Backgrounder/ Document d'information

Ministry of Health and Long-Term Care



Ministère de la Santé et des Soins de longue durée

October 27, 2006

EMERGENCY DEPARTMENT ACTION PLAN FOR ONTARIO ENHANCING HOSPITAL RESOURCES FOR BETTER ACCESS TO EMERGENCY CARE

\$76.8 million is being invested to increase hospital capacity to deliver emergency services and optimize resources to improve patient access.

Hospitals across the province are facing emergency care issues that affect the stability and sustainability of the hospital system. This funding will provide immediate operating support, sustain capacity and help improve emergency department practices.

\$35 Million Emergency Room Access Fund

ED Support Fund

\$10 million fund to which hospitals can apply for initiatives that support EDs, such as faster access to diagnostic services. The application criteria will be announced shortly.

Emergency Room Process Improvement

\$15 million dollars has been allocated among all hospitals in Ontario to facilitate improvements in emergency room procedures.

Critical Care Beds

\$7.5 million for additional critical care beds under the Critical Care Strategy to relieve pressures in ED's in high acuity centres. These beds will ensure that critically ill patients flow through the ED to the appropriate intensive care or critical care unit. Locations for these beds will be announced shortly.

Emergency Department Coaching Teams

\$2.5 million for Emergency Department Coaching Teams and an Emergency Department Flow Toolkit to help hospitals identify and attend to areas where ED operations can be improved.

The Coaching Teams will use updated ED Guidelines and the ED Toolkit to help hospitals implement best practices and standardize processes. These measures will help reduce unnecessary delays, increase bed availability and improve the throughput of patients.

Critical Care Response Teams (CCRTs)

\$1.8 million to fund five additional CCRTs in Ontario.

Critical Care Response Teams (CCRTs) consist of intensive care physicians, intensive care nurses and

Respiratory Therapists. The teams are available 24/7 to respond within minutes to any area of the hospital for patients whose conditions may be deteriorating. Their quick action will help stabilize patients, reducing the need for lengthy stays in Intensive Care Units (ICU) and improving patient flow in the hospital.

William Osler Health Centre (Peel Site), York Central Hospital, Windsor's Hotel-Dieu Grace Hospital and Royal Victoria Hospital will each receive \$177,100 in funding for 2006/07 to help establish CCRTs. Queensway Carleton hospital was already the site of a pilot CCRT and will receive \$605,100 in operational funding to maintain the services of the CCRT for the rest of the year.

The Ottawa Hospital Civic Site will also receive \$471,800 in one-time top-up funding to support the full implementation of their team, achieved ahead of schedule.

The \$1.8 million investment is in addition to the \$29.4 million announced in January 2006 to establish 26 CCRTs at hospitals across the province.

Small and Rural Hospitals

\$10 million for small and rural hospitals to maintain core services to support emergency care for these hospitals and their communities.

High Population Growth Hospitals

\$30 million for hospitals in high population growth areas to help sustain services including emergency care.

Hospital	City	Small Hospitals	High Population Growth Areas	Critical Care Response Teams	Emergency Room Process Improveme nt	2006/07 Total	
	Central I	local Health l	Integration Net	work (LHIN))		
Stevenson Memorial Hospital	Alliston	270,800	-	-	88,700	359,500	
Markham-Stouffville Hospital	Markham	26,400	2,672,200	-	167,700	2,866,300	
Southlake Regional Health Centre	Newmarket	-	3,233,200	-	185,200	3,418,400	
	Richmond Hill	-	3,572,500	177,100	183,600	3,933,100	
Humber River Regional Hospital	Toronto	-	-	-	264,300	264,300	
North York General Hospital	Toronto	-	-	-	261,500	261,500	
Central LHIN S	Sub-Total	297,200	9,477,900	177,100	1,151,000	11,103,200	
Central East Local Health Integration Network (LHIN)							
Campbellford Memorial Hospital	Campbellford	197,600	-	-	59,000	256,600	
Northumberland Hills Hospital	Cobourg		465,800	-	96,900	562,700	

Hospital	City	Small Hospitals	High Population Growth Areas	Critical Care Response Teams	Emergency Room Process Improveme nt	2006/07 Total
Haliburton Highlands	Haliburton	122,500	-	-	86,200	208,700
Health Services						
Corporation						
Ross Memorial	Lindsay	-	238,900	-	124,800	363,700
Hospital						
Lakeridge Health	Oshawa	52,700	2,391,900	-	345,600	2,790,200
Corporation						
Peterborough Regional Health Centre	Peterborough	-	-	-	228,500	228,500
Rouge Valley Health System	Toronto	-	1,126,800	-	265,200	1,392,000
The Scarborough Hospital	Toronto	-	-	-	263,800	263,800
Central East LHI	N Sub-Total	372,800	4,223,400		1,470,000	6,066,200
	Central Wes	st Local Healt	th Integration N	letwork (LH	IN)	
William Osler Health Centre	Brampton	-	1,903,500	177,100	457,400	2,537,900
Headwaters Health Care Centre	Orangeville	-	208,300	-	96,300	304,600
Central West LHI	N Sub-Total		2,111,800	177,100	553,700	2,842,600
	Champlain	Local Health	n Integration No	etwork (LHI	N)	
Glengarry Memorial Hospital	Alexandria	151,100	-	-	60,300	211,400
Almonte General Hospital	Almonte	169,100	-	-	31,700	200,800
Arnprior and District Memorial Hospital	Arnprior	201,100	-	-	53,800	254,900
St Francis Memorial Hospital	Barry's Bay	112,300	-	-	28,200	140,500
Carleton Place & District Memorial Hospital	Carleton Place	127,400	-	-	61,100	188,500
Cornwall Community Hospital / Hopital communautaire de Cornwall	Cornwall	-	-	-	163,100	163,100
Deep River And District Hospital	Deep River	82,800	-	-	36,400	119,200
Hawkesbury and District General Hospital	Hawkesbury	-	523,800	-	95,600	619,400
Kemptville District Hospital	Kemptville	138,900	-	-	44,000	182,900
Children's Hospital	Ottawa	-	-	-	151,200	151,200

Hospital	City	Small Hospitals	High Population Growth Areas	Critical Care Response Teams	Emergency Room Process Improveme nt	2006/07 Total
of Eastern Ontario						
Hopital Montfort	Ottawa	-	-	-	101,500	101,500
Queensway-Carleton	Ottawa	-	-	605,100	171,600	776,700
Hospital						
The Ottawa Hospital	Ottawa	-	-	471,800	340,400	812,200
/ L'hopital d'Ottawa						
Pembroke Regional	Pembroke	-	-	-	86,700	86,700
Hospital Inc.						
Renfrew Victoria	Renfrew	234,100	-	-	75,200	309,300
Hospital						
Winchester District	Winchester	-	-	-	50,100	50,100
Memorial Hospital						
Champlain LHIN	Sub-Total	1,216,800	523,800	1,076,900	1,550,900	4,368,400
	Erie St. Clai	ir Local Heal	th Integration N	Network (LH	IN)	
The Public General Hospital Society of Chatham	Chatham	-	-	-	130,000	130,000
Leamington District Memorial Hospital	Leamington	-	-	-	81,100	81,100
Bluewater Health	Sarnia	30,700	-	-	235,900	266,600
Sydenham District Hospital	Wallaceburg	304,600			61,600	366,200
Hotel Dieu Grace Hospital	Windsor	-	-	177,100	160,200	337,200
Windsor Regional Hospital	Windsor	-	-	-	156,500	156,500
Erie St. Clair S	ub-Total	335,300		177,100	825,300	1,337,700
Hamilton	Niagara Hald		Local Health I			
The Brantford General Hospital	Brantford	-	-	-	104,200	104,200
Joseph Brant Memorial Hospital	Burlington	-	905,400	-	127,400	1,032,800
Haldimand War Memorial Hospital	Dunnville	177,500	-	-	58,300	235,800
West Lincoln Memorial Hospital	Grimsby	-	-	-	79,300	79,300
West Haldimand General Hospital	Hagersville	165,500	-	-	53,100	218,600
Hamilton Health Sciences Corporation	Hamilton	-	-	-	310,300	310,300
St. Joseph Healthcare Hamilton	Hamilton	-	-	-	280,500	280,500
The Willet Hospital	Paris	_	_	_	41,400	41,400
Norfolk General	Simcoe	_	238,800	_	79,800	318,600

Hospital	City	Small Hospitals	High Population Growth Areas	Critical Care Response Teams	Emergency Room Process Improveme nt	2006/07 Total
Hospital						
Hotel Dieu Shaver Health and Rehabilitation Centre	St Catharines	-	-	-	25,100	25,100
Niagara Health System	St Catharines	110,000	-	-	524,100	634,100
Hamilton Niagara Brant LHIN Su		453,000	1,144,200		1,683,500	3,280,700
N	Mississauga Ha	lton Local H	ealth Integratio	n Network (1	LHIN)	
The Credit Valley Hospital	Mississauga	-	2,622,500	-	186,900	2,809,400
Trillium Health Centre	Mississauga	-	3,341,700	-	365,200	3,706,900
Halton Healthcare Services Corporation	Oakville	-	1,153,400	-	279,700	1,433,100
Mississauga Halton Total		-	7,117,600		831,800	7,949,400
			n Integration Ne	etwork (LHI		
Blind River District Health Centre / pavillon Sante du District de Blind River	Blind River	135,600	-	-	37,000	172,600
Chapleau Health Services / Services de Sante de Chapleau	Chapleau	94,400	-	-	5,500	99,900
The Lady Minto Hospital	Cochrane	147,300	-	-	35,200	182,500
St. Joseph's General Hospital	Elliot Lake	275,700	-	-	55,700	331,400
Englehart And District Hospital	Englehart	85,800	-	-	11,700	97,500
Espanola General Hospital	Espanola	153,400	-	-	36,200	189,600
Notre Dame Hospital	Hearst	196,600	-	-	57,400	254,000
Hornepayne Community Hospital	Hornepayne	61,500	-	-	6,500	68,000
Anson General Hospital	Iroquois Falls	124,000	-	-	17,900	141,900
The Sensenbrenner Hospital	Kapuskasing	234,900	-	-	62,000	296,900
Kirkland and District Hospital	Kirkland Lake	282,600	-	-	50,700	333,300
Manitoulin Health	Little Current	196,000	-	-	57,600	253,600

Hospital	City	Small Hospitals	High Population Growth Areas	Critical Care Response Teams	Emergency Room Process Improveme nt	2006/07 Total
Centre						
Bingham Memorial Hospital	Matheson	85,800	-	-	12,900	98,700
Mattawa General Hospital	Mattawa	77,700	-	-	17,700	95,400
James Bay General Hospital	Moosonee	177,100	-	-	46,200	223,300
Temiskaming Hospital	New Liskeard	-	-	-	58,300	58,300
North Bay General Hospital	North Bay	-	-	-	122,000	122,000
West Parry Sound Health Centre	Parry Sound	-	259,600	-	56,100	315,700
Sault Area Hospital	Sault St Marie	88,900	-	-	208,300	297,200
Smooth Rock Falls Hospital	Smooth Rock Falls	78,100	-	-	6,800	84,900
West Nipissing General Hospital	Sturgeon Falls	221,900	-	-	60,900	282,800
L'hopital Regional de Sudbury Regional Hospital	Sudbury	-	-	-	169,500	169,500
Timmins And District Hospital	Timmins	-	-	-	104,800	104,800
Lady Dunn Health Centre	Wawa	100,400	-	-	19,700	120,100
North East LHIN	Sub-Total	2,817,700	259,600		1,316,600	4,393,900
No	rth Simcoe Mu	iskoka Local	Health Integrat	tion Network	(LHIN)	
Royal Victoria Hospital	Barrie	-	1,675,500	177,100	207,500	2,060,000
Muskoka Algonquin Healthcare	Huntsville	-	338,800	-	166,900	505,700
Collingwood General And Marine Hospital	Collingwood	-	365,200	-	82,900	448,100
Huronia District Hospital	Midland	-	462,300	-	112,700	575,000
Orillia Soldiers Memorial Hospital	Orillia	-	600,100	-	128,200	728,300
North Simcoe S	ub-T <u>otal</u>		3,441,900	177,100	698,200	4,317,200
		Local Healt	h Integration N	· · · · · · · · · · · · · · · · · · ·	+ +	
Atikokan General Hospital	Atikokan	105,200	-		17,000	122,200
Dryden Regional Health Centre	Dryden	254,200	-	-	56,700	310,900

					Emergency	
		C	High	Critical	Room	2006/07
Hospital	City	Small	Population	Care	Process	2006/07
•		Hospitals	Growth Areas	Response	Improveme	Total
				Teams	nt	
Riverside Health	Fort Frances	419,500	-	-	48,000	467,500
Care Facilities, Inc.						
Geraldton District	Geraldton	144,800	-	-	33,500	178,300
Hospital						
Lake-Of-The-Woods	Kenora	-	-	-	73,200	73,200
District Hospital						
Manitouwadge	Manitouwadg	71,100	-	-	11,900	83,000
General Hospital	e					
Wilson Memorial	Marathon	76,800	-	-	14,700	91,500
General Hospital						
Nipigon District	Nipigon	93,100	-	-	18,800	111,900
Memorial Hospital						
Red Lake Margaret	Red Lake	93,900	-	-	8,600	102,500
Cochenour Memorial						
Hospital						
Sioux Lookout	Sioux	282,600	-	-	42,800	325,400
Meno-Ya-Win	Lookout					
Health Centre						
McCausland Hospital	Terrace Bay	76,200	-	-	12,200	88,400
Thunder Bay	Thunder Bay	-	-	-	242,400	242,400
Regional Health						
Sciences Centre						
North West LHIN	Sub-Total	1,617,400			579,800	2,197,200
	South East	Local Health	n Integration Ne	etwork (LHI	N)	
Quinte Healthcare	Belleville	129,200	-	-	296,200	425,400
Corporation						
Brockville General	Brockville	-	56,300	-	67,100	123,400
Hospital						
Kingston General	Kingston	-	-	-	138,900	138,900
Hospital						
Hotel Dieu Hospital	Kingston	-	-	-	103,400	103,400
Lennox And	Napanee	218,000	-	-	64,900	282,900
Addington County						
General Hospital						
Perth And Smiths	Perth	135,300	80,000	-	137,100	352,400
Falls District						
South East LHIN	Sub-Total	482,500	136,300		807,600	1,426,400
	1	t Local Healt	h Integration No	etwork (LHI	N)	
Clinton Public	Clinton	139,700	-	-	29,900	169,600
Hospital						
South Huron	Exeter	108,100	-	-	31,600	139,700
Hospital						
Alexandra Marine	Goderich	252,600	-	-	57,800	310,400
And General						
Hospital						

Hospital	City	Small Hospitals	High Population Growth Areas	Critical Care Response Teams	Emergency Room Process Improveme nt	2006/07 Total
Hanover And District Hospital	Hanover	206,500	-	-	56,500	263,000
Alexandra Hospital	Ingersoll	205,600	-	-	64,900	270,500
South Bruce Grey Health Centre	Kincardine	131,900	172,900	-	128,300	433,100
Listowel Memorial Hospital	Listowel	198,400	-	-	35,000	233,400
London Health Science Centre	London	-	-	-	405,400	405,400
St Joseph's Health Care, London	London	-	-	-	124,200	124,200
Four Counties Health Sciences Corporation	~	124,300	-	-	28,400	152,700
Grey Bruce Health Services	Owen Sound	122,600	-	-	276,800	399,400
Seaforth Community Hospital	Seaforth	106,200	-	-	25,600	131,800
St. Mary's Memorial Hospital	St Mary's	115,200	-	-	33,800	149,000
St. Thomas-Elgin General Hospital	St Thomas	-	-		98,800	98,800
Stratford General Hospital	Stratford	-	-	-	68,700	68,700
Strathroy Middlesex General Hospital	Strathroy	-	-	-	76,800	76,800
	Tillsonburg	-	-	-	63,500	63,500
Wingham And District Hospital	Wingham	183,800	-	-	34,700	218,500
Woodstock General Hospital	Woodstock	-	-	-	76,200	76,200
South West LHIN	Sub-Total	1,894,900	172,900		1,716,900	3,784,700
		· · · · · ·	alth Integration			
Centre for Addiction & Mental Health	Toronto	-	-	-	11,800	11,800
The Toronto East General Hospital	Toronto	-	-	-	165,000	165,000
The Hospital For Sick Children	Toronto	-	-	-	136,800	136,800
Mount Sinai Hospital	Toronto	-	-	-	113,200	113,200
St. Joseph's Health Centre	Toronto	-	-	-	211,700	211,700
St. Michael's Hospital	Toronto	-	-	-	162,300	162,300

Hospital	City	Small Hospitals	High Population Growth Areas	Critical Care Response Teams	Emergency Room Process Improveme nt	2006/07 Total
Sunnybrook Health Sciences Centre	Toronto	-	-	-	112,900	112,900
Women's College Hospital	Toronto	-	-		40,800	40,000
University Health Network	Toronto	-	-	-	194,100	194,100
Toronto Central LH	IN Sub-Total				1,148,600	1,148,600
W	Vaterloo Wellin	ngton Local H	Iealth Integration	on Network	(LHIN)	
Cambridge Memorial Hospital	Cambridge	-	152,700	-	110,800	263,500
Groves Memorial Community Hospital	Fergus	249,400	85,800	-	87,100	422,300
Guelph General Hospital	Guelph	-	422,700	-	119,700	542,400
Grand River Hospital Corporation	Kitchener	-	314,100	-	164,500	478,600
St. Mary's General Hospital	Kitchener	-	415,300	-	127,200	542,500
North Wellington Health Care Corporation	Mount Forest	263,000	-	-	56,800	319,800
Waterloo Wellingto Total	n LHIN Sub-	512,400	1,390,600		666,100	2,569,100
Total		10,000,000	30,000,000	1,785,300	15,000,000	56,785,300

* \$10 million for ED Support Fund, \$7.5 million for critical care beds and \$2.5 for ED coaching teams will be allocated later.

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