | 2003 | 2003 | -2004 | | 2004-2005 |
|----------|--------|----------|----------|--|-----------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| 4.0 | 3.9 | 4.0 | 3.9 | Senior Management | 4.0 |
| 7.0 | 7.1 | 7.0 | 10.8 | Policy and Planning | 11.0 |
| 69.5 | 69.8 | 69.5 | 68.3 | Agriculture Services | 70.5 |
| 85.7 | 85.9 | 85.7 | 81.8 | Legislation and Compliance Services | 82.7 |
| 56.3 | 56.7 | 57.3 | 52.3 | Industry Development and Business Services | 57.3 |
| 51.7 | 47.7 | 51.0 | 49.9 | Fisheries and Aquaculture Services | 50.0 |
| 240.4 | 242.2 | 243.1 | 246.9 | Nova Scotia Agricultural College | 257.4 |
| 514.6 | 513.3 | 517.6 | 513.9 | | 532.9 |
| | | (6.0) | (6.0) | Less: Staff Funded by External Agencies | (20.3) |
| 514.6 | 513.3 | 511.6 | 507.9 | Total - Provincially Funded Staff | 512.6 |

Honorable David Morse Minister 8th Floor Nelson Place Halifax, Nova Scotia 424-4304 Ms. Marian Tyson Deputy Minister 8th Floor Nelson Place Halifax, Nova Scotia 424-4325

The Department of Community Services delivers a wide range of social services to Nova Scotians in need. The department works with other levels of government and many community-based organizations to provide a comprehensive range of services. Community Services provides support to Nova Scotians through four major program areas: Housing Services; Family and Children's Services; Community Supports for Adults; and Employment Support and Income Assistance.

Priorities for fiscal 2004-2005 include a number of redesign initiatives to make sure current programs and services are meeting the needs of clients, and are delivered efficiently and effectively.

These initiatives include evaluating the employment support services and income assistance, to ensure that the department is providing the right services in the right way, so that people have opportunities to become more self-sufficient and are adequately supported while receiving assistance.

A number of initiatives to improve some of the department's child protection services and related programs are also planned.

As an example, improving the department's domestic adoption services program is a priority for fiscal 2004-2005. The department wants to make sure children in care have every opportunity to have a safe, care-free and healthy childhood and are able to develop and grow in a nurturing family environment. The department wants to make it less cumbersome and shorten the time it takes for families who want to adopt a child. The department is also working with Children's Aid Societies to improve the child welfare service model in Nova Scotia.

Implementation of program enhancements under the Early Childhood Development Initiative will continue, including expansion of the Early Language Learning Program, and enhancement of the Healthy Beginnings Home Visiting. Physical fitness in young children will be encouraged, opportunities for children with special needs to participate in and benefit from inclusive child care programs will be increased, and parent education programs provided through Family Resource Centres will be enhanced. The new Child Care Information and Support Program, which provides parents with information on child care options and support, will be expanded and the childcare subsidy for low-income families will also be increased.

The department will also be moving forward on renewing the residential support system for adults with disabilities. In March 2004 the department released a discussion paper which presented a number of concepts and options for improving the service for adults with intellectual disabilities and long-term mental illness in the community. Community response to the paper will be analyzed and a new program model will be finalized and implemented in fiscal 2004-2005.

Planning is also underway for continued implementation of the Affordable Housing Program. Four program components were introduced in fiscal 2003-2004 and will be fully implemented in fiscal 2004-2005 to support Nova Scotians in making home repairs and to encourage more home ownership and affordable rental developments.

The following table details items included in the Department of Community Services' budget to support the delivery of federally supported early childhood development services to Nova Scotians.

Early Childhood Development Initiatives Funding

| 2002-2 | .003 | 2003-2 | 2004 | | 2004-2005 |
|----------|----------|----------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program (\$ thousands) | Estimate |
| 40.0 | 10.4 | 48.1 | 49.0 | Financial Services | 50.3 |
| 400.0 | 400.0 | 450.0 | 450.0 | IT Services | 450.0 |
| 487.1 | 186.9 | 495.6 | 541.3 | Licensing - Field Staff | 558.0 |
| | | 485.6 | 161.5 | Children's Services - Field Staff | 389.0 |
| 154.8 | 413.6 | 826.6 | 1,045.0 | Early Childhood - Head Office | 1,610.0 |
| 8,718.1 | 13,474.5 | 12,042.1 | 11,301.0 | Early Learning and Child Care Programs | 14,142.7 |
| 2,300.0 | 2,300.0 | 1,500.0 | 2,300.0 | Income Assistance - Child Care | 2,300.0 |
| 12,100.0 | 16,785.4 | 15,848.0 | 15,847.8 | | 19,500.0 |

The following table details items included in the Department of Community Services' budget to support the delivery of housing services to Nova Scotians through the operations of the Nova Scotia Housing Development Corporation, seven Municipal Housing Authorities and direct assistance programs.

| | | | Housii | ng Programs | |
|-----------|-------------|-------------|-------------|------------------------------------|------------|
| 2002-2003 | 3 | 2003- | 2004 | | 2004-2005 |
| ite / | Actual | Estimate | Forecast | Program (\$ thousands) | Estimate |
| | | | | Programs | |
| 55.3 | 5,427.9 | 5,933.0 | 5,450.6 | Housing Services - Administration | 5,666.1 |
| 06.8 | 89,934.9 | 90,668.1 | 91,844.0 | Public Housing | 92,778.7 |
| 23.6 | 26,094.8 | 26,152.2 | 25,823.0 | Social Housing Subsidy Programs | 26,116.2 |
| 62.0 | 11,571.3 | 14,462.0 | 14,662.0 | Home Ownership and Repair Programs | 20,512.0 |
| 47.7 | 133,028.9 | 137,215.3 | 137,779.6 | | 145,073.0 |
| | | | | Revenues | |
| 69.7) | (48,690.4) | (48,698.3) | (48,844.6) | Rental and Other Income | (49,524.0 |
| 69.0) | (47,730.5) | (69,330.0) | (73,830.0) | Recoveries - Government of Canada | (72,063.0 |
| 82.0) | (5,922.0) | (5,882.0) | (5,882.0) | Recoveries - Municipalities | (5,882.0 |
| 10.0) | (5,686.0) | (4,392.0) | (4,810.0) | Recoveries - Other | (4,429.0 |
| 30.7) (| (108,028.9) | (128,302.3) | (133,366.6) | | (131,898.0 |
| 17.0 | 25,000.0 | 8,913.0 | 4,413.0 | | 13,175.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|--------|----------|----------|----------|--|-----------|
| ate_ | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Senior Management | |
| 475.9 | 448.0 | 511.8 | 495.2 | Office of the Minister and Deputy Minister | 502.8 |
| 229.5 | 208.8 | 223.8 | 241.4 | Communications | 249.2 |
| 265.6 | 234.2 | 259.4 | 257.4 | Commissions and Agencies | 263.0 |
| 971.0 | 891.0 | 995.0 | 994.0 | | 1,015.0 |
| | | | | Corporate Services Unit | |
| 073.4 | 5,732.3 | 6,219.7 | 6,064.5 | Finance and Administration Services | 6,400.3 |
| 251.9 | 1,163.2 | 1,366.1 | 1,299.2 | Human Resources | 1,398.9 |
| 281.7 | 7,040.5 | 8,765.2 | 7,025.3 | IT Services | 7,616.8 |
| 607.0 | 13,936.0 | 16,351.0 | 14,389.0 | | 15,416.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|---------|----------|----------|------------------------------------|-----------|
| Estimate_ | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Policy and Information Management | |
| 664.4 | 602.6 | 760.8 | 809.6 | Administration | 1,091.3 |
| 1,293.0 | 1,067.8 | 1,333.8 | 1,298.6 | Policy and Planning | 1,396.3 |
| 230.6 | 165.6 | 220.4 | 115.8 | Appeals | 169. |
| 2,188.0 | 1,836.0 | 2,315.0 | 2,224.0 | | 2,657. |
| | | | | Field Offices | |
| 2,376.3 | 2,245.5 | 2,278.0 | 2,072.6 | Regional Administration | 2,298. |
| 4,662.7 | 4,443.5 | 4,700.6 | 4,451.5 | Field Offices Administration | 4,641. |
| 791.0 | 570.0 | 1,047.4 | 1,068.9 | Licensing - Field Offices | 1,120. |
| 7,830.0 | 7,259.0 | 8,026.0 | 7,593.0 | | 8,061. |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses Community Support for Adults | |
| 575.1 | 551.3 | 560.9 | 566.0 | Administration - Head Office | 572.2 |
| 2,853.3 | 2,701.0 | 2,904.6 | 2,743.8 | Community Support for Adults - Field Staff | 2,837.7 |
| 59,556.4 | 65,331.2 | 68,515.1 | 69,393.7 | Community Based Options | 73,320.2 |
| 60,167.6 | 62,322.7 | 63,643.4 | 64,285.6 | Long-Term Care | 68,907.9 |
| 9,527.6 | 9,546.8 | 9,926.0 | 9,949.9 | Rehabilitation Workshops | 10,194.0 |
| 132,680.0 | 140,453.0 | 145,550.0 | 146,939.0 | | 155,832.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Family and Children's Services | |
| 1,442.6 | 1,517.4 | 1,866.7 | 1,821.0 | Child Welfare and Residential Services | 1,758.3 |
| 9,345.9 | 8,776.5 | 10,213.7 | 9,374.8 | Children's Services - Field | 10,291.9 |
| 20,714.6 | 20,969.8 | 22,176.3 | 22,075.8 | Children's Aid Society Grants | 22,343.6 |
| 62,041.6 | 63,153.6 | 69,115.9 | 66,072.3 | Maintenance of Children | 70,760.0 |
| 3,669.3 | 3,887.0 | 3,935.8 | 3,979.0 | Direct Grants | 4,035.8 |
| 3,809.5 | 4,634.8 | 4,662.1 | 4,930.9 | Transition and Safe Houses | 4,974.4 |
| 623.4 | 766.1 | 1,256.6 | 956.4 | Early Childhood Development Services | 1,973.4 |
| 291.5 | 284.7 | 291.5 | 293.0 | Payments to Child Development Centres | 294.7 |
| 23,329.1 | 26,746.0 | 24,294.3 | 25,111.6 | Early Childhood Programs | 27,095.7 |
| 1,911.6 | 1,897.6 | 1,897.5 | 1,930.8 | Early Intervention Programs | 1,945.9 |
| 361.6 | 342.0 | 371.6 | 319.2 | Community Residential Outreach | 271.2 |
| 6,771.4 | 6,649.7 | 6,923.4 | 6,690.6 | In Home Support Program | 6,855.5 |
| 2,071.9 | 1,894.8 | 1,153.6 | 1,089.6 | Community Placements | 2,363.6 |
| 136,384.0 | 141,520.0 | 148,159.0 | 144,645.0 | | 154,964.0 |

| 2002-2 | 2003 | 2003-2004 | | | 2004-2005 |
|------------|------------|------------|------------|------------------------------------|------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Housing Services | |
| 5,655.3 | 5,427.9 | 5,933.3 | 5,450.6 | Administration and Operations | 5,666.1 |
| 67,882.0 | 67,405.7 | 68,143.0 | 68,843.0 | Social Housing Subsidy Programs | 69,393.0 |
| 12,462.0 | 11,571.3 | 14,462.0 | 14,662.0 | Home Ownership and Repair Programs | 20,512.0 |
| (72,282.3) | (59,404.9) | (79,625.3) | (84,542.6) | Revenues and Recoveries | (82,396.1) |
| 13,717.0 | 25,000.0 | 8,913.0 | 4,413.0 | | 13,175.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Income Assistance and Employment Support Services | |
| 773.4 | 962.8 | 1,089.1 | 975.6 | Employment Support Services - Head Office | 1,313.6 |
| 8,254.2 | 7,559.4 | 9,128.3 | 8,957.4 | Return to Work Initiatives | 9,128.3 |
| 6,528.2 | 5,486.9 | 6,304.7 | 5,934.9 | Employment and Training - Field Staff | 6,412.8 |
| 3,105.6 | 2,902.7 | 3,371.5 | 3,282.5 | Direct Grants | 3,818.0 |
| 1,713.8 | 1,548.1 | 1,569.1 | 1,284.9 | Income Assistance - Head Office | 1,171. |
| 18,486.2 | 17,802.3 | 19,816.8 | 18,212.2 | Income Assistance - Field Staff | 19,270 |
| 230,023.4 | 231,046.8 | 223,619.7 | 227,441.5 | Income Assistance Payments | 224,029. |
| 34,560.0 | 36,518.2 | 36,562.0 | 40,040.0 | Pharmacare | 44,600. |
| 4,450.0 | 3,037.3 | 3,943.8 | 3,835.0 | Seniors Programs | 3,732. |
| 30,723.2 | 30,546.5 | 30,700.0 | 29,330.0 | Nova Scotia Child Benefit | 29,550. |
| 338,618.0 | 337,411.0 | 336,105.0 | 339,294.0 | | 343,025.0 |
| | | | | Total - Net Program | |
| 648,995.0 | 668,306.0 | 666,414.0 | 660,491.0 | Expenses | 694,145. |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| 10.0 | 9.3 | 11.0 | 10.9 | Senior Management | 11.0 |
| 89.0 | 79.4 | 99.0 | 87.4 | Corporate Services Unit | 108.2 |
| 24.5 | 21.8 | 22.8 | 20.4 | Policy and Information Management | 26.7 |
| 94.0 | 87.4 | 95.6 | 89.5 | Field Offices | 95.8 |
| 57.1 | 54.2 | 56.6 | 52.6 | Community Support for Adults | 55.4 |
| 228.5 | 179.4 | 242.1 | 206.1 | Family and Children's Services | 253.4 |
| 85.4 | 84.1 | 89.0 | 81.6 | Housing Services | 85.8 |
| | | | | Income Assistance and Employment | |
| 513.7 | 507.0 | 514.0 | 489.9 | Support Services | 515.9 |
| 1,102.2 | 1,022.6 | 1,130.1 | 1,038.4 | Total - Funded Staff | 1,152.2 |
| (7.0) | (7.0) | (9.0) | (9.0) | Less: Staff Funded by External Agencies | (21.0 |
| 1,095.2 | 1,015.6 | 1,121.1 | 1,029.4 | Total - Provincially Funded Staff | 1,131.2 |

Honourable Ernest Fage Minister 14 South Maritime Centre Halifax, Nova Scotia 424-5790 Mr. Paul Taylor Chief Executive Officer 14 South Maritime Centre Halifax, Nova Scotia 424-2901

On March 11, 2002, the Department of Economic Development and the Technology and Science Secretariat merged to form the Office of Economic Development (OED). The new organization is the focal point within the provincial government for advancing government's economic, technology and innovation agendas. OED researches, develops and advances corporate policies and strategies, leads strategic initiatives, and provides advice to government to foster a productive and sustainable economy.

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|----------|----------|----------|------------------------------------|-----------|
| Estimate_ | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Senior Management | |
| 588.0 | 295.0 | | | Senior Management | - |
| 588.0 | 295.0 | | | | |
| | | | | | |
| | | | | Program Management and Operations | |
| 863.0 | 657.9 | | | Administration | |
| 3,179.0 | 2,634.3 | | | Operations | |
| 4,316.0 | 4,316.0 | | | Agencies, Boards and Commissions | |
| 4,078.0 | 3,751.8 | | | Program Management | - |
| 12,436.0 | 11,360.0 | | | | |

| 2002-2 Estimate | 2003 Actual | 2003- Estimate | 2004 Forecast | Program and Service (\$ thousands) | 2004-2005 Estimate |
|--------------------|----------------|-------------------|------------------|--|-----------------------|
| | | | | Net Program Expenses Strategic Management and Rural Development | |
| 284.0 | 322.6 | | | Administration | |
| 225.0 | 184.2 | | | Trade Policy | |
| 237.0 | 106.5 | | | Industrial Benefits | |
| 624.0 | 159.7 | | | Business Climate | |
| 2,066.0 | 1,887.3 | | | Rural Development | |
| 1,429.0 | 949.7 | | | Strategic Services | |
| 4,865.0 | 3,610.0 | | | | |
| | | | | Investment and Special Assistance | |
| 1,000.0 | 909.0 | | | Investment and Special Assistance | |
| 1,000.0 | 909.0 | | | | |

| 2002-2003 | | 2003-2004 | | | 2004-2005 |
|-----------|----------|-------------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Provision for Losses on Doubtful Accounts | |
| 500.0 | 3,929.0 | | | Provision for Losses on Doubtful Accounts | - |
| 500.0 | 3,929.0 | | | | |
| | | | | Funds for Federal-Provincial Economic Cooperation | |
| 11,396.0 | 7,288.0 | | | Funds for Federal-Provincial Economic Cooperation | - |
| 11,396.0 | 7,288.0 | | | Table Na Danie | |
| 30,785.0 | 27,391.0 | | | Total - Net Program Expenses | |

| 2002-2003 | | 2003-2004 | | | 2004-2005 |
|-----------|--------|-----------|-------------|--|-----------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | | |
| | | | | Funded Staff | |
| 6.0 | 2.8 | | | Senior Management | |
| 16.5 | 11.4 | | | Program Management and Operations | |
| 35.0 | 30.0 | | | Strategic Management and Rural Development | |
| | | | | Total - Funded Staff | |
| 57.5 | 44.2 | | | Total - Funded Stall | |
| (2.0) | (2.0) | | | Less: Staff Funded by External Agencies | |
| 55.5 | 42.2 | | | Total - Provincially Funded Staff | |

Honourable Jamie Muir Minister 4th Floor Trade Mart Building Halifax, Nova Scotia 424-4236 Mr. Dennis Cochrane
Deputy Minister
4th Floor
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424-5643

In fiscal 2004-2005, the department continues to direct increased funding to the education sector which is consistent with government's commitment to education. While the education budget continues to increase, the department and its education partners will have to continue to carefully manage resources to meet the increasing costs of education while providing quality education programs and services to Nova Scotians.

In the public education sector, the department continues to increase its annual investment in its Learning for Life Plan to help all children succeed. Increased funding this year will mean more class sizes are reduced and more support for special education. In addition, more resources have been allocated to address wage settlements for teachers and others, and increased operational costs such as energy consumption and insurance premiums. Funding has also been provided and specifically directed to students whom recent assessments have identified as needing assistance to improve their reading and writing. Additionally, significant funding has been provided in the public education sector to honour the department's commitment to diversity.

The department will work with regional school boards to help manage targeted reductions in areas including regional school board administration and non-school space.

The department's budget also includes increased funding for the community college to address negotiated wages, and other cost pressures. The department remains committed to the \$123.0 million capital expansion plan for the Nova Scotia Community College.

Government has committed funding to carry out construction on twelve new schools in fiscal 2004-2005. Six of these schools, Amherst Elementary, Sydney Elementary, Truro Junior High, Cumberland Elementary, Shelburne High and Rankin High, will open in fiscal 2004-2005. The remaining six schools, Barrington High, Hammonds Plains Elementary, St. Patricks/Queen Elizabeth High, Western Halifax Regional Municipality High, Harbourside/Robert Jamieson High and Truro West Elementary, will open over the subsequent two years.

Funding has also been committed to continue to address the most critical renovation and maintenance needs in the public school system and to maintain the safety of students by continuing the renewal of the school bus fleet.

The following table details items included in the Department of Education's budget to support the delivery of educational services to Nova Scotians in the public schools system.

Public Schools Education Funding

| 003 | | 2003- | 2004 | | 2004-2005 |
|-----|-----------|-----------|-----------|---|-----------|
| A | Actual | Estimate | Forecast | Program (\$ thousands) | Estimate |
| 6 | 696,881.0 | 731,428.0 | 735,483.0 | Public Education Funding | 753,470. |
| | 17,167.0 | 16,765.0 | 16,469.0 | Public Schools | 15,686. |
| | 7,984.0 | 8,012.0 | 8,012.0 | Learning Resources Credit Allocation | 7,512. |
| | 2,833.0 | 3,000.0 | 2,306.0 | Facilities - Repairs and Renovations to Schools | 1,000 |
| | 253.0 | 334.0 | 334.0 | Acadian and French Language Services | 191. |
| | 46,547.0 | 48,667.0 | 49,348.0 | Teachers' Pensions | 49,392 |
| | 40,587.0 | 46,329.0 | 43,359.0 | Schools Capital - Amortization | 47,698. |
| 8 | 812,252.0 | 854,535.0 | 855,311.0 | | 874,949. |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|--------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Senior Management | |
| 133.3 | 132.3 | 137.4 | 137.2 | Office of the Minister | 137.0 |
| 252.7 | 252.9 | 257.0 | 253.1 | Office of the Deputy Minister | 257.0 |
| 251.0 | 229.9 | 63.6 | | Education Renewal | |
| 216.0 | 235.9 | 221.0 | 250.7 | Communications Secretariat | 251.0 |
| 853.0 | 851.0 | 679.0 | 641.0 | | 645.0 |
| | | | | Human Resources and Legal Services | |
| 655.5 | 634.1 | 992.5 | 981.5 | Human Resources and Legal Services | 1,203.1 |
| 203.5 | 197.9 | 203.5 | 203.5 | Teacher Certification | 200.9 |
| 859.0 | 832.0 | 1,196.0 | 1,185.0 | | 1,404.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Corporate Policy | |
| 151.6 | 156.6 | 151.6 | 93.1 | Administration | 108.6 |
| 1,376.4 | 1,119.4 | 1,376.4 | 1,313.9 | Policy, Planning and Information | 1,241.4 |
| 1,528.0 | 1,276.0 | 1,528.0 | 1,407.0 | | 1,350.0 |
| | | | | Corporate Services | |
| 204.5 | 255.3 | 255.4 | 256.3 | Administration | 255.7 |
| 2,613.8 | 2,538.5 | 2,552.0 | 2,321.9 | Financial Management | 2,521.5 |
| 480.0 | 253.1 | 595.0 | 595.0 | Education Funding Accountability | 1,416.2 |
| 311.0 | 304.6 | 316.0 | 341.3 | Nova Scotia School Book Bureau | 316.0 |
| 4,106.3 | 5,701.9 | 4,131.3 | 4,287.3 | Facilities | 2,191.3 |
| 1,760.1 | 1,747.7 | 1,902.0 | 1,801.9 | Information Technology | 2,068.0 |
| 792.3 | 700.4 | 783.3 | 783.3 | Statistics and Data Management | 728.3 |
| (280.0) | (254.5) | (280.0) | (290.0) | Nova Scotia School Book Bureau Revenues | (298.0) |
| 9,988.0 | 11,247.0 | 10,255.0 | 10,097.0 | | 9,199.0 |

| 2004-2005 | | 2004 | 2003-2 | 003 | 2002-2 |
|-----------|---|----------|----------|----------|----------|
| Estimate | Program and Service (\$ thousands) | Forecast | Estimate | Actual | Estimate |
| | Net Program Expenses | | | | |
| | Public Schools | | | | |
| 353.3 | Administration | 286.6 | 361.3 | 454.8 | 311.4 |
| 4,139.3 | English Program Services | 4,464.1 | 4,535.3 | 4,552.8 | 4,243.3 |
| 4,771.4 | Learning Resources and Technology | 6,264.4 | 6,283.4 | 6,562.7 | 6,823.4 |
| | Centre for Entrepreneurship Education and | | | | |
| | Development (CEED) | | | 334.7 | 79.0 |
| | Recoveries - Centre for Entrepreneurship | | | | |
| | Education and Development (CEED) | | | | (79.0) |
| 2,199.4 | African Canadian Services | 1,781.0 | 1,756.4 | 1,773.6 | 1,766.4 |
| 1,642.0 | Student Services | 1,315.2 | 1,310.0 | 1,317.3 | 1,259.9 |
| 342.0 | Mi'kmaq Services | 374.2 | 389.0 | 335.6 | 389.0 |
| 1,487.7 | Testing and Evaluation | 1,353.7 | 1,487.7 | 1,160.5 | 1,187.7 |
| 652.3 | Regional Education Services | 531.8 | 543.9 | 574.1 | 543.9 |
| 98.6 | French Second Language | 98.0 | 98.0 | 100.9 | 100.0 |
| 15,686. | | 16,469.0 | 16,765.0 | 17,167.0 | 16,625.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Higher Education | |
| 130.0 | 252.5 | 230.1 | 189.5 | Administration | 226.7 |
| | | | | Nova Scotia Advisory Board for Colleges | |
| 232.3 | 219.8 | 232.3 | 220.3 | and Universities | 268.7 |
| 14,418.0 | 12,674.5 | 15,568.0 | 15,797.6 | Student Assistance | 15,545.0 |
| 2,021.1 | 2,027.5 | 2,021.0 | 1,993.0 | Rehabilitation Programs and Services | 2,001.0 |
| 403.3 | 364.6 | 403.3 | 403.3 | Private Career Colleges | 401.3 |
| 1,550.3 | 1,603.1 | 1,490.3 | 1,490.3 | Nova Scotia Provincial Library | 1,470.3 |
| 18,755.0 | 17,142.0 | 19,945.0 | 20,094.0 | | 19,913.0 |

| 2002-20 | 003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|-----------|--|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Skills and Learning | |
| 413.8 | 340.2 | 632.0 | 604.8 | Administration | 482.6 |
| 4,307.3 | 4,316.8 | 5,007.3 | 5,007.3 | Adult Education | 5,054.3 |
| 527.9 | 555.9 | 677.9 | 923.3 | Labour Market Partnerships | 1,110.7 |
| 4,616.4 | 4,891.9 | 5,314.2 | 4,866.1 | Apprenticeship Training and Skills Development | 5,010.5 |
| | | | 6.1 | Immigration and Settlement | |
| 405.8 | 157.1 | 443.8 | 257.3 | Labour Market Development Secretariat | 16.6 |
| | | 180.0 | 1,445.5 | Forum of Labour Market Ministers | 776.8 |
| | | (180.0) | (1,445.5) | Recoveries - Forum of Labour Market Ministers | (776.8 |
| 132.8 | 118.1 | 1,847.8 | 1,869.1 | Youth Secretariat | 239.3 |
| 10,404.0 | 10,380.0 | 13,923.0 | 13,534.0 | | 11,914.0 |
| | | | | Acadian and French Language Services | |
| 350.5 | 274.6 | 363.3 | 363.3 | Administration | 408.7 |
| 672.6 | 803.9 | 694.7 | 622.7 | French First Language | 349.3 |
| (771.1) | (825.5) | (724.0) | (652.0) | Recoveries | (567.0 |
| | 253.0 | 334.0 | 334.0 | | 191.0 |

| 2004-2005 | | 2004 | 2003-2 | 003 | 2002-2 |
|-----------|--|-----------|-----------|-----------|-----------|
| Estimate | Program and Service (\$ thousands) | Forecast | Estimate | Actual | Estimate |
| | Net Program Expenses | | | | |
| | Public Education Funding | | | | |
| 693,981.5 | Formula Grants to School Boards | 671,113.4 | 672,098.6 | 636,825.9 | 639,353.6 |
| 550.0 | Student Transport Contract Subsidy | 550.0 | 550.0 | 549.9 | 550.0 |
| 26,589.5 | N.S.T.U. Life, Medical and Dental Premiums | 23,501.3 | 25,089.5 | 22,847.9 | 20,748.5 |
| 150.0 | N.S.T.U. Program Development Grant | 150.0 | 150.0 | 150.0 | 150.0 |
| 554.0 | French - Special Projects - Provincial Share | 784.0 | 554.0 | 553.9 | 554.0 |
| 120.0 | Atlantic Provinces' Education Foundation | 111.0 | 120.0 | 119.9 | 120.0 |
| 657.0 | Black Educators Association | 657.0 | 657.0 | 657.0 | 657.0 |
| 1,948.1 | Non-Formula Program Grants | 2,460.1 | 2,258.0 | 3,532.5 | 1,984.7 |
| 22,629.6 | School Lease Costs | 21,539.6 | 21,319.6 | 20,281.3 | 21,390.9 |
| (2,200.0 | Teachers' Salary Accural | 6,100.0 | | 2,984.7 | |
| 8,490.3 | Atlantic Provinces Special Education Authority | 7,730.6 | 7,845.3 | 7,659.7 | 7,730.3 |
| | School Board Standard Administration System | 786.0 | 786.0 | 718.3 | 820.0 |
| 753,470.0 | | 735,483.0 | 731,428.0 | 696,881.0 | 694,059.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Other Grants | |
| 4,090.0 | 5,382.3 | 4,090.0 | 4,700.0 | French Language Grants | 4,090.0 |
| 10,013.0 | 10,013.0 | 10,263.0 | 11,013.0 | Regional Library Board Grants | 10,513.0 |
| (4,090.0) | (5,382.3) | (4,090.0) | (4,700.0) | Recoveries - French Language Grants | (4,090.0 |
| 10,013.0 | 10,013.0 | 10,263.0 | 11,013.0 | | 10,513.0 |
| | | | | Learning Resources Credit Allocation | |
| 8,012.0 | 7,984.0 | 8,012.0 | 8,012.0 | Credit Allocation and Costs | 7,512.0 |
| 8,012.0 | 7,984.0 | 8,012.0 | 8,012.0 | | 7,512.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|--|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Teachers' Pensions | |
| 46,550.0 | 46,539.4 | 48,659.0 | 49,340.0 | Matching Contribution | 49,384.0 |
| 25.0 | 7.6 | 8.0 | 8.0 | 1928 Pensions | 8.0 |
| 46,575.0 | 46,547.0 | 48,667.0 | 49,348.0 | | 49,392.0 |
| | | | | Schools Capital - Amortization | |
| 3,954.7 | 3,924.8 | 4,148.4 | 2,600.4 | Buses | 3,162.8 |
| | | | | Community College | 465.3 |
| 34,383.4 | 32,330.8 | 36,103.9 | 35,431.7 | Schools | 38,206.2 |
| | | | | Schools - Furniture, Fixtures, Equipment | |
| 4,077.9 | 4,331.4 | 6,055.5 | 5,305.7 | and Technology | 5,818.8 |
| | | 21.2 | 21.2 | Schools - Computer Hardware and Software | 44.9 |
| 42,416.0 | 40,587.0 | 46,329.0 | 43,359.0 | | 47,698.0 |

| 2002-2 | 003 | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|---------------------------------------|-------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Community College Grants | |
| 73,357.0 | 73,965.1 | 70,917.0 | 70,977.0 | Community College Grants | 73,961.0 |
| 2,787.0 | 3,118.5 | | | College de l'Acadie Grant | |
| (7,750.0) | (8,038.6) | | | Recoveries - Community College Grants | |
| 68,394.0 | 69,045.0 | 70,917.0 | 70,977.0 | | 73,961.0 |
| | | | | Total - Net Program | |
| 928,733.0 | 930,205.0 | 980,241.0 | 981,953.0 | Expenses | 1,002,848.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|--------|----------|----------|---|-----------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| 8.0 | 7.9 | 6.0 | 5.0 | Senior Management | 5.0 |
| 15.0 | 14.5 | 17.0 | 16.0 | Human Resources and Legal Services | 19.2 |
| 22.3 | 20.8 | 22.0 | 18.7 | Corporate Policy | 22.0 |
| 77.7 | 70.3 | 77.7 | 79.7 | Corporate Services | 86.8 |
| 83.6 | 82.8 | 89.9 | 85.4 | Public Schools | 94.1 |
| 80.3 | 71.7 | 79.7 | 69.7 | Higher Education | 80.3 |
| 83.0 | 73.5 | 95.0 | 79.8 | Skills and Learning | 90.0 |
| 11.0 | 11.2 | 12.0 | 8.4 | Acadian and French Language Services | 5.5 |
| 380.9 | 352.7 | 399.3 | 362.7 | Total - Funded Staff | 402.9 |
| (16.0) | (17.2) | (26.0) | (27.3) | Less: Staff Funded by External Agencies | (26.5 |
| 364.9 | 335.5 | 373.3 | 335.4 | Total - Provincially Funded Staff | 376.4 |

EDUCATION - ASSISTANCE TO UNIVERSITIES

Honourable Jamie Muir Minister 4th Floor Trade Mart Building Halifax, Nova Scotia 424-4236 Mr. Dennis Cochrane
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424-5643

The Nova Scotia Advisory Board on Colleges and Universities will continue to provide support through its funding formula for the allocation of provincial assistance to universities.

The Dalhousie School of Nursing and College de l'Acadie / Universite Sainte-Anne were transferred to the Assistance to Universities appropriation in fiscal 2003-2004 from the Department of Health and Department of Education respectively.

EDUCATION - ASSISTANCE TO UNIVERSITIES

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Grants to Universities | |
| 185,517.6 | 191,477.8 | 187,361.6 | 194,361.6 | Operating | 188,087.6 |
| 7,767.4 | 7,183.8 | 7,767.4 | 7,767.4 | Non-Space, Alterations and Renovations | 7,767.4 |
| 4,019.1 | 3,983.0 | 4,012.3 | 4,012.3 | Atlantic Veterinary College | 4,012.3 |
| 1,109.6 | 832.2 | 3,345.4 | 3,345.4 | Targeted Funding | 3,345.4 |
| 3,318.3 | 3,285.2 | 3,318.3 | 3,318.3 | Special Payments | 3,318.3 |
| 201,732.0 | 206,762.0 | 205,805.0 | 212,805.0 | | 206,531.0 |
| | | | | Total - Net Program | |
| 201,732.0 | 206,762.0 | 205,805.0 | 212,805.0 | Expenses | 206,531.0 |

Honourable Cecil P. Clarke Minister 4th Floor Bank of Montreal Building Halifax, Nova Scotia 424-7793 Mr. Danny McFadyen
Deputy Minister
4th Floor
Bank of Montreal Building
Halifax, Nova Scotia
424-1710

The Department of Energy's mission is to develop, establish, and manage the province's energy policies by creating partnerships with governments, industry, and local communities to obtain the best possible mixture of economic, social, and environmental value from the energy sector.

In fiscal 2004-2005, the Department of Energy will continue to implement the Nova Scotia Energy Strategy, through focusing on goals, and measuring successes. With a strategic focus on the economic and social role the energy sector plays in the development of new opportunities and a brighter future for children, the department will position Nova Scotia as a world class investment destination with a highly skilled workforce and an innovative, competitive business community.

With a continued interest in offshore oil and gas resources, a global focus on climate change, and a competitive electricity sector, energy will continue to be a valuable economic and social contributor to Nova Scotia. As government works with all Nova Scotians to build a healthier, more prosperous and self-sufficient province, the Department of Energy will play a key role in building a strong economy, and securing the future and improving the quality of life for Nova Scotians through the following key priorities:

Promote economic activity and benefits;

- work with other stakeholders to make the oil and gas regulatory system more efficient and effective;
- participate in events to promote Nova Scotia's resources, workforce and competitive edge to potential investors;
- enhance local benefits opportunities;
- implement the recommendations of the Electricity Marketplace Governance Committee:
- encourage the development of gas distribution in Nova Scotia; and,
- administer the SOEP Royalty Agreement and Royalty Regulations.

Inform, educate and advise Nova Scotians on energy issues:

- improve the understanding of Nova Scotian's energy use;
- promote opportunities for Nova Scotia's workforce in the energy sector; and,
- represent the interests of the Province before regulators, other governments and agencies.

Respond to Climate Change:

- assist in developing a national climate change approach that reaches the emission reduction targets; and,
- collaborate with industry stakeholders to achieve Nova Scotia's obligation under the national climate change process.

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|--------|----------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Administration | |
| | | 525.0 | 524.0 | Office of the Minister and Deputy Minister | 514. |
| | | 628.0 | 628.0 | Administrative Services | 577. |
| | | 371.0 | 424.0 | Communications | 335. |
| | | 800.0 | 534.0 | Legal Services | 709. |
| | | 545.0 | 381.0 | Climate Change | 512. |
| | | 2,869.0 | 2,491.0 | | 2,650. |
| | | | | Policy | |
| | | 902.1 | 864.0 | Energy Utilization | 879. |
| | | 392.9 | 412.0 | Offshore Regulatory Policy | 397. |
| | | 1,295.0 | 1,276.0 | | 1,277. |

| 2002- | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|--------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Benefits and Training | |
| | | 1,280.0 | 1,149.0 | Benefits and Training | 1,298.0 |
| | | 1,280.0 | 1,149.0 | | 1,298.0 |
| | | | | Resource Assessment and Royalties | |
| | | 940.0 | 794.0 | Resource Assessment and Royalties | 895.0 |
| | | 940.0 | 794.0 | | 895.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|--------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses Canada-Nova Scotia Offshore Petroleum Board | |
| | | 1,230.0 | 1,480.0 | Canada-Nova Scotia Offshore Petroleum Board | 1,230.0 |
| | | 1,230.0 | 1,480.0 | Total - Net Program | 1,230.0 |
| | | 7,614.0 | 7,190.0 | Expenses | 7,350.0 |
| | | | | | |
| | | | | Funded Staff | |
| | | 13.2 | 10.6 | Administration | 11.0 |
| | | 11.0 | 10.6 | Policy | 12.0 |
| | | 8.0 | 8.6 | Benefits and Training | 9.0 |
| | | 9.0 | 7.1 | Resource Assessment and Royalties | 9.0 |
| | | 41.2 | 36.9 | Total - Funded Staff | 41.0 |

Honourable Kerry Morash Minister 6th Floor 5151 Terminal Road Halifax, Nova Scotia 424-6647 Ms. Rosalind Penfound Acting Deputy Minister 6th Floor 5151 Terminal Road Halifax, Nova Scotia 424-4148

Departmental Initiatives - Fiscal 2004-2005

The department will continue to deliver core programs designed to protect and promote:

- the safety of people and property;
- a healthy environment;
- employment rights; and,
- consumer interests and public confidence in the financial services, insurance, pension, and alcohol and gaming sectors.
- commitments to meet Canada Wide Standards for particulate matter and ozone.

Priorities for fiscal 2004-2005 include the following:

- initiatives identified in the provincial green plan "Towards a Sustainable Environment" with respect to the drinking water strategy, air quality, and wilderness and natural areas protection;
- training for municipal fire inspectors;
- supporting the Province of Nova Scotia's implementation of Criminal Code amendments (Bill C-45) relative to occupational health and safety offences;
- establishing the minimum wage advisory committee;
- participating in the creation of a Workplace Safety and Insurance System performance and appeals management process;
- implementing and monitoring automobile insurance reforms; and,
- participating in national initiatives to harmonize pension and insurance legislation.

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|--------|----------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Administration | |
| 348.2 | 308.6 | 287.2 | 326.7 | Office of the Minister and Deputy Minister | 425.1 |
| 381.9 | 315.7 | 361.7 | 237.2 | Legal Services | 328.0 |
| 154.9 | 183.7 | 208.1 | 260.1 | Communications | 278.9 |
| 885.0 | 808.0 | 857.0 | 824.0 | | 1,032.0 |
| | | | | Policy | |
| 495.0 | 516.0 | 731.0 | 790.0 | Administration | 537.0 |
| 495.0 | 516.0 | 731.0 | 790.0 | | 537.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|---|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Boards and Commissions | |
| 260.7 | 254.5 | 263.9 | 264.0 | Labour Relations Board | 250.5 |
| 110.5 | 96.9 | 112.9 | 116.1 | Labour Standards Tribunal | 112.9 |
| 1.0 | 1.0 | 1.0 | 1.9 | Blasters Board | 0.6 |
| 1.4 | 0.2 | 1.4 | | Coal Miners Examination Board | |
| 16.0 | 4.0 | 16.0 | 11.7 | Occupational Health and Safety Advisory Council | 2.5 |
| 13.4 | 10.4 | 13.8 | 13.8 | Occupational Health and Safety Appeal Panel | 8.1 |
| 17.5 | 0.8 | 17.5 | 17.5 | Crane Operators Appeal Board | 17.5 |
| 17.5 | 2.2 | 17.5 | 17.5 | Power Engineers and Operators Appeal Board | 17.5 |
| | | | 220.5 | Nova Scotia Insurance Review Board | 1,752.4 |
| | | | | Nova Scotia Insurance Review Board Recoveries | (1,752.4 |
| | | | 5.0 | Elevators and Lifts Board | 17.4 |
| 438.0 | 370.0 | 444.0 | 668.0 | | 427.0 |
| | | | | Workers' Advisers Program | |
| 1,693.4 | 2,081.4 | 1,851.3 | 1,953.9 | Workers' Advisers Program | 2,358.2 |
| (1,693.4) | (2,081.4) | (1,851.3) | (1,953.9) | WCB Recoveries | (2,358.2 |
| | | | | | |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|---------------------------|------------------|----------|------------------|--|--------------------------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Alcohol and Gaming | |
| 1,354.7 | 892.6 | 1,166.1 | 1,000.9 | Finance and Administration | 935.7 |
| 2,071.6 | 2,140.7 | 2,177.1 | 2,278.8 | Investigation | 2,236.9 |
| 1,088.7 | 1,029.7 | 1,060.8 | 997.3 | Licensing and Registration | 1,036.4 |
| 4,515.0 | 4,063.0 | 4,404.0 | 4,277.0 | | 4,209.0 |
| | | | | Public Safety | |
| 212.6 | 485.7 | 299.3 | 301.9 | Administration | 301.1 |
| 914.0 | 962.8 | 997.1 | 983.7 | Inspection Services | 1,114.9 |
| 171.9 | 138.5 | 115.2 | 134.8 | Planning | |
| 171.0 | 190.1 | 190.0 | 190.0 | Fire School Training Grant | 125.4 |
| 190.0 | | 1,007.1 | 956.1 | Boiler Safety Inspections | 973.1 |
| | 960.7 | 1,007.1 | | · · | |
| 190.0 | 960.7 (240.4) | (350.0) | (359.0) | Boiler Safety Inspections Recoveries | (361.0 |
| 190.0 984.3 | | | (359.0) 359.6 | Boiler Safety Inspections Recoveries Elevator and Amusement Safety | |
| 190.0 984.3 (350.0) | (240.4) | (350.0) | | · • | (361.0 379.6 248.9 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|------------------------------------|-----------|
| Estimate_ | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Occupational Health and Safety | |
| 1,662.7 | 1,031.0 | 1,368.7 | 1,280.5 | Administration | 1,289.9 |
| 3,506.1 | 3,000.7 | 3,632.0 | 3,384.2 | Field Services | 3,651.9 |
| 2,658.4 | 1,129.4 | 1,989.1 | 1,195.1 | Support Services | 2,067.3 |
| (7,201.2) | (4,743.1) | (6,430.8) | (5,390.8) | WCB Recoveries | (6,645. |
| 626.0 | 418.0 | 559.0 | 469.0 | | 364.0 |
| | | | | Labour Services | |
| 468.9 | 403.3 | 535.6 | 494.7 | Administration | 509.7 |
| 588.1 | 398.7 | 596.4 | 587.3 | Conciliation Services | 594.3 |
| 6.0 | 6.0 | 6.0 | 6.0 | Industrial Relations Grants | 6.0 |
| 1,063.0 | 808.0 | 1,138.0 | 1,088.0 | | 1,110.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|-----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Labour Standards | |
| 977.0 | 932.0 | 1,042.0 | 1,056.0 | Labour Standards | 1,021.0 |
| 977.0 | 932.0 | 1,042.0 | 1,056.0 | | 1,021.0 |
| | | | | Environmental Monitoring and Compliance | |
| (790.4) | (443.1) | (762.3) | (1,077.7) | Administration | (1,056.5 |
| 2,167.3 | 2,220.9 | 2,257.0 | 2,187.5 | Central Region | 2,228.1 |
| 1,741.7 | 1,729.3 | 1,802.5 | 1,756.3 | Eastern Region | 1,797.6 |
| 2,124.4 | 1,919.9 | 2,186.3 | 2,029.2 | Northern Region | 2,189.5 |
| 2,071.0 | 1,992.0 | 2,124.5 | 2,118.7 | Western Region | 2,128.3 |
| 7,314.0 | 7,419.0 | 7,608.0 | 7,014.0 | | 7,287.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Environmental and Natural Areas Management | |
| 375.1 | 358.1 | 389.7 | 387.9 | Administration | 384.4 |
| 318.6 | 365.4 | 317.0 | 355.4 | Environmental Assessment | (21.4 |
| 325.5 | 309.7 | 335.4 | 335.5 | Environmental Education | 330.7 |
| 258.5 | 244.6 | 262.0 | 256.9 | Environmental Industries | 262.8 |
| 748.0 | 814.5 | 778.7 | 756.3 | Protected Areas | 773.2 |
| | | 75.0 | 85.5 | Nova Scotia Youth Conservation Corps | (9.9 |
| 402.1 | 316.2 | 417.7 | 361.8 | Environmental Services | 410.6 |
| 582.8 | 525.0 | 595.9 | 604.7 | Environmental Innovation | 594.7 |
| 1,100.4 | 1,036.5 | 1,140.6 | 1,107.0 | Water and Wastewater Management | 1,131.9 |
| 4,111.0 | 3,970.0 | 4,312.0 | 4,251.0 | | 3,857.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|---------|----------|----------|------------------------------------|-----------|
| Estimate_ | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Information and Business Services | |
| 123.9 | 114.2 | 125.9 | 118.0 | Administration | 118.2 |
| 1,650.6 | 1,327.7 | 1,650.6 | 1,650.6 | Office Services | 1,650.6 |
| 603.0 | 618.5 | 596.8 | 527.2 | Information Management | 524.0 |
| 290.8 | 351.4 | 282.9 | 290.9 | Business Services | 272.4 |
| 227.7 | 188.2 | 264.8 | 193.3 | Research | 358.8 |
| 2,896.0 | 2,600.0 | 2,921.0 | 2,780.0 | | 2,924.0 |
| | | | | Pension Regulation | |
| (81.0) | (70.0) | (103.0) | (102.0) | Administration | (68.0 |
| (81.0) | (70.0) | (103.0) | (102.0) | | (68.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Financial Institutions | |
| 687.0 | 660.0 | 707.0 | 705.0 | Administration | 670.0 |
| 687.0 | 660.0 | 707.0 | 705.0 | | 670.0 |
| 26,743.0 | 25,604.0 | 27,558.0 | 26,659.0 | Total - Net Program Expenses | 26,152.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|---------|--------|----------|----------|--|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| 6.0 | 7.7 | 8.0 | 7.2 | Administration | 9.6 |
| 8.0 | 8.1 | 8.0 | 8.8 | Policy | 8.0 |
| 4.0 | 4.0 | 4.0 | 4.9 | Boards and Commissions | 8.0 |
| 18.5 | 17.9 | 19.0 | 18.5 | Workers' Advisers Program | 20.0 |
| 68.0 | 65.2 | 65.1 | 63.1 | Alcohol and Gaming | 64.1 |
| 41.2 | 40.4 | 41.2 | 39.4 | Public Safety | 40.8 |
| 64.5 | 56.4 | 62.0 | 57.6 | Occupational Health and Safety | 62.0 |
| 11.0 | 10.4 | 11.0 | 11.6 | Labour Services | 12.0 |
| 16.0 | 14.6 | 15.8 | 14.7 | Labour Standards | 16.0 |
| 144.8 | 136.3 | 144.8 | 133.4 | Environmental Monitoring and Compliance | 143.1 |
| 55.9 | 59.7 | 61.5 | 57.4 | Environmental and Natural Areas Management | 56.7 |
| 22.0 | 19.4 | 22.0 | 20.3 | Information and Business Services | 21.7 |
| 3.0 | 3.0 | 3.0 | 2.8 | Pension Regulation | 3.0 |
| 10.0 | 10.0 | 10.0 | 10.0 | Financial Institutions | 9.7 |
| 472.9 | 453.1 | 475.4 | 449.7 | Total - Funded Staff | 474.7 |
| | | (2.5) | (1.1) | Less: Staff Funded by External Agencies | (0.8 |
| 472.9 | 453.1 | 472.9 | 448.6 | Total - Provincially Funded Staff | 473.8 |

Honourable Peter Christie Minister 7th Floor Provincial Building Halifax, Nova Scotia 424-5720 Ms. Vicki Harnish Deputy Minister 7th Floor Provincial Building Halifax, Nova Scotia 424-5774

Departmental Initiatives

The mission of the Department of Finance is to establish a fiscal climate conducive for economic growth and to provide central agency support and policy direction for effective management of the Province's finances and pension administration.

The department is committed to maintaining the Province's high standards of financial accountability and reporting. The Controller's Office will continue to develop and implement accounting policies with the intention of having the Province as a leader in financial accountability and reporting by provincial governments and publicly funded agencies.

The department will continue to provide leadership to the roll out of modern financial management systems across the broader public sector.

The Fiscal and Economic Policy Branch will continue to provide strong representation of Nova Scotia's interest on a wide variety of federal/provincial, regional, and interdepartmental committees and working groups. The Branch will continue to research and develop a comprehensive, cohesive tax regime which is sensitive to the fiscal, social and economic priorities of Government.

The Branch will also continue to provide key fiscal and economic policy advice and forecasts for effective planning by government, as well as core statistical information to government departments and agencies.

In the coming year, the Debt Reduction Plan will be implemented through amendments to the Provincial Finance Act.

The initiatives undertaken by the department as part of the commitment to effective investment and debt management, and the provision of pension services will continue. In fiscal 2004-2005, the Investment Division will be reviewing the purchase of risk management software.

The department will also begin implementation of Nova Scotia Community Accounts, a statistical infrastructure to support good decision making around health and other social issues.

| | 2002-2003 | | 2004 | | 2004-2005 |
|--|--|--|--|---|--|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Senior Management | |
| 420.1 | 414.6 | 423.0 | 417.0 | Office of the Minister and Deputy | 380.0 |
| 152.5 | 149.3 | 113.0 | 87.0 | Legal Services | 100.0 |
| 158.4 | 225.1 | 196.0 | 262.0 | Communications | 275.0 |
| 731.0 | 789.0 | 732.0 | 766.0 | | 755.0 |
| | | | | | |
| | | | | Office of the Assistant Deputy Minister | |
| | | | 223.0 | Office of the Assistant Deputy Minister Office of the Assistant Deputy Minister | 185.0 |
| 272.2 | 270.4 | 292.0 | 223.0 117.0 | | |
| | 270.4 4.8 | | | Office of the Assistant Deputy Minister | 270. |
| 272.2 | | 292.0 | 117.0 | Office of the Assistant Deputy Minister Policy and Planning | 270.0 16.0 |
| 272.2 25.6 | 4.8 | 292.0 17.0 | 117.0 10.0 | Office of the Assistant Deputy Minister Policy and Planning Administrative Services | 270. 16. 187. |
| 272.2 25.6 638.2 | 4.8 531.5 | 292.0 17.0 502.0 | 117.0 10.0 77.0 | Office of the Assistant Deputy Minister Policy and Planning Administrative Services Treasury Services and Liability Management | 270.0 16.0 187.0 121.0 |
| 272.2 25.6 638.2 172.6 | 4.8 531.5 120.8 | 292.0 17.0 502.0 132.0 | 117.0 10.0 77.0 76.0 | Office of the Assistant Deputy Minister Policy and Planning Administrative Services Treasury Services and Liability Management Executive Director - Fiscal and Economic Policy | 270.0 16.0 187.0 121.0 522.0 |
| 272.2 25.6 638.2 172.6 425.8 | 4.8 531.5 120.8 438.9 | 292.0 17.0 502.0 132.0 460.0 | 117.0 10.0 77.0 76.0 422.0 | Office of the Assistant Deputy Minister Policy and Planning Administrative Services Treasury Services and Liability Management Executive Director - Fiscal and Economic Policy Tax Policy | 270.0 16.0 187.0 121.0 522.0 273.0 |
| 272.2 25.6 638.2 172.6 425.8 246.1 | 4.8 531.5 120.8 438.9 251.1 | 292.0 17.0 502.0 132.0 460.0 250.0 | 117.0 10.0 77.0 76.0 422.0 244.0 | Office of the Assistant Deputy Minister Policy and Planning Administrative Services Treasury Services and Liability Management Executive Director - Fiscal and Economic Policy Tax Policy Revenue and Fiscal Transfers | 270. 16. 187. 121. 522. 273. 484. |
| 272.2 25.6 638.2 172.6 425.8 246.1 488.1 | 4.8 531.5 120.8 438.9 251.1 456.6 | 292.0 17.0 502.0 132.0 460.0 250.0 484.0 | 117.0 10.0 77.0 76.0 422.0 244.0 492.0 | Office of the Assistant Deputy Minister Policy and Planning Administrative Services Treasury Services and Liability Management Executive Director - Fiscal and Economic Policy Tax Policy Revenue and Fiscal Transfers Economic Policy and Analysis | 185.0 270.0 16.0 187.0 121.0 522.0 273.0 484.0 325.0 |

| 2002-2003 | | 2003-2004 | | | 2004-2005 |
|-----------|---------|-----------|----------|-------------------------------------|-----------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Corporate Services Unit | |
| 1,534.8 | 1,299.2 | 1,460.0 | 1,359.0 | Financial Services | 1,486.0 |
| 558.2 | 571.8 | 573.0 | 555.0 | Human Resources | |
| 2,093.0 | 1,871.0 | 2,033.0 | 1,914.0 | | 1,486.0 |
| | | | | Controller | |
| 169.9 | 180.4 | 281.0 | 281.0 | Controller's Office | 304.0 |
| 890.1 | 844.2 | 951.0 | 937.0 | Government Accounting | 1,023.0 |
| 424.9 | 424.3 | 454.0 | 454.0 | Payroll Services | 447.0 |
| 933.7 | 885.2 | 884.0 | 769.0 | Corporate Internal Audit | 823.0 |
| 5,183.4 | 5,151.9 | 5,183.0 | 5,316.0 | Corporate Information Systems - SAP | 6,164.0 |
| | | | 418.0 | Capital Markets | 428.0 |
| 7,602.0 | 7,486.0 | 7,753.0 | 8,175.0 | | 9,189.0 |

| 2002-2003 | | 2003-2004 | | | 2004-2005 |
|-----------------|----------|-----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Pensions and Investments | |
| 96.2 | 111.5 | 53.0 | 17.0 | Executive Director | 10.0 |
| 130.8 | 115.5 | 114.0 | 19.0 | Investment Management | 20.0 |
| 227.0 | 227.0 | 167.0 | 36.0 | | 30.0 |
| 13,329.0 | 12,902.0 | 13,235.0 | 12,996.0 | Total - Net Program Expenses | 14,134.0 |

FINANCE

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|--------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| 6.0 | 6.0 | 6.0 | 6.0 | Senior Management | 6.0 |
| 46.9 | 46.2 | 45.4 | 38.5 | Office of the Assistant Deputy Minister | 43.9 |
| 40.0 | 35.4 | 37.0 | 34.7 | Corporate Services Unit | 28.0 |
| 63.0 | 63.6 | 101.2 | 96.5 | Controller | 111.4 |
| 37.4 | 42.0 | 47.3 | 35.7 | Pensions and Investments | 43.8 |
| 193.3 | 193.2 | 236.9 | 211.4 | | 233.1 |
| | | (54.0) | (46.7) | Less: Staff Funded by External Agencies Less: Staff Funded through Tangible Capital | (58.0 |
| | | (23.0) | (17.9) | Assets | (22.0 |
| 193.3 | 193.2 | 159.9 | 146.8 | Total - Provincially Funded Staff | 153.1 |

FINANCE - DEBT SERVICING COSTS

Honourable Peter Christie Minister 7th Floor Provincial Building Halifax, Nova Scotia 424-5720 Ms. Vicki Harnish
Deputy Minister
7th Floor
Provincial Building
Halifax, Nova Scotia
424-5774

The focus of Treasury Management is to:

- i) reduce debt charges through reduced borrowing requirements and increased redemption of outstanding debt;
- ii) build on and develop expertise and analytical ability within the Department of Finance, complemented with the use of external resources as required; and,
- iii) upgrade the debt management and investment information systems to provide timely and accurate data to assist decision making.

In order to better reflect the actual costs of servicing the Province's debt, the reporting of interest revenues, which were formerly netted against certain interest expenses in the Debt Servicing Costs appropriation, was changed in the 2001-2002 Public Accounts. As a result, the Estimate for fiscal 2002-2003 has been restated in the Net Debt Servicing Costs - Summary schedule on Page 1.10 of the Estimates Province of Nova Scotia. The Estimate and Forecast for fiscal 2003-2004 and the Estimate for fiscal 2004-2005 are shown in the new format.

Short-Term Interest revenue, which was formerly netted against General Interest expenses in Gross Debt Servicing Costs, is now included in Interest revenues in Ordinary Revenue. Also, Debt Retirement Fund Earnings, which were formerly included in Gross Debt Servicing Costs, are now included in Sinking Fund Earnings.

FINANCE - DEBT SERVICING COSTS

| 2002-2 | 2003 | 2003-2004 | | | 2004-2005 |
|-----------|-----------|-----------|-----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Debenture Debt | |
| 115,525.0 | 115,525.5 | 102,079.5 | 102,480.8 | Canada Pension Plan | 94,521.3 |
| 531,712.0 | 552,093.6 | 554,533.4 | 534,591.4 | Canadian Debt | 514,779.3 |
| 238,769.0 | 221,728.4 | 214,437.0 | 224,833.0 | United States Debt | 210,401.7 |
| | | | | Other Foreign Currencies Debt | |
| 24,486.0 | | | | Sterling | |
| 31,261.0 | 33,331.0 | | | Yen | |
| 27,880.0 | (6,203.5) | 46,242.1 | 41,193.8 | Foreign Exchange | 13,951.7 |
| 969,633.0 | 916,475.0 | 917,292.0 | 903,099.0 | | 833,654.0 |

FINANCE - DEBT SERVICING COSTS

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|------------|------------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses Other Long-Term Debt | |
| | | | | Other Long-Term Debt | |
| 28,445.0 | 28,677.8 | 27,913.9 | 28,190.6 | Capital Leases | 27,319.1 |
| 60.0 | 59.7 | 53.4 | 53.4 | Courthouses | 47.1 |
| 536.0 | 1,768.6 | | 180.3 | Hospital Loans | 115.3 |
| 1,703.0 | 1,694.9 | 1,602.2 | 1,602.2 | Joseph Howe Building | 1,489.6 |
| 714.0 | 709.5 | 659.7 | 659.7 | One Government Place | 601.8 |
| 1,093.0 | 1,093.5 | 156.8 | 156.8 | Public School Loans | 60.1 |
| 32,551.0 | 34,004.0 | 30,386.0 | 30,843.0 | | 29,633.0 |
| | | | | General Interest | |
| 38,146.0 | 36,610.0 | 30,038.0 | 31,497.0 | General Interest | 44,641.0 |
| (25,179.0) | (31,643.0) | (A) | (A) | Less: Short-Term Interest Revenue | (A) |
| 12,967.0 | 4,967.0 | 30,038.0 | 31,497.0 | | 44,641.0 |

⁽A) - Short-Term Interest revenue is included in Ordinary Revenue; Department of Finance; Interest.

FINANCE - DEBT SERVICING COSTS

| 2004-200 | | 2004 | 2003-2 | 003 | 2002-2 |
|-----------|--------------------------------------|-------------|-------------|------------|-------------|
| Estimate | Program and Service (\$ thousands) | Forecast | Estimate | Actual | Estimate |
| | Net Program Expenses | | | | |
| | Debt Retirement Fund Earnings | | | | |
| | Debt Retirement Fund Earnings | | | (55,716.0) | (45,605.0) |
| | | (A) | (A) | (55,716.0) | (45,605.0) |
| | Pensions and Other Obligations | | | | |
| 12,992 | Sysco Pension Fund | 13,354.1 | 15,182.4 | | |
| 23,96 | Teachers' Pension Fund | 21,818.4 | 6,938.4 | 3,756.1 | 14,877.0 |
| 62,230 | Other Provincial Pension Obligations | 53,116.5 | 62,479.2 | 54,452.9 | 25,458.0 |
| 99,184 | | 88,289.0 | 84,600.0 | 58,209.0 | 40,335.0 |
| 1,007,112 | Total - Debt Servicing Costs | 1,053,728.0 | 1,062,316.0 | 957,939.0 | 1,009,881.0 |

⁽A) - Debt Retirement Fund Earnings are included in Net Debt Servicing Costs; Sinking Fund Earnings.

Honourable Angus MacIsaac Minister 4th Floor Joseph Howe Building Halifax, Nova Scotia 424-4310 Dr. Thomas Ward Deputy Minister 4th Floor Joseph Howe Building Halifax, Nova Scotia 424-7570

New Initiatives

In addition to the continuation of existing programs and services, the department is continuing with the implementation of the province-wide hospital information system (NshIS). The department will explore new opportunities and partnerships in primary care in addition to developing additional training opportunities for nurses, doctors and paramedics. Also, the department will move to provide full funding of the health care costs for nursing home residents.

Departmental Reporting Changes

Effective April 1, 2004, the Senior Citizens Secretariat will be a separate Public Service appropriation.

Financial reporting for District Health Authorities (DHA's) is now shown by each DHA and the IWK Health Care Centre. The following table shows the expenses on the previously used program basis.

District Health Authorities Spending

| 2002-2 | 2003 | 2003-2004 | | 2004-2005 | |
|---------|-------------|-------------|-------------|------------------------|-------------|
| mate | Actual | Estimate | Forecast | Program (\$ thousands) | Estimate |
| 0,355.4 | 904,293.0 | 919,873.4 | 971,069.0 | Acute Care | 987,793.0 |
| 8,362.2 | 18,324.5 | 19,131.4 | 19,373.4 | Addiction Services | 19,871.0 |
| 7,203.8 | 17,140.3 | 17,839.5 | 18,270.8 | Public Health Services | 19,045.0 |
| 1,101.6 | 69,010.2 | 73,071.7 | 78,355.8 | Mental Health Services | 81,683.0 |
| 7,023.0 | 1,008,768.0 | 1,029,916.0 | 1,087,069.0 | | 1,108,392.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------------|---------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | General Administration | |
| 181.3 | 189.7 | 195.2 | 220.9 | Office of the Minister | 208.4 |
| 347.3 | 366.9 | 342.5 | 351.3 | Office of the Deputy Minister | 337. |
| 208.1 | 265.4 | 219.9 | 206.8 | Intergovernmental Affairs | 224. |
| 139.4 | 143.6 | 154.8 | 153.9 | Advisory Services | 222. |
| 398.2 | 525.8 | 509.5 | 494.6 | Communications | 622. |
| 304.7 | 328.6 | 366.1 | 345.5 | Legal Services | 391. |
| 1,579.0 | 1,820.0 | 1,788.0 | 1,773.0 | | 2,007 |
| | | | | Chief Finance Office | |
| 7,914.1 | 8,160.2 | 8,454.5 | 8,182.7 | Administration | 9,019. |
| 358.3 | 301.3 | 382.0 | 392.5 | Accounting Services | 409. |
| 872.2 | 724.0 | 728.8 | 842.5 | Finance Health Services | 842. |
| 457.7 | 501.8 | 481.9 | 492.8 | Finance Programs | 523. |
| 710.7 | 761.6 | 775.3 | 671.3 | Administrative Services | 738 |
| | 367.2 | 427.6 | 427.6 | Revenue Recovery | 443. |
| 400.9 | | 179.9 | 188.6 | Budget Planning | 208 |
| 400.9 113.1 | 98.9 | 179.9 | 100.0 | 2 waget 1 mmm.g | |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|---------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Chief Information Office | |
| 257.9 | 495.9 | 188.8 | 222.6 | Administration | 287.4 |
| 1,129.1 | 1,034.2 | 1,242.4 | 1,123.5 | Performance Measurement and Health | 1,258.2 |
| 1,918.2 | 2,105.5 | 2,158.3 | 1,886.9 | Information Technology Services | 2,160.3 |
| 353.8 | 390.4 | 417.8 | 397.5 | Health Economics | 437. |
| | | 232.7 | 243.5 | Information Access and Privacy | 254. |
| 3,659.0 | 4,026.0 | 4,240.0 | 3,874.0 | | 4,398.0 |
| | | | | Chief Health Human Resource Office | |
| 1,000.0 | 952.0 | 1,008.0 | 973.0 | Chief Health Human Resource Office | 1,284. |
| 1,000.0 | 952.0 | 1,008.0 | 973.0 | | 1,284.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|---------|----------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Chief Policy, Planning and Legislative Office | |
| 390.6 | 355.7 | 465.6 | 236.8 | Administration | 316.7 |
| 1,111.4 | 987.3 | 1,150.4 | 976.2 | Strategic Planning | 1,128.3 |
| 1,502.0 | 1,343.0 | 1,616.0 | 1,213.0 | | 1,445.0 |
| | | | | Associate Deputy Minister | |
| 268.0 | 246.0 | 287.0 | 276.0 | Associate Deputy Minister | 292.0 |
| 268.0 | 246.0 | 287.0 | 276.0 | | 292.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Acute and Tertiary Care | |
| 187.8 | 60.4 | 206.6 | 209.1 | Acute and Tertiary Care Administration | 231.4 |
| 314.2 | 391.6 | 436.4 | 385.9 | Acute and Tertiary Care Management | 572.6 |
| 502.0 | 452.0 | 643.0 | 595.0 | | 804.0 |
| | | | | Continuing Care | |
| 382.4 | 410.8 | 305.0 | 306.2 | Continuing Care Administration | 1,930.6 |
| 688.0 | 939.5 | 792.9 | 781.9 | Continuing Care Operations | |
| 374.9 | 372.3 | 400.8 | 272.9 | Long-Term Care | |
| 280.7 | 145.8 | 230.2 | 156.5 | Home Care Program | |
| 831.1 | 805.3 | 175.1 | 136.5 | Adult Protection Services | 141.4 |
| 71.9 | 70.3 | | | Community Support for Adults | |
| 2,629.0 | 2,744.0 | 1,904.0 | 1,654.0 | | 2,072.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|----------|----------|---|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Population Health | |
| 149.2 | 146.9 | | | Administration | |
| 333.9 | 323.4 | | | Addiction Services | |
| 1,137.1 | 1,072.1 | | | Gambling | |
| 393.3 | 333.4 | | | Tobacco Control | |
| 857.9 | 769.0 | | | Public Health and Promotion | |
| 106.7 | 95.3 | | | Aids Advisory | |
| (1,137.1) | (1,072.1) | | | Recoveries - Gambling | |
| 1,841.0 | 1,668.0 | | | | |
| | | | | Quality, Emergency Health Services and Health Protection | |
| 253.0 | 244.2 | 266.6 | 480.4 | Administration | 511 |
| 4,480.9 | 4,133.1 | 1,419.7 | 1,385.2 | Emergency Health Services Administration | 1,563 |
| 1,133.1 | 904.7 | 1,150.7 | 1,190.4 | Provincial Medical Officers of Health | 1,694 |
| 5,867.0 | 5,282.0 | 2,837.0 | 3,056.0 | | 3,770 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|---------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Primary Care | |
| 288.0 | 289.0 | 441.0 | 411.0 | Primary Care | 532.0 |
| 288.0 | 289.0 | 441.0 | 411.0 | | 532.0 |
| | | | | Mental Health Program | |
| 262.0 | 272.6 | 284.5 | 282.0 | Administration | 289.0 |
| 580.4 | 417.2 | 545.0 | 415.5 | Mental Health Adult Services | 560.6 |
| 265.9 | 154.5 | 301.9 | 148.0 | Mental Health Children's Services | 279.9 |
| 413.0 | 403.8 | 521.7 | 514.0 | Insured Programs | 578.5 |
| 478.7 | 482.9 | 538.9 | 489.5 | Pharmaceutical Services | 499.0 |
| 2,000.0 | 1,731.0 | 2,192.0 | 1,849.0 | | 2,207.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Programs | |
| | | | | Medical Payments | |
| 396,429.0 | 397,995.0 | 425,694.0 | 447,206.0 | Medical Payments | 511,334.0 |
| 396,429.0 | 397,995.0 | 425,694.0 | 447,206.0 | | 511,334.0 |
| | | | | Pharmacare Program | |
| 86,000.0 | 86,410.0 | 95,692.0 | 96,700.0 | Pharmacare Payments | 102,954.0 |
| 86,000.0 | 86,410.0 | 95,692.0 | 96,700.0 | | 102,954.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|------------|------------|------------|------------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Other Insured Programs | |
| 2,600.0 | 2,627.1 | 2,824.9 | 2,824.5 | Optometric Payments | 3,189.2 |
| 2,950.0 | 4,664.7 | 5,400.0 | 4,500.0 | Children's Dental Program | 4,692.0 |
| 216.0 | 848.3 | 966.0 | 783.0 | Special Dental Plans | 1,097.5 |
| 19,600.0 | 19,948.9 | 21,865.0 | 21,957.5 | Special Drug Programs | 25,026.7 |
| 1,600.0 | 1,141.4 | 1,266.0 | 1,100.0 | Prosthetic Services Payments | 1,180.6 |
| 1,200.0 | 958.9 | 1,102.1 | 900.0 | Dental Surgical | 1,150.0 |
| 80.0 | 79.3 | 85.0 | 85.0 | Sign Language Interpreter | 85.0 |
| 30.0 | 16.8 | 30.0 | 80.0 | Special Consideration | 80.0 |
| 350.0 | 246.6 | 350.0 | 315.0 | Special Programs | 350.0 |
| 28,626.0 | 30,532.0 | 33,889.0 | 32,545.0 | | 36,851.0 |
| | | | | Revenue and Recovery | |
| (27,250.0) | (26,748.8) | (28,827.0) | (30,594.3) | Out-of-Province Recoveries | (32,382.8 |
| (12,740.0) | (14,439.6) | (14,670.0) | (13,922.3) | Third Party Liability Recovery | (14,148.0 |
| 14,500.0 | 17,337.4 | 15,943.0 | 21,525.6 | Out-of-Province Hospital Payments | 21,973. |
| (25,490.0) | (23,851.0) | (27,554.0) | (22,991.0) | | (24,557.0 |

| 2002-2 | 2002-2003 | | 2004 | | 2004-2005 |
|----------|-----------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Emergency Health Services | |
| 50,431.1 | 48,739.5 | 51,796.5 | 51,142.8 | Ambulance Subsidy - Payments | 58,614.8 |
| (488.7) | (14.7) | 381.7 | 644.6 | Ground Ambulance Operations | 745.3 |
| | | 606.0 | 613.2 | Medical Quality Control | 512.6 |
| 3,498.4 | 5,090.9 | 7,174.8 | 7,300.4 | Provincial Programs | 7,586.4 |
| 250.0 | 245.0 | 2,378.8 | 2,378.8 | Communications and Dispatch | 3,063.8 |
| 3,236.2 | 3,171.3 | 3,286.2 | 3,346.2 | EHS Amortization | 3,568.1 |
| 56,927.0 | 57,232.0 | 65,624.0 | 65,426.0 | | 74,091.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Other Health Care Initiatives | |
| 713.1 | 820.4 | 772.4 | 786.4 | St. Anne Community Care Centre | 803.3 |
| 5,253.8 | 5,001.7 | 5,239.0 | 5,954.8 | Nova Scotia Hearing and Speech | 6,302.8 |
| 3,930.6 | 4,359.0 | 4,359.0 | 4,359.0 | Cancer Care Nova Scotia | 4,359. |
| | | | | Canadian Cancer Society - Nova Scotia Division | 375. |
| 28,740.0 | 31,582.2 | 33,222.0 | 32,499.5 | Canadian Blood Service | 34,999. |
| 2,500.0 | 2,500.0 | 4,500.0 | 4,500.0 | Health Research Foundation Grant | 4,500. |
| 8,162.0 | 8,935.0 | 9,816.2 | 9,586.2 | Nursing Initiatives | 9,787. |
| 13,229.5 | 12,495.1 | 22,123.0 | 19,099.1 | Information Technology Initiatives | 17,074. |
| | | 451.2 | 451.2 | Physician Training Seats | 902. |
| (3,959.0) | (3,903.9) | (3,959.0) | (3,903.8) | LMAPD | (3,959. |
| (595.0) | (605.4) | (595.0) | (595.0) | ADTR | (595. |
| 3,550.0 | 3,125.2 | 3,550.0 | 3,900.0 | Biologicals | 1,875. |
| 3,952.7 | 3,509.1 | | | Population Health Programs | - |
| 1,357.1 | 1,144.0 | 1,272.8 | 1,190.3 | Primary Care Programs | 1,388. |
| 6,356.2 | 5,702.9 | 6,849.3 | 3,477.5 | Mental Health Programs | 3,639. |
| (700.0) | (781.5) | (500.0) | (300.0) | Hep C Recovery | (800. |
| 500.0 | 379.5 | 500.0 | 500.0 | Cochlear Implant Program | 500. |
| | 8.7 | 15.1 | 2.5 | Sydney Tar Ponds | 4. |
| | | 220.0 | 115.3 | Provincial Blood Transfusion | 452. |
| | | | | Provincial Wait Time Monitoring | 465. |
| 72,991.0 | 74,272.0 | 87,836.0 | 81,623.0 | | 82,074 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|------------------------------------|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Other Programs | |
| 12,011.4 | 10,438.4 | 17,710.2 | 9,022.8 | Other Programs | 6,330. |
| 3,118.5 | 3,288.0 | 2,155.9 | 2,060.6 | Grants and Assistance | 1,925. |
| 586.1 | 606.9 | 621.8 | 623.5 | Senior Citizens Secretariat | - |
| 359.0 | 266.8 | 348.1 | 300.1 | Provincial Health Council | - |
| | (332.1) | | | Capital Debt | - |
| 16,075.0 | 14,268.0 | 20,836.0 | 12,007.0 | | 8,256. |
| | | | | District Health Authorities | |
| | | | | South Shore District | |
| | | | | Health Authority (#1) | |
| 32,724.0 | 33,966.2 | 34,562.5 | 36,598.2 | Acute Care | 38,157. |
| 1,429.2 | 1,444.7 | 1,486.4 | 1,520.5 | Addiction Services | 1,549. |
| 992.5 | 1,018.9 | 1,051.2 | 1,074.9 | Public Health Services | 1,095. |
| 992.5 | 0.540.0 | 2,583.9 | 2,805.4 | Mental Health Services | 2,926 |
| 2,505.3 | 2,516.2 | 2,000.0 | _, | | |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|--|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Southwest Nova District Health Authority (#2) | |
| 41,556.1 | 42,762.5 | 43,310.9 | 45,782.0 | Acute Care | 47,313. |
| 1,222.3 | 1,267.1 | 1,298.8 | 1,333.1 | Addiction Services | 1,360. |
| 1,501.8 | 1,552.7 | 1,596.1 | 1,635.5 | Public Health Services | 1,659. |
| 2,679.8 | 2,806.7 | 2,871.2 | 3,155.4 | Mental Health Services | 3,262 |
| 46,960.0 | 48,389.0 | 49,077.0 | 51,906.0 | | 53,594. |
| | | | | Annapolis Valley District Health Authority (#3) | |
| 52,595.8 | 54,460.6 | 55,030.4 | 58,945.4 | Acute Care | 61,113. |
| 1,253.5 | 1,279.8 | 1,316.3 | 1,357.2 | Addiction Services | 1,382. |
| 1,385.4 | 1,419.5 | 1,464.2 | 1,507.4 | Public Health Services | 1,551. |
| 3,374.3 | 3,327.1 | 4,695.1 | 5,184.0 | Mental Health Services | 5,276 |
| 3,374.3 | | | | | |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|---|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Colchester East Hants District Health Authority (#4) | |
| 29,537.1 | 30,377.5 | 30,977.6 | 33,346.8 | Acute Care | 35,020.0 |
| 1,095.1 | 1,097.0 | 1,072.5 | 1,095.5 | Addiction Services | 1,124.0 |
| 1,027.0 | 1,074.2 | 1,138.8 | 1,161.1 | Public Health Services | 1,182. |
| 3,273.8 | 3,310.3 | 3,352.1 | 3,725.6 | Mental Health Services | 3,931. |
| 34,933.0 | 35,859.0 | 36,541.0 | 39,329.0 | | 41,257. |
| | | | | Cumberland Health Authority (#5) | |
| 23,670.7 | 25,453.3 | 26,738.9 | 28,149.6 | Acute Care | 29,215. |
| 861.4 | 856.1 | 869.7 | 888.3 | Addiction Services | 907. |
| 807.9 | 769.6 | 804.2 | 820.3 | Public Health Services | 842. |
| 1,319.0 | 1,456.0 | 1,444.2 | 1,668.8 | Mental Health Services | 1,797. |
| | | | | | |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|--------------------|--------------------|----------|----------|--|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Pictou County Health Authority (#6) | |
| 31,314.8 | 33,986.8 | 34,238.3 | 36,395.4 | Acute Care | 37,687.0 |
| 1,146.6 | 1,205.8 | 1,255.0 | 1,281.5 | Addiction Services | 1,308.0 |
| 1,075.3 | 1,119.9 | 1,146.5 | 1,168.6 | Public Health Services | 1,194.0 |
| 2,097.3 | 2,098.5 | 2,143.2 | 2,397.5 | Mental Health Services | 2,554.0 |
| 35,634.0 | 38,411.0 | 38,783.0 | 41,243.0 | | 42,743.0 |
| | | | | Guysborough Antigonish Strait Health Authority (#7) | |
| 31,278.3 | 32,373.6 | 33,479.0 | 35,409.9 | Acute Care | 36,351.0 |
| | 1,440.0 | 1,498.1 | 1,523.3 | Addiction Services | 1,568.0 |
| 1,443.7 | | 1,616.8 | 1,644.8 | Public Health Services | 1,688.0 |
| 1,443.7 1,555.7 | 1,553.4 | 1,010.0 | ., | | |
| • | 1,553.4 1,839.0 | 1,990.1 | 2,206.0 | Mental Health Services | 2,347. |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|--|-----------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses Cape Breton District | |
| | | | | Health Authority (#8) | |
| 131,476.8 | 135,075.2 | 138,335.3 | 145,873.9 | Acute Care | 150,172.0 |
| 3,548.5 | 3,315.5 | 3,687.8 | 3,600.3 | Addiction Services | 3,714.0 |
| 2,877.7 | 2,736.8 | 2,996.2 | 3,047.3 | Public Health Services | 3,137.0 |
| 8,634.0 | 8,212.5 | 9,115.7 | 9,141.5 | Mental Health Services | 9,691.0 |
| 146,537.0 | 149,340.0 | 154,135.0 | 161,663.0 | | 166,714.0 |
| | | | | Capital District Health Authority (#9) | |
| 405,544.8 | 410,700.8 | 416,070.4 | 437,062.9 | Acute Care | 434,897.0 |
| 6,361.9 | 6,418.5 | 6,646.8 | 6,773.7 | Addiction Services | 6,959.0 |
| 5,980.5 | 5,895.3 | 6,025.5 | 6,210.9 | Public Health Services | 6,697.0 |
| 38,189.8 | 35,568.4 | 37,116.3 | 37,985.5 | Mental Health Services | 38,748.0 |
| 456,077.0 | 458,583.0 | 465,859.0 | 488,033.0 | | 487,301.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|---|-----------|
| Estimate_ | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | IWK Health Centre | |
| 100,657.0 | 105,136.5 | 107,130.1 | 113,504.9 | Acute Care | 117,868.0 |
| 7,322.0 | 7,875.5 | 7,759.9 | 10,086.1 | Mental Health Services | 11,151.0 |
| 107,979.0 | 113,012.0 | 114,890.0 | 123,591.0 | | 129,019.0 |
| | | | | Continuing Care Services Care Coordination | |
| 1,542.5 | 1,421.7 | 1,844.5 | 1,740.1 | DHA #1 - Care Coordination | 1,878.4 |
| 1,499.0 | 1,390.9 | 1,638.3 | 1,475.8 | DHA #2 - Care Coordination | 1,612.2 |
| 1,511.7 | 1,325.1 | 1,713.7 | 1,717.6 | DHA #3 - Care Coordination | 1,749. |
| 2,583.1 | 1,922.4 | 3,214.9 | 3,036.1 | DHA #4 - Care Coordination | 3,443. |
| 1,175.3 | 1,028.7 | 1,432.2 | 1,350.0 | DHA #5 - Care Coordination | 1,367. |
| 1,187.8 | 905.7 | 1,480.8 | 1,231.5 | DHA #6 - Care Coordination | 1,532. |
| 1,376.1 | 1,119.6 | 1,481.7 | 1,357.4 | DHA #7 - Care Coordination | 1,535.0 |
| 3,509.3 | 3,127.0 | 4,241.4 | 4,047.8 | DHA #8 - Care Coordination | 4,507.8 |
| 7,085.2 | 6,229.5 | 7,926.1 | 7,019.4 | Capital Health District - Care Coordination | 7,737. |
| 2,500.0 | 2,370.4 | 920.4 | 791.3 | Single Entry Access | 882. |
| 23,970.0 | 20,841.0 | 25,894.0 | 23,767.0 | | 26,246.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|----------|-----------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Home Care Services | |
| 7,397.6 | 5,885.6 | 6,387.2 | 5,535.8 | DHA #1 - Home Care Services | 6,654.7 |
| 7,679.2 | 7,053.2 | 7,189.9 | 6,267.3 | DHA #2 - Home Care Services | 6,676.2 |
| 7,033.0 | 6,223.3 | 7,235.6 | 7,018.8 | DHA #3 - Home Care Services | 7,416.9 |
| 7,259.1 | 7,168.3 | 9,234.9 | 9,861.6 | DHA #4 - Home Care Services | 9,153.1 |
| 4,223.5 | 4,476.4 | 4,992.8 | 5,238.1 | DHA #5 - Home Care Services | 5,187.0 |
| 3,529.8 | 3,655.2 | 4,144.0 | 3,605.9 | DHA #6 - Home Care Services | 3,847.9 |
| 5,106.0 | 5,547.7 | 5,576.2 | 4,581.8 | DHA #7 - Home Care Services | 5,934.0 |
| 16,259.1 | 17,898.4 | 18,900.9 | 18,188.3 | DHA #8 - Home Care Services | 20,183.6 |
| 33,449.4 | 36,697.9 | 32,710.3 | 29,613.9 | Capital Health District - Home Care Services | 32,750.8 |
| 5,723.3 | 300.0 | 4,827.2 | 2,388.5 | Home Care Provincial Programs | 2,602.8 |
| 97,660.0 | 94,906.0 | 101,199.0 | 92,300.0 | | 100,407.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Long-Term Care Program | |
| 13,710.4 | 14,054.7 | 15,308.0 | 15,543.9 | DHA #1 - Long-Term Care | 16,741.0 |
| 15,578.2 | 15,173.4 | 16,070.0 | 16,547.6 | DHA #2 - Long-Term Care | 17,771.0 |
| 17,215.5 | 17,003.1 | 18,720.0 | 18,849.4 | DHA #3 - Long-Term Care | 21,367.0 |
| 10,356.7 | 9,907.5 | 11,672.0 | 11,385.2 | DHA #4 - Long-Term Care | 12,326.0 |
| 7,758.6 | 7,248.7 | 7,919.0 | 8,735.3 | DHA #5 - Long-Term Care | 9,113.0 |
| 13,306.4 | 13,461.7 | 14,429.0 | 14,857.9 | DHA #6 - Long-Term Care | 16,145.0 |
| 13,582.3 | 13,528.7 | 14,707.0 | 13,402.7 | DHA #7 - Long-Term Care | 15,774.0 |
| 41,142.0 | 43,356.6 | 46,952.0 | 47,948.1 | DHA #8 - Long-Term Care | 51,858.0 |
| 71,789.9 | 65,824.6 | 76,765.0 | 77,124.9 | Capital Health District - Long-Term Care | 85,550.0 |
| 204,440.0 | 199,559.0 | 222,542.0 | 224,395.0 | | 246,645.0 |

| 2002-2 | 2002-2003 | | 2004 | | 2004-2005 |
|-------------|-------------|-------------|-------------|--|-------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Capital Grants | |
| | | 15,000.0 | 4,243.0 | Diagnostic and Medical Equipment | 25,757.0 |
| 3,622.0 | 3,605.0 | 30,000.0 | 30,000.0 | Hospital Infrastructure | 38,000.0 |
| | | | | Less: Chargeable to the Diagnostic / Medical | |
| | | (15,000.0) | (4,243.0) | Equipment Fund | (25,757.0) |
| | | | | Less: Consolidation and Accounting Adjustments | |
| | | (28,500.0) | (28,500.0) | for Government Service Organizations | |
| 3,622.0 | 3,605.0 | 1,500.0 | 1,500.0 | | 38,000.0 |
| | | | | Total - Net Program | |
| 1,980,235.0 | 1,996,005.0 | 2,111,454.0 | 2,168,419.0 | Expenses | 2,341,690.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|--------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| 12.8 | 13.5 | 15.9 | 15.5 | General Administration | 16.1 |
| 45.4 | 41.5 | 46.9 | 48.8 | Chief Finance Office | 49.3 |
| 41.5 | 40.9 | 45.0 | 44.6 | Chief Information Office | 46.9 |
| 16.5 | 12.8 | 14.2 | 12.9 | Chief Health Human Resource Office | 15.8 |
| 22.8 | 21.7 | 21.4 | 16.7 | Chief Policy, Planning and Legislative Office | 19.0 |
| 9.8 | 9.2 | 3.0 | 3.0 | Associate Deputy Minister | 3.0 |
| 6.2 | 5.8 | 7.0 | 7.0 | Acute and Tertiary Care | 9.0 |
| 24.8 | 22.4 | 22.7 | 19.2 | Continuing Care | 23.2 |
| 19.7 | 22.1 | | | Population Health | |
| | | | | Quality, Emergency Health Services | |
| 24.0 | 23.9 | 25.6 | 30.8 | and Health Protection | 33.2 |
| 4.5 | 4.2 | 9.8 | 6.7 | Primary Care | 10.0 |
| 14.0 | 14.8 | 25.7 | 21.6 | Mental Health Program | 24.6 |
| 1.5 | 2.5 | 2.0 | 1.4 | Other Health Care Initiatives | 5.0 |
| 15.0 | 14.8 | 15.2 | 16.3 | Other Programs | 8.3 |
| 358.7 | 314.5 | 369.1 | 336.1 | Care Coordination | 378.2 |
| 42.9 | 37.1 | 37.5 | 35.4 | Home Care Services | 34.8 |
| 660.1 | 601.7 | 661.0 | 616.0 | Total - Funded Staff | 676.3 |
| | | (8.7) | (6.7) | Less: Staff Funded by External Agencies | (8. |
| 660.1 | 601.7 | 652.3 | 609.3 | Total - Provincially Funded Staff | 667. |

Honourable Michael Baker, Q.C. Minister 4th Floor 5151 Terminal Road Halifax, Nova Scotia 424-4044 Mr. Douglas J. Keefe, Q.C.
Deputy Minister
4th Floor
5151 Terminal Road
Halifax, Nova Scotia
424-4223

Nova Scotians rely on the Department of Justice to ensure that justice is administered properly and fairly, and that public affairs are carried out according to the law. To meet those commitments, the department will continue to maintain strong relationships with its many dedicated partners in the justice system.

In fiscal 2004-2005, the department will:

- continue to provide oversight and governance to police and private security agencies;
- provide assistance to victims of crime;
- continue to advance methods of resolving disputes in a principled fashion;
- continue to assess the delivery of legal services to government clients to ensure that services are provided in a cost-effective manner; and,
- work closely with our partners inside and outside government to ensure the proper administration of justice.

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Administration | |
| 3,100.6 | 4,830.5 | 2,813.5 | 2,533.4 | Office of the Minister and Deputy Minister | 2,633.4 |
| 3,596.8 | 2,997.8 | 3,909.1 | 3,338.5 | Legal Services | 3,867.0 |
| 4,065.0 | 3,523.2 | 4,096.4 | 4,784.9 | Information Management | 5,137.8 |
| 2,720.3 | 2,473.0 | 2,733.0 | 2,537.4 | Finance and Administration | 3,026.8 |
| 1,356.3 | 1,217.5 | 1,361.0 | 1,368.8 | Human Resources | 1,379.0 |
| 14,839.0 | 15,042.0 | 14,913.0 | 14,563.0 | | 16,044.0 |
| | | | | Nova Scotia Legal Aid | |
| 9,428.0 | 10,290.0 | 12,495.0 | 12,340.0 | Nova Scotia Legal Aid | 12,595.0 |
| 9,428.0 | 10,290.0 | 12,495.0 | 12,340.0 | | 12,595.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|------------|------------|------------|------------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Court Services | |
| 7,501.4 | 6,471.8 | 7,917.8 | 8,737.4 | Administration | 8,016.9 |
| 1,293.1 | 1,284.3 | 2,340.8 | 1,912.1 | Restorative Justice | 1,943.0 |
| 2,226.5 | 1,967.1 | 2,195.8 | 2,110.9 | Maintenance Enforcement | 2,146.5 |
| 6,358.4 | 6,967.3 | 6,957.8 | 7,238.8 | Provincial Courts - Halifax | 7,400.2 |
| 3,478.1 | 3,860.2 | 3,638.8 | 3,697.2 | Family Courts - Halifax | 3,650.0 |
| 3,494.8 | 3,300.7 | 3,588.0 | 3,523.9 | Supreme Courts - Halifax | 3,570.1 |
| 1,916.8 | 2,177.2 | 2,266.6 | 2,420.3 | Sheriffs - Halifax | 2,260.0 |
| 834.6 | 886.7 | 891.8 | 937.6 | Amherst Justice Centre | 892.7 |
| 693.2 | 1,020.1 | 885.8 | 910.1 | Antigonish Justice Centre | 910.1 |
| 1,284.8 | 1,230.4 | 1,306.0 | 1,270.4 | Bridgewater Justice Centre | 1,337.2 |
| 779.8 | 802.5 | 821.7 | 811.1 | Dartmouth Justice Centre | 815.6 |
| 620.0 | 667.9 | 685.8 | 671.7 | Digby Justice Centre | 704.3 |
| 1,808.5 | 1,809.8 | 1,866.7 | 1,776.0 | Kentville Justice Centre | 1,820.5 |
| 1,304.9 | 1,424.1 | 1,398.0 | 1,331.5 | Pictou Justice Centre | 1,372.1 |
| 783.9 | 673.7 | 637.4 | 602.3 | Port Hawkesbury Justice Centre | 720.3 |
| 2,815.6 | 2,789.3 | 3,066.4 | 3,021.2 | Sydney Justice Centre | 3,079.2 |
| 1,359.8 | 1,480.4 | 1,451.0 | 1,444.6 | Truro Justice Centre | 1,431.4 |
| 1,079.1 | 1,096.5 | 1,117.1 | 1,073.4 | Yarmouth Justice Centre | 1,108.2 |
| (12,899.3) | (15,496.0) | (13,157.3) | (15,914.5) | Court Fees | (15,126.3 |
| 26,734.0 | 24,414.0 | 29,876.0 | 27,576.0 | | 28,052.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|------------|------------|------------|------------|--|------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Correctional Services | |
| 3,906.7 | 3,829.9 | 4,023.5 | 3,932.4 | Administration | 3,887.8 |
| 6,477.2 | 6,463.8 | 7,367.2 | 7,054.3 | Community Corrections Programs | 7,310.4 |
| 171.8 | 219.5 | 177.4 | 217.5 | Cape Breton Young Offenders Detention Centre | 178.7 |
| 250.0 | 250.0 | 250.0 | 250.0 | Cape Breton Youth Resource Centre | 250.0 |
| 7,217.7 | 7,282.8 | 7,571.4 | 7,257.9 | Nova Scotia Youth Centre - Waterville | 7,629.0 |
| 3,906.7 | 3,801.3 | 3,494.4 | 3,191.8 | Shelburne Youth Centre | 1,369.4 |
| 771.1 | 927.6 | 793.7 | 917.5 | Antigonish Correctional Centre | 816.0 |
| 4,921.9 | 4,880.5 | 4,905.0 | 4,915.6 | Cape Breton Correctional Centre | 4,957.6 |
| 10,718.8 | 11,835.2 | 11,331.0 | 11,923.0 | Central Nova Scotia Correctional Facility | 12,213.4 |
| 1,267.4 | 1,245.0 | 1,287.8 | 1,302.6 | Cumberland Correctional Centre | 1,347.8 |
| | | | 280.8 | Southwest Correctional Facility | 1,920.1 |
| 819.8 | 944.0 | 911.2 | 929.2 | Yarmouth Correctional Centre | |
| (15,414.0) | (15,597.4) | (15,938.0) | (16,184.0) | Recoveries - Adult Correctional Centres | (16,338.0) |
| (6,588.1) | (6,991.2) | (6,849.6) | (6,849.6) | Recoveries - Young Offenders Act | (6,570.2) |
| 18,427.0 | 19,091.0 | 19,325.0 | 19,139.0 | | 18,972.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|-------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Public Trustee | |
| 58.8 | 62.6 | 73.9 | 123.1 | Administration - Estates and Trusts | 104.9 |
| 174.2 | 176.4 | 188.1 | 230.9 | Legal Services | 176.1 |
| 233.0 | 239.0 | 262.0 | 354.0 | | 281.0 |
| | | | | Fatality Investigations Act | |
| 1,294.0 | 1,328.0 | 1,311.0 | 1,453.0 | Administration | 1,496.0 |
| 1,294.0 | 1,328.0 | 1,311.0 | 1,453.0 | | 1,496.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Policing and Victim Services | |
| 1,128.9 | 1,160.6 | 1,109.8 | 1,058.1 | Administration | 1,191.4 |
| (25.0) | (98.9) | 41.4 | (30.0) | Gun Control | |
| (18.6) | 10.1 | (18.6) | 19.0 | Municipal Police Training | 30.4 |
| 16,675.4 | 15,171.0 | 16,728.4 | 16,662.6 | RCMP Policing Contract | 17,207.5 |
| 1,922.3 | 3,076.2 | 2,222.3 | 1,652.9 | First Nations Policing | 2,610.6 |
| 178.0 | 194.4 | 178.0 | 178.0 | Police Information Systems | 178.0 |
| | | 26.1 | 27.4 | Private Security | 33.5 |
| 44.0 | 33.2 | 44.0 | 41.5 | Other Policing Services | 44.0 |
| 893.0 | 820.4 | 903.6 | 882.5 | Victim Services | 890.6 |
| 20,798.0 | 20,367.0 | 21,235.0 | 20,492.0 | | 22,186.0 |
| | | | | Total - Net Program | |
| 91,753.0 | 90,771.0 | 99,417.0 | 95,917.0 | Expenses | 99,626.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| 189.8 | 173.3 | 195.1 | 189.4 | Administration | 201.3 |
| 507.5 | 484.4 | 520.7 | 498.3 | Court Services | 520.1 |
| 605.7 | 636.1 | 615.7 | 614.5 | Correctional Services | 593.7 |
| 12.0 | 12.0 | 12.0 | 11.7 | Public Trustee | 12.0 |
| 5.0 | 5.1 | 5.0 | 4.3 | Fatality Investigations Act | 5.0 |
| 49.3 | 47.7 | 49.3 | 44.9 | Policing and Victim Services | 49.3 |
| 1,369.3 | 1,358.6 | 1,397.8 | 1,363.1 | Total - Funded Staff | 1,381.4 |
| (48.8) | (57.1) | (50.1) | (41.6) | Less: Staff Funded by External Agencies | (45.6 |
| 1,320.5 | 1,301.5 | 1,347.7 | 1,321.5 | Total - Provincially Funded Staff | 1,335.8 |

NATURAL RESOURCES

Honourable Richard Hurlburt Minister 3rd Floor 1701 Hollis Street Halifax, Nova Scotia 424-4037 Mr. Peter Underwood Deputy Minister 3rd Floor 1701 Hollis Street Halifax, Nova Scotia 424-4121

Program Changes

The Department of Natural Resources has aligned its expenditures to maintain efforts devoted to supporting effective resource management and sustainable use. The budget reflects continued emphasis on effective and efficient program and service delivery.

NATURAL RESOURCES

| 2004-2005 | | 2004 | 2003-2 | 003 | 2002-2 |
|-----------|------------------------------------|----------|----------|---------|----------|
| Estimate | Program and Service (\$ thousands) | Forecast | Estimate | Actual | Estimate |
| | Net Program Expenses | | | | |
| | Senior Management | | | | |
| 556.0 | Office of the Minister and Deputy | 550.0 | 550.0 | 476.0 | 514.0 |
| 556.0 | | 550.0 | 550.0 | 476.0 | 514.0 |
| | Corporate Services Unit | | | | |
| 1,635.1 | Financial Services | 1,683.4 | 1,695.0 | 1,469.6 | 1,657.3 |
| 976.0 | Human Resources | 883.7 | 896.0 | 839.2 | 826.7 |
| 110.0 | WCB Payments | 110.0 | 110.0 | 271.6 | 110.0 |
| 3,899.9 | IT Services | 3,905.9 | 3,956.0 | 3,614.6 | 3,838.0 |
| 6,621.0 | | 6,583.0 | 6,657.0 | 6,195.0 | 6,432.0 |

| 2002- | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses Renewable Resources | |
| 164.0 | 177.1 | 173.7 | 174.0 | Renewable Resources Administration | 175.8 |
| 345.9 | 339.4 | 437.0 | 422.0 | Program Development | 437.7 |
| 240.5 | 229.2 | 245.6 | 218.4 | Forestry Administration | 248.6 |
| 278.7 | 364.1 | 308.4 | 454.9 | Reforestation | 206.2 |
| 962.7 | 909.9 | 1,029.9 | 1.034.5 | Planning and Research | 1,094.0 |
| 1,765.5 | 1,721.9 | 1,897.5 | 1,836.5 | Forest Inventory | 1,946.6 |
| 1,982.2 | 1,865.3 | 2,062.4 | 2,205.2 | Forest Protection | 2,102.1 |
| 849.1 | 801.7 | 880.8 | 856.2 | Parks Administration | 926.2 |
| 15.1 | 24.6 | 15.1 | 49.6 | Park Design | 15.1 |
| 246.8 | 341.6 | 271.8 | 317.7 | Park Development | 303.8 |
| 325.7 | 308.4 | 419.7 | 477.5 | Wildlife Administration | 427.8 |
| 129.7 | 129.6 | 136.2 | 138.9 | Large Mammals | 136.9 |
| 120.0 | 126.4 | 128.3 | 131.5 | Furbearers and Upland Game | 130.5 |
| 185.8 | 184.6 | 194.8 | 198.5 | Biodiversity | 195.7 |
| 124.5 | 129.5 | 129.3 | 131.9 | Habitats (Terrestrial) | 130.1 |
| 178.5 | 183.8 | 202.7 | 195.4 | Wetlands and Coastal Habitats | 205.1 |
| 447.3 | 456.9 | 459.8 | 452.3 | Shubenacadie Wildlife Park | 455.8 |
| 8,362.0 | 8,294.0 | 8,993.0 | 9,295.0 | | 9,138.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------------|---------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Mineral Resources | |
| 255.7 | 186.5 | 321.3 | 292.5 | Mineral Resources Administration | 261.9 |
| 283.9 | 276.7 | 294.8 | 275.5 | Mineral and Petroleum Titles | 304.9 |
| 446.3 | 491.6 | 505.6 | 499.9 | Mineral Policy and Programs | 406.3 |
| 133.4 | 135.5 | 134.7 | 141.5 | Minerals Management Administration | 137.1 |
| 648.5 | 660.4 | 668.2 | 688.4 | Resource Evaluation | 682.4 |
| 451.1 | 447.2 | 467.1 | 471.2 | Geological Information Service | 478.8 |
| 550.4 | 552.8 | 562.8 | 576.8 | Geological Mapping | 637.9 |
| 288.7 | 294.0 | 294.5 | 303.2 | Geological Services | 302.7 |
| 545.0 | 554.3 | | | Energy Utilization | |
| 3,603.0 | 3,599.0 | 3,249.0 | 3,249.0 | | 3,212.0 |

| 2002-2 | 2003 | 2003-2004 | | | 2004-2005 |
|----------|---------|-----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Regional Services | |
| 296.6 | 254.4 | 602.7 | 474.1 | Regional Services Administration | 226. |
| 363.3 | 321.0 | 3,363.5 | 2,737.8 | Resource Management | 7,489. |
| 219.7 | 220.1 | 222.8 | 232.5 | Enforcement and Hunter Safety | 234. |
| 579.4 | 644.6 | 718.8 | 877.9 | Operations | 1,012. |
| 3,135.2 | 3,129.2 | 3,135.2 | 3,094.5 | Forest Improvement | - |
| 313.8 | 313.8 | 313.8 | 396.6 | Access Roads | - |
| 79.2 | 92.7 | 88.4 | 90.3 | Fleet Management Administration | 93. |
| 1,789.8 | 1,462.2 | 2,743.2 | 2,578.8 | Air Services | 2,154. |
| 1,189.7 | 1,188.1 | 2,070.3 | 1,524.4 | Mechanical Equipment | 1,682. |
| 949.5 | 403.0 | | | Integrated Radio System | - |
| 720.0 | 720.0 | 720.0 | 720.0 | Forest Operators Assistance | - |
| 236.9 | 236.2 | 236.1 | 269.9 | Central Region Administration | 246. |
| 580.5 | 609.4 | 652.1 | 681.0 | Resource Management - Central | 666 |
| 652.2 | 677.6 | 682.5 | 699.4 | Regional Surveys - Central | 695 |
| 5,311.6 | 4,337.3 | 4,623.5 | 4,505.0 | District Offices - Central | 4,647 |
| | 950.1 | 791.4 | 1,042.6 | Enforcement - Central | 1,131. |
| 136.1 | 203.0 | 178.0 | 218.0 | Eastern Region Administration | 201. |
| 790.0 | 717.3 | 749.9 | 764.0 | Resource Management - Eastern | 770. |
| 658.2 | 705.1 | 748.3 | 664.0 | Regional Surveys - Eastern | 736 |
| 4,700.5 | 4,076.3 | 4,120.5 | 4,209.5 | District Offices - Eastern | 4,167 |
| | 703.5 | 558.8 | 766.2 | Enforcement - Eastern | 813. |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|-------------------------------------|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Regional Services (continued) | |
| 208.0 | 284.3 | 210.3 | 215.8 | Western Region Administration | 221.3 |
| 773.7 | 796.0 | 869.6 | 873.8 | Resource Management - Western | 884.4 |
| 390.6 | 374.3 | 412.1 | 414.1 | Regional Surveys - Western | 414.0 |
| 4,574.5 | 3,746.4 | 4,001.0 | 3,911.5 | District Offices - Western | 4,025.9 |
| | 618.1 | 496.2 | 726.3 | Enforcement - Western | 764.2 |
| 28,649.0 | 27,784.0 | 33,309.0 | 32,688.0 | | 33,278.0 |
| | | | | Planning Secretariat | |
| 321.7 | 307.1 | 329.9 | 341.2 | Planning Secretariat Administration | 354.1 |
| 397.8 | 410.8 | 391.0 | 355.9 | Planning | 465.8 |
| 2,533.7 | 2,246.5 | 2,594.9 | 2,239.9 | Administrative Support Services | 2,471.8 |
| 60.0 | 58.0 | 60.0 | 60.0 | Grants and Assistance | 60.0 |
| 393.6 | 396.9 | 404.6 | 400.0 | Information Management | 431.4 |
| 277.9 | 239.1 | 284.6 | 252.2 | Publications and Communications | 277.3 |
| 161.3 | 160.6 | 165.0 | 182.8 | Graphics and Mapping Service | 191.0 |
| 4,146.0 | 3,819.0 | 4,230.0 | 3,832.0 | | 4,252.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Land Services | |
| 144.4 | 145.3 | 152.0 | 144.0 | Land Branch Administration | 155.2 |
| 114.5 | 117.9 | 122.6 | 139.3 | Land Services Administration | 127.2 |
| 349.4 | 402.3 | 364.7 | 394.8 | Crown Land Record Centre | 408.0 |
| 160.4 | 157.8 | 167.1 | 173.9 | Land Acquisition | 172.8 |
| 249.0 | 231.6 | 256.2 | 252.1 | Leasing and Claims | 268. |
| 310.5 | 268.3 | 319.8 | (770.0) | Disposals | 328. |
| 731.8 | 686.9 | 759.6 | 784.9 | Surveys | 775.3 |
| 30.0 | 20.9 | 30.0 | 30.0 | Land Evaluation | 30.0 |
| 2,090.0 | 2,031.0 | 2,172.0 | 1,149.0 | | 2,265.0 |
| | | | | Resource Enhancement Fund | |
| 3,232.0 | 3,093.0 | | | Forestry Development Funding | |
| 3,232.0 | 3,093.0 | | | | |
| 57,028.0 | 55,291.0 | 59,160.0 | 57,346.0 | Total - Net Program Expenses | 59,322.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|--------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| 6.0 | 5.1 | 6.0 | 5.1 | Senior Management | 6.0 |
| 99.9 | 94.8 | 101.0 | 97.3 | Corporate Services Unit | 100.0 |
| 161.3 | 138.5 | 161.3 | 157.7 | Renewable Resources | 161.3 |
| 48.5 | 52.1 | 43.7 | 45.3 | Mineral Resources | 43.7 |
| 485.8 | 472.3 | 475.4 | 471.8 | Regional Services | 476. |
| 25.5 | 22.9 | 24.0 | 22.9 | Planning Secretariat | 24.0 |
| 36.0 | 35.9 | 37.0 | 40.2 | Land Services | 37.3 |
| 863.0 | 821.6 | 848.4 | 840.3 | | 848.4 |
| | | (2.0) | (6.0) | Less: Staff Funded by External Agencies | (2.0 |
| 863.0 | 821.6 | 846.4 | 834.3 | Total - Provincially Funded Staff | 846.4 |

Public Service consists of resolutions for various agencies, programs and services, which are presented separately in the Estimates by administrative practice or policy. The Minister responsible for the administration of each resolution is noted in the details in the Estimates Book. Resolutions related to operations of the Legislature and a number of central government agencies are administered by the Office of the Speaker.

Executive Council

African Nova Scotian Affairs

The office of African Nova Scotian Affairs was created on August 18, 2003 to assist, support and enhance the provincial government's delivery of services to African Nova Scotians. The office is a partner in developing innovative solutions, which lead to self reliance and sustainable development for African Nova Scotians and their communities. The 2004-2005 budget for the office is included in the Executive Council appropriation under Public Service.

Senior Citizens Secretariat

A separate appropriation has been established for the Senior Citizens Secretariat under Public Service in the 2004-2005 budget. The Secretariat was formerly budgeted in the Department of Health; Other Programs.

Sydney Tar Ponds Agency

As a result of a restructuring, which took effect on April 1, 2004, Sydney Environmental Resources Limited no longer reports to government through the Sydney Tar Ponds Agency. All operating expenses of the Sydney Tar Ponds Agency are now recovered from the Muggah Creek Remediation Fund, which was established in fiscal 1999-2000.

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|--|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Communications | |
| | | | | Nova Scotia | |
| 265.4 | 263.7 | 275.1 | 275.1 | Executive Director | 276.6 |
| 876.7 | 810.1 | 971.1 | 782.4 | Media Services | 984.0 |
| 1,061.3 | 1,082.8 | 1,220.5 | 1,218.8 | Creative Services | 1,191. |
| 762.4 | 731.2 | 640.8 | 640.8 | Publication Services | 675. |
| 453.2 | 476.2 | 494.5 | 420.9 | Communications Services | 521. |
| 3,419.0 | 3,364.0 | 3,602.0 | 3,338.0 | | 3,650. |
| | | | | Emergency Measures Organization of Nova Scotia | |
| 535.0 | 2,474.7 | 624.0 | 12,946.0 | Emergency Measures Organization | 714. |
| 60.0 | 70.3 | 68.0 | 68.0 | Ground Search and Rescue | 68. |
| 2,280.0 | 2,313.3 | 1,704.0 | 1,704.0 | E-911 Emergency Reporting System | 1,704. |
| 2,200.0 | 2,010.0 | 1,701.0 | 1,701.0 | Recoveries - E-911 Emergency Reporting | 1,104. |
| | (0.040.0) | (1,704.0) | (1,704.0) | System | (1,704. |
| (2,280.0) | (2,313.3) | (1,704.0) | (1,701.0) | ~,···· | (1,1-11 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Executive Council | |
| | | | | Aboriginal Affairs | |
| 2,169.0 | 2,037.0 | 2,229.0 | 2,173.0 | Aboriginal Affairs | 2,229.0 |
| 2,169.0 | 2,037.0 | 2,229.0 | 2,173.0 | | 2,229.0 |
| | | | | Acadian Affairs | |
| 110.0 | 110.0 | 142.0 | 139.0 | Acadian Affairs | 167.0 |
| 110.0 | 110.0 | 142.0 | 139.0 | | 167.0 |
| | | | | African Nova Scotian Affairs | |
| | | | | African Nova Scotian Affairs | 428.0 |
| | | | | | 428.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|--|-----------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses Cape Breton Cabinet Office | |
| | | | | Cape Breton Cabinet Office | 143.0 |
| | | | | | 143.0 |
| | | | | Council of Atlantic Premiers | |
| 699.5 | 699.5 | 461.9 | 461.9 | Secretariat | 481.2 |
| 14.5 | 14.5 | | | Champlain Institute | |
| 28.9 | 28.9 | 28.9 | 28.9 | Community College Consortium | 31.8 |
| | | | | Council of Atlantic Ministers of Education | |
| 108.9 | 108.9 | 108.9 | 108.9 | and Training | 108.9 |
| 108.2 | 108.2 | 175.4 | 175.4 | Maritime Provinces Harness Racing Commission | 154.9 |
| 586.0 | 586.0 | 587.9 | 587.9 | Maritime Provinces Higher Education Commission | 586.2 |
| 1,546.0 | 1,546.0 | 1,363.0 | 1,363.0 | | 1,363.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|---------|---------|----------|----------|------------------------------------|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Executive Council Office | |
| 446.0 | 412.0 | 446.0 | 446.0 | Executive Council Office | 446.0 |
| 446.0 | 412.0 | 446.0 | 446.0 | | 446.0 |
| | | | | Intergovernmental Affairs | |
| 1,325.0 | 1,200.0 | 1,434.5 | 1,416.7 | Administration | 1,496.0 |
| (A) | (A) | 371.5 | 309.3 | Protocol Office | 310.0 |
| 1,325.0 | 1,200.0 | 1,806.0 | 1,726.0 | | 1,806.0 |

⁽A) - Formerly included in the Department of Tourism and Culture; Corporate Affairs Division.

| 2004-2005 | | 004 | 2003-2 | 003 | 2002-2003 | |
|-----------|-------------------------------------|----------|----------|---------|-----------|--|
| Estimate | Program and Service (\$ thousands) | Forecast | Estimate | Actual | Estimate | |
| | Net Program Expenses | | | | | |
| | Office of the Premier | | | | | |
| 734.0 | Administration | 734.0 | 734.0 | 693.0 | 734.0 | |
| 734.0 | | 734.0 | 734.0 | 693.0 | 734.0 | |
| | Public Service Commission | | | | | |
| 1,500.0 | Leadership and Coordination | 1,456.0 | 1,434.5 | 1,471.5 | 1,517.9 | |
| 2,114.0 | Strategic Human Resource Management | 2,173.0 | 2,241.6 | 1,350.1 | 1,384.9 | |
| 1,249.0 | Employee Relations | 1,061.0 | 1,263.9 | 417.1 | 580.1 | |
| | HRMS Operations | · | | 711.3 | 743.1 | |
| 4,863.0 | | 4,690.0 | 4,940.0 | 3,950.0 | 4,226.0 | |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|------------------------------------|-----------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Treasury and Policy Board | |
| 2,389.0 | 2,257.0 | 2,603.0 | 2,538.0 | Administration | 2,742.0 |
| 2,389.0 | 2,257.0 | 2,603.0 | 2,538.0 | | 2,742.0 |
| | | | | Voluntary Planning | |
| 379.0 | 348.0 | 379.0 | 369.0 | Voluntary Planning | 379.0 |
| 379.0 | 348.0 | 379.0 | 369.0 | Total - Net Program Expenses - | 379.0 |
| 13,324.0 | 12,553.0 | 14,642.0 | 14,178.0 | Executive Council | 15,300.0 |
| | | | | FOIPOP Review Office | |
| 239.0 | 199.0 | 239.0 | 239.0 | Administration | 239.0 |
| 239.0 | 199.0 | 239.0 | 239.0 | | 239.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|-----------|----------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Government Contributions to Benefit Plans | |
| | | | | Government's Share of Additional Pension | |
| 1,238.0 | 1,219.9 | 1,287.0 | 1,287.0 | Contributions | 1,437.0 |
| 5,962.0 | 6,095.0 | 6,263.0 | 5,781.0 | Contributions to Consolidated Health Plans | 5,953.0 |
| | (1,105.9) | | 8,800.0 | Other Salary and Benefit Accruals | 500.0 |
| 7,200.0 | 6,209.0 | 7,550.0 | 15,868.0 | | 7,890.0 |
| | | | | Human Rights Commission | |
| 1,676.0 | 1,659.0 | 1,764.0 | 1,764.0 | Administration | 1,764.0 |
| 1,676.0 | 1,659.0 | 1,764.0 | 1,764.0 | | 1,764.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|--------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Legislative Services | |
| | | | | Election Expenses | |
| 998.0 | 800.0 | 698.0 | 1,900.7 | Administration | 889.0 |
| | | | 5,112.3 | Election Expenses | |
| 998.0 | 800.0 | 698.0 | 7,013.0 | | 889.0 |
| | | | | | |
| | | | | Government House | |
| 410.0 | 399.0 | 410.0 | 410.0 | Administration | 410.0 |
| 410.0 | 399.0 | 410.0 | 410.0 | | 410.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|---------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Legislative Expenses | |
| | | | | Indemnities, Allowances and Statutory | |
| 3,394.2 | 3,264.6 | 3,554.3 | 3,914.4 | Salaries | 3,790.3 |
| 824.0 | 890.7 | 894.0 | 825.9 | Travel | 938.0 |
| 606.6 | 573.3 | 328.0 | 210.8 | Miscellaneous | 522.8 |
| 2,346.0 | 2,406.1 | 2,324.4 | 2,860.7 | Caucus Offices | 2,920.0 |
| 538.0 | 428.1 | 574.8 | 554.8 | Offices of the Opposition Leaders | 574.8 |
| 213.4 | 160.6 | 231.1 | 191.2 | Committees | 246.1 |
| 3,010.8 | 2,953.6 | 3,026.4 | 3,636.2 | Constituency Expenses | 4,320.0 |
| 10,933.0 | 10,677.0 | 10,933.0 | 12,194.0 | | 13,312.0 |
| | | | | Ministers' Salaries | |
| | | | | and Expenses | |
| 885.0 | 885.0 | 968.0 | 994.0 | Administration | 1,082.0 |
| 885.0 | 885.0 | 968.0 | 994.0 | | 1,082.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Office of the Legislative Counsel | |
| 639.0 | 610.0 | 685.0 | 685.0 | Administration | 685.0 |
| 639.0 | 610.0 | 685.0 | 685.0 | | 685.0 |
| | | | | Office of the Speaker | |
| 374.2 | 332.1 | 382.1 | 334.0 | General Administration | 382.1 |
| 443.5 | 407.4 | 453.5 | 450.9 | Hansard Reporting Services | 483.5 |
| 400.5 | 393.0 | 419.5 | 419.5 | Legislative Library | 419.5 |
| 286.6 | 261.9 | 286.6 | 268.3 | House of Assembly Operations | 286.6 |
| 261.2 | 283.6 | 268.3 | 268.3 | Legislative Television | 268.3 |
| 1,766.0 | 1,678.0 | 1,810.0 | 1,741.0 | | 1,840.0 |
| 15,631.0 | 15,049.0 | 15,504.0 | 23,037.0 | Total - Net Program Expenses - Legislative Services | 18,218.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Nova Scotia Advisory Council on the Status of Women | |
| 515.9 | 483.2 | 615.9 | 602.0 | Administration | 612.0 |
| 130.1 | 135.8 | 140.1 | 139.0 | Field Work Program | 144.0 |
| 646.0 | 619.0 | 756.0 | 741.0 | | 756.0 |
| | | | | Nova Scotia Business Inc. | |
| 25,600.0 | 25,600.0 | 29,215.0 | 26,415.0 | Nova Scotia Business Inc. | 25,000.0 |
| 25,600.0 | 25,600.0 | 29,215.0 | 26,415.0 | | 25,000.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|---------|----------|----------|---|-----------|
| Estimate_ | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Nova Scotia Petroleum Directorate | |
| 5,881.0 | 5,471.1 | | | Management and Operations | |
| 1,188.0 | 2,326.9 | | | Canada/Nova Scotia Offshore Petroleum Board | |
| 7,069.0 | 7,798.0 | (A) | (A) | | (A) |
| | | | | Nova Scotia Police Commission | |
| 299.0 | 293.0 | 299.0 | 299.0 | Administration | 299.0 |
| 299.0 | 293.0 | 299.0 | 299.0 | | 299.0 |

⁽A) - Now included in the Department of Energy.

| 2004-2005 | | 004 | 2003-2 | 003 | 2002-2 |
|-----------|--|----------|----------|---------|----------|
| Estimate | Program and Service (\$ thousands) | Forecast | Estimate | Actual | Estimate |
| | Net Program Expenses | | | | |
| | Nova Scotia Securities Commission | | | | |
| 1,581.0 | Administration | 1,122.0 | 1,220.0 | 1,009.0 | 1,070.0 |
| 1,581.0 | | 1,122.0 | 1,220.0 | 1,009.0 | 1,070.0 |
| | Nova Scotia Sport and | | | | |
| | Recreation Commission | | | | |
| | Administration | | | 481.3 | 440.0 |
| | Regional Services | | | 609.6 | 688.0 |
| | Recreation Facility Development Grants | | | 1,799.3 | 1,595.0 |
| | Sport and Recreation Grants | | | 3,425.8 | 3,594.0 |
| (A) | | (A) | (A) | 6,316.0 | 6,317.0 |

⁽A) - Now included in Public Service; Office of Health Promotion.

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|-----------|---------|----------|----------|--|-----------|
| Estimate_ | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses Nova Scotia Utility and Review Board | |
| 2,630.0 | 2,392.0 | 2,632.0 | 2,737.0 | Administration | 2,882.0 |
| 2,630.0 | 2,392.0 | 2,632.0 | 2,737.0 | | 2,882.0 |
| | | | | Office of Economic Development | |
| | | 959.0 | 762.4 | Senior Management | 1,016.0 |
| | | 3,511.0 | 3,286.7 | Operations Support | 3,582.9 |
| | | 5,018.0 | 5,069.1 | Decision Support | 5,323.7 |
| | | 2,032.0 | 1,557.4 | Policies and Strategies | 1,922.0 |
| | | 2,180.0 | 1,482.4 | Strategic Initiatives | 2,188.3 |
| | | | | Procurement Services | 1,404.6 |
| | | 17,209.0 | 24,218.0 | Development Initiatives | 23,360.5 |
| | | 30,909.0 | 36,376.0 | | 38,798.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Office of Health Promotion | |
| | | 508.5 | 607.0 | Health Promotion - Administration | 1,238.0 |
| | | 14,401.5 | 17,979.0 | Health Promotion - Programs | 17,262.0 |
| | | 14,910.0 | 18,586.0 | | 18,500.0 |
| | | | | Office of the Auditor General | |
| 2,025.0 | 2,010.0 | 2,200.0 | 2,178.0 | Office of the Auditor General | 2,300.0 |
| 2,025.0 | 2,010.0 | 2,200.0 | 2,178.0 | | 2,300.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Office of the Ombudsman | |
| 487.6 | 454.1 | 544.0 | 494.0 | Administration | 915.0 |
| 314.4 | 165.9 | 258.0 | 248.0 | Children's Ombudsman | |
| 802.0 | 620.0 | 802.0 | 742.0 | | 915.0 |
| | | | | Public Prosecution Service | |
| 3,867.2 | 3,316.6 | 3,546.4 | 3,714.0 | Head Office | 3,308.6 |
| 1,431.0 | 1,659.3 | 1,605.5 | 1,461.1 | Cape Breton Region | 1,628.6 |
| 1,851.5 | 1,884.6 | 1,957.8 | 2,082.6 | Central Region | 1,913.0 |
| 4,440.8 | 4,535.0 | 4,963.7 | 4,603.9 | Halifax Region | 4,880.2 |
| 1,776.1 | 1,774.5 | 1,895.5 | 1,786.3 | Western Region | 1,849.7 |
| 888.4 | 957.0 | 915.1 | 863.1 | Appeals Division | 919.9 |
| 14,255.0 | 14,127.0 | 14,884.0 | 14,511.0 | | 14,500.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|---------|----------|----------|-------------------------------------|-----------|
| Estimate_ | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Senior Citizens Secretariat | |
| | | | | Senior Citizens Secretariat | 772.0 |
| (A) | (A) | (A) | (A) | | 772.0 |
| | | | | Sydney Tar Ponds Agency | |
| 897.5 | 716.0 | 898.2 | 892.7 | Administration | |
| 1,400.0 | 1,287.8 | 1,400.0 | 1,243.0 | Sydney Environmental Resources Ltd. | |
| (897.5) | (782.8) | (898.2) | (892.7) | Recoveries | |
| 1,400.0 | 1,221.0 | 1,400.0 | 1,243.0 | | |

⁽A) - Formerly included in the Department of Health; Other Programs.

| 2002-2 | 2002-2003 | | 2004 | | 2004-2005 | |
|-----------|-----------|-----------|--|--|-----------------|--|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate | |
| | | | Net Program Expenses Technology and Science Secretariat | | • | |
| 577.7 | 528.6 | | | Office of the Minister and Deputy Minister | | |
| 955.8 | 1,143.1 | | | Provincial Technology and Science Programs | | |
| 1,717.5 | 1,262.3 | | | Corporate Strategies | | |
| 3,251.0 | 2,934.0 | | | | | |
| | | | | Total - Net Program | | |
| 107,448.0 | 106,517.0 | 143,220.0 | 176,388.0 | Expenses | 154,146.0 | |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|--------|----------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| 94.1 | 93.2 | 95.1 | 98.8 | Communications Nova Scotia | 96.1 |
| 13.0 | 12.4 | 14.0 | 12.9 | Emergency Measures Organization of Nova Scotia | 15.0 |
| | | | | Executive Council | |
| 12.1 | 11.0 | 12.0 | 11.6 | Aboriginal Affairs | 12.0 |
| 1.0 | 1.0 | 3.0 | 2.2 | Acadian Affairs | 5.0 |
| | | | | African Nova Scotian Affairs | 3.9 |
| | | | | Cape Breton Cabinet Office | 2.0 |
| 6.0 | 6.5 | 7.0 | 7.7 | Executive Council Office | 7.0 |
| 9.0 | 8.7 | 16.6 | 16.2 | Intergovernmental Affairs | 16.6 |
| 9.0 | 9.0 | 9.0 | 9.0 | Office of the Premier | 9.0 |
| 65.0 | 65.7 | 92.0 | 86.4 | Public Service Commission | 89.4 |
| 24.0 | 22.4 | 26.4 | 25.5 | Treasury and Policy Board | 29.0 |
| 5.0 | 4.3 | 5.0 | 3.5 | Voluntary Planning | 5.0 |
| 131.1 | 128.6 | 171.0 | 162.1 | | 178.5 |
| | | | 2.2 | FOIPOP Review Office | 2.0 |
| 22.0 | 17.9 | 22.0 | 15.8 | Human Rights Commission | 22.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|--------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff (continued) | |
| | | | | Legislative Services | |
| 8.0 | 8.0 | 9.5 | 9.3 | Election Expenses | 8.0 |
| 9.0 | 9.0 | 9.0 | 8.1 | Government House | 9.0 |
| 46.5 | 46.5 | 46.0 | 53.2 | Legislative Expenses | 52.1 |
| 2.0 | 2.0 | 2.0 | 1.5 | Ministers' Salaries and Expenses | 0.1 |
| 7.0 | 7.0 | 7.0 | 7.0 | Office of the Legislative Counsel | 7.0 |
| 47.5 | 47.5 | 47.0 | 46.7 | Office of the Speaker | 57.0 |
| 120.0 | 120.0 | 120.5 | 125.8 | | 133.2 |
| | | | | Nova Scotia Advisory Council on the | |
| 7.8 | 7.8 | 7.8 | 7.8 | Status of Women | 7.8 |
| 31.0 | 29.8 | (A) | (A) | Nova Scotia Petroleum Directorate | (A) |
| | | | 2.4 | Nova Scotia Police Commission | 2.5 |
| 12.0 | 12.8 | 14.0 | 12.8 | Nova Scotia Securities Commission | 14.0 |
| 21.1 | 22.3 | (B) | (B) | Nova Scotia Sport and Recreation Commission | (B) |
| | | 81.5 | 72.7 | Office of Economic Development | 116.2 |
| | | 49.0 | 48.8 | Office of Health Promotion | 60.2 |

⁽A) - Now included in the Department of Energy.(B) - Now included in Public Service; Office of Health Promotion.

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|---------------|-----------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff (continued) | |
| 26.2 | 26.2 | 26.6 | 26.3 | Office of the Auditor General | 27.2 |
| 12.5 | 11.0 | 11.5 | 11.2 | Office of the Ombudsman | 12.0 |
| 149.4 | 144.6 | 151.1 | 144.2 | Public Prosecution Service | 145.0 |
| (A) | (A) | (A) | (A) | Senior Citizens Secretariat | 6.0 |
| 6.0 | 6.0 | 6.0 | 6.0 | Sydney Tar Ponds Agency | |
| 25.0 | 21.5 | | | Technology and Science Secretariat | |
| 671.2 | 654.1 | 770.1 | 749.8 | Total - Funded Staff | 837.7 |
| | | | | Less: Staff Funded by External Agencies | |
| | | | (1.0) | Communications Nova ScotiaEmergency Measures Organization of | (1.0 |
| (1.5) | (1.0) | (1.5) | (1.5) | Nova Scotia | (2.0 |
| ` | ` <u></u> | (2.0) | (1.2) | - Executive Council - Acadian Affairs | (4.0 |
| | | (6.7) | (6.6) | Office of Economic Development | (3.9 |
| | | (3.5) | (3.3) | - Office of Health Promotion | (2.0 |
| (1.5) | (1.0) | (13.7) | (13.6) | Total - Staff Funded by External Agencies | (12.9 |
| 669.7 | 653.1 | 756.4 | 736.2 | Total - Provincially Funded Staff | 824.8 |

⁽A) - Formerly included in the Department of Health; Other Programs.

Honourable Barry Barnett Minister 14th Floor Maritime Centre Halifax, Nova Scotia 424-5550 Mr. Gregory Keefe Acting Deputy Minister 14th Floor Maritime Centre Halifax, Nova Scotia 424-4100

The Department of Service Nova Scotia and Municipal Relations consists of six divisions: Senior Management; Service Delivery; Registry and Information Management Services; Alternate Program Delivery; Program Management and Corporate Services; and, Municipal Relations.

Priorities for Fiscal 2004-2005

In fiscal 2004-2005 the department's priorities will emphasize improvements to its services to business. These priorities are to: become more efficient and cost-effective; improve accessibility and quality of government services; partner with municipalities to promote effective local government and healthy and vibrant communities; develop staff to meet current and future departmental needs and provide a motivating work environment; and modernize design of the departmental programs to support citizen-centered service models and to address emerging issues.

| 2004-2005 | | 2004 | 2003-2 | 003 | 2002-2 |
|-----------|------------------------------------|----------|----------|----------|----------|
| Estimate | Program and Service (\$ thousands) | Forecast | Estimate | Actual | Estimate |
| | Net Program Expenses | | | | |
| | Senior Management | | | | |
| 339. | Senior Management | 392.0 | 339.0 | 317.0 | 319.0 |
| 339. | | 392.0 | 339.0 | 317.0 | 319.0 |
| | Service Delivery | | | | |
| 535. | Executive Director | 287.0 | 403.0 | 376.6 | 325.0 |
| 4,750. | Eastern Region | 4,990.0 | 5,022.0 | 4,841.0 | 4,859.0 |
| 4,564. | Western Region | 4,615.0 | 4,592.0 | 4,577.5 | 4,218.0 |
| 2,179. | Operations Centre | 2,601.0 | 2,349.0 | 2,838.9 | 3,104.0 |
| 12,028. | | 12,493.0 | 12,366.0 | 12,634.0 | 12,506.0 |

| 2004-2005 | | 004 | 2003-2 | 003 | 2002-20 |
|-----------|------------------------------------|------------|------------|------------|------------|
| Estimate | Program and Service (\$ thousands) | Forecast | Estimate | Actual | stimate |
| | Net Program Expenses | | | | |
| | Registry and Information | | | | |
| | Management Services | | | | |
| 693.0 | Executive Director | 539.0 | 664.0 | 427.1 | 321.0 |
| 2,204.0 | Geographic Information | 2,859.0 | 2,765.0 | 2,467.0 | 2,775.0 |
| 7,377.0 | Information Management | 7,305.0 | 7,735.0 | 645.2 | 529.0 |
| 2,879.0 | Land Records Reform | 2,833.0 | 3,608.0 | 1,008.2 | 1,645.0 |
| 2,461.0 | Business and Consumer Registries | 2,184.0 | 2,651.0 | 3,474.7 | 2,487.0 |
| 6,455.0 | Property Registries | 6,488.0 | 6,520.0 | 6,269.2 | 6,363.0 |
| | Nova Scotia Business Registry | | | 5,233.6 | 5,388.0 |
| 22,069.0 | | 22,208.0 | 23,943.0 | 19,525.0 | 19,508.0 |
| | Alternate Program Delivery | | | | |
| 266.0 | Executive Director | 643.0 | 728.0 | 492.0 | 717.0 |
| | Business Development and Standards | (1,156.0) | | | (1,500.0) |
| 15,538.0 | Assessment Services | 12,400.0 | 15,053.0 | 11,539.9 | 15,053.0 |
| (15,538.0 | Recoveries - Assessment Services | (12,400.0) | (15,053.0) | (11,539.9) | (15,053.0) |
| 266.0 | | (513.0) | 728.0 | 492.0 | (783.0) |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|------------------------------------|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Program Management and | |
| | | | | Corporate Services | |
| 168.0 | 189.1 | 178.0 | 197.0 | Executive Director | 193.0 |
| 6,753.0 | 6,575.5 | 6,704.0 | 6,852.0 | Administration, Policy and Support | 6,977.0 |
| 2,826.0 | 2,799.9 | 783.0 | 736.0 | Corporate Services Unit | 587.0 |
| 4,364.0 | 4,381.4 | 4,489.0 | 4,142.0 | Compliance | 2,360.0 |
| 358.0 | 183.1 | 352.0 | 287.0 | Collections | (251.0 |
| 14,469.0 | 14,129.0 | 12,506.0 | 12,214.0 | | 9,866.0 |
| | | | | Municipal Relations | |
| 481.0 | 317.0 | 465.0 | 331.0 | Executive Director | 411.0 |
| 1,073.0 | 890.0 | 1,055.0 | 898.0 | Planning and Advisory Services | 1,033.0 |
| 44,725.0 | 48,229.0 | 41,759.0 | 41,821.0 | Grants and Programs | 46,340.0 |
| 46,279.0 | 49,436.0 | 43,279.0 | 43,050.0 | | 47,784.0 |
| | | | | Total - Net Program | |
| 92,298.0 | 96,533.0 | 93,161.0 | 89,844.0 | Expenses | 92,352.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|--------|----------|----------|--|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| 4.0 | 4.0 | 4.0 | 4.8 | Senior Management | 4.0 |
| 275.4 | 260.0 | 274.9 | 261.2 | Service Delivery | 268.9 |
| 252.5 | 226.3 | 291.6 | 265.8 | Registry and Information Management Services | 285.6 |
| 166.0 | 155.7 | 164.0 | 160.5 | Alternate Program Delivery | 163.0 |
| 195.7 | 191.1 | 169.9 | 151.7 | Program Management and Corporate Services | 134.7 |
| 26.0 | 25.9 | 29.0 | 26.7 | Municipal Relations | 29.0 |
| 919.6 | 863.0 | 933.4 | 870.7 | Total - Funded Staff | 885.2 |
| | | (161.0) | (158.6) | Less: Staff Funded by External Agencies | (162.4 |
| 919.6 | 863.0 | 772.4 | 712.1 | Total - Provincially Funded Staff | 722.8 |

TOURISM, CULTURE AND HERITAGE

Honourable Rodney MacDonald Minister 6th Floor World Trade and Convention Centre Halifax, Nova Scotia 424-4889 Ms. Kelliann Dean Deputy Minister 6th Floor World Trade and Convention Centre Halifax, Nova Scotia 424-4869

Priorities for Fiscal 2004-2005

The Department of Tourism, Culture and Heritage's priorities for fiscal 2004-2005 are based on the following goals:

- Economic Growth develop the economic and export potential of Nova Scotia's tourism, culture and heritage sectors;
- Stewardship preserve, promote, interpret, and develop Nova Scotia's diverse cultural resources, and natural and cultural heritage; and,
- Governance and Accountability deliver professional services and corporate support to government and the department to facilitate accountability and responsible governance.

TOURISM, CULTURE AND HERITAGE

| 2004-2005 Estimate | | 004 | 2003-2 | 003 | 2002-2 |
|-----------------------|--|----------|----------|---------|----------|
| | Program and Service (\$ thousands) | Forecast | Estimate | Actual | Estimate |
| | Net Program Expenses | | | | |
| | Office of the Minister and Deputy Minister | | | | |
| 442.0 | Office of the Minister and Deputy Minister | 426.0 | 435.0 | 420.0 | 420.0 |
| 442.0 | | 426.0 | 435.0 | 420.0 | 420.0 |
| | Corporate Affairs | | | | |
| 1,025.0 | Administration | 1,043.0 | 966.0 | 850.9 | 973.0 |
| 501.0 | Policy | 570.0 | 605.0 | 356.6 | 576.0 |
| 83. | Communications | 77.0 | 73.0 | 63.6 | 73.0 |
| 66. | Legal Services | 66.0 | 66.0 | 51.7 | 66.0 |
| 10. | Occupational Health and Safety | 10.0 | 10.0 | 8.8 | 10.0 |
| 340. | Information Management | 320.0 | 360.0 | 190.5 | 208.0 |
| () | Protocol | (A) | (A) | 308.9 | 286.0 |
| 2,025.0 | | 2,086.0 | 2,080.0 | 1,831.0 | 2,192.0 |

⁽A) - Now included in Public Service; Executive Council; Intergovernmental Affairs.

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Tourism | |
| 1,566.4 | 1,491.3 | 1,408.0 | 1,584.0 | Senior Management and Industry Coordination | 1,441.0 |
| 1,519.6 | 1,374.2 | 1,806.0 | 1,522.0 | Tourism Development | 2,022.0 |
| 11,648.5 | 13,335.0 | 13,243.0 | 12,317.0 | Marketing | 12,429.0 |
| 3,653.5 | 3,449.5 | 3,350.0 | 3,467.0 | Sales and Partnerships | 3,254.0 |
| 18,388.0 | 19,650.0 | 19,807.0 | 18,890.0 | | 19,146.0 |
| | | | | Heritage | |
| 447.0 | 452.4 | 811.0 | 736.0 | Heritage Services | 856.0 |
| 1,941.6 | 1,981.2 | 2,017.0 | 1,844.0 | Heritage Promotion and Development | 2,107.0 |
| 4,345.7 | 4,367.1 | 4,253.0 | 4,320.0 | Nova Scotia Museum Sites | 4,059.0 |
| 2,328.7 | 2,255.3 | 2,264.0 | 2,168.0 | Museum Operations | 2,333.0 |
| 9,063.0 | 9,056.0 | 9,345.0 | 9,068.0 | | 9,355.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Culture | |
| 3,548.0 | 3,126.2 | 3,280.0 | 3,219.0 | Cultural Development | 4,343.0 |
| 2,211.0 | 2,673.8 | 2,642.0 | 2,721.0 | Cultural Organizations | 2,671.0 |
| 5,759.0 | 5,800.0 | 5,922.0 | 5,940.0 | | 7,014.0 |
| | | | | Art Gallery of Nova Scotia | |
| 1,140.0 | 1,240.0 | 1,310.0 | 1,284.0 | Art Gallery of Nova Scotia | 1,180.0 |
| 1,140.0 | 1,240.0 | 1,310.0 | 1,284.0 | | 1,180.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|----------|----------|---------------|---|-----------|
| Estimate | Actual | Estimate | nate Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Nova Scotia Archives and Records Management | |
| 1,229.0 | 1,247.3 | 1,342.0 | 1,359.0 | Administration | 1,379.0 |
| 656.0 | 650.7 | 564.0 | 509.0 | Records Management | 514.0 |
| 1,885.0 | 1,898.0 | 1,906.0 | 1,868.0 | | 1,893.0 |
| _ | | | | Total - Net Program | |
| 38,847.0 | 39,895.0 | 40,805.0 | 39,562.0 | Expenses | 41,055.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|--------|----------|----------|---|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| | | | | Office of the Minister | |
| 4.0 | 3.9 | 4.0 | 3.8 | and Deputy Minister | 4.0 |
| 16.0 | 15.8 | 14.4 | 12.8 | Corporate Affairs | 14.4 |
| 119.0 | 103.6 | 121.3 | 110.1 | Tourism | 112.9 |
| 127.0 | 124.3 | 126.1 | 120.8 | Heritage | 130.4 |
| 14.0 | 12.1 | 13.5 | 14.8 | Culture | 14.5 |
| | | | | Nova Scotia Archives | |
| 32.0 | 31.6 | 31.8 | 30.7 | and Records Management | 31.8 |
| 312.0 | 291.3 | 311.1 | 293.0 | | 308.0 |
| (11.0) | (9.5) | (11.0) | (10.3) | Less: Staff Funded by External Agencies | (7.9 |
| 301.0 | 281.8 | 300.1 | 282.7 | Total - Provincially Funded Staff | 300.1 |

Honourable Ronald Russell Minister 2nd Floor Johnston Building Halifax, Nova Scotia 424-7705 Mr. Brian Stonehouse Deputy Minister 2nd Floor Johnston Building Halifax, Nova Scotia 424-4036

Departmental Highlights

All Nova Scotian enterprises, be they private, public, social or cultural, begin with basic infrastructure. It is the management of this infrastructure that defines the mandate of the Department of Transportation and Public Works.

Transportation and Public Works is an infrastructure department that:

- provides services, direct or procured, to Nova Scotians and other government departments;
- focuses on our clients; and
- commits to safety, cost-effectiveness and quality

Transportation and Public Works is charged with investing public dollars wisely so all Nova Scotians can benefit from improvements to public highways and buildings and the delivery of government services in support of departments.

Good infrastructure is sound investment. It is an investment in people, in their safety and in their quality of life. Good highways give commuters peace of mind and give industry more reasons to choose Nova Scotia. Good maintenance programs protect buildings that belong to the public.

Nova Scotia needs solid infrastructure to build a strong future. The department is working towards fulfilling its commitment to provide the best possible highway, building and related infrastructure. Transportation and Public Works' full-time and seasonal workforce remains committed to delivering solid service that enhances the safety of all Nova Scotians.

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Senior Management | |
| 180.0 | 179.8 | 184.0 | 184.0 | Office of the Minister | 184.0 |
| 192.0 | 191.8 | 200.5 | 200.5 | Office of the Deputy Minister | 200.5 |
| 225.0 | 224.4 | 250.5 | 303.5 | Public Affairs and Communications | 330.5 |
| 597.0 | 596.0 | 635.0 | 688.0 | | 715.0 |
| | | | | Corporate Services Unit | |
| 2,337.6 | 4,033.6 | 2,337.6 | 2,326.0 | Financial Services | 2,377.0 |
| 1,555.2 | 1,499.3 | 1,595.2 | 1,563.0 | Human Resources | 2,187.0 |
| 1,807.2 | 1,858.1 | 1,807.2 | 1,771.0 | IT Services | 1,815.0 |
| 5,700.0 | 7,391.0 | 5,740.0 | 5,660.0 | | 6,379.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|--|-----------|
| stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Policy and Planning | |
| 100.3 | 101.8 | 104.9 | 104.9 | Executive Director | 107.4 |
| 418.2 | 403.4 | 422.8 | 417.9 | Policy Development | 425.2 |
| 267.5 | 245.8 | 290.3 | 266.2 | Research and Analysis | 295.4 |
| 786.0 | 751.0 | 818.0 | 789.0 | | 828.0 |
| | | | | Highway Operations | |
| | | | | Field Operations | |
| 1,000.0 | 994.4 | 1,000.0 | 980.4 | Executive Director - District Services | 1,000.0 |
| 11,722.3 | 11,194.8 | 11,737.4 | 12,110.1 | Field Administration - Operations | 11,908.0 |
| 6,268.7 | 6,260.8 | 5,497.6 | 5,270.5 | Field Administration - Construction | 5,392.0 |
| 18,991.0 | 18,450.0 | 18,235.0 | 18,361.0 | | 18,300.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|------------------------------------|-----------|
| Stimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Highways and Bridges | |
| 26,880.6 | 25,274.3 | 26,788.4 | 30,660.6 | Surface Maintenance | 26,912. |
| 2,647.2 | 2,817.4 | 2,691.2 | 2,632.4 | Roadside Maintenance | 2,577. |
| 6,263.7 | 6,165.1 | 5,211.6 | 6,115.8 | Drainage Maintenance | 5,312 |
| 7,650.1 | 6,736.5 | 7,684.9 | 7,410.4 | Bridge Maintenance | 7,142 |
| 2,494.6 | 3,328.3 | 2,520.7 | 2,915.4 | Building Maintenance | 2,310 |
| 6,688.1 | 6,473.7 | 6,643.5 | 6,595.3 | Traffic Control | 6,209 |
| 2,500.1 | 2,629.4 | 2,751.8 | 2,888.8 | Operational Support - Summer | 2,864 |
| 1,506.6 | 602.3 | 2,075.9 | 1,839.3 | Miscellaneous | 1,776 |
| 56,631.0 | 54,027.0 | 56,368.0 | 61,058.0 | | 55,106. |
| | | | | Snow and Ice Control | |
| 8,460.4 | 14,578.7 | 9,570.4 | 14,426.3 | Snow Plowing | 11,545 |
| 21,897.8 | 26,227.1 | 23,308.9 | 22,125.9 | Salting | 24,182 |
| 2,686.8 | 3,726.9 | 2,880.4 | 3,199.8 | Sanding | 3,070 |
| 2,968.0 | 2,728.3 | 2,966.3 | 2,624.0 | Operational Support - Winter | 2,950 |
| 36,013.0 | 47,261.0 | 38,726.0 | 42,376.0 | | 41,748 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|---------------------------------------|-----------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses Fleet Management | |
| 550.0 | 550.0 | 598.0 | 596.0 | Operations | 598.0 |
| 550.0 | 550.0 | 598.0 | 596.0 | | 598.0 |
| | | | | Ferry Enterprises | |
| 522.3 | 521.6 | 516.9 | 552.3 | Country Harbour Ferry | 516.9 |
| 383.7 | 307.5 | 320.8 | 373.9 | Englishtown Ferry | 320.8 |
| 1,007.5 | 1,119.1 | 1,005.8 | 1,119.4 | Grand Passage Ferry | 1,005.8 |
| 426.6 | 441.7 | 449.3 | 456.3 | LaHave Ferry | 449.3 |
| 359.6 | 468.7 | 464.2 | 444.6 | Little Narrows Ferry | 464.2 |
| 839.2 | 1,022.2 | 1,049.3 | 1,002.0 | Petite Passage Ferry | 1,049.3 |
| 120.0 | 121.8 | 120.0 | 120.0 | Pictou Island Ferry | 120.0 |
| 532.7 | 558.8 | 575.2 | 617.1 | Tancook Ferry | 575.2 |
| 508.4 | 242.6 | 287.5 | 221.4 | Provincial Relief Ferry | 287.5 |
| 4,700.0 | 4,804.0 | 4,789.0 | 4,907.0 | | 4,789.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|----------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Employee Benefits | |
| 4,449.1 | 5,003.2 | 4,837.8 | 5,098.0 | Employee Benefits | 5,013.2 |
| 4,025.9 | 4,045.1 | 4,211.2 | 4,166.1 | Fringe Benefits | 4,289.2 |
| 1,600.0 | 2,750.7 | 2,000.0 | 2,136.9 | Workers' Compensation | 2,193.6 |
| 10,075.0 | 11,799.0 | 11,049.0 | 11,401.0 | | 11,496.0 |
| | | | | Maintenance Improvements | |
| 13,693.0 | 11,286.6 | 13,593.8 | 11,367.7 | Roads | 14,170.8 |
| 39,496.5 | 38,337.6 | 44,631.6 | 23,500.3 | Road Amortization | 31,799.1 |
| 2,069.0 | 3,922.3 | 1,497.0 | 918.0 | Bridges | 1,310.0 |
| 1,894.2 | 1,892.6 | 2,512.9 | 2,566.0 | Bridge Amortization | 3,853.3 |
| | 409.5 | | | Ferries and Docks | |
| 230.3 | 230.3 | 458.7 | 224.0 | Ferry and Dock Amortization | 772.8 |
| 700.0 | 701.1 | 700.0 | 790.0 | Machinery Purchases | 700.0 |
| 58,083.0 | 56,780.0 | 63,394.0 | 39,366.0 | | 52,606.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|---------|----------|----------|--|-----------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses Vehicle Compliance | |
| | | | | Vehicle Compliance | 2,051.0 |
| | | | | | |
| | | | | | 2,051.0 |
| | | | | Real Property Services | |
| 675.2 | 687.2 | 694.5 | 709.1 | Executive Director - Government Services | 694.1 |
| 270.7 | 261.7 | 279.2 | 279.2 | Director - Real Property Services | 279.2 |
| 2,247.4 | 3,379.8 | 1,672.5 | 1,302.5 | Accommodations | 1,618.1 |
| 475.1 | 507.9 | 514.0 | 514.0 | Inventory Control | 514.0 |
| 466.0 | 474.3 | 541.3 | 468.5 | Postal Services | 471.5 |
| (40.7) | (44.6) | (30.7) | (30.7) | Stockroom | (30.7) |
| 406.2 | 358.7 | 381.8 | 381.8 | Acquisitions and Disposals | 389.6 |
| 167.1 | 44.0 | 192.4 | (12.4) | Enterprise Development | 170.2 |
| 4,667.0 | 5,669.0 | 4,245.0 | 3,612.0 | | 4,106.0 |

| 2002-2 | 2003 | 2003- | 2004 | | 2004-2005 |
|----------|--------|----------|----------|------------------------------------|-----------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Quality Assurance and Standards | |
| 312.0 | 430.0 | | | Quality Assurance and Standards | |
| 312.0 | 430.0 | | | | |
| | | | | Procurement and Postal Services | |
| 165.7 | 168.4 | 180.3 | 156.0 | Public Tenders | |
| 697.3 | 783.6 | 1,125.7 | 1,275.0 | Purchasing | |
| 863.0 | 952.0 | 1,306.0 | 1,431.0 | | |

| 2002-2 | 2002-2003 | | 2004 | | 2004-2005 |
|----------|-----------|----------|----------|------------------------------------|-----------------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | | |
| | | | | Net Program Expenses | |
| | | | | Technology Services | |
| 4,120.0 | 3,329.0 | 4,201.0 | 3,661.0 | Technology Services | 4,168.0 |
| 4,120.0 | 3,329.0 | 4,201.0 | 3,661.0 | | 4,168.0 |
| | | | | | |
| | | | | | |
| | | | | Public Safety Communications | |
| | | | | Program Office | |
| | | | | Public Safety Communications | |
| 9,510.0 | 9,087.0 | 8,411.0 | 8,159.0 | Program Office | 7,735.0 |
| 9,510.0 | 9,087.0 | 8,411.0 | 8,159.0 | | 7,735.0 |

| 2002-2003 | | 2003-2004 | | | 2004-2005 |
|-----------|---------|-----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Public Works | |
| | | | | Engineering and Design | |
| 143.1 | 156.7 | 161.0 | 161.0 | Executive Director - Public Works | 162.3 |
| 155.3 | 159.2 | 163.0 | 163.0 | Director - Public Works | 163.0 |
| 127.0 | 147.1 | 114.0 | 114.0 | Project Management | 114.0 |
| 306.5 | 384.0 | 239.0 | 234.2 | Building Design | 239.0 |
| 648.6 | 641.8 | 508.0 | 500.5 | Technician Services | 506.7 |
| 450.5 | 460.2 | 548.0 | 470.3 | Environmental Services | 548.0 |
| 1,831.0 | 1,949.0 | 1,733.0 | 1,643.0 | | 1,733.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|---------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Building Services | |
| 1,045.9 | 1,277.9 | 1,502.4 | 1,515.4 | Administration | 1,511.4 |
| 5,756.1 | 5,962.1 | 6,059.6 | 5,974.6 | Maintenance Services | 6,050.6 |
| 6,802.0 | 7,240.0 | 7,562.0 | 7,490.0 | | 7,562.0 |
| | | | | Utilities | |
| 365.6 | 170.0 | 182.6 | 198.7 | Utilities - Eastern | 174.4 |
| 455.2 | 81.2 | 35.9 | (3.1) | Utilities - Northern | 1.3 |
| 178.2 | 128.4 | 38.0 | 34.0 | Utilities - Western | 18. |
| (650.0) | 8.4 | 108.5 | 87.4 | Utilities - Province-Wide Programs | 108. |
| 349.0 | 388.0 | 365.0 | 317.0 | | 303. |

| 02-20 | 003 | 2003-2004 | | | 2004-2005 |
|----------|----------|-----------|----------|--|-----------|
| | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Public Works and Special Projects | |
| 0 | 275.7 | 193.0 | 194.6 | Agriculture and Fisheries | 193.0 |
| | 15.0 | | | Community Services | |
| | 1.2 | | | Economic Development | |
| 0 | 242.0 | 362.0 | 400.5 | Education | 362.0 |
| 0 | 1,033.9 | 593.0 | 950.1 | Justice | 593.0 |
| 0 | 275.5 | 343.0 | 262.9 | Natural Resources | 343.0 |
| 0 | 989.0 | 593.0 | 1,413.6 | Tourism and Culture | 593.0 |
| 0 | 3,671.6 | 4,156.0 | 2,631.3 | Transportation and Public Works | 4,156.0 |
| 0 | 7,013.1 | 7,287.0 | 7,228.0 | Amortization | 7,979.0 |
| <u> </u> | 13,517.0 | 13,527.0 | 13,081.0 | | 14,219.0 |
| | | | | Highway Engineering Services | |
| 7 | 670.7 | 645.0 | 623.0 | Director | 593.4 |
| 0 | 463.6 | 647.2 | 615.8 | Structural Engineering | 665.4 |
| 7 | 705.6 | 767.9 | 753.3 | Asset Management | 876.3 |
| 9 | 438.0 | 464.5 | 461.5 | Traffic Engineering | 464. |
| 7 | 642.1 | 691.4 | 690.4 | Highway Planning and Design | 707. |
| 0 | 2,920.0 | 3,216.0 | 3,144.0 | | 3,307. |

| 2002-2 | 2002-2003 | | 2004 | | 2004-2005 |
|-----------|-----------|-----------|-----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Net Program Expenses | |
| | | | | Environmental Remediation | |
| 1,736.0 | 5,736.0 | 1,736.0 | (64.0) | Environmental Remediation | 3,260.0 |
| 1,736.0 | 5,736.0 | 1,736.0 | (64.0) | | 3,260.0 |
| 239,411.0 | 253,626.0 | 246,654.0 | 227,676.0 | Total - Net Program Expenses | 241,009.0 |

| 2002-2003 | | 2003- | 2004 | | 2004-2005 |
|-----------|--------|----------|----------|------------------------------------|-----------|
| Estimate | Actual | Estimate | Forecast | Program and Service (\$ thousands) | Estimate |
| | | | | Funded Staff | |
| 6.0 | 6.0 | 7.0 | 5.2 | Senior Management | 7.0 |
| 84.0 | 84.5 | 86.0 | 82.5 | Corporate Services Unit | 95.0 |
| 10.0 | 10.0 | 10.0 | 10.2 | Policy and Planning | 11.0 |
| | | | | Highway Operations | |
| 364.0 | 354.0 | 388.5 | 369.7 | Field Operations | 394. |
| 741.0 | 675.0 | 700.0 | 698.3 | Highways and Bridges | 713. |
| 273.0 | 324.0 | 301.0 | 301.0 | Snow and Ice Control | 340. |
| 21.0 | 19.0 | 20.0 | 19.6 | Fleet Management | 20. |
| 87.0 | 84.0 | 86.0 | 85.5 | Ferry Enterprises | 83. |
| 146.0 | 127.0 | 154.5 | 154.5 | Maintenance Improvements | 177. |
| | | | | Vehicle Compliance | 35. |
| | | | | Government Services | |
| 35.0 | 35.0 | 35.0 | 34.7 | Real Property Services | 48. |
| 8.0 | 7.0 | | | Quality Assurance and Standards | - |
| 29.0 | 29.0 | 37.0 | 36.5 | Procurement and Postal Services | - |

| 2004-2005 | | 2003-2004 | | 2002-2003 | |
|-----------|--|-----------|----------|-----------|----------|
| Estimate | Program and Service (\$ thousands) | Forecast | Estimate | Actual | Estimate |
| | Funded Staff (continued) | | | | |
| 48.5 | Technology Services Public Safety Communications | 44.4 | 48.5 | 48.0 | 52.5 |
| 11.5 | Program Office | 12.8 | 11.5 | | |
| | Public Works | | | | |
| 59.0 | Engineering and Design | 57.5 | 58.0 | 54.0 | 56.0 |
| 85.5 | Building Services | 82.8 | 85.5 | 82.0 | 85.0 |
| 8.5 | Utilities | 8.5 | 8.5 | 8.5 | 8.5 |
| 45.0 | Highway Engineering Services | 39.1 | 42.0 | 37.0 | 38.0 |
| 2,181.7 | | 2,042.8 | 2,079.0 | 1,984.0 | 2,044.0 |
| (217.0 | Less: Staff Funded through Tangible Capital Assets | (195.0) | (195.0) | | |
| 1,964.7 | | 1,847.8 | 1,884.0 | 1,984.0 | 2,044.0 |