



What measures can be taken to encourage the uptake of innovative technologies?

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## **Grant Program Behavior in Canada**



 Municipalities' "waiting to win the lottery" approach to funding incents the least productive behavior possible





# **Funding Options**



- Offer rational options so that Municipalities can act rationally
  - Similar to an RRSP
    - Contribute now, get funds back in the future
      - Per connection fixed amount
      - Per litre of water capacity
      - Per litre of wastewater treatment
      - Per ton averted from landfill





# **Operational Model**

 Accept that water and wastewater are the most regulated and essential public services



- Standardize billing rates for water and wastewater
  - uniform across a province like other infrastructure utilities





### **Procurement Solution**

- Consulting Engineers are paid a percentage of project costs
  - Key to profitability is minimization of liability
  - EA process has ZERO effective market response





If IT took this approach, I would not put my money in a bank or fly on airplanes





# **Liability Solution**

- Utilize the standard model where product and service providers carry the liability
  - Consulting engineers receive a fixed cost, not a %
  - Market-based liability





## The Options Do Exist

- Funding
  - RRSP model
- Operational
  - Standardize billing rates
- Procurement
  - Market-based liability







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