School Jurisdiction Code

### AUDITED FINANCIAL STATEMENTS

### and Supporting Schedules FOR THE YEAR ENDED AUGUST 31, 2003

[School Act, Sections 147(2)(a), 148, 151(1) and 276]

Northla	nd Schoo	I Division	No. 61

Name of School Jurisdiction

9809 - 77 Ave. Peace River, AB, T8S 1V2

Mailing Address

Telephone #: (780) 624-2060 FAX #: (780) 624-5914

Telephone and Fax Numbers

### SCHOOL JURISDICTION MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements and supporting schedules Northand School Division No. 61

(Name of School Jurisdiction

presented to Alberta Learning have been prepared by school jurisdiction management which has responsibility for their preparation, integrity and objectivity. The financial statements and schedules, including notes, have been prepared in accordance with generally accepted accounting principles and Ministerial requirements for Alberta school jurisdictions.

In fulfilling its reporting responsibilities, management has maintained internal control systems and procedures designed to provide reasonable assurance that the school jurisdiction's assets are safeguarded, that transactions are executed in accordance with appropriate authorization and that accounting records may be relied upon to properly reflect the school jurisdiction's transactions. The effectiveness of the control systems is supported by the selection and training of qualified personnel, an organizational structure that provides an appropriate division of responsibility and a strong budgetary system of control.

Board of Trustees Responsibility

The ultimate responsibility for the financial statements lies with the Board of Trustees. The Board reviewed the financial statements with management in detail and the Board approved the financial statements for release.

The Board appoints external auditors to audit the financial statements and meets with the auditors to review their findings. The external auditors have full and free access to school jurisdiction records.

Declaration of Management and Board Chairman

To the best of our knowledge and belief, these financial statements and supporting schedules reflect, in all material respects, the financial position and results of operations and cash flows for the year in accordance with generally accepted accounting principles and Ministerial requirements for Alberta. school jurisdictions

BOARD CHAIRMAN	$\alpha \Omega \Omega$
Steve Noskey	Holle
Name	Signature
SUPERINTENDENT	-11/2 -10
Annette Ramrattan	Handle
Name	Signature
SECRETARY TREASURER OR TRI	ASURER ///
	ASURER Officer
SECRETARY TREASURER OR TRI	EASURER AND
	ASURER
Len Leithead	LL/11

c.c. ALBERTA LEARNING, School Reporting Branch,

8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5

EMAIL: Cindy.Jarry@gov.ab.ca

PHONE: (780) 427-7782 FAX: (780) 422-6996

School Jurisdiction Code:	1280
Contract participation codes	18200

### TABLE OF CONTENTS

52.40		Page
AUDITORS' REF	PORT	
STATEMENT OF	FINANCIAL POSITION	3
STATEMENT OF	REVENUES AND EXPENSES	4
STATEMENT OF	CASH FLOWS	5
STATEMENT OF	CHANGES IN NET ASSETS	6
STATEMENT OF	CAPITAL ALLOCATIONS	7
NOTES TO THE	FINANCIAL STATEMENTS	
	SUPPORTING SCHEDULES	
SCHEDULE A	Allocation of Revenues and Expenses to Programs	8
SCHEDULE B1	Instruction - Grades 1 to 12 Program Expenses	9
SCHEDULE B2	Instruction - Grades 1 to 12 Program Details	9
SCHEDULE C	Summary of Revenue Transfers Between Alberta Learning Block Allocations	10
SCHEDULE D	Calculation of Maximum Eligible Expense Limits for Board (Governance) and System Administration	11
SCHEDULEE	Source & Application of School Generated Funds (SGF)	12
SCHEDULE F	Operations & Maintenance Program Expenses	13
SCHEDULE G	Disclosure of Salaries and Benefits	14
SCHEDULE G1	Completion Information for Schedule G	15

### **AUDITOR'S REPORT**

To the Board of Trustees, Northland School Division No. 61

I have audited the statement of financial position of the Northland School Division No. 61 (the Division) as at August 31, 2003 and the statements of revenues and expenses, cash flows, changes in net assets, capital allocations and Schedule G disclosure of salaries and benefits for the year then ended. All other schedules attached to these financial statements are unaudited.

These financial statements are the responsibility of the Division's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Division as at August 31, 2003 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Original Signed by Fred J. Dunn, FCA
Auditor General

Edmonton, Alberta December 19, 2003

The official version of this Report of the Auditor General, and the information the Report covers, is in printed form.

### STATEMENT OF FINANCIAL POSITION

### as at August 31

(in dollars)

			2003	2002 Restated
ASSETS			3	3.337000
Current assets	E		- Commission	
Cash and temp	orary investments		\$5,244,394	\$11,183,572
Accounts received	vable (nat after allowances)		\$7,088,942	\$5,999,854
Prepaid expens	565		\$228,134	\$173,586
Other current a	ssets		\$110,486	\$114,138
	Total current assets		\$12,671,956	\$17,471,150
School generated	assets		\$247,546	\$229,990
Trust assets			\$0	\$
Long term account	ts receivable		\$1,458,294	\$6
Capital assets	4,000(4,000),000(4004)	-		116
Land			\$577,347	\$572,23
Buildings		\$79,585,300		
Antibiotic State of the Control of t	umulated amortization	(\$41,982,846)	\$37,602,454	\$38,839,98
Equipment	5774-310.5174600/APTAGE	\$8,393,189		
Secretary of the Control of the Cont	umulated amortization	(\$7,258,352)	\$1,134,837	\$754,69
Vehicles		\$4,018,716	4.150.4000	47.5.100
8-4-77-47-45	umulated amortization	(\$2,461,354)	\$1,557,362	\$1,310,333
200.000	Total capital assets	(44) 144 144 17	\$40,872,000	\$41,477,24
	TOTAL ASSETS		\$55,249,796	\$59,178,38
Accounts payable and accrued liabilities		\$2,454,668		
Current liabilities Bank indebted	2000	F-	so l	\$(
		\$2,454,668	\$4,816,79	
Deferred revenue		04 470 400	2-7-1809/0000	
20001100100101	iue		\$1,479,162	\$1,734,63
Deferred capit	All the second s		\$493,191	711000000000000000000000000000000000000
Deferred capital	All the second s	20		\$622,51
Deferred capital	al allocations		\$493,191	\$622,51 \$2,293,03
Deferred capital Current portion	al allocations of all long term debt Total current liabilities		\$493,191 \$2,206,025	\$622,51 \$2,293,03 \$9,466,98
Deferred capital	al allocations of all long term debt Total current liabilities		\$493,191 \$2,206,025 \$6,633,046	\$622,51 \$2,293,03 \$9,466,98 \$229,99
Deferred capit Current portion School generated	al allocations n of all long term debt Total current liabilities liabilities		\$493,191 \$2,206,025 \$6,633,046 \$247,546	\$622,51 \$2,293,03 \$9,466,98 \$229,99
Deferred capital Current portion School generated Trust ilabilities	al allocations n of all long term debt Total current liabilities liabilities		\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0	\$622,51: \$2,293,03! \$9,466,98: \$229,99(
Deferred capital Current portion School generated Trust liabilities Employee future b	al allocations n of all long term debt Total current liabilities liabilities	ted debt	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0	\$622,51: \$2,293,03! \$9,466,98: \$229,99! \$!
Deferred capital Current portion School generated Trust liabilities Employee future butteng term debt	al allocations of all long term debt Total current liabilities liabilities		\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0	\$622,51: \$2,293,03: \$9,466,98: \$229,990 \$1 \$16,368,630
Deferred capital Current portion School generated Trust liabilities Employee future butteng term debt	al allocations of all long term debt Total current liabilities liabilities enerits liability  Debentures and other suppor Less: Current portion of supp	orted debt	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0	\$622,51: \$2,293,03: \$9,466,98: \$229,99( \$6 \$16,368,63: (\$2,285,06:
Deferred capital Current portion School generated Trust liabilities Employee future b Long term debt Supported:	al allocations of all long term debt Total current liabilities liabilities enefits liability  Debentures and other suppor	orted debt	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$14,083,565 (\$2,198,052)	\$622,51: \$2,293,03: \$9,466,98: \$229,99( \$6 \$16,368,63: (\$2,285,06: \$35,19
Deferred capital Current portion School generated Trust liabilities Employee future b Long term debt Supported:	al allocations of all long term debt Total current liabilities liabilities enerits liability  Debentures and other suppor Less: Current portion of supp Debentures and Capital Loan	orted debt	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$14,083,565 (\$2,198,052) \$27,218	\$622,51: \$2,293,03( \$9,466,98) \$229,99( \$6 \$16,368,63( \$2,285,06) \$35,19
Deferred capital Current portion School generated Trust liabilities Employee future b Long term debt Supported:	al allocations of all long term debt Total current liabilities liabilities enefits liability  Debentures and other suppor Less: Current portion of suppi Debentures and Capital Loan Capital Leases Mortgages	orted debt s	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$14,083,565 (\$2,196,052) \$27,218 \$0	\$622,51: \$2,293,03( \$9,466,98) \$229,99( \$6 \$16,368,63( \$2,285,06) \$35,19
Deferred capital Current portion School generated Trust liabilities Employee future b Long term debt Supported:	al allocations of all long term debt Total current liabilities liabilities lenefits liability  Debentures and other support Less: Current portion of supp Debentures and Capital Loan Capital Leases Mortgages Less: Current portion of unsur	orted debt s	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$14,083,565 (\$2,198,052) \$27,218 \$0 \$0	\$622,51: \$2,293,03( \$9,466,98) \$229,99( \$6 \$16,368,63( \$2,285,06( \$35,19 \$9 \$9 \$16,367,97
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Deferred capital Current portion School generated Trust liabilities Employee future b Long term debt Supported: Unsupported:	al allocations of all long term debt Total current liabilities liabilities enefits liability  Debentures and other suppor Less: Current portion of supp Debentures and Capital Loan Capital Leases Mortgages Less: Current portion of unsural allocations Total long term liabilities	orted debt s	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$14,083,565 (\$2,198,052) \$27,218 \$0 \$0 (\$7,973) \$20,649,770 \$32,802,074	\$622,51: \$2,293,03( \$9,466,98): \$229,99( \$6 \$16,368,63( \$2,285,06): \$35,19 \$9 (\$7,97; \$19,732,79; \$34,073,56
Deferred capital Current portion School generated Trust liabilities Employee future b Long term debt Supported: Unsupported:	al allocations of all long term debt Total current liabilities liabilities enefits liability  Debentures and other suppor Less: Current portion of suppi Debentures and Capital Loan Capital Leases Mortgages Less: Current portion of unsurial allocations	orted debt s	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$0 \$14,083,565 (\$2,198,052) \$27,218 \$0 \$0 (\$7,973) \$20,649,770	\$622,513 \$2,293,036 \$9,466,983 \$229,996 \$6 \$16,368,636 (\$2,285,063 \$35,19 \$6 (\$7,973 \$19,732,795 \$34,073,566
Deferred capital Current portion School generated Trust liabilities Employee future b Long term debt Supported: Unsupported:	al allocations of all long term debt Total current liabilities liabilities enefits liability  Debentures and other suppor Less: Current portion of supp Debentures and Capital Loan Capital Leases Mortgages Less: Current portion of unsural allocations Total long term liabilities	orted debt s	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$14,083,565 (\$2,198,052) \$27,218 \$0 \$0 (\$7,973) \$20,649,770 \$32,802,074	\$622,51: \$2,293,03( \$9,466,98): \$229,99( \$6 \$16,368,63( \$2,285,06): \$35,19 \$9 (\$7,97; \$19,732,79; \$34,073,56
Deferred capital Current portion School generated Trust liabilities Employee future b Long term debt Supported: Unsupported: Unsupported:	al allocations of all long term debt Total current liabilities liabilities lenefits liability  Debentures and other support Less: Current portion of support Debentures and Capital Loan Capital Leases Mortgages Less: Current portion of unsural allocations Total long term liabilities TOTAL LIABILITIES	orted debt s	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$14,083,565 (\$2,198,052) \$27,218 \$0 \$0 (\$7,973) \$20,649,770 \$32,802,074	\$622,51: \$2,293,03 \$9,466,98: \$229,99 \$1 \$16,368,63: (\$2,285,06: \$35,19 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1
Deferred capital Current portion School generated Trust liabilities Employee future b Long term debt Supported: Unsupported: Unsupported: Unamortized capital	al allocations of all long term debt Total current liabilities liabilities lenefits liability  Debentures and other support Less: Current portion of support Debentures and Capital Loan Capital Leases Mortgages Less: Current portion of unsural allocations Total long term liabilities TOTAL LIABILITIES	orted debt s	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$0 \$14,083,565 (\$2,196,052) \$27,218 \$0 \$0 (\$7,973) \$20,649,770 \$32,802,074 \$39,435,120	\$622,51: \$2,293,03  \$9,466,98  \$229,99  \$  \$16,368,63  (\$2,285,06  \$35,19 \$  \$  \$(\$7,97  \$19,732,79  \$34,073,56  \$43,540,55
Deferred capital Current portion School generated Trust liabilities Employee future b Long term debt Supported: Unsupported: Unsupported: Unamortized capital NET ASSETS Unrestricted ne Operating Res	al allocations of all long term debt Total current liabilities liabilities lenefits liability  Debentures and other support Less: Current portion of support Debentures and Capital Loan Capital Leases Mortgages Less: Current portion of unsural allocations Total long term liabilities TOTAL LIABILITIES	pported debt	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$0 \$14,083,565 (\$2,196,052) \$27,218 \$0 \$0 (\$7,973) \$20,649,770 \$32,802,074 \$39,435,120	\$622,51: \$2,293,03: \$9,466,98: \$229,99: \$\$ \$16,368,63: (\$2,285,06: \$35,19: \$\$ (\$7,97: \$19,732,79: \$34,073,56: \$43,640,55: \$4,806,90: \$1,965,71
Deferred capital Current portion School generated Trust liabilities Employee future b Long term debt Supported: Unsupported: Unsupported: Unamortized capital NET ASSETS Unrestricted ne Operating Res	al allocations of all long term debt Total current liabilities liabilities liabilities lenefits liability  Debentures and other support Less: Current portion of support Less: Current portion of support Less: Current portion of unsural allocations Total long term liabilities TOTAL LIABILITIES  et assets erves sted Operating Surplus (Deficit)	pported debt	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$0 \$14,083,565 (\$2,196,052) \$27,218 \$0 \$0 (\$7,973) \$20,649,770 \$32,802,074 \$39,435,120	\$622,51: \$2,293,03: \$9,466,98: \$229,99: \$\$ \$16,368,63: (\$2,285,06: \$35,19: \$\$ (\$7,97: \$19,732,79: \$34,073,56: \$43,640,55: \$4,806,90: \$1,965,71: \$6,772,61:
Deferred capital Current portion School generated Trust liabilities Employee future to Long term debt Supported: Unsupported: Unsupported: Unamortized capital NET ASSETS Unrestricted no Operating Res Accumulate Investment in a	al allocations of all long term debt Total current liabilities liabilities liabilities liabilities liability  Debentures and other supportures and Capital Loan Capital Loanes Mortgages Less: Current portion of unsural allocations Total long term liabilities TOTAL LIABILITIES  et assets let d Operating Surplus (Deficit) capital assets	pported debt	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$0 \$14,083,565 (\$2,196,052) \$27,218 \$0 \$0 (\$7,973) \$20,649,770 \$32,802,074 \$39,435,120 \$4,844,271 \$1,416,374 \$6,260,645	\$622,51: \$2,293,03 \$9,466,98: \$229,99 \$1 \$16,368,63 (\$2,285,06: \$35,19 \$\$ (\$7,97: \$19,732,79 \$34,073,56 \$43,540,55 \$4,806,90 \$1,965,71 \$6,772,61 \$5,340,62
Deferred capital Current portion School generated Trust liabilities Employee future to Long term debt Supported: Unsupported: Unsupported: Unamortized capital NET ASSETS Unrestricted no Operating Res Accumulat Investment in a	al allocations of all long term debt Total current liabilities liabilities liabilities liabilities liability  Debentures and other supportures and Capital Loan Capital Loanes Mortgages Less: Current portion of unsural allocations Total long term liabilities TOTAL LIABILITIES  et assets let d Operating Surplus (Deficit) capital assets	pported debt	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$0 \$14,083,565 (\$2,196,052) \$27,218 \$0 \$0 (\$7,973) \$20,649,770 \$32,802,074 \$39,435,120 \$4,844,271 \$1,416,374 \$6,260,645 \$6,111,447	\$622,51: \$2,293,03 \$9,466,98: \$229,99 \$1 \$16,368,63 (\$2,285,06: \$35,19 \$\$ (\$7,97: \$19,732,79 \$34,073,56 \$43,540,55 \$4,806,90 \$1,965,71 \$6,772,61 \$5,340,62 \$3,524,59
Deferred capital Current portion School generated Trust liabilities Employee future to Long term debt Supported: Unsupported: Unsupported: Unamortized capital NET ASSETS Unrestricted no Operating Res Accumulat Investment in a	al allocations of all long term debt Total current liabilities liabilities liabilities liabilities liability  Debentures and other supportures and Capital Loan Capital Loans Capital Leases Mortgages Less: Current portion of unsural allocations Total long term liabilities TOTAL LIABILITIES  et assets let d Operating Surplus (Deficit) capital assets ves	pported debt	\$493,191 \$2,206,025 \$6,633,046 \$247,546 \$0 \$0 \$0 \$14,083,565 (\$2,196,052) \$27,218 \$0 \$0 (\$7,973) \$20,649,770 \$32,802,074 \$39,435,120 \$4,844,271 \$1,416,374 \$6,260,645 \$6,111,447 \$3,442,584	\$1,734,635 \$622,513 \$2,293,038 \$9,466,985 \$229,996 \$6 \$16,368,636 (\$2,285,065 \$35,197 \$6 (\$7,973 \$19,732,795 \$34,073,566 \$43,540,556 \$4,806,905 \$1,965,714 \$6,772,616 \$5,340,625 \$3,524,596 \$8,865,211

Note: Input "(Restated)" in 2002 column heading where comparatives are not taken from the finalized 2001-2002 Audited Financial Statements.

### STATEMENT OF REVENUES AND EXPENSES

### for the Year Ended August 31

(in dollars)

	Actual 2003	Budget 2003	Actual 2002
REVENUES	3.77		
Alberta Learning	\$24,822,305	\$24,955,081	\$24,252,445
Alberta infrastructure	\$2,775,817	\$1,390,577	\$1,080,060
Alberta Finance	\$1,728,823	\$1,855,501	\$1,987,789
Other Government of Alberta	\$205,741	\$70,805	\$168,725
Federal Government and/or First Nations	\$15,873,677	\$16,279,889	\$14,553,148
Other Alberta school authorities	so	\$0	\$0
Out of province authorities	\$0	50	\$0
Alberta Municipalities (excluding supplementary requisitions)	SO.	\$0	\$0
Instruction resource fees	50	- 50	\$0
Transportation fees	50	\$0	\$0
Other sales and services	\$115,010	\$134,600	\$219,791
Investment income	\$192,646	\$310,000	\$173,803
Gifts and donations	\$51,014	\$10,000	\$80,723
Rentals of facilities	\$706,895	5688,730	\$702,280
Net school generated funds	\$560,395	\$550,000	\$669,806
Gains on dispossi of capital assets	\$37,387	\$0	\$32,777
Amortization of capital allocations	\$2,366,312	\$2,164,202	\$2,349,419
Total Revenues	\$49,436,022	\$48,409,385	\$46,270,766
EXPENSES			-
Certificated aniaries	\$16,914,832	\$16,763,541	\$15,473,311
Certificated benefits	\$4,096,043	\$4,034,420	\$3,498,012
Uncertificated salaries and wages	\$8,451,526	\$9,113,011	\$8,569,588
Uncertificated benefits	\$1,823,182	\$2,293,812	\$1,767,64
Services, contracts and supplies	\$12,342,956	\$11,724,816	\$11,515,30
Net school generated funds	\$560,395	\$550,000	\$669,80
Capital and debt services		19	
Amortization of capital assets			
Supported	\$2,386,312	\$2,164,202	\$2,162,425
Unsupported	\$947,835	5771,134	\$858,836
Total Amortization of capital assets	\$3,314,147	\$2,935,336	\$3,021,26
Interest on capital debt			
Supported	\$1,728,823	\$1,855,501	\$1,987,78
Unsupported	\$5,124	\$3,959	\$4,886
Total interest on capital debt	\$1,733,947	\$1,859,460	\$1,992,64
Other Interest charges	\$7,652	\$12,000	\$8,01
Losses on disposal of capital assets	\$14,499	50	\$190,78
Total Expenses	\$49,259,179	\$49,286,396	\$46,706,36
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES BEFORE FUNDING ALLOCATED FOR CAPITAL PURPOSES AND EXTRAORDINARY ITEM	\$176,843	(\$877,011)	(\$435,60
Block BQRP revenue used for capital purposes	S0	50	s
	\$0	50	5
Block MOD revenue used for capital purposes			
1999 One-time grant revenue used for capital purposes	\$0	\$0	s
Extraordinary Item	\$0	\$0	5
SURPLUS (DEFICIT) OF REVENUES OVER EXPENSES	\$176,843	(\$877,011)	(\$435,60

Note: Input '(Restated)' in Budget 2003 and/or Actuals 2002 column headings where comparatives are not taken from the respective finalized 2002-2003 Budget Report and/or finalized 2001-2002 Audited Financial Statements.

### STATEMENT OF CASH FLOWS

### for the Year Ended August 31

(in dollars)

	2003	2002
R. a.	11.	
CASH FLOWS FROM:		
A. OPERATIONS		
Surplus (deficit) of revenues over expenses for the year	\$176,843	(\$435,60
Add (Deduct) items not requiring cash:	\$170,040	(9435,60
Amortization of capital allocations revenue	(\$2,366,312)	(\$2,349,41
Total amortization expense	\$3,314,147	\$3,021,26
Gains on disposal of capital assets	(\$37,387)	(\$32,77
Losses on sale of capital assets	\$14,499	\$190,78
Changes in accrued accounts;	\$11,100	\$180,70
Accounts receivable	(\$2,547,382)	\$1,253,67
Prepaids and other current assets	(\$50.896)	(\$84,55
Payables and accrued liabilities	(\$2,362,131)	\$1,836,30
Deferred revenue	(\$255,470)	(\$282,47
Employee future benefit expense (recovery)	\$0	\$
Other (describe)	\$0	\$
Total sources (uses) of cash from Operations	(\$4,114,089)	\$3,117,19
Pumbases of capital assets		2.0
Purchases of capital assets		1 2
Land	(\$5,112)	
Land Buildings	(\$1,279,780)	(\$7,298,910
Land Buildings Equipment	(\$1,279,780) (\$740,813)	(\$7,298,910 (\$445,500
Land Buildings Equipment Vehicles	(\$1,279,780) (\$740,813) (\$709,551)	(\$7,298,910 (\$445,500 (\$412,930
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets	(\$1,279,780) (\$740,813) (\$709,551) \$49,240	(\$7,298,910 (\$445,50) (\$412,930 \$44,59)
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets Other (describe)	(\$1,279,780) (\$740,813) (\$709,551) \$49,240 \$0.	(\$7,298,910 (\$445,503 (\$412,930 \$44,592
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets	(\$1,279,780) (\$740,813) (\$709,551) \$49,240	(\$7,298,910 (\$445,500 (\$412,930 \$44,59)
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets Other (describe)	(\$1,279,780) (\$740,813) (\$709,551) \$49,240 \$0.	(\$7,298,910 (\$445,500 (\$412,930 \$44,59)
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets Other (describe) Total sources (uses) of cash from Investing activities	(\$1,279,780) (\$740,813) (\$709,551) \$49,240 \$0. (\$2,686,016)	(\$7,298,910 (\$445,500 (\$412,930 \$44,590 \$(\$8,112,75
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets Other (describe) Total sources (uses) of cash from Investing activities C. FINANCING ACTIVITIES Capital allocations received	(\$1,279,780) (\$740,813) (\$709,551) \$49,240 \$0. (\$2,686,016)	(\$7,298,910 (\$445,500 (\$412,930 \$44,592 \$6 (\$8,112,75
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets Other (describe) Total sources (uses) of cash from Investing activities C. FINANCING ACTIVITIES Capital allocations received Issue of long term debt	(\$1,279,780) (\$740,813) (\$709,551) \$49,240 \$0. (\$2,686,016)	(\$7,298,910 (\$445,500 (\$412,930 \$44,592 \$6 (\$8,112,75
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets Other (describe) Total sources (uses) of cash from Investing activities C. FINANCING ACTIVITIES Capital allocations received Issue of long term debt Repayment of long term debt	(\$1,279,780) (\$740,813) (\$709,551) \$49,240 \$0. (\$2,686,016) \$868,900 \$0 (\$2,293,038)	(\$7,298,910 (\$445,500 (\$412,930 \$44,590 (\$8,112,75 (\$8,112,75
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets Other (describe) Total sources (uses) of cash from Investing activities C. FINANCING ACTIVITIES Capital allocations received Issue of long term debt	(\$1,279,780) (\$740,813) (\$709,551) \$49,240 \$0. (\$2,686,016) \$868,900 \$0 (\$2,293,038) \$2,285,065	(\$7,298,91) (\$445,50) (\$412,93) \$44,59; \$6 (\$8,112,75) \$4,053,19; \$6 (\$2,338,83) \$2,330,86;
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets Other (describe) Total sources (uses) of cash from Investing activities C. FINANCING ACTIVITIES Capital allocations received Issue of long term debt Repayment of long term debt Add back: supported portion	(\$1,279,780) (\$740,813) (\$709,551) \$49,240 \$0. (\$2,686,016) \$868,900 \$0 (\$2,293,038)	(\$7,298,91) (\$445,50) (\$412,93) \$44,59; \$6 (\$8,112,75) \$4,053,19; \$6 (\$2,338,83) \$2,330,86;
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets Other (describe) Total sources (uses) of cash from Investing activities  C. FINANCING ACTIVITIES Capital allocations received Issue of long term debt Repayment of long term debt Add back: supported portion Other (describe)	(\$1,279,780) (\$740,813) (\$709,551) \$49,240 \$0. (\$2,686,016) \$868,900 \$0 (\$2,293,038) \$2,285,065 \$0	(\$7,298,910 (\$445,503 (\$412,930 \$44,592 \$0 (\$8,112,751 \$4,053,197 \$0 (\$2,338,838 \$2,330,865
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets Other (describe) Total sources (uses) of cash from Investing activities  C. FINANCING ACTIVITIES Capital allocations received Issue of long term debt Repayment of long term debt Add back: supported portion Other (describe)	(\$1,279,780) (\$740,813) (\$709,551) \$49,240 \$0. (\$2,686,016) \$868,900 \$0 (\$2,293,038) \$2,285,065 \$0	(\$7,298,910 (\$445,503 (\$412,930 \$44,592 \$0 (\$8,112,751 \$4,053,197 \$0 (\$2,338,836 \$2,330,865 \$0 \$4,045,224
Land Buildings Equipment Vehicles Net proceeds from disposal of capital assets Other (describe) Total sources (uses) of cash from Investing activities  C. FINANCING ACTIVITIES Capital allocations received Issue of long term debt Repayment of long term debt Add back: supported portion Other (describe) Total sources (uses) from Financing activities	(\$1,279,780) (\$740,813) (\$709,551) \$49,240 \$0. (\$2,686,016) \$868,900 \$0 (\$2,293,038) \$2,285,065 \$0 \$860,927	\$0 (\$7,298,910 (\$445,503 (\$412,930 \$44,592 \$0 (\$8,112,751 \$4,053,197 \$0 (\$2,338,838 \$2,330,865 \$0 \$4,045,224 (\$950,333 \$12,133,905

Notes: Cash equivalents consist of cash and temporary investments net of bank indebtnessness,

Input "(Restated)" in 2002 column heading where not taken from the finalized 2001-2002 Audited Financial Statements.

School Jurisdiction Code:

1280

STATEMENT OF CHANGES IN NET ASSETS for the Year Ended August 31, 2003 (in dollars)

Unsupported Capital \$522,690 \$522,690 (\$356,046) 맜 \$10,639 \$433,925 \$611,208 5 External Services Unsupported Operating Reserves 20 20 2 \$1,450,550 \$1,450,550 (\$125,898) 20 (\$216,206) \$1,108,448 2 Unsupported Capital Reserves 8 2 20 \$753,284 \$753,284 (\$581,553) \$2,417 20 00 \$530,376 \$358,228 (13) Transportation Unsupported Operating Reserves \$32,163 \$0 8 \$32,183 00 20 2 (\$32,183) 8 (12) Unsupported Capital Reserves \$399,366 20 8 8 HESTRICTED NET ASSETS \$399,366 \$258,839 \$0 8 Board & System Admin. 3 1206,337 \$436,864 Unsupported Operating Reserves 8 2 \$230,527 8 \$230,527 8 33 (\$34,061) \$196,446 Unsupported \$1,064,398 8 20 8 (\$226,378) \$1,064,368 R \$33,077 8 \$146,118 \$1,017,185 Capital ø Alberta Infrastructure \$147,957 20 8 (\$135,374) (\$12,583) 2 School Capital Reserves Supported E \$0 80 Unsupported \$146,612 Ş \$146,612 \$0 20 O& M Operating Reserves (\$146,612) 8 Unsupported Capital Reserves 8 \$0 20 \$764,882 \$784,882 (\$172,644) \$3,107 8 3 \$231,576 \$846,921 School Based Unsupported Operating Reserves 20 8 \$105,842 8 \$105,842 (\$15,705) \$21,345. 8 \$111,482 9 clurms 5 to 15 RESTRICTED NET ASSETS \$5,638,261 (\$136,374) (\$12,583) 8 \$49,240 \$5,490,304 (\$1,737,033) (\$429,082) 8 \$21,346 \$1,464,184 \$4,858,95B TOTAL \$4,806,902 8 8 8 \$0 \$3 8 (\$7,973) UNRESTRICTED \$4,806,902 \$176,843 8 \$3,314,347 (\$2,366,312) (\$22,989) (\$21,345) (\$1,464,164) 20 \$429,082 \$4,844,271 ASSETS MET e 20 \$0 05 8 0 \$0 (\$3,314,147) INVESTMENT \$5,340,627 \$5,340,627 \$1,737,033 (\$26,351) 2 \$7,973 \$2,366,312 IN CAPITAL \$8,111,447 ASSETS Columns 2+3+4 \$15,785,790 (\$135,374) (\$12,583) 20 20 \$15,637,833 \$176,843 8 20 NET ASSETS \$15,814,676 TOTAL irplus(def) of revenue over expenses Bock MOD funded capital transactions Sisposal of unaupported capital assets Jebt principal payments (unsupparted) Fock BGRP funded capital transaction nor period adjustments (describe) djusted Balance, Aug.31, 2002 onalions of non-amortizable assets Vet transfers from operating reserven nterest earned on capital projects Hisporal of supported capital assets Vet transfers to operating reserves Vet transfers from capital reserves loard funded capital transactions mortization of capital allocations Balance at August 31, 2002 Net transfers to capital reserves Sale of supported residences Balance at August 31, 2003 mortization of capital assets ee note 16

### STATEMENT OF CAPITAL ALLOCATIONS (SUPPORTED CAPITAL FINANCING ONLY)

for the Year Ended August 31, 2003

(in dollars)

		Deferred Capital Allocations	Unamortized Capital Allocations
Balance at August 31, 200	2	\$474,556	\$19,732,798
Prior period adjustment		\$147,957	
Adjusted balance, August	31, 2002	\$622,513	\$19,732,795
Add: Capital allocations from:	AB Infrastructure - New/Modernization Projects Other Government of Alberta	\$843,156 \$0	
	Federal Government and/or First Nations	so	- N.
	Other sources	\$0	
Interest earned on provinc	ial government capital allocations	\$1,680	
Other capital grants and d	onations	\$24,064	
Proceeds on disposal of s	upported capital assets	so	
Insurance proceeds		\$0	
Donated capital assets (de	preciable, at Fair Market Value)		\$0
Transferred in capital asse	ts (depreciable, at Net Book Value)		\$0
Current Year Debenture Pr	incipal Repayment		\$2,285,065
Expended capital allocation	ns - current year	(\$998,222)	\$998,222
Less: Unamortized Capital Alloca	ation affected by a disposal through transfer out	Г	\$0
Capital allocations amortiz			\$2,366,312
Balance at August 31, 2003		\$493,191	\$20,649,770

Note: Input "(Restated)" beside Balance at August 31, 2002 where not taken from the finalized 2001-2002 Audited Financial Statements.

### Note 1 Authority

Northland School Division No. 61 delivers education programs under the authority of the School Act, Chapters S-3, Statutes of Alberta, January 1, 2002 and also operates under the authority of the Northland School Division Act, Chapter N-10-1, Revised Statutes of Alberta, 1990.

The Division receives block allocations for instruction and support under Regulation 72/95. The regulation limits funding and expenses for administration. It permits the jurisdiction, within specified limits, to reallocate funding between the instruction and support blocks.

### Note 2 Significant Accounting Policies and Reporting Practices

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles (GAAP) and accounting policies consistent with those prescribed by Alberta Learning for Alberta school jurisdictions. The precise determination of many assets and liabilities is dependant on future events. As a result, the preparation of financial statements for a period involves the use of estimates and approximations, which have been made using careful judgment. Actual results could differ from those estimates and approximations. The financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below:

### (a) Revenue Recognition

Revenue is recognized as follows:

Instruction and support allocations are recognized in the year to which they relate.

Externally restricted non-capital contributions are deferred and recognized as revenue in the year when related expenses are incurred.

Fees for service related to courses and programs are recognized as revenue when such courses and programs are delivered.

Capital allocations from the Province or other agencies are recorded as deferred capital allocations until spent. Once spent, they are transferred to unamortized capital allocations which are amortized to revenue on the same basis as the capital asset acquired with the grant.

Unrestricted donations are recognized as revenue when they are received.

### (b) Capital Assets

Capital assets are recorded at cost. The cost less an estimated residual value is amortized over their estimated useful lives on a straight-line basis at the following rates:

Buildings 5 to 40 years Computers 5 years Equipment 5 to 10 years Vehicles 3 to 6 years

### Note 2 con't

Computers and related equipment are capitalized, together with other capital assets having a cost in excess of \$5,000. Any capital allocations received for asset additions are amortized over the same period as the related asset,

### (c) School Generated Funds

Funds generated from school based activities are included as assets, liabilities, revenues, and expenses of the school jurisdiction because the accountability and control/ownership of these funds rests with the school jurisdiction.

### (d) Vacation Pay

Vacation Pay is accrued in the period in which the employee earns the benefit.

### (e) Contributed Services

Volunteers assist schools operated by the Division in carrying out certain activities. Because of the difficulty of determining their fair value and of the fact such assistance is generally not otherwise purchased, contributed services are not recognized in the financial statements.

### (f) Pension Obligation:

The Division participates in the Local Authorities Pension Plan. In addition, the Division's certificated employees are required to contribute to the Teachers' Retirement Fund. These pension plans are multi-employer defined benefit pension plans that provide pensions for the Division's participating employees, based on years of service and earnings.

Pension costs are disclosed as part of salaries and wages and are comprised of the amount of employer contributions required for its employees during the year, based on rates which are expected to provide for benefits payable under the Local Authorities Pension Plan, and the Province's contributions to the Teachers' Retirement Fund for the Division's certificated employees. The Division's portion of the pension plans deficits or surpluses are not recorded by the Division.

### (g) Operating and Capital Reserves:

Reserves are established at the discretion of the Board of Trustees of the jurisdiction, to set aside funds for operating and for future capital expenditures. Such reserves are appropriations of unrestricted net assets.

### Note 3 Cash and temporary investments

Cash and cash equivalents include cash on hand, balances with banks and short term deposits with original maturities of three months or less.

### Note 4 Financial Instruments

The jurisdiction's financial instruments consist of cash, accounts receivable, temporary investments, accounts payable, accrued liabilities, and long-term debt. It is management's opinion that the jurisdiction is not exposed to significant interest, or currency risk arising from these financial instruments. Unless otherwise noted, the fair values of these financial instruments approximate their carrying values. The jurisdiction has invested surplus funds in accordance with Section 60 of the School Act and Section 5 of the Trustees Act.

### Note 5 Other Current Assets

Other current assets consist of advances to various hot lunch programs throughout the division.

### Note 6 Tuition Fees

Pursuant to agreements, the Minister of Indian and Northern Affairs and certain Indian Bands have agreed to pay to the Board of the Division a per capita share of the annual net operating costs of the Board for each Indian Student enrolled. The calculation of the amount recoverable from the Minister and the Bands is subject to possible future adjustments since all components of the net operating costs must be mutually agreed upon by the Minister or Bands and the Board, as required under the agreements.

### Note 7 Accounts Receivable (Net after allowances)

	2003		2002
Short Term	S. Converse		EU SANGTO
Province of Alberta	\$ 2,385,323	\$	1,815,531
First Nations	4,392,248	34	3,706,685
Department of Indian Affairs	31,090		23,884
Other Federal Government	224,559		389,687
Other	55,722		64,067
Total Short Term	\$ 7,088,942	S	5,999,854
Long Term			
First Nations	1,458,294	-	
Total Accounts Receivable	\$ 8,547,236	<u>S_</u>	5,999,854

### Note 8 Accounts Payable and Accrued Liabilities

	2003		2002
Trade payables Wage payable accrual	\$ 1,989,405	\$	2,773,078
Federal Government payable Holdbacks payable	336,434 92,973		1,033,221 292,645 678,725
Security deposits payable Other payables and accruals	35,856		32,749 6,381
	\$ 2,454,668	S	4,816,799
Deferred Revenue	2 2 1		2

### Note 9 D

10 PM P		2003		2002
Block BQRP funding	\$	441,318	\$	544,716
One Time Operations & Maintenance support		389,016	*	544,710
2001-2002 Modernization grant		284,706		450,492
2000-2001 Modernization grant		100,290		171,306
2002-2003 One Time Equivalent to 3% increase in grants				102,167
1999 One Time Grant		4		116,349
1999 One Time per Capita Grant		12,321		27,021
Alberta Initiative for School Improvement		121,235		
Federal Revenue				183,459
Other Provincial Revenue		26,946		101,683
Donations	-	103,330	-	37,439
	S	1,479,162	\$	1,734,632

### Note 10 Commitments

Lease Obligations

The Division leases certain buildings and office equipment under operating leases. The future minimum lease payments under operating leases are as follows:

2004		147,100
2005		147,100
2006		71,993
2007		22.031
2008		
	14	\$388,224

### Note 11 Long-term Debt

The school division has issued the following debentures to the Alberta Capital Finance Authority (A.C.F.A.) to finance purchase of land, school buildings and some residences having a carrying value of \$38,165,598. The interest rates on these debentures range from 7 <sup>y4</sup>% to 12%.

	2003	2002
Total debentures owing to A.C.F.A.	\$ 14,110,783	\$ 16,403,821
Less due within one year - Supported - Unsupported	2,198,052 	2,285,065 7,973
	\$ 11,904,758	\$_14.110.783

Principal & interest repayments required during each of the next five fiscal years are as follows:

1. 1. A. J.	Principal	Interest	Total
2003-2004	\$ 2,206,025	\$ 1,601,959	\$ 3,807,984
2004-2005	2,170,400	1,352,380	3,522,780
2005-2006	2,163,680	1,106,552	3,270,232
2006-2007	2,041,577	861,512	2,903,089
2008 to maturity	_5,529,101	1,491,950	7,021,051
Total	\$_14,110,783	\$ <u>6,414,353</u>	\$ 20,525,136

Principal repayments and interest on the above debentures, with the exception of 5 debentures totaling \$27,218 as at August 31, 2003, (2002 - \$35,191) are funded by Alberta Finance.

### Note 12 Pension Costs

The pension expense recorded in these financial statements is equivalent to the Division's annual contributions payable of \$276,201 for the year ended August 31, 2003 (2002 - \$249,387). The Division has also recorded in these financial statements contributions made to Teachers' Retirement Fund in the amount of \$2,107,087 for the year ending August 31, 2003 (2002 - \$1,807,010). Under the terms of the Teachers' Pension Plan Act, the Division does not make pension contributions for certificated staff, these contributions are made by the Alberta Government.

As of December 31, 2002 the Local Authorities Pension Plan reported a deficit of \$444,980,000 (2001 surplus of - \$634,960,000). At August 31, 2002 the Teachers' Retirement Fund reported a deficit of \$5,747,600,000 (2001 - \$4,707,900,000).

### Note 13 Residential Schools

A number of claims have been filed against the Government of Canada. The Division has been named as a third party with the Government in these claims in regards to programs offered by the Division from the early 1960's to the early 1970's. In one of the claims the division has been named as a defendant. The Division has entered into an indemnity agreement in which the Province of Alberta has agreed to indemnify Northland School Division for these claims and related costs incurred.

### Note 14 Budget Amounts

The budget was prepared by the Division's management with Board of Trustees approval given on June 21, 2002. The budget amounts have been adjusted to include contributions made by the Government of Alberta to the Teachers' Retirement Fund for comparative purposes.

### Note 15 Economic Dependence on Related Third Party

Northland School Division's primary source of income is from the Alberta Government. The Division's ability to continue viable operations is dependent on this funding.

### Note 16 Prior Period Adjustments

Deferred Capital Allocations previously reported as \$474,556 in 2002 have been increased to \$622,513 and Supported Capital Reserves previously reported as \$147,957 in 2002 have been decreased to \$0 to correct the accounting treatment of net proceeds resulting from the sale of supported capital assets. The use of these proceeds is externally restricted by the Alberta Government and not internally restricted by the Division.

### Note 17 Presentation of Comparative Information

Certain figures have been reclassified to conform to current year's presentation.

### Note 18 Approval of Financial Statements

These financial statements were prepared by management and approved by the Board of Trustees on January 31, 2004.

1580

ALLOCATION OF REVENUES AND EXPENSES TO PROGRAMS - 2002-2001

Connection and

PEVENUES	TOTAL	Early Childhood Services	Total Instruction (Grades 1 to 12)	Early Total Maintenance of Transportatio Scholonia (Grades 1 to 12) Maintenance Shops	Transportation	Board	System System Sy	Total Board & System Admin.	Services
attends allocations									
Alberta Learning miocations (11) Instruction block	12,604,904	400,00A	\$11,626,130						
	13.201,826				\$2,082,114			05	8
	0\$	24	25		24				
	1228,221	9 5	12,523						\$0
	2 :	2	2 5			+ +		25	
	200 1004	5	2001 1000				0	90	01
	03	3							24
(a) Hegional F.D. Consormert Saruloss (4 beards only)	qş								2
(4) Augustia Casassanian Christian I Control China China Alberta Lasanina revenues	\$7,838,324	214,454	\$4,374,782	9	106'16\$	30		\$131,146	13225,000
J.	\$24,822,305	952,034	\$17,344,133	23	\$2,174,015			\$1250,060	\$3,225,000
4				***************************************					
ш	11396311	2	64	1356,211					
[	12,404,072			\$2,400,012					
Operat	\$13.54	**	5	418,944			2000		
(15) Total Alberta Infrastructure Revenue	100017,22	Di	2	61 KAT 505	100			20	\$147,228
(16) Alberta Finance	174,900.0	40	011 613	\$0	8			80	\$173,601
Control of the contro	£18.879.877	201.0613	\$6,654.208	\$1,940,333	\$4574,248		30	\$1,062,710	\$1,976,932
(10) reported by the control and the files	3	\$0	0%	25	05			\$0	\$0
(20) Out of province authorities	8	30	05	\$0	80			90	25
(21) Alberts municipalities (excl. supplementary requisitions)	\$	01	\$0	\$0	g.,			90	30
(22) Instruction resource fees	2	22	30						
(23) Transportation fees	\$				24			200,000	510 500
(24) Other sales and services	010,2112	20	\$38,000	\$15,541	55,785			100	157,313
(25) Investment Income	\$152,546	20	\$135,333	2 :	04				\$100
(26) Gifts and donations	121,014	20	\$50,014	04	04			20	\$507,145
(27) Rentals of facilities	204,907		200 0000	46,794				as	
(28) Net school generated tunds	Tac test		Table 23	\$24.837	207.15			0\$	\$8,471
(29) Gains on disposal of capital assets	411,484		851,108	\$2.216.385	\$0				\$128,222
SALTOTAL BEVENIES	540,434,022	\$1,159,456	\$07,843,505	42,571,254	\$3,055,536			12,380,866	\$6,445,500
COLOR TENEDOS									The second second
EXTENSES	TA STORY	210035	\$14.754.413				\$213,540	\$213,540	\$1,000,000
(22) Certificated Salarium	\$4.000,043	127,258	\$2,580,068				\$46.978	846,978	\$441,739
24 Uncertificated salaries and wages	\$6,451,526	\$566,000	\$4,296,025	\$1,640,693	\$700,050	\$115,745			\$426,479
(35) Uncertificated benefits	\$1,623,182	\$136,350	5014,707	4357,449	015,0918	\$1,860			100000
(36) SUB - TOTAL	531,245,343	\$847,967	000,800,004	\$2,007,162	\$500,500	\$117,635	*		42,000,004
(37) Services, contracts & supplies	\$12,342,956	\$15/3512	\$1,500,416	\$2,686,729	\$1,55,17	905,0834	24,474	03	\$132,800
(38) Cost recoveries & transfers (must balance to zero)	2	2	08	(\$122,600)	2	4			
(39) Net school generated funds	1560,956		\$560,095						
Capital and debt services			-				100		
(40) Supported	12,386,312	90	\$21,705	\$2216.457	05		06		\$128,150
ŀ	\$547,A35	80	\$234,548	\$43,173	\$36,118	08			\$190,000
1	10,010,07	10	1250,271	\$2,259,630	\$384,118	2	\$112,430	\$112,430	100,700
Interest on capital debt							3	10	\$147,230
(43) Supported	\$1,728,823	10	2 :	51,161,023	00	3		1	\$5,124
5-4	15,124	2 5	\$1.517	3	08		. Be,135	\$6,135	Of
1	207 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	2	24075	\$11.360		辞	675	540	168
(46) Losses on disposal of capital assets	240250175	\$505.770	127,946,077	\$8,412,583	13,055,	\$164,221	31,808,445	\$2,340,868	\$6,407,638
(47) TOTAL EAFEMENTS (48) Sumberdalish Bafora Funding Allocated for Capital Purposes	\$178,843	778,6718	(\$103,472)	\$156,615	04			201	(\$52,037)
Business and the second	2000	200	0.092	2,727.5	2.955			2,611,5	
Applicable student numbers/FIE equivalent	6,115,5	100	6,000,0	1000				4444	

### SCHEDULE B1 to the AFS INSTRUCTION Grades 1 to 12 Program 2002-2003 Expenses

		A CONTRACTOR OF THE PARTY OF TH		INSTRUCTION (Grades 1 to 12)	ades 1 to 12)			
EXPENSES	Student	School Admin. A Instruction Support	System	Mildly & Moderately Disabled and	Severaly	Alberta Initiative for School	Student	Total
Cartificated salaries	\$9,195,747	C11 RAR 012	370.0033	Denimor a reason		improvement	Initiative	(Grades 1 to 12)
Certificated benefits	200 000	20000000	060,2006	\$2,371,411	\$1,037,706	\$78,592	8	\$14,754,413
Undertificated aniasian and more	32,20,5,387	\$383,482	\$159,753	\$567,571	\$247,446	\$16,429	80	E3 KAN OKR
	\$2,249,413	\$797,775	\$127,549	\$50,129	\$1,049,438	611 700	00	#4 man and
Circumstant penelitis	\$533,135	\$131,913	\$28,093	\$10 ans	4000	2007	2	\$4,286,025
SUB - TOTAL REMUNERATION	\$14,143,682	\$2,861,182	4070 940	20000000	9600,140	92,/13	20	\$914,797
Services, contracts & supplies	\$1 000 asa	4100 0100	Orc'olog	418/808/7¢	\$2,542,728	\$109,457	\$0	\$23,535,303
Cost recoveries & transfers	non-francisco	4000,078	\$770,307	\$40,000	\$82,275	\$183,488	8	\$3,690,416
Mat achieve personated transfer	2	8	20	05	30	3	S	6
Serior Automated Misse	\$560,395					2	3	2
Amortization of capital assets								\$560,395
Supported	\$21,706	49						
Unsupported	0070000	00	00					\$21,705
Total Ameritation	500,0126	3	\$15,998					BAN PECT
	\$240,273	20	\$15,998					2000
marael on capital debt								\$256,271
Supported	90	\$0						
Unsupported	05	OS						80
Other interest charges	\$1.517	5						20
Losses on disposal of capital assets	\$3078	0.0						\$1.517
TOTAL EXPENSES	C18 860 810	000 111 00	1000000					\$3,075
FTE Cortificated	old octobre	30,444,000	\$1,664,645	\$3,039,914	\$2,635,003	\$202,945	0\$	\$27.946.977
TE Uncertificated				48.0	24.0			
				2.0	38.0			

SCHEDULE B2 to the AFS INSTRUCTION Grades 1 to 12 Program 200

			The state of the s				
	AB LEARNING INSTRUCTION BLOCK REVENUE	ALBERTA LEARNING OTHER REVENIE	NON- ALBERTA LEARNING	INSTRUCTION	TOTAL	TOTAL	0000
Basic Instruction	430 000 04	1000	nevenue	HEALLOCATION	HEVENUE	EXPENSES	NET
School Admin & Instruction Support Exposures	90,000,000	\$5,496,091	\$9,121,331	\$0	\$21,426,278	\$18,182,160	\$3.244.118
Student Indian Concess Concessor			- 16			C3 444 NO	THE AMA STA
Signal Instrument College Expenses	The second secon					**********	Tron't thio
Total Basic Instruction	\$6,806,856	\$5.498.091	£0 +24 99+	2	100000	\$1,554,645	(\$1,664,645)
			100,121,001	04	\$21,426,278	\$23,291,665	(\$1,865,387)
SUG-PTOGRAMS & Initiatives							
Severely Disabled	Caza ash						
Enalish as a Second Laborate	Contract of the Contract of th		\$1,002,285		\$1,851,925	\$2,635,003	(\$783,078)
	676,7906				\$507.679	ER35 A53	LEGIT WALL
Entrances Opportunities	\$42,000				0 10 10 10 10 10 10 10 10 10 10 10 10 10	/0+1000e	(937,775)
First Nations, Metis, and Inuit Education	CORE ARE		1000		\$42,000	\$46,634	(\$4,634)
Institutional Programs	Del'onne		\$371,746		\$757,227	\$929,385	VR177134
	05				5	6	-
Sparsity or Lifetings	\$2,802,819				0.00000	0.0	De
Grawth & Density	\$07.474				\$2,602,819		\$2,802,819
Toacher Assistants Program	0000000				\$97,474		\$57,474
Early I Reserve Indication (IC 2)	240,046				\$46.842	\$51.457	CEA GIEN
DAIL DAILBRIDGE CONTRACTOR	191,287				£01 987	40100	10100000
Learning Hesources Credit & Resources for the Classroom	\$18,726	\$23.912	9		100,000	9100,404	(285,217)
Technology Integration	ACO 040	71000	00		\$42,638	\$43,173	(\$535)
Figure 1 andreade Browner & Consular Jan.	500,044		000		\$88,843	\$114,157	(\$45 314)
SUCH DESCRIPTION OF THE PROPERTY OF THE PROPER	8		9		40		1
Home Education	\$18.513		0		2	De	25
Total Sub-Programs & Initiativae	190 000 00		2		\$18,513	\$16,582	\$1,931
INSTRUCTION GRADES 1.19 folias Bada Lia goes	90,018,674	- Company of the Comp	\$1,374,041		\$5,417,227	\$4,655,312	\$1.761.016
form and transfer to the control of	\$11,826,130	\$5,522,003	\$10,495,372	0\$	\$27,843,505	\$27.046.077	CEANG APPL

# SCHEDULE C to the AFS SUMMARY OF REVENUE TRANSFERS BETWEEN ALBERTA LEARNING BLOCK ALLOCATIONS - 2002-2003

	Early Childhood Services	Instruction (Grades 1 to 12)	Operations and Maintenance	Transportation	Board and System Administration	Services
Alberta Learning block allocations - Schedule A (Lines 1 & 2)	NOB'808\$	\$11,826,130		\$2,082,114	\$1,119,712	
Reallocations permitted by the "Funding for School Authorities" manual						100
From Instruction block to External Services		05				0\$
From ECS component of Instruction block to Transportation (part of the 2% maximum) (No	0\$		100	8	3	
From all or part of maximum 2% of instruction block to Transportation		OS.		05	-3	
Calculation: 2% of \$12,634,934 = \$252,699 \$0						
From Instruction block (Growth & Denisty component) to Transportation		20		0\$		
Reallocations directed by the board of trustees						
From Transportation block to Instruction		08		95		
From Board and System Administration block to:						
(1) Transportation			£	\$0	80	
(2) Instruction		05	74 11		30	
From within the instruction block and its components:						24
(1) Instruction to: Early childhood services (ECS)	R	8				
(2) ECS to: Instruction	S	03		10 E		1000 1000 1000 1000 1000 1000 1000 100
AMOUNTS REFLECTED ON SCHEDULE A (Line 3)	8	OS.		R	88	80

Note: Incremental ECS costs for transportation should normally be recorded as a cost recovery on Schedule A rather than as a revenue transfer on this schedule.

### SCHEDULE D to the AFS CALCULATION OF MAXIMUM ELIGIBLE EXPENSE LIMITS FOR BOARD (GOVERNANCE) AND SYSTEM ADMINISTRATION 2002-2003

STEP 1	AND SYSTEM ADMINISTRATION 2	002-2000
Determine the total eligible revenue which is us	ed as the BASE TOTAL to calculate the maximum elig	lble evennes limite to
Board and System Administration	and in the state of the state o	ibie expense ilmits to
Total Revenues (Schedule A):		
Support Block - Grades ECS -12 (exclu	ding technology integration)	\$12,566,09
SUBTOTAL		\$2,082,11
SOBIOTAL		\$14,648,20
Other Revenues		
Alberta Infrastructure (Operations & Mainten	ance and Leave evened	
Teacher Salary Enhancement	ance and cease support)	\$2,406,07
Other Alberta Learning revenues (Describe)	School Food Services, Secondment	\$921,00
Other - Government of Alberta (Excluding Al	harts Finance)	\$2,789,80
Federal government/First Nations	Deria i mancej	\$205,74
Other Alberta school authorities		\$15,873,67
Out of province local authorities		
Alberta municipalities		\$
Other sales and services		
Interest on investments	THE SECOND SECON	\$115,01
Rentals of facilities		\$192,64
Gains on disposal of capital assets		\$706,89
Amortization of capital allocations		\$37,38
School generated funds (Schedule E)		\$2,366,31
BASE TOTAL FOR CALCULATING MAXIM	NIM EVERNOE LIMITO	\$540,21
STEP 2 Calculation of maximum expense limit PERCEN	TAGE for Board and System Administration expenses	
Calculation of maximum expense limit PERCEN If "Total Net Enrolled Students" are 6,000 and If "Total Net Enrolled Students" are 2,000 and	d let = 6%	5.709
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System /  1 -12, net of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4,  Note: Calculation unnecessary if Total FTE is 6,000 of	d ov = 4% d let = 6%  Administration is based on an arithmetical proration for the TOT, steepen 2,000 to 6,000 at .0005 per FTE.  .500 = 1,500 × .0005 = .75% plus 4% = maximum expense lim	5.709 AL FTE count for grades
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System A  1-12, not of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 of  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3	d ov = 4% d let = 6%  Administration is based on an arithmetical proration for the TOT. streen 2,000 to 6,000 at .0005 per FTE. ,500 = 1,500 X .0005 = .75% plus 4% = maximum expense lim or more, and 2,000 & less.	5.709 AL FTE count for grades
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System A  1-12, not of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4,  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3  Calculate maximum expense limit AMOUNTS for	d ov = 4% d let = 6%  Administration is based on an arithmetical proration for the TOT. streen 2,000 to 5,000 at .0005 per FTE. ,500 = 1,500 X .0005 = .75% plus 4% = maximum expense lim or more, and 2,000 & less.  Board and System Administration expenses	5.709 AL FTE count for grades it of 4.75%,
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System A  1-12, not of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 of  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3	d ov = 4% d let = 6%  Administration is based on an arithmetical proration for the TOT. streen 2,000 to 5,000 at .0005 per FTE. ,500 = 1,500 X .0005 = .75% plus 4% = maximum expense lim or more, and 2,000 & less.  Board and System Administration expenses	5.709 AL FTE count for grades
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 an  If "Total Net Enrolled Students" are 2,000 an  The Maximum Expense Limit for Board and System /  1-12, net of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4,  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3  Calculate maximum expense limit AMOUNTS for  Maximum Expense Limit percentage (Step 2)	d ov = 4% d let = 6%  Administration is based on an arithmetical promation for the TOT. stween 2,000 to 6,000 at .0005 per FTE. ,500 = 1,500 X .0005 = .75% plus 4% = maximum expense lim or more, and 2,000 & less.  Board and System Administration expenses x Base Total (Step 1)	5.709 AL FTE count for grades
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System A  1-12, not of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4,  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3  Calculate maximum expense limit AMOUNTS for  Maximum Expense Limit percentage (Step 2)	d ov = 4% d let = 6% Administration is based on an arithmetical proration for the TOT. stween 2,000 to 6,000 at .0005 per FTE500 = 1,500 X .0005 = .75% plus 4% = maximum expense lim rmore, and 2,000 & less.  Board and System Administration expenses x Base Total (Step 1)	5.709 AL FTE count for grades it of 4.75%. \$2,326,58
Calculation of maximum expense limit PERCEN- If "Total Net Enrolled Students" are 6,000 an- If "Total Net Enrolled Students" are 2,000 an- If "Total Net Enrolled Students" are 2,000 an- The Maximum Expense Limit for Board and System / 1-12, net of Home Education AND Adult students, be EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4, Note: Calculation unnecessary if Total FTE is 6,000 of STEP 3 Calculate maximum expense limit AMOUNTS for Maximum Expense Limit percentage (Step 2) Considerations for Charter Schools and Francop If Charter School, enter 50,000 If Francophone Board, enter 330,000	d ov = 4% d let = 6%  Administration is based on an arithmetical proration for the TOT. stween 2,000 to 5,000 at .0005 per FTE.  .500 = 1,500 X .0005 = .75% plus 4% = maximum expense limiter more, and 2,000 & less.  Board and System Administration expenses   x Base Total (Step 1)	5.709 AL FTE count for grades it of 4.75%. \$2,326,58
Calculation of maximum expense limit PERCEN- If "Total Net Enrolled Students" are 6,000 an- If "Total Net Enrolled Students" are 2,000 an- If "Total Net Enrolled Students" are 2,000 an- The Maximum Expense Limit for Board and System / 1-12, not of Home Education AND Adult students, be EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4, Note: Calculation unnecessary if Total FTE is 6,000 of STEP 3 Calculate maximum expense limit AMOUNTS for Maximum Expense Limit percentage (Step 2) Considerations for Charter Schools and Francop If Charter School, enter 50,000 If Francophone Board, enter 330,000 (If none of these considerations apply, leave the	d ov = 4% d let = 6%  Administration is based on an arithmetical proration for the TOT. stween 2,000 to 5,000 at .0005 per FTE.  .500 = 1,500 X .0005 = .75% plus 4% = maximum expense limiter more, and 2,000 & less.  Board and System Administration expenses   x Base Total (Step 1)	5.709 AL FTE count for grades
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System A  1-12, net of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4,  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3  Calculate maximum expense limit AMOUNTS for  Maximum Expense Limit percentage (Step 2)  Considerations for Charter Schools and Francop  If Charter School, enter 50,000	d ov = 4% d let = 6%  Administration is based on an arithmetical proration for the TOT. stween 2,000 to 5,000 at .0005 per FTE.  .500 = 1,500 X .0005 = .75% plus 4% = maximum expense limiter more, and 2,000 & less.  Board and System Administration expenses   x Base Total (Step 1)	5.709 AL FTE count for grades it of 4.75%, \$2,326,58
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System A  1 -12, not of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4,  Note: Calculation unnecessary if Total FTE is 6,000 o  STEP 3  Calculate maximum expense limit AMOUNTS for  Maximum Expense Limit percentage (Step 2)  Considerations for Charter Schools and Francop  If Charter School, enter 50,000  If Francophone Board, enter 330,000  (If none of these considerations apply, leave the a  MAXIMUM EXPENSE LIMIT	d ov = 4% d let = 6%  Administration is based on an arithmetical proration for the TOT. stween 2,000 to 5,000 at .0005 per FTE.  .500 = 1,500 X .0005 = .75% plus 4% = maximum expense limiter more, and 2,000 & less.  Board and System Administration expenses   x Base Total (Step 1)	5.70° AL FTE count for grades it of 4.75%. \$2,326,58
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System A  1 -12, not of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4,  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3  Calculate maximum expense limit AMOUNTS for  Maximum Expense Limit percentage (Step 2)  Considerations for Charter Schools and Francop  If Charter School, enter 50,000  If Francophone Board, enter 330,000  (If none of these considerations apply, leave the imaximum EXPENSE LIMIT  STEP 4	d ov = 4% d let = 6%  Administration is based on an arithmetical proration for the TOT. stween 2,000 to 5,000 at .0005 per FTE.  .500 = 1,500 X .0005 = .75% plus 4% = maximum expense limiter more, and 2,000 & less.  Board and System Administration expenses   x Base Total (Step 1)	5.70% AL FTE count for grades it of 4.75%. \$2,326,58 \$
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System A  1 -12, not of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4,  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3  Calculate maximum expense limit AMOUNTS for  Maximum Expense Limit percentage (Step 2)  Considerations for Charter Schools and Francop  If Charter School, enter 50,000  If Francophone Board, enter 330,000  (If none of these considerations apply, leave the imaximum expense Limit  STEP 4  Compare maximum expense limit amounts calculated the second compare maximum expense limit expense limit expense limit expense limit expense	d ov = 4% d let = 6%  Administration is based on an arithmetical proration for the TOT streen 2,000 to 5,000 at .0005 per FTE500 = 1,500 X .0005 = .75% plus 4% = maximum expense limiter more, and 2,000 & less.  Board and System Administration expenses  x Base Total (Step 1)  chone Boards:  0  0 above cells blank)	5.709 AL FTE count for grades it of 4.75%. \$2,326,58: \$1,326,58:
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Unit for Board and System A  1 -12, not of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4,  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3  Calculate maximum expense limit AMOUNTS for  Maximum Expense Limit percentage (Step 2)  Considerations for Charter Schools and Francop  If Charter School, enter 50,000  If Francophone Board, enter 330,000  (If none of these considerations apply, leave the imaximum EXPENSE LIMIT  STEP 4  Compare maximum expense limit amounts calculated and Governance & System Administration  Actual Board Governance & System Administration  PLUS: transfers to Restricted - Operating (Board)	d ov = 4% d let = 6% Administration is based on an arithmetical proration for the TOT. streen 2,000 to 5,000 at .0005 per FTE500 = 1,500 X .0005 = .75% plus 4% = maximum expense lim rmore, and 2,000 & less.  Board and System Administration expenses (x Base Total (Step 1)  phone Boards:  0  above cells blank)  plated in Step 3 to actual expenses (from Schedule A) on expenses System Administration)	5.709 AL FTE count for grades it of 4.75%. \$2,326,58 \$1,326,58
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System A  1 -12, not of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4,  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3  Calculate maximum expense limit AMOUNTS for  Maximum Expense Limit percentage (Step 2)  Considerations for Charter Schools and Francop  If Charter School, enter 50,000  If Francophone Board, enter 330,000  (If none of these considerations apply, leave the in  MAXIMUM EXPENSE LIMIT  STEP 4  Compare maximum expense limit amounts calculated Board Governance & System Administration  PLUS: transfers to Restricted - Operating (Board/  LESS: transfers from Restricted - Operating (Board/  LESS: transfers from Restricted - Operating (Board/  LESS: transfers from Restricted - Operating (Board/	d ov = 4% d let = 6% Administration is based on an arithmetical proration for the TOT. streen 2,000 to 5,000 at .0005 per FTE500 = 1,500 X .0005 = .75% plus 4% = maximum expense lim rmore, and 2,000 & less.  Board and System Administration expenses (x Base Total (Step 1)  phone Boards:  0  above cells blank)  plated in Step 3 to actual expenses (from Schedule A) on expenses System Administration) rd/System Administration)	5.709 AL FTE count for grades it of 4.75%. \$2,326,58 \$1 \$2,326,58 \$2,326,58
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System A  1 -12, not of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4,  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3  Calculate maximum expense limit AMOUNTS for  Maximum Expense Limit percentage (Step 2)  Considerations for Charter Schools and Francop  If Charter School, enter 50,000  If Francophone Board, enter 330,000  (If none of these considerations apply, leave the in  MAXIMUM EXPENSE LIMIT  STEP 4  Compare maximum expense limit amounts calculated Board Governance & System Administratic  PLUS: transfers to Restricted - Operating (Board/  LESS: transfers from Restricted - Operating (Board/  LESS: transfers from Restricted - Operating (Board/	d ov = 4% d let = 6% Administration is based on an arithmetical proration for the TOT. streen 2,000 to 5,000 at .0005 per FTE500 = 1,500 X .0005 = .75% plus 4% = maximum expense lim rmore, and 2,000 & less.  Board and System Administration expenses (x Base Total (Step 1)  phone Boards:  0  above cells blank)  plated in Step 3 to actual expenses (from Schedule A) on expenses System Administration)	5.709 AL FTE count for grades it of 4.75%. \$2,326,58: \$1,326,58: \$2,326,58: \$2,326,58: \$2,326,58: \$2,326,58:
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System A  1-12, not of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4.  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3  Calculate maximum expense limit AMOUNTS for  Maximum Expense Limit percentage (Step 2)  Considerations for Charter Schools and Francop  If Charter School, enter 50,000  If Francophone Board, enter 330,000  (If none of these considerations apply, leave the in  MAXIMUM EXPENSE LIMIT  STEP 4  Compare maximum expense limit amounts calculated the schools and Governance & System Administration  PLUS: transfers to Restricted - Operating (Board)  LESS: transfers from Restricted - Operating (Board)  TOTAL BOARD GOVERNANCE &	d ov = 4% d let = 6% Administration is based on an arithmetical proration for the TOT. streen 2,000 to 5,000 at .0005 per FTE500 = 1,500 X .0005 = .75% plus 4% = maximum expense lim rmore, and 2,000 & less.  Board and System Administration expenses (x Base Total (Step 1)  phone Boards:  0 above calls blank)  plated in Step 3 to actual expenses (from Schedule A) on expenses System Administration) rd/System Administration) SYSTEM ADMINISTRATION EXPENSES	5.709 AL FTE count for grades it of 4.75%. \$2,326,58 \$1 \$2,326,58 \$2,326,58
Calculation of maximum expense limit PERCEN  If "Total Net Enrolled Students" are 6,000 and  If "Total Net Enrolled Students" are 2,000 and  The Maximum Expense Limit for Board and System A  1 -12, not of Home Education AND Adult students, be  EXAMPLE: 4,500 FTE count grades 1-12 = 6,000 - 4,  Note: Calculation unnecessary if Total FTE is 6,000 of  STEP 3  Calculate maximum expense limit AMOUNTS for  Maximum Expense Limit percentage (Step 2)  Considerations for Charter Schools and Francop  If Charter School, enter 50,000  If Francophone Board, enter 330,000  (If none of these considerations apply, leave the in  MAXIMUM EXPENSE LIMIT  STEP 4  Compare maximum expense limit amounts calculated Board Governance & System Administratic  PLUS: transfers to Restricted - Operating (Board/  LESS: transfers from Restricted - Operating (Board/  LESS: transfers from Restricted - Operating (Board/	d ov = 4% d let = 6% Administration is based on an arithmetical proration for the TOT. streen 2,000 to 5,000 at .0005 per FTE500 = 1,500 X .0005 = .75% plus 4% = maximum expense lim rmore, and 2,000 & less.  Board and System Administration expenses (x Base Total (Step 1)  phone Boards:  0 above calls blank)  plated in Step 3 to actual expenses (from Schedule A) on expenses System Administration) rd/System Administration) SYSTEM ADMINISTRATION EXPENSES	5.709 AL FTE count for grades it of 4.75%. \$2,326,58: \$1,326,58: \$2,326,58: \$2,326,58: \$2,326,58: \$2,326,58:

chool	Jurisdiction Code:	1280

### SCHEDULE E to the AFS SOURCE & APPLICATION OF SCHOOL GENERATED FUNDS (SGF) - 2002-2003

nexp	ended SGF - Opening Balance August 31, 2002 (Note 1	100	\$229,99
		87 a	
ource	e of School Generated Funds:		
	Total School Generated Funds for the year (Note 2)	\$540,218	118 1 1008
	Less: SGF - related cost recoveries (Note 3)	\$28,500	
	- capitalized at the District level (Note 4)	\$0	
	Net Total	\$511,718	
	Plus: Donations Received (Note 5)	\$66,233	
	Equals: Net Additions to SGF		\$577,95
	Not SCE Available for discretional spending		E907.04
	Net SGF Available for discretionary spending		\$807,94
	Net expended SGF for discretionary purposes (Note 6)		\$560,39
Jnexp	Net expended SGF for discretionary purposes (Note 6)		
Jnexp lote 1 lote 2	input *(Restated)* beside Balance at August 31, 2002 where not taken from the finalized 200.  Excludes fees collected pursuant to Section 60(2)(j) of the School Act (e.g. instruction materia	ls and technology fees determ	\$247,54 ements.
lote 1	nended SGF - Closing Balance August 31, 2003 Input *(Restated)* beside Balance at August 31, 2002 where not taken from the finalized 200	ls and technology fees determ	\$247,54 ements.
lote 1	input *(Restated)* beside Balance at August 31, 2002 where not taken from the finalized 200.  Excludes fees collected pursuant to Section 60(2)(j) of the School Act (e.g. instruction materia	is and technology fees determine E.  If tickets, payment to DJ at sch supplies for a car wash; book at students (e.g. cost of field tr	\$247,54 aments. nined by board nool dance; fair ips for student
lote 1	Input "(Restated)" beside Balance at August 31, 2002 where not taken from the finalized 200 Excludes fees collected pursuant to Section 60(2)(j) of the School Act (e.g. instruction materia policy or resolution). This is the amount used to calculate the administrative cap. See Schedu These are the expenses (a) incurred in generating SGF (e.g. fundraising expenses, printing cost of goods sold for school cafeteria/servery, staffing and supplies for a dinner; raffle prizes; purchases; meals for lunch program), or (b) collected and disbursed for the benefit of individual	is and technology fees determine E.  If tickets, payment to DJ at soft supplies for a car wash; book at students (e.g. cost of field tr y are recorded as instruction in	nined by board nool dance; fair ips for student resource fees.
lote 1 lote 2 lote 3	Input *(Restated)* beside Balance at August 31, 2002 where not taken from the finalized 200.  Excludes fees collected pursuant to Section 60(2)(j) of the School Act (e.g. instruction materia policy or resolution). This is the amount used to calculate the administrative cap. See Schedu These are the expenses (a) incurred in generating SGF (e.g. fundraising expenses, printing cost of goods sold for school cafeteria/servery; staffing and supplies for a dinner; raffle prizes; purchases; meals for lunch program), or (b) collected and disbursed for the benefit of individuant viriles not leading to CEU's). Monies collected for CEU-related activities are not SGF. The All capital items purchased with SGF should be purchased through the District office. As with	is and technology fees determine E, if tickets, payment to DJ at sof supplies for a car wash; book at students (e.g. cost of field tr y are recorded as instruction or related cost recoveries, they a	\$247,54 aments. alined by board accidence; fair aps for student resource fees.

### SCHEDULE F to the AFS

Operations and Maintenance Program 2002-2003 Expenses

				The state of the s				
EXPENSES	Custodial	Maintenance	Utilities and Telecommunications	Expensed Mod/BORP & Portable Relocations	Facility Planning & Operations Administration	SUB-TOTAL Operations & Maintenance	Supported Capital & Debt Services	TOTAL Operations and Maintenance
Uncertificated salaries and wages	\$984,669	\$447,725	\$0	\$0	\$217,299	\$1,649,693		\$1,649,693
Uncertificated benefits	\$237,118	\$82,517	So	\$0	\$37,834	\$357,469		\$357,469
Sub-total Remuneration	\$1,221,787	\$530,242	So	SO	\$255,133	\$2,007,162		\$2,007,162
Contracted Services	\$52,339	\$663,512	os	\$356,212	\$11,231	\$1,083,294		\$1,083,294
Sipolies	\$140,979	\$69,477	08	\$0	\$920	\$211,376	0 0 0 0	\$211,376
Electricity	The state of the s		\$651,046			\$651,046		\$651,046
Natural Gas/Heating Fuel	6		\$598,646			\$598,646		\$598,646
Sewer and Water			\$43,780		0.	\$43,780		\$43,780
Telecommunications			\$25,971	0		\$25,971		\$25,971
Insurance					\$71,616	\$71,616		\$71,616
Amortization of capital assets					0 7 6			
Supported			F. 7. 11. 11. 11. 11. 11. 11. 11. 11. 11.				\$2,216,457	\$2,216,457
Unsupported						\$43,173		\$43,173
Total Amortization				CHECK ST.	10.0	\$43,173	\$2,216,457	\$2,259,630
Interest on capital debt								100
Supported							\$1,581,593	\$1,581,593
Unsupported						\$0		95
Other Interest charges						80		0\$
Losses on disposal of capital assets						\$11,269		\$11,269
Cost recoveries & transfers						(\$132,800)		(\$132,800)
TOTAL EXPENSES	\$1,415,105	\$1,263,231	\$1,319,443	\$356,212	\$338,900	\$4,614,533	\$3,798,050	\$8,412,583
SOUARE METRES			100					
School Buildings								44,744.0
Non School Buildings								951.3

Maintenance:

Facility Planning & Operations Maintenance:

Utilities & Telecommunications:

Supported Capital & Debt Services:

All expenses associated with the repair, replacement and minor construction of buildings, grounds and equipment components. This includes regular and preventative maintenance undertaken to ensure components reach or exceed their life cycle and the repair of broken components.

All expenses associated with non-capital activities related to Bock Modernization, Building Quality Restoration Program and portable relocations. All expense related to electricity, natural gas and other heating fuels, sewer and water and all forms of telecommunications. Expensed Block Mod/BORP & Portable Relocations:

All expenses related to the administration of operations and maintenance including (but not limited to) contract administration, clorical functions, negotiations, supervision of employees and contractors, administration of ceptal projects (including new schools, BORP, thock modernization and portable resocations), administration of joint-use agreements, and all expenses related to ensuring compliance with health and safety standards, codes and government regulations.

All expenses related to supported capital assets amortization and interest on supported capital debt.

DISCLOSURE OF SALARIES AND BENEFITS - 2002-2003

		100000000000000000000000000000000000000		2 190 100 100 100 100 100 100 100 100 100	Performance	Contract de la contra	The second secon	- Annual Control of the Control of t
	FTE's	Remuneration	Benefits	Allowances	Bonuses	ERIP's / Other	Total	Expenses
erson:			1					
Name Sinve Naskey	1.0	\$29,548	\$228	05	\$0	\$0	\$29,776	\$33,675
Name	0.0	\$0	\$0	\$0	\$0	\$0	0\$	80
Other Board Members:								3
Name as Attached	23.0	\$83,133	\$1,505	\$00	\$0	SO	\$84,638	\$200,219
Name	0.0	0\$	\$0		\$0	\$0	0\$	\$0
Name	0.0		\$0		\$00		\$0	\$0
Name	0.0	\$0	50		\$0		\$0	50
Name	0.0	200	80		20	0\$	\$0	\$0
Name	0.0		0\$		SO		OS	SO
Name	0.0	0\$	S	80	08	30	90	SO
Name	0.0	\$0	0\$		0\$		os	0\$
Name	0.0		80		0\$		\$0	90
Name	0.0		08		S		So	20
Name	0.0		80		SO		So	0\$
Name	0.0		S		20		So	08
Name	0.0	\$0	80	SO	\$0	20	\$0	\$0
Name	0.0	255	\$0	20	\$0		30	50
Name	0.0	80	20	0\$	\$0	\$00	\$0	20
Name	0.0	0%	SG		\$0	\$0	\$0	os
Name	0.0	05	SO	\$0	\$0	\$00	20	OS
Name	0.0	\$0	50		20	50	\$20	80
Мате	0.0	\$0	\$0	7109	80	0\$	\$0	0\$
Subfotal	24.0	\$112,681	\$1,733	20	05	80	\$114,414	\$233,694
Superintendent Aurorite Harrington	1.0	\$106,080	\$22,923	0\$	0\$	os	\$129,003	\$34,936
Superintendent	0.0	20	\$0		80	So	05	O\$
Secretary/Treasurer Len Lettreed	1.0	\$96,603	\$15,740	\$0	\$0	os	\$112,343	\$13,010
Secretary/Treasurer	0.0	\$0	\$0	50	80	80	\$0	\$0
Board Secretary	0.0	\$	80	80	\$0	05	80	\$0
Board Secretary	0.0	OS .	\$0	\$0	\$0	\$0	SO	So
Board Treasurer	0.0	0\$	50	80	\$0	03	os so	\$0
Board Treasurer	000	\$0	SO	0\$	20	95	so	\$0
Certificated Salaries	260.9	\$16,808,752	\$4,073,120	05	os	\$0	\$20,681,872	5/1
Uncertificated Salaries & Wages	287.2	\$8,242,242	\$1,805,709	0\$	\$0	os	\$10,047,951	
TOTALS		\$25,366,358	\$5,919,225	0\$	0\$	los	\$31,285,583	

## SCHEDULE G to the AFS DISCLOSURE OF SALARIES AND BENEFITS - 2002-2003 (SECTION 148.1 OF THE SCHOOL ACT)

Fig. 18, 19, 19, 19, 19, 19, 19, 19, 19, 19, 19		FTEs	Remuneration	Benefits	Allowances	Performance Bonuses	ERIP's / Other	Total	Expenses
Manubetres:	Board of Trustees:								
Members:         50         \$0         <	Chairman			\$0	0\$	. \$0		\$0	90
Of Members:         Selected         ST74         SG         SG <td>Name</td> <td></td> <td></td> <td>\$0</td> <td></td> <td>80</td> <td></td> <td>\$0</td> <td>\$0</td>	Name			\$0		80		\$0	\$0
A Members:         1         \$6,492         \$174         \$0         \$0         \$0         \$6,60         \$0         \$0         \$0         \$6,60         \$0 </td <td>Name</td> <td></td> <td></td> <td>SO</td> <td></td> <td>\$0</td> <td></td> <td>\$0</td> <td>\$0</td>	Name			SO		\$0		\$0	\$0
1   \$6,450   \$174   \$50   \$5	Board Members:							CONTRACTOR OF THE PERSON OF TH	
1			1 \$6,452	\$174	80			\$6,626	\$14,969
Inchest   1   \$2,390   \$50   \$50   \$50   \$54,190   \$50   \$54,190   \$50   \$54,190   \$50   \$50   \$54,130   \$50   \$	Delitica halabisky		1 \$5.456		SO			\$5,573	\$14,971
1   82,360   553   56   56   56   57   58   58   58   58   58   58   58	James Alook		1 \$4,100					\$4,198	\$15,241
0.08   \$662   \$62   \$6   \$6   \$6   \$6   \$6	Eisie Fabian		\$2.360	\$53	SO		9	\$2,413	\$8,442
1	Kathleen Lepine	50		SS			20	\$688	53,434
Supermanth         0.67         \$2,572         \$25         \$60	Arlene Beirose	5	T	\$420		10		\$10,898	\$23,269
0.03         \$5.00         \$5.0 <t< td=""><td>Frances Bissell</td><td></td><td></td><td></td><td>S</td><td></td><td></td><td>\$2,567</td><td>\$6,175</td></t<>	Frances Bissell				S			\$2,567	\$6,175
1         \$4,022         \$62         \$60         \$60         \$64,062         \$62         \$66         \$67         \$64,062         \$68         \$64,062         \$67         \$64,062         \$68         \$64,064         \$64,064         \$66         \$60	Thomas Auger	0.0					9	\$3,821	\$12,854
0.53         \$4,030         \$34         \$50         \$50         \$50         \$54,064           0.53         \$486         \$16         \$0         \$0         \$0         \$6         \$6         \$64           0.53         \$486         \$16         \$0         \$0         \$0         \$0         \$6         \$6         \$64           1         \$1,612         \$12         \$0         \$0         \$0         \$0         \$6         \$6         \$64         \$64           0.33         \$666         \$26         \$0         \$0         \$0         \$0         \$6         \$64         \$64         \$6         \$6         \$64         \$64         \$6         \$6         \$64         \$64         \$6         \$64         \$64         \$6         \$64 <td>Cheryl Wogan</td> <td></td> <td>20,100</td> <td></td> <td></td> <td></td> <td></td> <td>\$4,062</td> <td>\$10,595</td>	Cheryl Wogan		20,100					\$4,062	\$10,595
0.5         \$868         \$16         \$0         \$0         \$688         \$16         \$0         \$688         \$16         \$0         \$688         \$16         \$0         \$688         \$16         \$0         \$688         \$16         \$0         \$689         \$16         \$1624         <	Hilma Doreen Supernault							\$4,064	\$6,745
0.5         \$8868         \$10         \$2         \$0         \$0         \$20	Blue-Eyes Simpson		h	9				\$884	\$3,795
0.33         \$496         \$3         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$1,624         \$2,634         \$2,644         \$2,	Ida Noskey	0						5400	\$1 139
1         \$1,612         \$12         \$6         \$6         \$10,24           0.33         \$806         \$28         \$6         \$6         \$6         \$10,24           1         \$5,332         \$127         \$6<	Karen Lee Cunningham	0,						200	100 00
5834         \$28         \$6	Danny Cardinal							\$1,624	107'C#
55,332         \$127         \$0         \$0         \$0         \$5,459         \$1           1         \$4,340         \$45         \$0         \$0         \$0         \$0         \$2,187         \$2           0.08         \$372         \$20         \$0         \$0         \$0         \$2,187         \$2         \$2         \$2         \$2         \$2         \$3 <t< td=""><td>Ondone Courtorialia</td><td>0.0</td><td></td><td></td><td></td><td></td><td></td><td>5834</td><td>92,497</td></t<>	Ondone Courtorialia	0.0						5834	92,497
d         54,340         \$45         \$6         \$0         \$6,385         \$8           hoo         1         \$2,170         \$17         \$0         \$0         \$0         \$2,187           fr         0.08         \$372         \$20         \$0         \$0         \$0         \$2,187           fr         1         \$4,774         \$94         \$0         \$0         \$0         \$2,182           hlay         1         \$1,860         \$14         \$0         \$0         \$0         \$1,874           hlay         0.92         \$1,860         \$14         \$0         \$0         \$0         \$1,874           hlay         0.92         \$1,860         \$14         \$0         \$0         \$0         \$1,874           null         \$1,860         \$12         \$0         \$0         \$0         \$0         \$1,874           null         \$1,860         \$12         \$0<	Daniella Coursoners				220			\$5,459	\$12,662
50         517         517         517         517         50         50         50         52,187           1         \$4,774         \$20         \$0         \$0         \$0         \$0         \$24,868         \$0           1         \$4,774         \$94         \$0         \$0         \$0         \$24,868         \$1,874           1         \$1,860         \$14         \$0         \$0         \$0         \$1,874           14         \$1,860         \$14         \$0         \$0         \$0         \$1,874           15         \$1,860         \$14         \$0         \$0         \$0         \$1,874           15         \$1,860         \$14         \$0         \$0         \$0         \$1,874           169         \$1         \$1,874         \$0         \$0         \$0         \$2,874           169         \$1,277         \$10         \$0         \$0         \$0         \$0         \$1,287           10         \$1,277         \$1,287         \$0         \$0         \$0         \$0         \$1,287           10         \$1,287         \$1,287         \$1,287         \$1,287         \$1,287         \$1,287           10	Either Guinon							\$4,385	\$11,245
y         5372         \$20         \$0         \$0         \$0         \$392         \$292         \$0         \$0         \$0         \$4,868         \$2         \$0         \$0         \$0         \$4,868         \$0	Billy McDonald			33				\$2,187	\$4,695
Y         1         \$4,774         \$94         \$0         \$0         \$0         \$4,874           1         \$1,860         \$14         \$0         \$0         \$0         \$1,874           Y         1         \$1,860         \$14         \$0         \$0         \$0         \$1,874           Y         1         \$2,852         \$12         \$0         \$0         \$0         \$1,874           Y         1         \$1,302         \$10         \$0         \$0         \$0         \$1,212           Y         1         \$1,302         \$10         \$0         \$0         \$0         \$1,287           Y         0,58         \$1,277         \$10         \$0         \$0         \$0         \$1,287           O,58         \$1,277         \$10         \$0         \$0         \$0         \$1,287           O,58         \$1,277         \$10         \$0         \$0         \$0         \$1,287           O,58         \$1,277         \$1,277         \$0         \$0         \$0         \$0         \$1,287           O,58         \$1,277         \$1,277         \$1,277         \$1,277         \$1,277         \$1,277         \$1,277         \$1,277	George Nokohoo							\$392	\$1,778
y         51,874         \$0         \$0         \$0         \$1,874           y         1         \$1,860         \$14         \$0         \$0         \$0         \$1,874           y         1         \$2,852         \$22         \$0         \$0         \$0         \$2,874           y         1         \$1,302         \$10         \$0         \$0         \$0         \$1,312           0.58         \$1,277         \$10         \$0         \$0         \$0         \$1,287           0.58         \$1,277         \$10         \$0         \$0         \$0         \$1,287           0.58         \$2,852         \$26         \$0         \$0         \$1,287           0.58         \$1,277         \$10         \$0         \$0         \$0         \$1,287           0.58         \$3,286         \$26         \$0         \$0         \$0         \$33,312           0.58         \$26<	Francine Oliver	0	6					\$4,868	\$12,832
Y         51,850         \$14         \$0         \$0         \$0         \$1,874           Y         1         \$2,852         \$22         \$0         \$0         \$0         \$2,874           Y         1         \$1,302         \$10         \$0         \$0         \$0         \$1,312           Q         0.58         \$1,277         \$10         \$0         \$0         \$0         \$1,287           A         \$1,277         \$10         \$0         \$0         \$0         \$1,287           B         \$1,286         \$26         \$0         \$0         \$0         \$3,312           B         B         B         B         B         \$1,287         \$1,287           B         B         B         B         B         B         B         B           B         B         B         B         B         B         B         B           B         B         B         B         B         B         B         B           B         B         B         B         B         B         B         B           B         B         B         B         B         B         B	Ken Shaw		100 10				0	\$1,874	. \$5,751
9y         1         \$2,852         \$14         \$0         \$0         \$0         \$2,874           1         \$1,302         \$10         \$0         \$0         \$0         \$1,312           0.58         \$1,277         \$10         \$0         \$0         \$0         \$1,287           0.92         \$3,286         \$26         \$0         \$0         \$0         \$3,312           0.55         \$4,286         \$5         \$0         \$0         \$3,312           0.56         \$4,286         \$7         \$0	Shirley Tremblay						37.0	\$1.874	\$3,962
9Y         1         \$2,852         \$0         \$0         \$0         \$1,312           0.58         \$1,302         \$10         \$0         \$0         \$1,312           0.58         \$1,277         \$10         \$0         \$0         \$1,287           0.92         \$3,286         \$26         \$0         \$0         \$3,312           0.65         \$687         \$7         \$0         \$0         \$0         \$0	Ivan Villeneuve	0						\$2874	\$2.215
0.58 \$1,302 \$10 \$0 \$0 \$1,312 0.58 \$1,277 \$10 \$0 \$0 \$0 \$1,287 0.92 \$3,286 \$26 \$0 \$0 \$0 \$3,312	Neil Emest Ruttev		1 \$2,852					070 10	64 000
0.58         \$1,277         \$10         \$0         \$0         \$1,287           0.92         \$3,286         \$26         \$0         \$0         \$3,312           0.92         \$4868         \$7         \$0 <t< td=""><td>Wilhelm Braun</td><td></td><td>1 \$1,302</td><td></td><td>02</td><td></td><td>52</td><td>\$15,13</td><td>91,000</td></t<>	Wilhelm Braun		1 \$1,302		02		52	\$15,13	91,000
0.92 \$3,286 \$26 \$0 \$0 \$3,312	The state of the s	0	30					\$1,287	\$1,846
SP75 SO \$0 \$0	OCCUPANTION OF THE PROPERTY OF	0		100		37.5	7	\$3,312	\$3,738
	Robin Guild				7 28			\$875	\$1,657

## SCHEDULE G to the AFS DISCLOSURE OF SALARIES AND BENEFITS - 2002-2003 (SECTION 148.1 OF THE SCHOOL ACT)

					Performance			
	FTEs	Remuneration	Benefits	Allowances	Bonuses	ERIP's / Other	Total	Expenses
Jesse Lamouche	29.0	\$1,922	\$16	80	\$0	\$0	\$1,938	\$1,964
Herb Lehr	0.17	\$372	\$3	08	0\$	\$0	\$375	\$1,309
Victor Prinz	0.67	\$1,488	\$12	\$0	\$0	80	\$1,500	\$557
Shayne Taron	0.33	\$868	57	\$0	\$0	OS	\$875	\$2 639
Shirley Calliou	0.08	\$248	\$2	0\$	\$0	OS	\$250	\$1.211
Brenda Anderson	71.0	\$248	\$2	80	\$0	\$0	\$250	\$911
	0	20	\$0	SO	\$0	\$0	-\$0	\$0
Totals	23.00	\$83,133	\$1,505	\$0	80	\$0	\$84,638	\$200,219

Notes: Please refer to completion information on page 15.

### SCHEDULE G1 to the AFS DISCLOSURE OF SALARIES AND BENEFITS (SECTION 148.1 OF THE SCHOOL ACT) COMPLETION INFORMATION

- (1) Salary and benefits consist of and agree with the amounts properly recorded in the school jurisdiction's payroll records and related object codes for salaries, wages and benefits.
- (2) Remuneration includes regular base salaries, certificated school-based employee allowances outlined in collective agreements, overtime, honoraria, deferred salary leave accruals, lump sum payments EXCEPTING TERMINATION BENEFITS (See #10A below), any other direct cash remuneration EXCEPTING PERFORMANCE PAY (See #10 below).
- (3) Certificated salaries include the aggregate of all payments for certificated staff regardless of the length, nature or definition of the employment agreement. The number of full time equivalent (FTE) staff should be measured as at September 30.
- (4) Uncertificated salaries and wages should be measured in terms of the number of FTE staff employed as at September 30.
- (5) Salary and benefits information should be the aggregate amount covering the same fiscal period as the audited financial statements.
- (6) Salary must include deferred salary accruals.
- (7) Salary includes only payments for services subject to an employer-employee relationship.
- (8) Benefits include the employer's share of all employee benefits and contributions or payments made on behalf of employees including retirement pensions, Canada pension plan (CPP), employment insurance (EI), health care, dental coverage, vision coverage, out of country medical benefits, group life insurance, accidental disability and dismemberment insurance, long and short term disability plans.
- (9) Allowances include all monies paid to an employee as miscellaneous negotiated allowances. This category will include car or travel allowances, isolation allowances, relocation expenses, sabbaticals, special leave with pay, financial and retirement planning services, and club memberships. CERTIFICATED SCHOOL-BASED EMPLOYEE ALLOWANCES, as outlined in collective agreements, are included in Remuneration NOT Allowances.
- (10) Performance Bonuses include those monies paid to employees of the school authority that are tied to the achievement of some specifed goal or objective.
- (10A) Other includes termination benefits ((severance pay, retiring allowances (ERIP's), sick leave and other settlement costs due to loss of employment).
- (11) Expenses will include the reimbursements of travel, subsistence, moving costs, conference fees, etc., paid by the employee or on his/her behalf in performing the responsibilities of employment.
- (12) The superintendent's position disclosure is in terms of one individual who is the Chief Executive Officer. Benefits for the superintendent do not include Alberta Learning contributions to the Teachers Retirement Fund pension plan.
- (13) The secretary-treasurer's position disclosure is in terms of one individual who is the Chief Financial Officer. If the board has not appointed one person to act as secretary-treasurer, then the disclosure is in terms of separate individuals appointed to the Board Treasurer and Board Secretary positions. Benefits for the secretary-treasurer include the Local Authorities Pension Plan contributions.
- (13) A position should include salary, benefits and allowances earned and expenses accrued by an individual who officially acted in a position while it was vacant or was appointed to the position. If a position was vacant and no one acted in the position, the position should not be disclosed.
- (14) Benefits and allowances need not include an amount for automobile, housing or other benefits for which a value cannot be reasonably estimated.
- (15) If a position is occupied by more than one individual during a year, each of those individual's specific expenses and salary, benefits and allowances earned by each of the individuals in the position need be disclosed separately.