# Public Service Employment Act and the Employer

Get Ready Sessions May-June, 2005

# Purpose

To brief staffing officers about the employer's approach to its new responsibilities under a new PSEA re:

- Deployments (PSEA 26(1)(a))
- Promotion (PSEA 26(1)(b))
- > Periods of Probation and Notice Periods (PSEA 26(1)(c))
- Rate of Pay on Appointment (PSEA 60)
- Qualification Standards (PSEA 31(1))

#### Background

New PSEA Employer authorities:

- In recognition of the Employer's broader human resources management (HRM) responsibilities
- >To complement current authorities for other HRM responsibilities
- Are consistent with the general accountability of the Government for more effective, results-oriented performance

# **Guiding Principles for Consultations**

Employer direction and any proposed changes must:

- Respect new PSEA provisions
- Enhance service-wide transparency, consistency, fairness and mobility, at minimum risk
- Not negatively impact on, nor alter, the provisions of collective agreements nor terms and conditions of employment
- > Be clear and simple to understand and operate

# Wide Array of Consultations

- > PSHRMAC-Interdepartmental Working Group
- > PSC Advisory Committee Working Group on PSEA Modernization
- Human Resources Council
- National Joint Council
- National Staffing Council
- Staffing Modules I (June), II (September) & III (November) in partnership with PSC and Canada School of the Public Service
- Separate Agencies
- ≻ Heads of HR

### Deployments – Update

- > Grievance process now replaces staffing recourse
- Adjudication by PSLR Tribunal only when employee deployed without his/her consent
- > Need to still retain the Deployment Policy?
  - No change to deputy head authority to deploy to and within their organizations "in the manner directed by TB"
  - TB Policy on Deployment issued in early 1990's directed deputies on how authority would work
  - Deployment managed well
  - > No risk issues have surfaced to date
  - Current policy is redundant

# Deployments – Direction

- Rescind current TB Non-EX Deployment Policy
- > Retain current TB Deployment Policy for EX's (addresses exceptions)
- Provide PSHRMAC guidelines on deployment and a template for department-specific policies
- Include new direction in CSPS modules

### Inter-Group Deployments - Update

- Current PSER: permits inter-group deployments, except to CA, MM and EX Groups
  - Successful candidates for CA/MM Programs are appointed to positions in CA/MM groups
  - Successful candidates to EX Group are appointed because no EX selection (qualification) standards and need to manage entry
- New PSEA: permits inter-group deployments unless excluded by TB regulations.
- > Need to reflect new HRM world:
  - ➤ flexibility of selection processes
  - ➢ focus on qualification standards
  - > devolution of EX-01 to -05 staffing to deputies.

#### Inter-Group Deployments - Direction

- Rescind Section 6 of the PSER.
- No need for new TB regulations if:
  - EX Qualification Standards in place
  - > Definition of promotion and qualification standards guide entry options
- Amend Salary Administration Policy for EX's
- Provide guidance to departments (e.g. webpage; CSPS)

# Separate Agency Deployments - Update

- New PSEA permits inter-group deployments to the core public administration from separate agencies if PSC approves their staffing system
- Inter-group deployments guided by definition of promotion and qualification standards
- No issues raised to date
- Future issues may concern different classification and compensation systems (e.g. broad bands)

# Deployments from Separate Agencies - Direction

- > No policy required at this time
- Use the current definition of promotion and qualification standards for deploying individuals from separate agencies to organizations under the PSEA
- > Provide guidance to departments and separate agencies
- Continue to consult with separate agencies and monitor variances in systems

# Definition of Promotion- Update

> Two current definitions of promotion:

- Section 2 of PSER (staffing)
- Sections 22 to 26 of TB Terms and Conditions of Employment Policy (compensation)

#### > To what extent can they be harmonized since will be in the same portfolio?

- Different wording for "substantive"
- "Assigned" versus "appointed"
- Regional pay rates
- Priority entitlements
- Impact on deployment

# Definition of Promotion- Update

#### To what extent can the definition be changed?

- > Extensive study by PSC in 2001: Inconclusive results
- > Harmonized rates of pay now due to occupational regrouping
- Stakeholders interested in reviewing and streamlining formula

#### > Multi-disciplinary working group established in May 2005:

- > Comprised of Human Resources Council, TB, PSHRMAC and PSC senior representatives
- To review and recommend new approach to definition of promotion

# **Promotion - Direction**

- Revoke Section 2 of PSER
- > Enact Regulations in December 2005 that:
  - > Maintain current terminology for definitions of "promotion" and "substantive" level
  - > Maintain smallest increment pending review of impacts and costs of moving to 4%
  - > Retain exception to the definition
  - Eliminate separate definition for priorities
- Working group: options and recommendations that may result in revisions to new regulations

# **Probation - Update**

- > PSEA limits probation to initial appointment from outside the PS
- > Schedule 2 of PSER currently in force
- Overall stakeholder satisfaction with status quo
- ➤ Questions from a small %:
  - > Application to internal appointments?
  - Deputy head delegation?
  - > 12 months-plus for Apprenticeship and Professional Training Programs?
  - Harmonize notice period for end of term employment?

# **Probation – Direction**

- Rescind Schedule 2 of PSER
- Minor changes in new Employer regulations:
  - > Status quo for periods of probation and notice
    - >12 months
    - $\succ$  Probation for the duration of apprenticeship or training programs
  - Streamlining text
- Decision not to align term notice periods
- > Support to departments outside of regulation or policy (e.g. web page, CSPS)

# Rate of Pay on Appointment - Update

- New PSEA authority transferred to Employer from PSC
- No policy issued by PSC: referral to definitions in Sections 22 26 of TB T&CEP
- General support for status quo
- Principle focus from some: alter the Policy on Pay Above the Minimum on Appointment from Outside the Public Service (PPAMAOPS)?
  - Revisit criteria
  - Apply provisions to federal public administrators

# Rate of Pay on Appointment – Direction

- > No need to duplicate Sections 22 to 26 of T&CEP in another employer policy
- Status quo for T&CEP provisions
- Promotion working group to review options re the PPAMAOPS
- Support/guidance from Employer outside of policy/regulation

# **Qualification Standards - Update**

- Need to create minimum standards that deputy heads must respect when establishing essential or asset qualifications
- Link to current and future needs and Integrated HR and business planning process
- > Desire to link with classification standards and competency profiles

### **Qualification Standards - Direction**

- Current group specific selection standards will become qualification standards on transition
- Link to classification standards
- > Future revisions on an as-required basis

# **Next Steps**

- Justice Canada to draft probation and promotion regulations for TB approval by a date coincident with the coming into force of PSEA 2003
- Working group to conclude study
- Develop supporting tools
- Integrate into CSPS training products
- Implement communication strategy
- Annual report to Parliament