

Accountability Agreement Update

Hitting the Mark: The 2007/08 HAPS/HAA Negotiation Process

Ministry of Health and Long-Term Care staff have now completed their review of hospital planning submissions for 2007/08, and negotiations with hospitals are underway. To date, 26 hospitals have indicated that they are ready to sign Hospital Accountability Agreements (HAAs).

These hospitals produced submissions that were balanced, included reasonable cost, revenue and volume assumptions, and proposed no service cuts.

2007/08 HAPS/HAA Negotiation Timeline



This year, to streamline the Ministry’s Hospital Annual Planning Submission (HAPS) review process, hospital submissions were triaged into three categories; A, B or C. (For more information about “triaging”, please refer to the OHA HealthAchieve2006 presentation by Toronto Central LHIN CEO, Barry Monaghan found at www.jppc.org)

Examples of issues that were flagged for further consideration include negative total margins and unusual movement in compensation relative to

FTEs. Five Ministry regional teams, which include Local Health Integration Network (LHIN) representatives, are meeting with hospitals. The focus of these meetings is to agree on appropriate service volumes, performance targets and opportunities to improve efficiencies. Ministry analyses of hospitals will be provided to hospitals prior to meetings.

Should outstanding issues require further review, corporate staff will work with the hospital and the negotiation team to develop a plan to address unresolved matters. All accountability agreements are expected to be completed by January 2007 (see timeline).

For more information about the HAPS/HAA process, refer to the OHA HealthAchieve2006 [presentation](#) by Toronto Central LHIN CEO, Barry Monaghan.

In Brief

All HAPS reviews have been completed

26 Ontario hospitals are ready to sign their 07/08 agreements

Progress Towards Finalizing the 2007/08 HAA Template

The JPPC Accountability Committee met on Friday, November 17, 2006 to finalize the 2007/08 HAA template. A special edition of *Accountability Agreement Update*, providing an overview of changes, will be sent shortly to all hospitals. The final HAA template will be made available on the JPPC website.

The JPPC has produced a document that it hopes will be helpful to hospitals and LHINs in understanding the core principles and processes related to dispute resolution in the HAA.

The JPPC invites feedback on this draft document. Comments can be emailed to Paula Neves at pneves@jppc.org.

To download a copy of this document, visit the JPPC's website at www.jppc.org.

Key Resources

- The JPPC's *Dispute Resolution Principles and Objectives for Hospital Accountability Agreements* www.jppc.org/DisputeResolutionbackgroundDraftConsultation.doc
- New JPPC Backgrounder on Complex Continuing Care Indicators for Use in 2007/08 HAPS/HAA www.jppc.org/CCC_MemoRevised.doc
- November 8th update from the Ministry's Assistant Deputy Minister, Mary Kardos Burton, to Ontario hospitals regarding the 2007/08 HAPS/HAA process (See WERS 2007/2008 Information Centre) www.mohltchb.com
- Ministry direction to hospitals at risk of not achieving 2006/07 targets (see performance report [HV] in the Information Centre) www.mohltchb.com

Coming in the next edition:

2007/08 Final Hospital Accountability Agreement – Summary of changes in plain language

Ministry strikes HAPS/HAA Operations Steering Committee – Membership and Committee mandate

Accountability News

Accountability Agreement Update is published by the Joint Policy and Planning Committee (JPPC), in collaboration with the Ministry of Health and Long-Term Care and the Ontario Hospital Association (OHA). It is intended to keep senior executives in Ontario hospitals informed of new developments related to the province's ongoing negotiations with hospitals towards achieving balanced budgets and the signing of accountability agreements.



Ontario Joint Policy and Planning Committee
415 Yonge Street, Suite 1200
Toronto, ON Canada
M5B 2E7
Tel: (416) 599-JPPC (5772)
Fax: (416) 599-6630
www.jppc.org