



**GOL Clusters and Gateways  
Content Management Solution  
Proof of Concept Taxonomy Project**

**Presentation to Knowledge Taxonomies  
GSLIS, McGill University  
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**Government  
of Canada**

**Gouvernement  
du Canada**

**Canada**

# Presentation Overview

- **Context of Government On-line Clusters and Gateways**
- **Implementing a common Content Management Solution (CMS)**
- **Preparing for the CMS – shared processes and standards**
- **Need for a common organizational structure to describe the collective content**
- **Proof of Concept Taxonomy**
  - Business objective
  - Benefits
  - Taxonomies vs thesauri – Controlled vocabularies
  - Results
  - Challenges



# Context: GOL Gateways & Clusters



The screenshot shows the Canada Site homepage. At the top left is a Canadian flag. To its right, the text "Canada Site" is displayed in a large, dark font, with the URL "canada.gc.ca" in a smaller red font below it. Below the header are three main navigation buttons: "Canadians", "Non-Canadians", and "Canadian Business". Each button has a red background and white text. Below these buttons are three columns of text. The "Canadians" column lists various topics like economy, financial benefits, jobs, justice, environment, resources, public safety, seniors, consumers, and more topics. The "Non-Canadians" column lists immigration, tourism, doing business, studying, global affairs, and more. The "Canadian Business" column lists business start-up, taxes, financing, and more topics. At the bottom of the page is a banner for "About Canada" with a red wavy border, featuring a collage of Canadian scenes and the text "Society, Government, Land, Economy".

**Canada Site**  
canada.gc.ca

**▶ Canadians**  
Information and services about the [economy](#), [financial benefits](#), [jobs](#), [justice](#), the [environment and resources](#), [public safety](#), for [seniors](#), for [consumers](#), and [more topics...](#)

**▶ Non-Canadians**  
The information source for Non-Canadians: Find out about **immigration, tourism, doing business, studying, global affairs,** and [more...](#)

**▶ Canadian Business**  
Your source for federal, provincial and territorial information and services such as **business start-up, taxes, financing,** and [more topics...](#)

**About Canada**  
Society, Government, Land, Economy

## Canada Site

A non-departmental approach to finding government information.

The 35 clusters are organized into primary topics of public interest or targeted audiences.



# Context: GOL Cluster Goals

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- **Clusters are about Improving Access**
  - One-stop shopping, no-wrong-door to information, online filing, transactions, consultations etc.
- **Their approach is to build horizontal relationships and deliver client-focussed information and services**
- **Moving towards integrated information and service delivery across jurisdictions**



# A Common Content Management Solution (CMS)

- **Move towards shared technology, shared processes, shared standards...**
  - Increased interoperability, increased efficiency
  - ... service integration

***Metadata is key to service integration... metadata is about making connections...***



# Working Together

- **Group dynamics**
- **Defining the business processes and agreeing upon the metadata standards**
- **Strong personalities, highly dedicated people that have put a lot of efforts into their cluster projects and into the CMS**
- **Commitment**



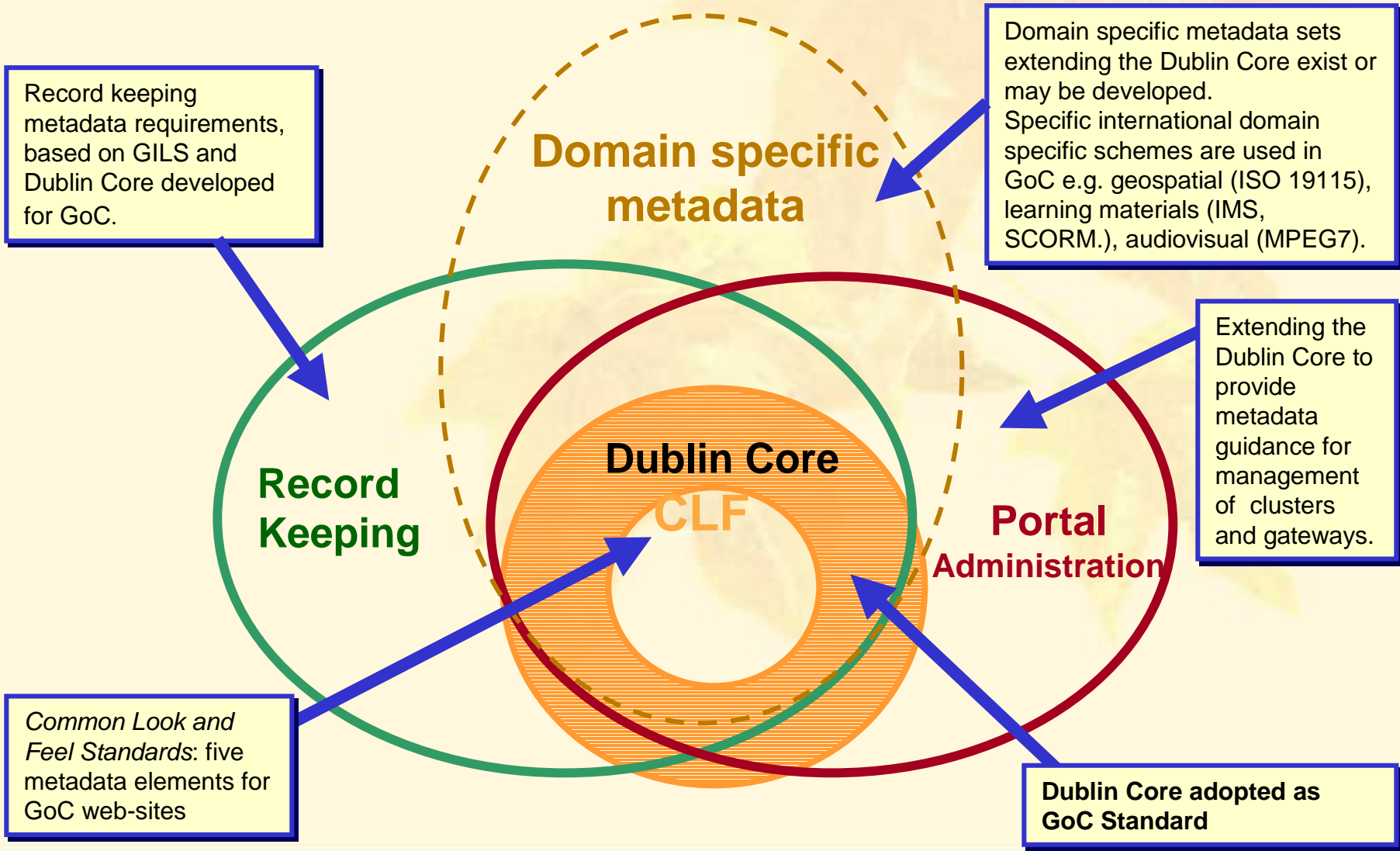


# Metadata – Shared Semantic Model

- **Based on the Dublin Core metadata standard**
  - Dublin Core defines the semantics (meaning) of 16 elements
  - A controlled element : the content or value is
    - formatted in a standard way
    - a term from a specified list of acceptable values or controlled vocabulary
  - Controlled vocabularies should be named, registered and identified in metadata records as schemes
- **Extended with other standards in order to satisfy specific functions and domains**



# Government of Canada Metadata Framework





# Dublin Core: Metadata Standard for Resource Discovery

**Title** \* (dc.title)

**Creator** \* (dc.creator)

**Language** \* (dc.language)

**Date** \* (dc.date)

**Subject** \* (dc.subject)

Description (dc.description)

Publisher (dc.publisher)

Contributor (dc.contributor)

**\* CLF (5 elements)**

- Only the five elements previously approved as Common Look and Feel (CLF) Standard 6.3 are mandatory across all GoC Web sites
- The Dublin Core is used when more than 5 elements are needed.

Type (dc.type)

Format (dc.format)

Identifier (dc.identifier)

Source (dc.source)

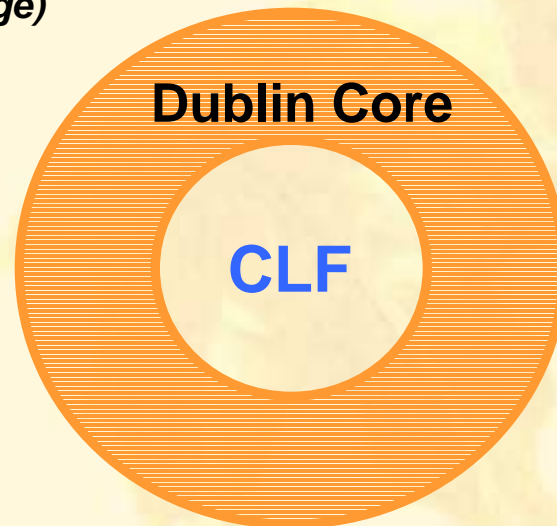
Relation (dc.relation)

Coverage (dc.coverage)

Rights (dc.rights)

Audience (dc.audience)

**16 elements**



# Evolving Principles for Developing GoC Schemes

- **Applicable:**
  - terms represent content found on a significant number of Government of Canada Web sites, and/or are of substantial significance to Government of Canada programs/services
- **Recognizable:**
  - terms are understandable by implementers/indexers
- **Unique:**
  - no terms will be a synonym of an existing term [within one scheme]



# Usage of Schemes to Support Access

- **Metadata elements can be considered “facets” for organizing government Web sites**
  - Audience
  - Geographic Coverage
  - Date
  - Typeand
  - Subject



# Audience

Government of Canada / Gouvernement du Canada

Canada

Français | Contact Us | Help | Search | Canada Site

Departments and Agencies | Publications | About Canada | About Government | Provinces and Territories

**Canada Benefits**  
*Connecting you to Government Benefits*

**I Am:**

- [A parent...](#)
- [A student...](#)
- [A senior...](#)
- [A person with a disability...](#)
- [A veteran...](#)
- [An artist or athlete...](#)

**Life Events:**

- [Unemployment...](#)
- [Retirement...](#)
- [Learning...](#)
- [Home ownership...](#)
- [Divorce or separation...](#)
- [Settling in Canada...](#)
- [Dealing with death...](#)

Search for:

Search

If you know what you are looking for, use the [A-Z Benefits Index](#).

Home

About Us

Contact Us

A-Z Benefits Index

**Information and Services for:**

- Canadians
- Non-Canadians
- Canadian Business



# Type



Canadian Radio-television and Telecommunications Commission



Conseil de la radiodiffusion et des télécommunications canadiennes



Français	Contact Us	Help	Search	Canada Site
Today's Releases	File or Register	Decisions, Notices and Orders		Home CISC
Industries at a Glance	Reference Centre	Canadian Content	Public Proceedings	Statutes & Regulations

**"COMMUNICATIONS IN THE PUBLIC INTEREST"**



**Canadian Radio-television and Telecommunications Commission**



Welcome to the site of the Canadian Radio-television and Telecommunications Commission (CRTC)! The CRTC is an independent agency responsible for regulating Canada's broadcasting and telecommunications systems. We report to Parliament through the Minister of Canadian Heritage.



Consumer Information

Public Participation


Complaints and Inquiries

About the CRTC

→ Newsroom



# Combined facets: Type and Audience

	National Library of Canada	Bibliothèque nationale du Canada			
<a href="http://nlc-bnc.ca">nlc-bnc.ca</a>	<a href="#">Français</a>	<a href="#">Contact Us</a>	<a href="#">Help</a>	<a href="#">NLC Search</a>	<a href="#">Canada Site</a>
<b>NLC Services:</b>	<b>Services</b>				
<a href="#">Directory of Services</a>	<b>Services for Educators</b>				
<a href="#">Services for Educators</a>	<a href="#">For Teachers (Parents Welcome!)</a>				
<a href="#">Services for Researchers</a>	<b>Services for Researchers</b>				
<a href="#">Services for Libraries</a>	<a href="#">Guide to Services for Researchers</a>				
<a href="#">Services for Publishers</a>	<a href="#">Reference Service</a>				
<a href="#">Discussion Lists</a>	<a href="#">Canadian Children's Literature Service</a>				
	<a href="#">Canadian Literature Research Service</a>				
	<a href="#">Canadian Newspapers on Microform Held by the NLC</a>				
	<a href="#">Canadian Theses Service</a>				
	<a href="#">Genealogy and Family History</a>				
	<a href="#">Jacob M. Lowy Collection</a>				
	<a href="#">Music Division</a>				
	<a href="#">The Rare Books Collection</a>				





# Schemes for Interoperability Within GoC

- **Accommodate diversity**
  - Broad, high-level GoC-wide schemes
  - More specific domain or departmental schemes

***Wide-spread use of common schemes is key to interoperability***



# Standardizing as Much as Possible but Allowing for Cluster-Specific Metadata

## Mandatory CLF5

### Dublin Core:

dc.title  
dc.creator  
dc.subject  
dc.date  
dc.language

**PLUS**

## Gateway and Cluster Metadata

### Additional Dublin Core:

dc.identifier  
dc.description  
dc.coverage.spatial  
dc.type  
dc.audience  
dc.format  
dc.contributor  
dc.publisher  
dc.relation  
dc.rights

### Cluster Contextual:

gcms.cluster  
gcms.topic  
gcms.caption  
gcms.creator.type  
gcms.contact.public

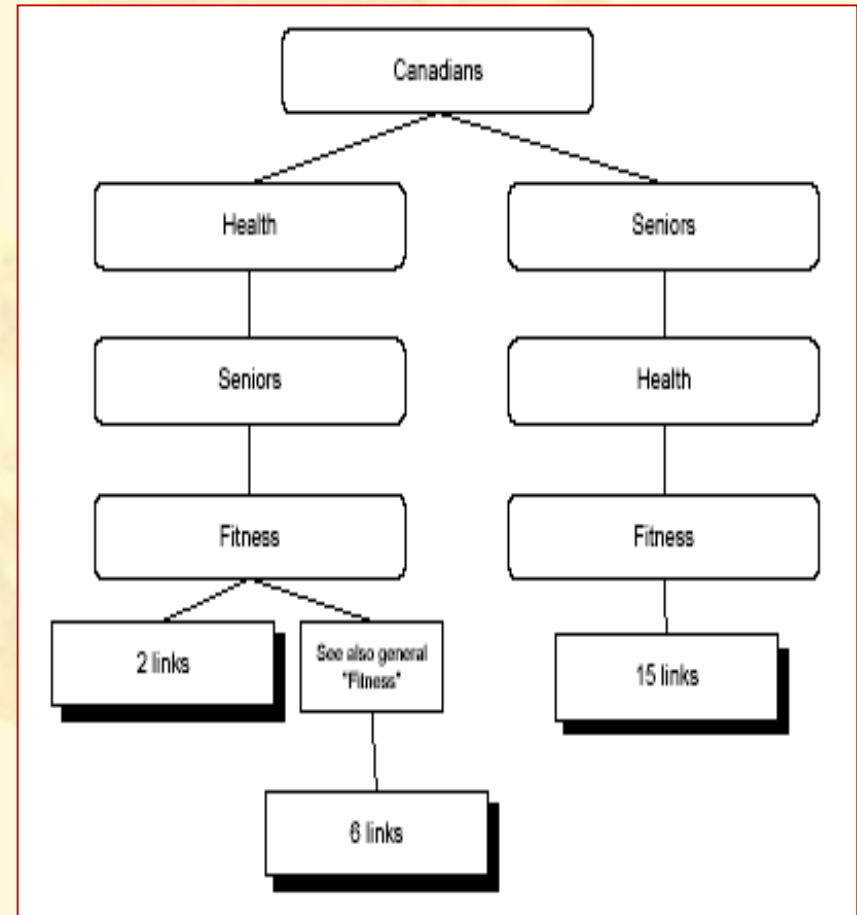
***gcms.cluster, gcms.topic, etc. —***

***Cluster Specific Metadata Elements offers Flexibility and Adaptability,  
However...***



# Cluster-Specific Subject Classification

- Cluster mappings do not currently produce equivalent results
- An approximation of “no wrong door”
- Indicative of possible sharing opportunities across clusters and reduced duplication



# Proof of Concept Taxonomy – Objectives

- Define cluster topic connections and create a classification for organizing cross-cluster content
  - share efforts related to resource discovery and partnership management
  - reuse metadata
  - enable dynamic delivery of potential cluster content (based on CMS inventory which will include many harvested links and associated metadata)



# Benefits of Having a Common Taxonomy

- **More effective information retrieval and better navigation**
  - Ability to refine all-of-government searches against hierarchical subject structures
  - Move towards a consistent view to and organisation of information portrays external credibility and leadership
- **Discovery of content connections, affinities, gaps in content offerings, opportunities, ...**
  - Accelerate the connections of people through content triggers
  - Reduce duplicate work
  - Creates organisational synergies, which reduce costs and increase innovation across organisational boundaries



# Evolving Use Case for Taxonomies?

...related content, variant views to a topic, related initiatives, people trying to achieve similar goals, etc

**Discovery of connections**

...the potential for discovery of connections may extend beyond just Clusters and Gateways

**Information retrieval**

**Information delivery**

*...vision of horizontal management within the Government of Canada...*





# ...Evolving Taxonomy Strategy

- **a flexible front-end taxonomy (cluster site navigation),**
  - supports client-centered information retrieval
- **operating on a stable, controlled vocabulary infrastructure**
  - supports the need for making connections within the organization

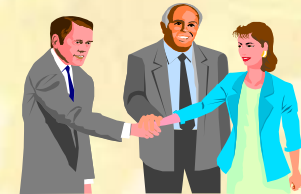
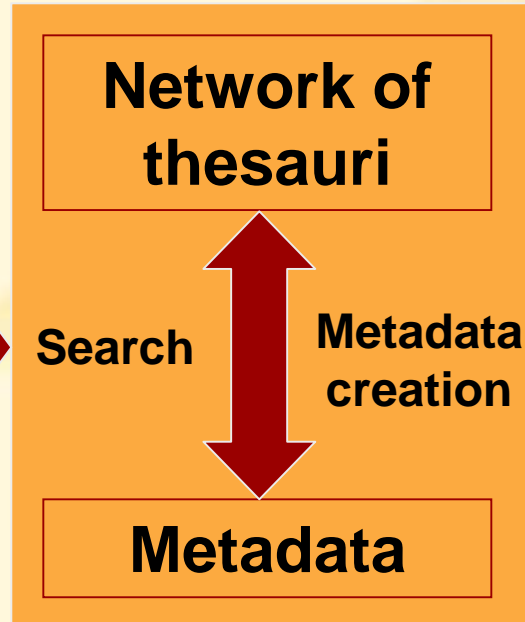


# Organizing Information to Meet User Needs

**Citizen-centric**



**Fluid taxonomy**



**Stable controlled vocabulary**

*By recognizing differences in language*



# Evolving Use Cases, but Down to Old (Somewhat Unpopular) Methods?

- **Controlled vocabularies: Taxonomies, Thesauri**
- **So what about dc.subject?**
  - Must contain terms from a controlled subject vocabulary
  - At least one of which coming from the Core Subject Thesaurus
- **Government of Canada Core Subject Thesaurus**
  - Limited and unequal coverage
  - Mostly high-level
  - Few relationships between terms, not browsable
- **Other thesauri in use – Health, Statscan, ...**



# Nesting and Merging Multiple Thesauri

- Done in many private corporations, especially when companies merge
- Glaxo Wellcome (now GlaxoSmithKline) case; merging of various thesauri into a sort of mega-thesaurus providing unified access to many different repositories\*
  - Preferred terms (53,000?)
  - Lead-in terms (201,000?)
  - Hierarchical or associative assertions (443,000)

*More than just a thesaurus by virtue of all those defined relationships?*



# Top-down vs Bottom-up

- **Metadata (foreseeable information needs)**
  - Manual tagging (pre-determined facets and terms)
  - Automatic tagging by auto-categorisation software (not necessarily based on pre-determined facets and terms)
    - Statistical clustering
    - Rule-based
- **Data mining**
  - Knowledge discovery for areas where you have less clear a sense of what you're looking for
  - Low cardinality (too many similar values associated to limited number of facets), transaction data, DNA sequences



# Proof of Concept Taxonomy: Results of our Efforts

- **A structure that might serve as a basis from which we can start building a more comprehensive and hierarchically-structured controlled subject vocabulary**
- **Clusters learn about connections with other clusters during the process**
- **Clusters discuss classification principles and terminology issues which can lead to more consistency across cluster navigation taxonomies**





# Taxonomy Challenges

## Current challenges:

- **Determining what do we want to provide to our users in terms of search interface**
- **Political tensions**
- **Managing expectations**

## Foreseeable challenge if the Proof of Concept goes any further:

- **Convincing those in power to invest in a controlled subject vocabulary, not just IT**



# ... Realization of Single Window Access... our Vision

Allison gets a customized information and services stream (syndication)

Allison's agent defines delivery priority for info streams

Allison receives government services as an integrated, cross-jurisdictional package

Inter-operability of infrastructure and technologies

Transformed, integrated and efficient service delivery

Shared standards and business processes

