#### 5.0 STATE OF READINESS REPORT

#### 5.1 READINESS REPORT CARDS

"State of Readiness" report cards have been prepared for each of the major British Columbia wild fisheries as well as the finfish and shellfish aquaculture sectors (see end of Section 5 for individual reports). The purpose of these report cards is to:

- 1. Summarize the fishery or aquaculture sector from a water to buyer traceability perspective (management regime, product pathways, product form and markets),
- 2. assess traceability data issues (data gaps, accessibility, data transfer and mapping),
- 3. identify factors impeding and aiding the ability of the sector to meet traceability requirements, and
- 4. identify traceability goals and opportunities for each fishery or aquaculture sector.

The report cards provide an overall State of Readiness Rating (A, B, C, D) based on five rating categories:

- 1. Data Availability (taken primarily from Tables 4.1 4.8)
- 2. Use of Product Identifiers
- 3. Effective Data Transfer and Information Mapping
- 4. Industry Leadership
- 5. Processor Level Constraints

The first three categories reflect the basic elements of traceability as summarized in Figure 2.2:

- 1. Is the data being collected and is it accessible?
- 2. Can product units be identified?
- 3. Is the data effectively transferred along the water to buyer supply chain and is data mapping effective?

The last two categories identify important opportunities or constraints to achieving traceability.

- 1. The ability of industry to provide coordinated leadership to address this issue, and
- 2. outstanding issues at the processor level which might constrain traceability upstream of the water to buyer component.

Scoring criteria for each rating category are provided in Table 5.1. Ratings were done independently by three project team members who subsequently reviewed the ratings jointly, reaching consensus on an overall rating for each sector. Ratings for each sector are summarized in Table 5.2, with a lower overall rating indicating higher state of readiness.

Rating Category	Score	Criteria
Data Availability	1	All required product and business data is collected and can be accessed by industry
	2	Essentially all required product and business data is collected but data is not fully accessible to industry
	3	Significant data gaps and accessibility constraints
Product Identifiers	1	Product identifiers are used for all product units
	2 Product identifiers are used for some product units a could be developed for others	
	3	Product identifiers are not used and/or significant barriers exist to implementing product identities
Effective Data Transfer and Information	effective product tracking	
Mapping	2	Paper based systems and/or databases which permit relatively effective information tracking
	3	Poor or no linking of data records (paper or electronic) through the water to buyer supply chain
Industry Leadership	1	Coordinated industry association which does or can take responsibility for traceability data
	2	Moderate level of coordinated industry representation, may not be responsible for data programs
	3	Little or no coordinated industry association. Existing associations are not responsible for data programs
Processor Level Constraints	1	No impediments at the processor level to addressing harvest/producer level traceability
	2	Moderate impediments at the processor level to addressing harvest/producer level traceability
	3	Significant impediments at the processor level to addressing harvest/producer level traceability

 Table 5.1 Scoring criteria for rating traceability readiness

While it is acknowledged that this assessment is "opinion based", a number of important observations can be made:

#### 1. Salmon aquaculture sets the standard for traceability readiness

The BC salmon aquaculture industry is currently meeting all required traceability standards and can serve as a model to other sectors with respect to developing appropriate traceability data systems. In particular the finfish aquaculture industry can provide leadership on use of product identifiers and information technology systems.

# **2.** Bivalve fisheries and shellfish aquaculture are well positioned due to Canadian Sanitary Shellfish Program (CSSP)

Due to public health and safety concerns about consumption of raw or cooked product, bivalve fisheries as well as oyster, clam and mussel aquaculture have the basic elements of upstream traceability to the harvest or grow-out site. Shellfish aquaculture still has problems tracing product to the hatchery and nursery level due to product pooling (Section 4.5) and both the wild

Table 5.2. State of readiness ratings for the major BC fisheries and aquaculture sectors. See individual report cards for	
further detail	

			Readiness Criteria						
Seafood Sector	Management Regime	Data Availability	Use of Product Identifiers	Information Mapping	State of Sector Leadership	Processor Constraints	Overall	Overall Rating	
Sablefish	IQ	1	3	2	1	1	8	<b>B</b> +	
Halibut	IQ	1	2	2	1	2	8	<b>B</b> +	
Rockfish Hook and Line	Area/Species Quotas	2	3	3	2	2	12	С	
Schedule II Fisheries	Area/Species Quotas	2	3	3	2	2	12	С	
Groundfish Trawl	IQ	1.5	3	2	1.5	2	10	В-	
Roe Herring	Pooled Quota	1	3	2	1.5	1.5	9	В	
Herring Spawn on Kelp	IQ	1	1.5	1.5	1	1	6	А	
Tuna		2	3	3	2	2	12	С	
Salmon all gear types	Time and Area	2.5	3	3	2.5	3	14	D	
Geoduck	IQ	1	2	2	1	1	7	А-	
Prawn	Time and Area	2	2	2	1.5	1	8.5	<b>B</b> +	
Red and Green Urchins	IQ	1	2.5	2	1	1	7.5	А-	
Sea Cucumber	IQ	1	2.5	2	1	1	7.5	А-	
Crab (trap)	Area, Time, size	2	3	3	2.5	2	12.5	С	
Shrimp Trawl	Time and Area quotas	2	3	2	2	2	11	C+	
Wild Fishery Totals		23	39.5	34.5	23.5	24.5			
Salmon Aquaculture	N/A	1	1	1	1.5	1	5.5	A	
Shellfish Aquaculture	N/A	1	1.5	1.5	1.5	1	6.5	А-	

and aquaculture sectors would benefit by improved information technology for data mapping.

#### 3. Individual quota (IQ) fisheries are better positioned than non-IQ fisheries.

The overall State of Readiness ratings for the seven IQ fisheries range from 6.0 to 10.0 (mean of 7.7). Overall ratings for the eight non-IQ fisheries range from 9.5 to 14.0 (mean of 11.4). IQ fisheries rank higher primarily due to the presence of a verifiable landings data (dockside monitoring programs), better data accessibility (industry is an acknowledged partner in data collection and management in many, but not all, IQ fisheries), and the degree of industry leadership (all IQ fisheries are represented by a cohesive industry association). Non-IQ fisheries with relatively high ratings (herring roe and prawn) each have some management practices similar to IQ fisheries. Roe herring is managed by pooling fishing effort and vessel landings are tracked using independent dockside monitors. Most of the prawn catch is frozen at sea and packaging is labelled with a vessel identification code, facilitating traceability to the harvest level.

# 4. Almost all wild harvest fisheries need to develop or improve product identification, effective data transfer and information mapping.

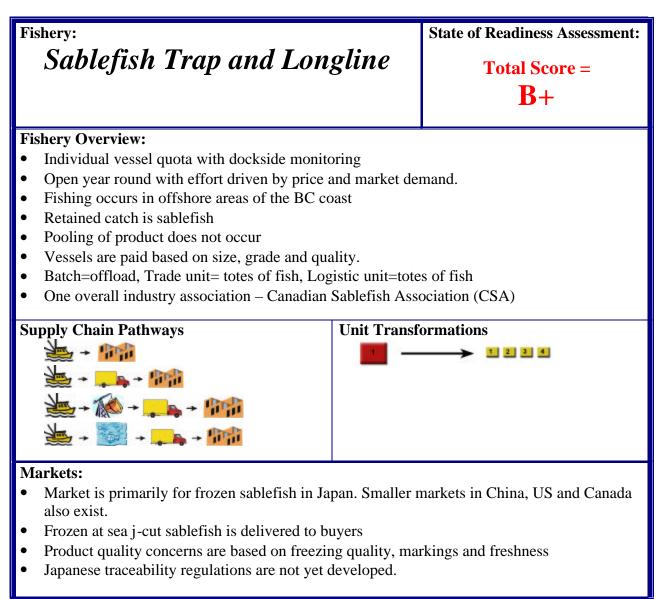
Ratings for use of product identifiers as well as effective data transfer and information mapping were consistently poorer across all fisheries that other rating categories (see totals at the bottom of Table 5.2). Herring spawn-on-kelp was the only fishery with top ratings in each of these two categories, as it is the only wild fishery to use unique product identifiers on individual totes of spawn-on-kelp product.

#### 5. Quality driven fisheries have fewer processor level constraints.

Fisheries where payment to the harvester is based on the quality of product leaving the processing plant face fewer constraints to traceability at the processing level (Section 3.6). Examples include sablefish, herring roe, herring spawn-on-kelp and groundfish trawl.

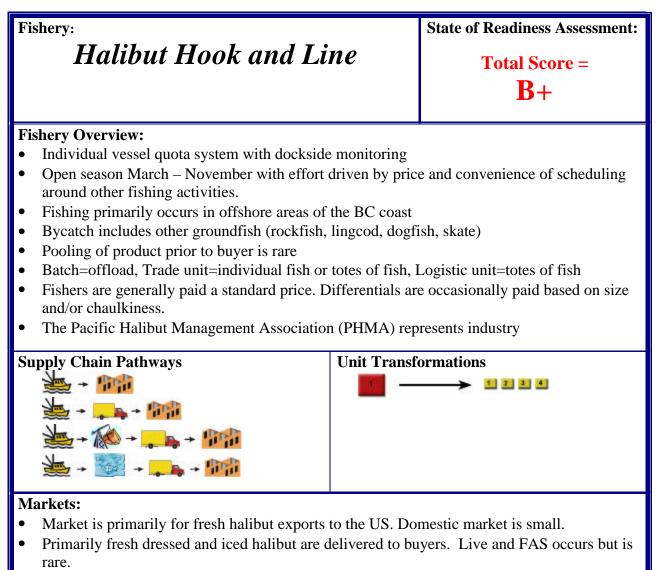
#### 6. Wild salmon fisheries have significant traceability issues

From a "Water to Buyer" perspective the wild salmon fishery in British Columbia, as currently practiced, faces significant traceability issues, including lack of verifiable landings data, poor documentation of product pooling at the packer level and the absence of a coordinated harvester association to address traceability issues. At the processor level excellent systems exist to trace canned product upstream from retailer to the processor and processing batch lot. In contrast, product grading and cold storage practices make it practically impossible to trace product upstream from the processor shipping gate to individual harvesters (or pools of harvesters) for fresh, frozen and canned product. It is clear that changes to product handling and management from packer to cold storage needs to occur in the wild salmon sector in order to meet the basic elements of traceability.



Data Availability from F	Fisheries Monitoring	Programs:		Score = 1	
Traceability data is curren	U	6			
HarvesterHarvest Log – skipperValidation Record – MSPOffload Tally – MSP andcustom offloader	arvest Log - skipperValidation Record -Validation Record - MSPValidationalidation Record - MSPMSPOffload Tally - MSP andOffload Tally - MSP andOffload Tally - MSP andOffload Tally - MSP andalidation offloaderoffload Tally - MSPcustom offloadercustom offloadercustom offloader				
What product or busines number of units in shipme harvester, transporter and Is the data electronically	ent, data access contac buyer.			-	
No. Paper validation records are maintained by the harvester. A confidential electronic database is maintained by the MSP. Is the data verifiable? Yes, through 100% dockside validation					
<b>Product Identifiers:</b> Unique trade and/or logist	Score = 3				
<b>Data Transfer and Infor</b> Current data systems are p		ad tallys sent to the buye	r.	Score = 2	
<b>Industry Leadership:</b> One well organized indust	try association			Score = 1	
<b>Processor Level Constra</b> Minimal – product is trace		s through the processing j	plant	Score = 1	
Factors impeding ability to meet traceability:Factors aiding ability to meet traceability:• A data system is in place (DMP) and most of the required information is already collected.• Fish are large and handled individually• IQ fishery regime allows market driven fishing and time for specialized product handling• Single species fishery• Frozen at sea product is not as time sensitive as fresh• Limited number of sablefish buyers• Harvesters paid on quality basis					
<b>Goal 1</b> - Traceability to an <b>Goal 2</b> – Good candidate	fishery for a pilot proj				

- Identify containers with trade/logistic unit identifiers
- Integrate existing data systems and streamline data transfer through the supply chain for



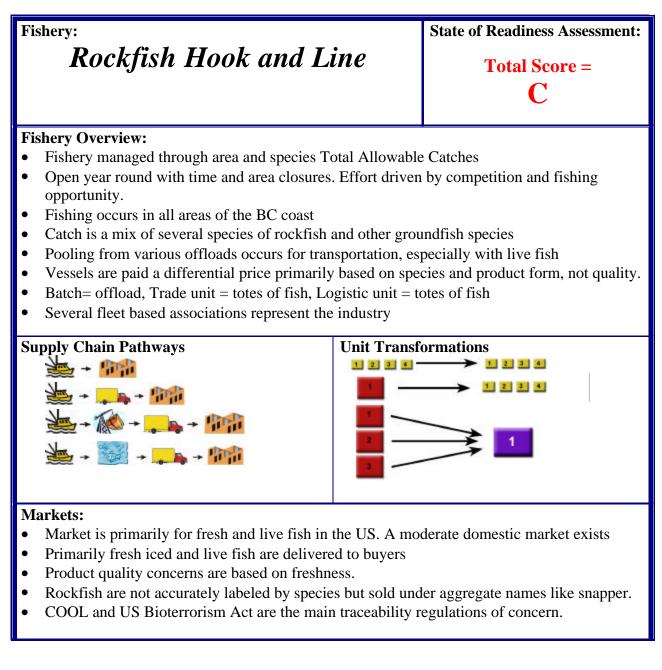
- Product quality concerns are based on freshness and chaulkiness.
- COOL and US Bioterrorism Act are the main traceability regulations of concern.

Data Availability fro	om Fisheries Mon	itoring Programs:		Score = 1	
Traceability data is cu	esses.				
Harvester Harvest Log – skipper Validation Record – MSP Offload Tally – MSP and custom offloader Transit Slip – MSP	<b>Custom Offload</b> Validation Record – MSP Offload Tally – MSF and custom offloade Transit Slip – MSP	er Transporter Validation Record – MSP Offload Tally – MSP and custom offloader Transit Slip – MSP Bill of Lading – transporter	<b>Buyer</b> Validation Record Offload Tally – Nord Offloader Transit Slip – Mi Bill of Lading – Delivery Record Processing Record Sales Records - H	MSP and custom SP transporter – buyer rds – buyer	
What product or bu		8	ongible nontry) (	for the	
harvester, transporter	-	s contact persons (data resp	onsidie party) I		
Is the data electronic	•	the supply chain?			
	•	ined by the harvester. A cor	nfidential electr	onic database	
is maintained by the I				ome autouse	
Is the data verifiable					
Yes, through 100% dockside validation					
<b>Product Identifiers:</b>				Score = 2	
Serial numbered fish	tags are used (hali	but only). Logistic unit iden	ntifiers		
are not used.					
Data Transfer and I		-		Score = 2	
		ith offload tallys sent to the	buyer.		
Industry Leadership				Score = 1	
One well organized as		nts industry			
Processor Level Con				Score $= 2$	
Pooling of product ca					
<ul> <li>Factors impeding ability to meet traceability:</li> <li>An industry wide landings data system is in place through 100% dockside validation</li> <li>Most of the required information is collected on paper and stored electronically.</li> <li>Fish are large, handled individually and tagged with a unique serial number (identifies halibut as Canadian and validated). This is the only fishery that is traceable on a piece by piece basis to a specific offload.</li> <li>Limited number of halibut buyers</li> </ul>					
<b>Opportunities:</b>					
<b>Goal 1</b> - Traceability	<b>Goal 1</b> - Traceability to an offload or container level.				

**Goal 1** - Traceability to an offload or container level.

Goal 2 – Good candidate fishery for a pilot project

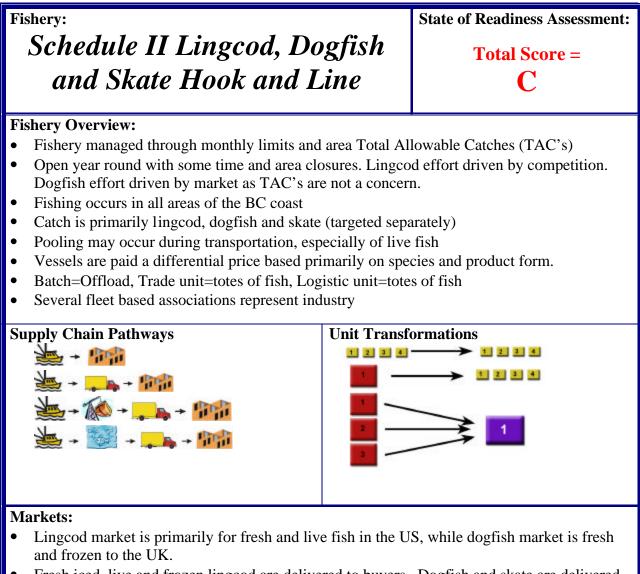
- Identify containers with trade/logistic unit identifiers
- Integrate existing data systems and streamline data transfer through the supply chain for more efficient and timely data communication.
- Halibut tags could be coded with digitally readable information for partial piece by piece traceability or marketing purposes



Data Availability Fr	om Fisheries Monitori	ng Programs:		Score = 2
Traceability data is cu	rrently collected throug	gh the following processes	S.	
Traceability data is currently collected through the following processes.Harvester Harvest Log – skipper Validation Record – MSP Offload Tally – MSP and custom offloader Transit Slip – MSP <b>Transporter</b> Validation Record – MSP Offload Tally – MSP and custom offloader Transit Slip – MSP <b>Buyer</b> Validation Record – MSP Offload Tally – MSP and custom offloader Transit Slip – MSP <b>Buyer</b> Validation Record – MSP Offload Tally – MSP and custom offloader Transit Slip – MSP <b>Buyer</b> Validation Record – MSP Offload Tally – MSP and custom offloader Transit Slip – MSP Bill of Lading – transporter Delivery Record – buyer Processing Records – buyer Sales Records – buyer Sales Records - buyer Sales Records - buyerWhat product or business data is missing? number of units in shipment, type of package, transport firm, data access contact persons (data responsible party) for the harvester, buyer and transporter. Is the data electronically accessible to the supply chain? No. Paper validation records are maintained by the MSP. Is the data verifiable? Yes, through 100% dockside validationUse the following processes. Transit Slip – Slip of the supply chain?				
<b>Product Identifiers:</b> Unique trade and/or lo	ogistic unit identifiers a	re not used.		Score = 3 Score = 3
		fload tallys sent to the buy	ver.	
Current data systems are paper based with offload tallys sent to the buyer.Industry Leadership:Score =No one association to represent industry.				
Processor to Consumer Constraints:Score = 2Product batching occurs in the transportation and storage of live product.Score = 2				
<ul> <li>Factors impeding ability to meet traceability:</li> <li>Dockside monitoring contract is administered by DFO</li> <li>A variety of species are harvested</li> <li>Most of the required information is collected on paper and stored electronically.</li> <li>Opportunities:</li> </ul>				

Goal 1 - Traceability to an offload or container level

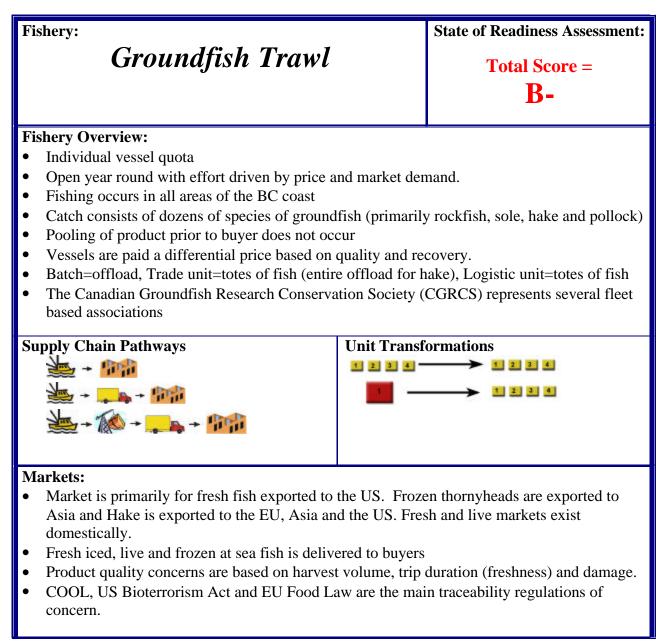
- Identify containers with trade/logistic unit identifiers
- Integrate existing data systems and streamline data transfer through the supply chain for more • efficient and timely data communication
- Foster cooperation among businesses and a unified approach in addressing industry business and fisheries issues.



- Fresh iced, live and frozen lingcod are delivered to buyers. Dogfish and skate are delivered fresh iced.
- Product quality concerns are based on freshness.
- COOL and US Bioterrorism Act are the main traceability regulations of concern.

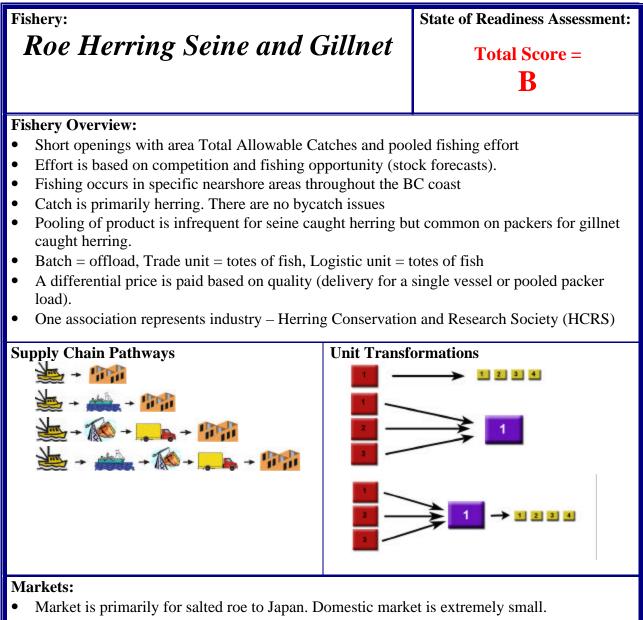
Data Availability Fi	om Fisheries Monitor	ing Programs:		<b>Score</b> = 2
Traceability data is c		gh the following processe	es.	
Harvester Harvest Log – skipper Validation Record – MSP Offload Tally – MSP and custom offloader Transit Slip – MSP What product or bu	Custom Offloader Validation Record – MSP Offload Tally – MSP and custom offloader Transit Slip – MSP	Transporter Validation Record – MSP Offload Tally – MSP and custom offloader Transit Slip – MSP Bill of Lading – transporter	Offload Tall custom offlo Transit Slip Bill of Ladin Delivery Rec	– MSP g – transporter cord – buyer Records – buyer
number of units in sh	ipment, type of package	e, transport firm, data acc	ess contact p	persons (data
	MSP. e?	supply chain? by the harvester. A confid	dential electr	ronic database
<b>Product Identifiers:</b> Unique trade and/or 1	ogistic unit identifiers a	are not used.		Score = 3
	<b>information Mapping:</b> are paper based with of	ffload tallys sent to the bu	ıyer.	Score = 3
Industry Leadership No one association to	•			Score = 2
<b>Processor Level Con</b> Product batching occ		and storage of live produced	uct.	Score = 2
<ul> <li>Dockside monito administered by I</li> <li>A variety of spec</li> </ul>	DFO	An industry wie	de landings h 100% doch uired inform	data system is side validation nation is
•	to an offload or contair rs with trade/logistic un			

- Identify containers with trade/logistic unit identifiers
  Integrate existing data systems and streamline data transfer through the supply chain for more efficient and timely data communication
- Foster cooperation among businesses and a unified approach in addressing industry business and fisheries issues.



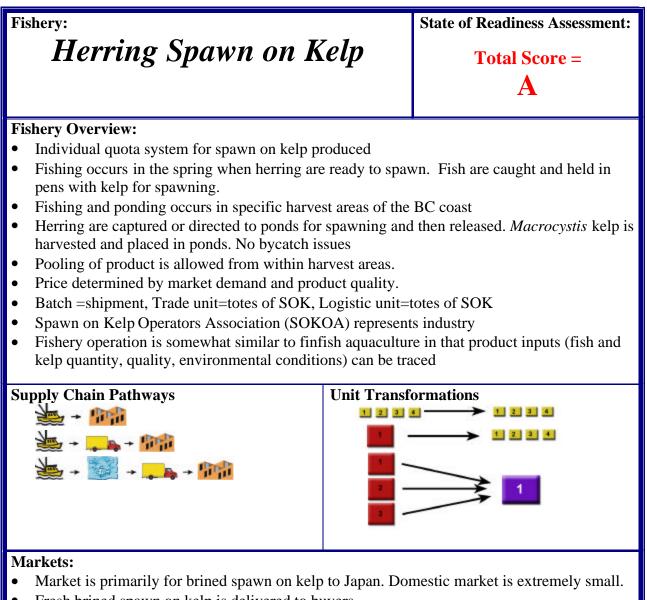
Data Availability from D	Fisharias Manitari	ng Programa		<b>Score = 1.5</b>			
÷	<b>Data Availability from Fisheries Monitoring Programs:</b> Traceability data is currently collected through the following processes.						
	•	01					
Harvest Log – skipperVaValidation Record –MSMSPOf	alidation Record –	ad Tally – MSP and custom offloader Bill of Custom offloader Bill of Custom offloader					
What product or business data is missing?							
responsible party) for the <b>Is the data electronically</b> No. Paper validation reco	number of units in shipment, type of package, transport firm, data access contact persons (data responsible party) for the harvester, transporter and buyer. <b>Is the data electronically accessible to the supply chain?</b> No. Paper validation records are maintained by the harvester. A confidential electronic database is maintained by the MSP.						
Product Identifiers:				$S_{aama} = 3$			
Unique trade and/or logist	tic unit identifiers a	re not used.		Score = 3			
Data Transfer and Infor	mation Mapping:			Score = 2			
Current data systems are p	paper based with of	fload tallys sent to the bu	iyer.				
<b>Industry Leadership:</b> Two closely cooperating a	associations represe	ent the majority of the inc	lustry	Score = 1.5			
<b>Processor Level Constra</b> Species batching during p documentation		nied by poor species		Score = 2.0			
Factors impeding ability to meet traceability:Factors aiding ability to meet traceability:• Catch volumes are large• An industry wide landings data system is in place through 100% dockside validation• High diversity of species landed• Most of the required information is collected on paper and stored electronically (MSP).• IQ fishery regime allows market driven fishing • Harvesters are paid on a recovery and quality basis							
<ul> <li>Integrate existing more efficient and</li> <li>Provide more accu skipper hails resul</li> <li>Improve species designed</li> </ul>	s with trade/logistic data systems and st timely data commu- trate information to ts in having to fill " ocumentation inclu	unit identifiers reamline data transfer thr	essing. Sellin sate for inacc	g product from curacies.			

• Foster cooperation among businesses and a unified approach in addressing industry business and fisheries issues.



- Fresh iced herring is delivered to buyers
- Product quality concerns are based on freshness, size, texture and colour of eggs.
- Japanese traceability regulations are not yet developed, will also be of concern.

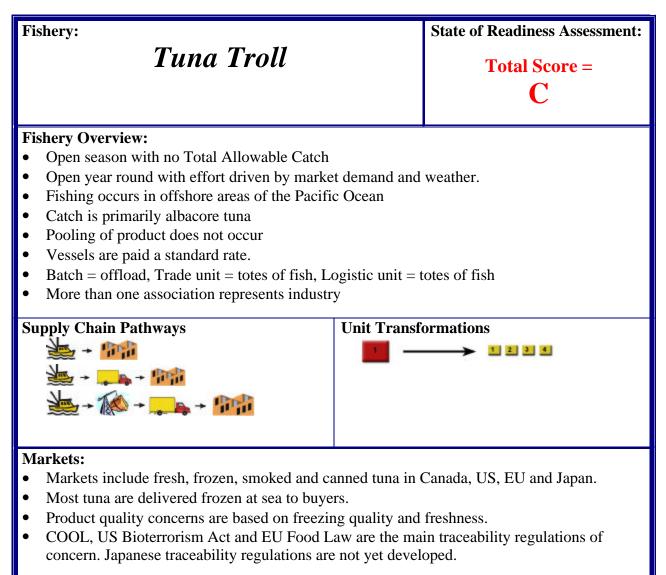
Data Availability from Fisher	ies Monitoring Pro	grams:		Score = 1	
Traceability data is currently co	0	0	rocesses		
Harvester	Transporter	10110 11115 1	Buyer		
Validation Record - MSP	Validation Record – M	ISP	Validation Record – M	SP	
Offload Tally – custom offloader	Offload Tally – MSP a		Offload Tally – custom		
	offloader		Bill of Lading – transp		
	Bill of Lading – transp	orter	Delivery Record – buy		
			Processing Records – b	ouyer	
			Sales Records - buyer		
What product or business data is missing?					
units in shipment, type of packa		ata access	contact persons (data	a responsible	
party) for the harvester, buyer a					
Is the data electronically acces					
No. Paper validation records are	e maintained by the l	harvester. A	A confidential electro	onic database	
is maintained by the MSP.					
Is the data verifiable?					
Yes through 100% dockside val	idation				
Product Identifiers:				Score = 3	
Unique trade and/or logistic uni					
Data Transfer and Informatio	n Mapping:			Score = 2	
Current data systems are hail an		validation	records		
accompanying deliveries to the					
accompanying deriveries to the	ouyer.				
Industry Leadership:				<b>Score</b> = 1.5	
One association represents indu	stry			Score - 1.5	
one association represents indu	Stry				
Processor Level Constraints:				<b>Score = 1.5</b>	
Minimal as pooled product is tra	aced through the pla	nt for qual	ity monitoring	Score – 1.5	
Willing as pooled product is the	aced unough the pla	ni ioi quai	ity monitoring		
				1 114	
Factors impeding ability to me	-		ling ability to meet	-	
• No harvest log exists. Harve			stry wide landings d	•	
is hailed from the grounds to			through 100% dock		
provides lack of verifiable h	arvest data •		the required information		
during pooling.		collecte	d on paper and store	d	
		electron	ically.		
	lity oriented				
• Single species fishery					
Opportunities:					
<b>Goal 1</b> - Traceability to a pool l	evel				
• •		ifiers			
<ul> <li>Identify containers with trade/logistic unit identifiers</li> <li>Improve documentation of pooling for gillnet product</li> </ul>					
1 1	0 0 1		through the ment-	abain for more	
• Integrate existing data system		ata transfel	inrough the supply	chain for more	
efficient and timely data cor	munication				



- Fresh brined spawn on kelp is delivered to buyers
- Product quality concerns are based on temperature, salinity, kelp quality, size, texture and colour of eggs.
- Japanese traceability regulations are not yet developed.

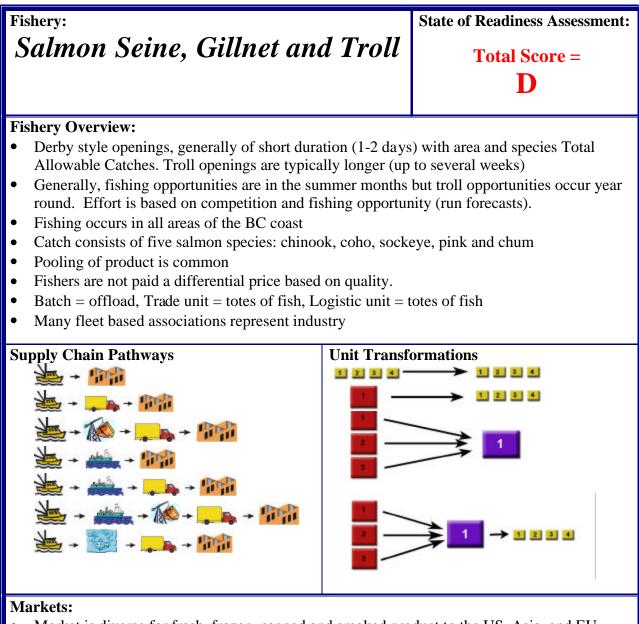
Data Availability from Fisher	ies Monitoring Programs:		Score = 1		
Traceability data is currently co	a processes	SCOTC = 1			
	Ŭ	<b>U</b> 1			
Harvester/Operator Harvest Log – operator/MSP	<b>Transporter</b> Validation Record – MSP	<b>Buyer</b> Validation Record – M	SD		
Validation Record - MSP	Bill of Lading – transporter	Bill of Lading – transp			
Quality checklist – MSP/buyer	bin of Lading transporter	Delivery Record – buye			
	Processing Records – buyer				
		Sales Records - buyer			
What product or business data is missing?					
transport firm, data access cont	act persons (data responsible	party) for the harvester	/operator,		
transporter and buyer.			-		
Is the data electronically acce	ssible to the supply chain?				
No. Paper validation records ar		r. A confidential electro	nic database		
is maintained by the MSP.	,				
Is the data verifiable?					
Yes, through 100% on grounds	and dockside validation				
res, unough roov on grounds	und doekside vundution				
Product Identifiers:			Score = 1		
	SCOLC = 1				
Tote numbers and shipment numbers are used.					
Data Transfer and Informati	n Monning.		<b>Score = 1.5</b>		
Data Transfer and Informatio		accompanying	SCOTE = 1.5		
Current data systems are paper	based with validation record	s accompanying			
deliveries to the buyer.					
Tradications I and combine			Carrie 1		
Industry Leadership:			Score = 1		
One association represents indu	istry				
Des se se se l'anne l'Anne intereste des			C		
Processor Level Constraints:	1. 1 1.		<b>Score</b> = <b>1.5</b>		
Pooling of product for trimming					
Factors impeding ability to	Factors aiding ability to m	•			
meet traceability:	• An industry wide landin		ce through		
• Alaskan product landed	100% dockside validation	on.			
and processed in BC	• Most of the required inf	ormation is collected or	n paper and		
	stored electronically.				
• Japanese market is very quality oriented					
<ul> <li>Operators are paid based on quality</li> </ul>					
<ul> <li>Tote labels with shipment number and tote number are</li> </ul>					
mandatory (some form of batch numbering and trade unit					
identifier system already exists)					
Oran cartana tina	identifier system affeady	v CAISIS)			
<b>Opportunities:</b>		-1	· · · 1 · · · 1 · ·		
<b>Goal 1</b> – Traceability to a container level that provides data electronically to the supply chain.					
<b>Goal 2</b> – Good candidate fisher	-	cicculonically to the sa	ppiy cham.		

- Use of unique and digitally recognized product identifiers
- Integrate existing data systems and streamline data transfer through the supply chain for more efficient and timely data communication



Data Availability Fro	Score = 2					
Traceability data is cu	rrently collected throug	gh the following processes.				
<b>Harvester</b> Harvest Log – skipper Offload Tally – custom offloader	<b>Custom Offloader</b> Harvest Log – skipper Offload Tally – custom offloader	Transporter Harvest Log – skipper Offload Tally – custom offloaderBuyer Harvest Log – skipper Offload Tally – custom offloaderBill of Lading – transporterBill of Lading – transport Delivery Record – buyer Processing Records – buy Salas Pasarda – buyer				
What product or business data is missing?Sales Records - buyerNumber of units in shipment, batch number, type of package, date and time of dispatch, place of dispatch, transport firm, data access contact persons (data responsible party) for the harve ster, buyer and transporterIs the data electronically accessible to the supply chain?No. Paper harvest records are maintained by the harvesterIs the data verifiable?						
No third party validati <b>Product Identifiers:</b> Unique trade and/or lo		Score = 3				
Data Transfer and Information Mapping: Current data systems are paper based with poor transfer of data to the buyer.Score = 3						
<b>Industry Leadership</b> The Canadian Highly		ndation represents industry	1	Score = 2		
<b>Processor Level Cons</b> Cold storage is comme associated inventory n	on where grading and p	pooling of product may occ	ur. The	Score = 2		
<ul> <li>Factors impeding ability to meet traceability:</li> <li>An industry wide data system for offloads does not currently exist</li> <li>Landings data is not verifiable (ie. Dockside Monitoring Program)</li> <li>Canadian harvesters land tuna in Canada and the US</li> <li>Factors aiding ability to meet traceability:</li> <li>Tuna are large, handled individually and frozen at sea</li> </ul>						
<ul> <li>Opportunities:</li> <li>Goal 1 - Traceability to an offload or container level.</li> <li>Develop an industry wide landings data system from which business information is accessible, transferable, and verifiable.</li> <li>Identify containers with unique trade unit identifiers.</li> </ul>						

• Foster cooperation among businesses and a unified approach in addressing industry business



- Market is diverse for fresh, frozen, canned and smoked product to the US, Asia, and EU. Domestic market is moderate for all product forms.
- Fresh iced and frozen at sea fish is delivered to buyers
- Product quality concerns are based on freshness, texture, colour and markings.
- COOL, US Bioterrorism Act and EU Food Law are the main traceability regulations of concern. Japanese traceability regulations are not yet developed.

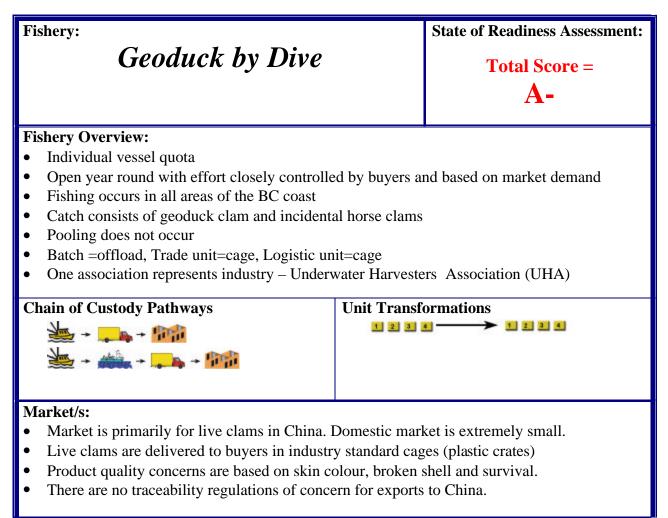
Data Availability from		<b>Score</b> = 2.5			
Traceability data is cu	rrently collected through	h the following process	ses.		
Harvester Harvest Log – skipper Offload Tally – custom offloader	vest Log – skipper Harvest Log – skipper Offload Tally – custom Offload Tally – custom				
number of units in shi	<b>Siness data is missing?</b> pment, batch number, ty n, data access contact pe				
transporter and buyer.	n, uata access contact po	ersons (data responsion	e party) for the	e nai vester,	
1	ally accessible to the s	upply chain?			
	ords are maintained by the				
Is the data verifiable					
	on or audits are conduct	ted for landings.			
<b>Product Identifiers:</b>		0		Score = 3	
Unique trade and/or lo					
	Data Transfer and Information Mapping:Score = 3Current data systems are paper based with poor transfer of data to the buyer.				
				Second 2 5	
Industry Leadership	: based associations exist	that have a lack of cor	nmon vision	<b>Score</b> = <b>2.5</b>	
for the fishery.	uased associations exist	that have a lack of col			
Processor Level Cons	straints:			Score = 3	
• Salmon are purcha	sed by a large number of	of buyers			
• Grading and re-gra	ading occurs at the buye	r.			
• Cold storage is con	nmon and the associated	d inventory manageme	nt is poor		
<ul> <li>Factors impeding abia</li> <li>An industry wide of currently exist. Had database and is not</li> <li>Landings data is not</li> <li>Landings data is not</li> <li>Product pooling is on trucks</li> <li>The salmon fishery buyer supply chair</li> <li>There is a lack of pharvester/buyer rel</li> </ul>	ty to meet regarded as traceability ng process abossing on				

#### **Opportunities:**

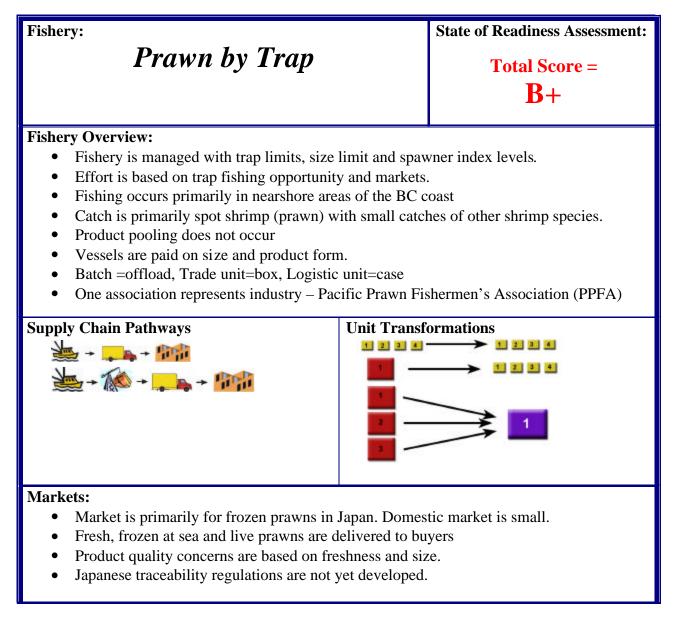
Goal 1 - Traceability at an offload or container level

Goal 2 – Restructure the fishery operations and industry representation to facilitate traceability

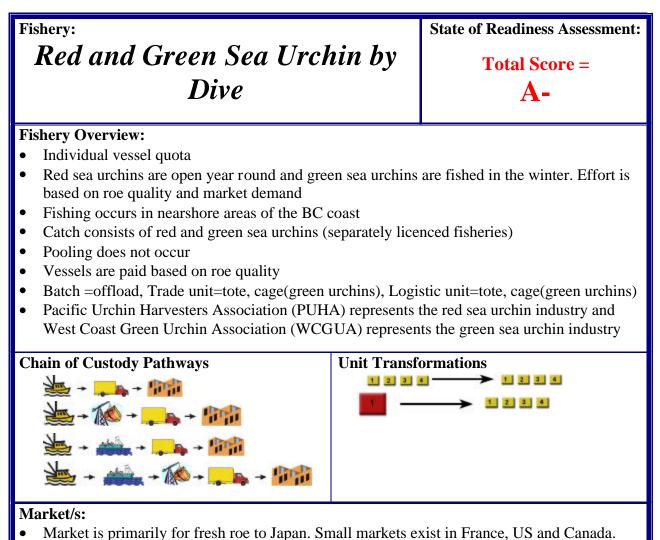
- Develop an industry wide landings data system from which traceability information is accessible, transferable, and verifiable.
- Develop protocols for batching product during transportation and storage at the buyer
- Identify batches and label products with trade unit identifiers
- Improve product quality by facilitating differential price payment based on quality
- Foster cooperation among businesses and a unified approach in addressing industry business and fisheries issues.
- Fish tags could be used that are coded with digitally readable information for partial piece by piece traceability or marketing purposes



Data Availability From Fishe	ries Monitoring Programs:		Score = 1	
Traceability data is currently co	processes.	~~~~ –		
Harvester Harvest/Validation Record – skipper and MSP	vesterTransporterBuyerst/Validation Record – skipperHarvest/Validation Record – skipper and MSPHarvest/Validation MSP		Record – skipper and	
	Bill of Lading – transporter	Bill of Lading – transpo Delivery Record – buye Sales Records - buyer		
What product or business date CFIA CSSP area designation, t	8	act persons (data resp	onsible party)	
for the harvester, buyer and tran	1			
Is the data electronically acce	11.0			
No. Paper validation records ar	e maintained by the harvester.	A confidential electro	onic database is	
maintained by the MSP.				
Is the data verifiable?				
Yes, through 100% dockside va	alidation		<b>G</b> •	
Product Identifiers:	· · · 1 .· · · · · 1		Score = 2	
Unique trade and/or logistic un				
<b>Data Transfer and Information Mapping:</b> Current data systems are paper based with validation records accompanying			Score = 2	
deliveries to the buyer.			0 1	
<b>Industry Leadership:</b> One well organized industry as	sociation represents industry		Score = 1	
<b>Processor Level Constraints:</b>			Score = 1	
<b>Processor Level Constraints:</b> Batching for quality occurs at t	he buyer		Score = 1	
	he buyer Factors aiding ability to mee	t traceability:	Score = 1	
Batching for quality occurs at t		-		
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to</li> <li>meet traceability:</li> <li>Current export practices</li> </ul>	Factors aiding ability to mee	-		
Batching for quality occurs at t Factors impeding ability to meet traceability:	<ul><li>Factors aiding ability to mee</li><li>An industry wide landings</li></ul>	data system is in pla mation is collected or	ce through	
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to meet traceability:</li> <li>Current export practices to mainland China do not</li> </ul>	<ul> <li>Factors aiding ability to mee</li> <li>An industry wide landings 100% dockside validation</li> <li>Most of the required information</li> </ul>	data system is in pla mation is collected or ). narket driven fishing	ce through 1 paper and	
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to meet traceability:</li> <li>Current export practices to mainland China do not support full chain</li> </ul>	<ul> <li>Factors aiding ability to mee</li> <li>An industry wide landings 100% dockside validation</li> <li>Most of the required infor stored electronically(MSP</li> <li>IQ fishery regime allows reg</li></ul>	data system is in pla mation is collected or ). narket driven fishing ng	ce through 1 paper and	
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to meet traceability:</li> <li>Current export practices to mainland China do not support full chain</li> </ul>	<ul> <li>Factors aiding ability to mee</li> <li>An industry wide landings 100% dockside validation</li> <li>Most of the required infor stored electronically(MSP</li> <li>IQ fishery regime allows r specialized product handli</li> </ul>	data system is in pla mation is collected or ). narket driven fishing ng shery	ce through 1 paper and	
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to meet traceability:</li> <li>Current export practices to mainland China do not support full chain</li> </ul>	<ul> <li>Factors aiding ability to mee</li> <li>An industry wide landings 100% dockside validation</li> <li>Most of the required infor stored electronically(MSP</li> <li>IQ fishery regime allows r specialized product handli</li> <li>Primarily single species fi</li> </ul>	data system is in pla mation is collected or ). narket driven fishing ng shery s are limited	ce through n paper and and time for	
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to meet traceability:</li> <li>Current export practices to mainland China do not support full chain</li> </ul>	<ul> <li>Factors aiding ability to mee</li> <li>An industry wide landings 100% dockside validation</li> <li>Most of the required infor stored electronically(MSP</li> <li>IQ fishery regime allows r specialized product handli</li> <li>Primarily single species fi</li> <li>Number of geoduck buyer</li> </ul>	data system is in pla mation is collected or ). narket driven fishing ng shery s are limited ccur from water to bu	ce through n paper and and time for yer	
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to meet traceability:</li> <li>Current export practices to mainland China do not support full chain</li> </ul>	<ul> <li>Factors aiding ability to mee</li> <li>An industry wide landings 100% dockside validation</li> <li>Most of the required infor stored electronically(MSP</li> <li>IQ fishery regime allows r specialized product handli</li> <li>Primarily single species fi</li> <li>Number of geoduck buyer</li> <li>No unit transformations of Trade/logistic units can be of standardized cages.</li> </ul>	data system is in pla mation is collected or ). narket driven fishing ng shery s are limited ccur from water to bu readily identified thr	ce through n paper and and time for yer ough the use	
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to meet traceability:</li> <li>Current export practices to mainland China do not support full chain</li> </ul>	<ul> <li>Factors aiding ability to mee</li> <li>An industry wide landings 100% dockside validation</li> <li>Most of the required infor stored electronically(MSP</li> <li>IQ fishery regime allows r specialized product handli</li> <li>Primarily single species fi</li> <li>Number of geoduck buyer</li> <li>No unit transformations of Trade/logistic units can be</li> </ul>	data system is in pla mation is collected or ). narket driven fishing ng shery s are limited ccur from water to bu readily identified thr	ce through n paper and and time for yer rough the use d	
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to meet traceability:</li> <li>Current export practices to mainland China do not support full chain</li> </ul>	<ul> <li>Factors aiding ability to mee</li> <li>An industry wide landings 100% dockside validation</li> <li>Most of the required infor stored electronically(MSP</li> <li>IQ fishery regime allows r specialized product handli</li> <li>Primarily single species fi</li> <li>Number of geoduck buyer</li> <li>No unit transformations of Trade/logistic units can be of standardized cages.</li> <li>Cage tags are required on the</li> </ul>	data system is in pla mation is collected or ). narket driven fishing ng shery s are limited ccur from water to bu readily identified thr	ce through n paper and and time for yer rough the use d	
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to meet traceability:         <ul> <li>Current export practices to mainland China do not support full chain traceability</li> </ul> </li> <li>Opportunities:         <ul> <li>Goal 1 – Traceability to a cage</li> </ul> </li> </ul>	<ul> <li>Factors aiding ability to mee</li> <li>An industry wide landings 100% dockside validation</li> <li>Most of the required inforstored electronically(MSP</li> <li>IQ fishery regime allows respecialized product handli</li> <li>Primarily single species fi</li> <li>Number of geoduck buyer</li> <li>No unit transformations of Trade/logistic units can be of standardized cages.</li> <li>Cage tags are required on Each geoduck is banded and</li> </ul>	data system is in pla mation is collected or ). narket driven fishing ng shery s are limited ccur from water to bu readily identified thr	ce through n paper and and time for yer rough the use d	
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to meet traceability:         <ul> <li>Current export practices to mainland China do not support full chain traceability</li> </ul> </li> <li>Opportunities:</li> </ul>	<ul> <li>Factors aiding ability to mee</li> <li>An industry wide landings 100% dockside validation</li> <li>Most of the required inforstored electronically(MSP</li> <li>IQ fishery regime allows respecialized product handli</li> <li>Primarily single species fi</li> <li>Number of geoduck buyer</li> <li>No unit transformations of Trade/logistic units can be of standardized cages.</li> <li>Cage tags are required on Each geoduck is banded and</li> </ul>	data system is in pla mation is collected or ). narket driven fishing ng shery s are limited ccur from water to bu readily identified thr	ce through n paper and and time for yer rough the use d	
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to meet traceability:         <ul> <li>Current export practices to mainland China do not support full chain traceability</li> </ul> </li> <li>Opportunities:         <ul> <li>Goal 1 – Traceability to a cage</li> </ul> </li> </ul>	<ul> <li>Factors aiding ability to mee</li> <li>An industry wide landings 100% dockside validation</li> <li>Most of the required infor stored electronically(MSP</li> <li>IQ fishery regime allows r specialized product handli</li> <li>Primarily single species fi</li> <li>Number of geoduck buyer</li> <li>No unit transformations of</li> <li>Trade/logistic units can be of standardized cages.</li> <li>Cage tags are required on Each geoduck is banded at</li> </ul>	data system is in pla mation is collected or ). narket driven fishing ng shery s are limited ccur from water to bu readily identified thr	ce through n paper and and time for yer rough the use d	
<ul> <li>Batching for quality occurs at t</li> <li>Factors impeding ability to meet traceability:         <ul> <li>Current export practices to mainland China do not support full chain traceability</li> </ul> </li> <li>Opportunities:         <ul> <li>Goal 1 – Traceability to a cage Goal 2 – Good candidate fisher</li> <li>Identify cages with trade ur</li> </ul> </li> </ul>	<ul> <li>Factors aiding ability to mee</li> <li>An industry wide landings 100% dockside validation</li> <li>Most of the required infor stored electronically(MSP</li> <li>IQ fishery regime allows r specialized product handli</li> <li>Primarily single species fi</li> <li>Number of geoduck buyer</li> <li>No unit transformations of Trade/logistic units can be of standardized cages.</li> <li>Cage tags are required on Each geoduck is banded and level</li> <li>ty for a pilot project and streamline data transfer</li> </ul>	data system is in pla mation is collected or ). narket driven fishing ng shery s are limited ccur from water to bu readily identified thr every cage transporte nd packed individuall	ce through n paper and and time for yer rough the use d	



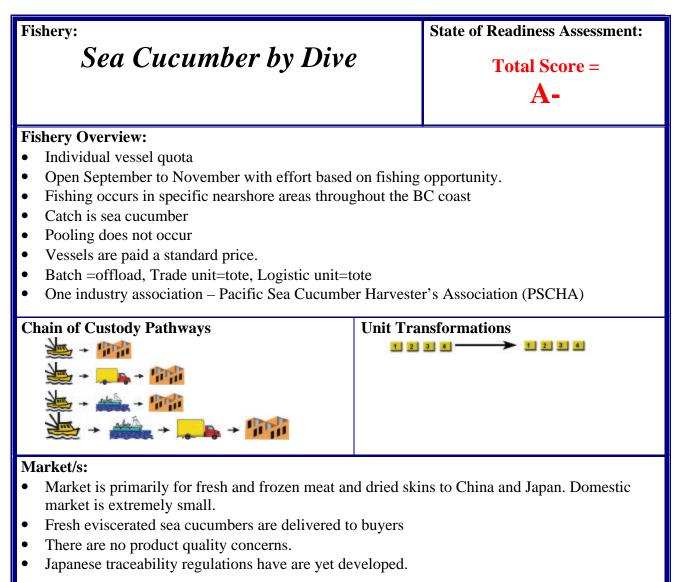
Data Availability from Fisheries Monitoring Programs				Score = 2
Traceability data is cur	rently collected through t	he following processes.	I.	
<b>Harvester</b> Harvest Log – skipper	Harvest Log – skipper Offload Tally – custom offloader	<b>Transporter</b> Harvest Log – skipper Offload Tally – custom offloader Bill of Lading – transporter	Offload Ta offloader Bill of Lad Delivery R Processing	og – skipper Ily – custom ling – transporter ecord – buyer Records – buyer ords - buyer
transport firm, data acc and buyer. Is the data electronica No. Paper harvest recor Is the data verifiable?	ness data is missing? ment, type of package, da ess contact persons (data <b>Ily accessible to the sup</b> ds are maintained by the on or audits are conducted	responsible party) for th <b>ply chain?</b> harvester	place of di	spatch,
<b>Product Identifiers:</b> Unique trade and/or log	gistic unit identifiers are n	ot used.		Score = 2
Data Transfer and Inf Current data systems an	<b>Cormation Mapping:</b> The paper based with poor t	ransfer of data to the buy	yer.	Score = 2
<b>Industry Leadership:</b> One association represe	ents industry			Score = 1.5
<b>Processor Level Cons</b> Minimal, most product product	t <b>raints:</b> delivered frozen and box	ed, pooling of live or fre	sh	Score = 1
	ity to meet traceability:	Factors aiding ability	v to meet 1	traceability:
<ul> <li>An industry wide data system for offloads does not currently exist</li> <li>Landings data is not verifiable(e.g. dockside monitoring program)</li> <li>Primarily single species fishery</li> <li>Most prawns are frozen in boxes at with a code identifying the date and vessel.</li> </ul>				ery oxes at sea
<ul><li>accessible, transfera</li><li>Identify containers readable labels.</li><li>Improved traceabilities</li></ul>	y wide landings data syste able, and verifiable. with unique trade unit ide ty for fresh product. among businesses and a v	entifiers. Replace box coo	des with di	igitally



- Live sea urchins are delivered to buyers
- Product quality concerns are based on roe colour, size and texture.
- Japanese traceability regulations are not yet developed.

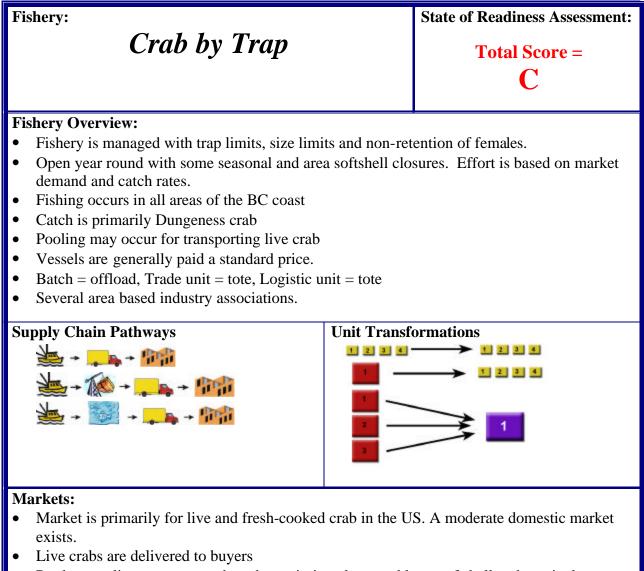
<b>Product and Busine</b>	ss Data Availability:			Score = 1
Traceability data is c	urrently collected thro	ough the following proc	esses.	
Harvester Harvest/Validation Record – skipper and MSP	<b>Custom Offloader</b> Validation/Harvest Log – skipper and MSP Offload Tally – custom offloader	<b>Transporter</b> Validation/Harvest Log – skipper and MSP Offload Tally – custom offloader Bill of Lading – transporter	and MSP Offload T Bill of La Delivery Processin	n/Harvest Log – skipper 'ally – custom offloader Iding – transporter Record – buyer g Records – buyer ords - buyer
transport firm, data a transporter. Is the data electroni	cally accessible to the records are maintained	(data responsible party	) for the h	arvester, buyer and
Is the data verifiable	e?			
Yes, through 100% d	ockside validation			
<b>Product Identifiers:</b>				<b>Score</b> = <b>2.5</b>
Unique trade and/or l	ogistic unit identifiers	are not used.		
	<b>information Mapping</b> are paper based with ries to the buyer.			Score = 2
Industry Leadership One association repre				Score = 1
Processor Level Cor	nstraints:			Score = 1
Factors impeding al meet traceability:	<ul> <li>An indu 100% d</li> <li>Most or stored d</li> <li>IQ fish speciali</li> <li>Single</li> <li>Number</li> <li>No unit</li> </ul>	<ul> <li>An industry wide landings data system is in place through 100% dockside validation</li> <li>Most of the required information is collected on paper and stored electronically(MSP).</li> <li>IQ fishery regime allows market driven fishing and time for specialized product handling</li> <li>Single species fishery</li> <li>Number of sea urchin buyers are limited</li> <li>No unit transformations occur from water to buyer</li> </ul>		
			every con	ntainer transported

• Integrate existing data systems and streamline data transfer through the supply chain for more



Data Availability From			8 8	_	Score = 1
•	•	U	h the following processes	S.	
		Offloader	Transporter	Buye	
	Validation/		Validation/Harvest	Validation/Harvest Record- skipper and MSP	
	Record – sk MSP	apper and	Record – skipper and MSP Offload Tally – custom		r and MSP d Tally – custom offloader
		lly – custom	offloader		Lading – transporter
	offloader		Bill of Lading –		ry Record – buyer
			transporter		sing Records – buyer
				Sales F	Records - buyer
What product or busing		0			
-	ess contac	et persons (da	ata responsible party) for	the har	vester, buyer and
transporter.					
Is the data electronica	•				
1		maintained b	by the harvester. A confid	lential e	lectronic database is
maintained by the MSP	•				
Is the data verifiable?					
Yes, through 100% doc	kside vali	dation			
Product Identifiers:					<b>Score</b> = 2.5
Unique trade and/or log	sistic unit	identifiers ar	e not used.		
Data Transfer and Inf					Score $= 2$
•	e paper ba	ased with val	lidation records accompar	nying	
deliveries to the buyer.					
Industry Leadership:					Score $= 1$
One association represe		try			
Processor Level Const	raints:				Score = 1
Factors impeding abil	ity to <b>H</b>	actors aidin	ng ability to meet tracea	bility:	
meet traceability:	•	An indust	ry wide landings data sys	tem is i	in place through
•			kside validation		1 0
	•	Most of th	ne required information is	collect	ted on paper and
			ctronically(MSP).		1 1
	•		regime allows market d	riven fis	shing and time for
			d product handling		
			ecies fishery		
		0 1	of sea cucumber buyers ar	e limite	ed
			ansformations occur from		
			tags are required on even		•
0	•	Container	lags are required on ever	y conte	uner transported
<b>Opportunities:</b>	a contai	or loval			
<b>Goal 1</b> – Traceability to $G$ and $d$ and $d$			rojaat		
<b>Goal 2</b> – Good candida					
• Identify containers				.1	1 1
<ul> <li>Integrate existing data</li> </ul>	ata system	is and stream	line data transfer through	the su	pply chain for more

• Integrate existing data systems and streamline data transfer through the supply chain for more

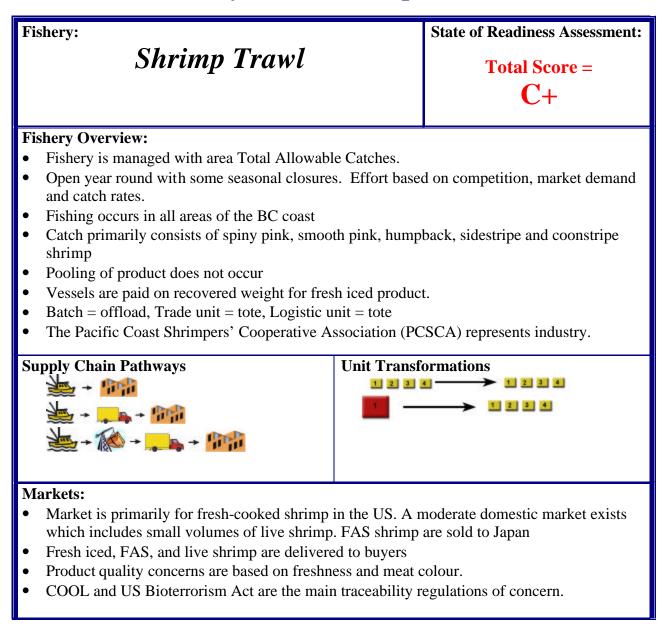


- Product quality concerns are based on missing claws and legs, softshell and survival.
- COOL and US Bioterrorism Act are the main traceability regulations of concern.

•	rom Fisheries Monitorin	8 8		<b>Score</b> = 2
Traceability data is	currently collected through	h the following processes.	1	
<b>Harvester</b> Harvest Log – skipper	<b>Custom Offloader</b> Harvest Log – skipper Offload Tally – custom offloader	<b>Transporter</b> Harvest Log – skipper Offload Tally – custom offloader Bill of Lading – transporter	Offload Ta offloader Bill of Lac Delivery F Processing	og – skipper ally – custom ling – transporter Record – buyer 3 Records – buyer ords - buyer
Batch #, type of pac		hipment, date and time of ersons (data responsible pa		
buyer and transporte	-	cisons (auta responsione pa	ity) for the	e nui vester,
•	ically accessible to the su	ipply chain?		
	cords are maintained by th			
Is the data verifiab				
No third party validation	ation or audits are conduct	ed.		
Product Identifiers	:			Score = 3
Unique trade and/or	logistic unit identifiers are	e not used.		
Data Transfer and	Information Mapping:			Score = 3
		or transfer of data to the bu	yer.	
	-	Several area based associ and leadership.	ations	Score = 2.5
Processor Level Co	netrainte.			Score = 2
		on and storage of live proc	duct.	5010 - 2
• An industry wid does not current	bility to meet traceabilit e data system for offloads ly exist not verifiable (ie. DMP)		•	•
Onnortunities.				
<b>1 1</b>	v to an offload or containe	er level.		
	y to an offload or containe e the fishery operations an		to facilitate	e traceability
Goal 1 - Traceabilit Goal 2 – Restructur	e the fishery operations an	d industry representation t		
<ul> <li>Goal 1 - Traceabilit</li> <li>Goal 2 - Restructur</li> <li>Develop an indu</li> </ul>	e the fishery operations an stry wide landings data sy			
<ul> <li>Goal 1 - Traceability</li> <li>Goal 2 - Restructure</li> <li>Develop an induaccessible, trans</li> </ul>	e the fishery operations an stry wide landings data sy ferable, and verifiable.	d industry representation t stem from which traceabil	ity inform	ation is
<ul> <li>Goal 1 - Traceabilit</li> <li>Goal 2 - Restructur</li> <li>Develop an indu accessible, trans</li> <li>Develop protoco</li> </ul>	e the fishery operations an stry wide landings data sy ferable, and verifiable.	d industry representation t stem from which traceabil tring transportation and sto	ity inform	ation is

• Foster cooperation among businesses and a unified approach in addressing industry business and fisheries issues.

# **Traceability Readiness Report Card**



Data Availability Fro	Score = 2					
Traceability data is currently collected through the following processes.						
Harvester Harvest Log – skipper	<b>Custom Offloader</b> Harvest Log – skipper Offload Tally – custom offloader	<b>Transporter</b> Harvest Log – skipper Offload Tally – custom offloader Bill of Lading – transporter	Buyer Harvest Log – skipper Offload Tally – custom offloader Bill of Lading – transporter Delivery Record – buyer Processing Records – buyer Sales Records - buyer			
What product or bus	iness data is missing?					
number of units in shipment, type of package, date and time of dispatch, place of dispatch, transport firm, data access contact persons (data responsible party) for the harvester, buyer and transporter. <b>Is the data electronically accessible to the supply chain?</b> No. Paper harvest records are maintained by the harvester. <b>Is the data verifiable?</b> Partially. Third party audits are conducted on less than 5% of the offloads.						
Product Identifiers:		1 1000 than 570 01 the 01110a		Score = 3		
Unique trade and/or lo	Score = 5					
Data Transfer and Ir	formation Mapping:			Score = 2		
Current data systems are paper based with poor transfer of data to the buyer.						
Industry Leadership: One association represents industry but industry members lack a common vision for the fishery.Score = 2						
<b>Processor Level Cons</b> Shrimp may be put int		Score = 2				
Shrimp may be put into cold storage with poor inventory practicesFactors impeding ability to meetFactors aiding ability to meet						
<ul> <li>traceability:</li> <li>Landings data is no Dockside Monitori</li> <li>Less than 50% of I due to a lack of pro-</li> <li>Up to seven specie</li> </ul>	ot verifiable (ie. ing Program) icence holders fish ofitable markets	<ul> <li>A hail based industry wide data system for offloads currently exists</li> <li>Price differential is paid based on quality and product form.</li> </ul>				
<ul> <li>Opportunities:</li> <li>Goal 1 - Traceability to an offload or container level.</li> <li>Develop an industry wide landings data system from which business information is accessible, transferable, and verifiable.</li> <li>Identify containers with unique trade unit identifiers.</li> <li>Improve species documentation including use of scientific names</li> </ul>						

# **Traceability Readiness Report Card**

State of Readiness Assessment: **Industry**: Finfish Aquaculture Total Score = **Industry Overview:** Five salmon aquaculture companies comprise over 80% of BC farmed salmon production. One of these companies is Canadian owned, while the others are large European multinationals. All five companies farm salmon in other parts of the world such as Norway, Chile, UK, New Brunswick, and the US (Maine). Most product is sold on the commodity market. To achieve a competitive advantage, some • companies are beginning to focus on product differentiation mechanisms e.g. 3<sup>rd</sup> party audited quality management programs, organic certification, higher value species. Production is primarily Atlantic salmon. Other species include chinook, coho, steelhead and sturgeon. Most BC finfish aquaculture businesses exhibit a high level of vertical integration; their involvement in many stages of the aquaculture supply chain allows them to implement effective traceability systems covering the entire upstream chain – from breeder to processor. Depending upon the specific stage in the supply chain, the identification of products within the finfish aquaculture supply chain is based upon batch numbers, tray numbers, tank numbers, pen numbers and lot numbers. These designations are applied in a manner that is readily equated to the EAN trade unit/logistic unit system. Pooling of product at both the hatchery and farm is common. The linkages between input units and pooled units is well maintained. Industry association – BC Salmon Farmers Association (BCSFA) & Canadian Aquaculture Industry Alliance (CAIA) **Chain of Custody Pathways Unit Transformations** Breeder  $\rightarrow$  Truck  $\rightarrow$  Hatchery  $\rightarrow$  Truck  $\rightarrow$  Farm  $\rightarrow$  Boat  $\rightarrow$  Processor Units may undergo multiple pooling and subdivisions between breeder and processor 1 2 3 4 Market(s): Primary market is US. The majority of product is sold in fresh whole form - although processing of farmed salmon into fillets and portions is increasing.

• COOL and US Bioterrorism Act are the main traceability regulations of concern.

# **Product and Business Data Availability:** Score = 1The BC finfish aquaculture industry records its traceability data elements in computer-based data recording systems. In some cases, paper-based records are also maintained. Examples of the computer-based traceability systems used in finfish aquaculture include NuTrace, FarmControl (now known as WiseFarming) and Superior Control. The underlying concept for some systems e.g. NuTrace - is that of a data warehouse: data from each stage of the value chain is submitted on a continuous basis to a central server. The NuTrace software is designed to identify, link and cross link data to create a chain of knowledge from feeding and breeding to delivered product. What product or business data is missing? None. Finfish aquaculture companies collect a comprehensive set of product identity, business unit identity, product description, production history and transportation-related information Is the data electronically accessible to the supply chain? Yes. Most companies maintain computer information systems which contain traceability information. The implementation of a single traceability system by all units of a vertically integrated business provides managers with easy access to unit-specific information. Is the data verifiable? One company is certified by the ISO 9001 Quality Management Program. As part of this program, a third party auditor will verify its traceability system. Due to the competitive nature of the finfish aquaculture industry, it is likely that other BC companies will undertake similar certification in the future. **Product Identifiers:** Score = 1Unique trade and/or logistic unit identifiers are used. **Data Transfer and Information Mapping:** Score = 1Vertical integration and computer-based traceability systems facilitate the effective transfer of information **Industry Leadership** Score = 1.5Primarily one umbrella organization represents industry but other aquaculture groups exist **Processor Level Constraints** Score = 1

Product is occasionally stored at cold storage warehouses with poor inventory management practices

Factors impeding ability to meet	Factors aiding ability to meet traceability:		
traceability:	• Vertical integration of upstream supply		
	chain		
	• Computer based traceability systems		
	Good product unit identification		
	• Good linkages between inputs and outputs		
	Comprehensive data collection		
	• Good appreciation of benefits of		
	traceability		
<b>Opportunities:</b>			

- Maintain verifiable traceability information through third party audits.
- Exchange traceability information with other supply chain partners using a globally recognized standard such as the EAN.UCC system.

# **Traceability Readiness Report Card**

# State of Readiness Assessment: **Industry:** Shellfish Aquaculture Total Score = Α-**Industry Overview:** The BC shellfish aquaculture industry is made up primarily of independent growers. Vertical integration within the industry is limited. Production is primarily oysters and clams. Smaller quantities of mussels and scallops are commercially farmed. Species being considered - or under early development – for culture in BC include: geoducks, abalone, sea cucumber, sea urchins and cockles. Most product is sold on the commodity market. There is a limited amount of product differentiation and value adding. Extensive pooling of product may occur at the hatchery, nursery and farm as a result of grading/sorting activities. The amount of product pooling associated with grading/sorting makes the mapping of identity relationships extremely difficult. The farm-to-processor link has a level of traceability associated with compliance with CSSP, QMP and Vp regulations. Industry association - BC Shellfish Growers Association (BCSGA); Canadian Aquaculture Industry Alliance (CAIA) **Unit Transformations** Chain of Custody Pathways Hatchery $\rightarrow$ Truck $\rightarrow$ Nursery $\rightarrow$ Truck $\rightarrow$ Farm $\rightarrow$ Truck $\rightarrow$ Processor Units may undergo multiple pooling and subdivisions between hatchery and processor Hatchery $\rightarrow$ Truck $\rightarrow$ Nursery $\rightarrow$ Boat $\rightarrow$ Farm $\rightarrow$ Truck $\rightarrow$ Processor 1 2 3 4 Market(s): Market is primarily for fresh exports to the US Pacific Northwest. Smaller amounts of frozen

- half shell oysters are exported to Asia.
- COOL and US Bioterrorism Act are the main traceability regulations of concern.

CSSP=Canadian Shellfish Sanitation Program

QMP=Quality Management Program

Vp=Vibrio parahaemolyticus

Product and Busine	Score = 1					
Traceability requirements are currently available through the following systems.         Hatchery Invoices       Nursery Invoices       Transporter Bill of Lading       Farm Invoices         Shipping documents Sales Records         What product or business data is missing?       Vp Program Bill of Lading CSSP tag         What product or business data is missing?         place of dispatch, CSSP area designation, disease records/history.         Is the data electronically accessible to the supply chain partners. The accessibility of information upstream from the farm-processor link may be much more difficult to efficiently access.         Is the data verifiable?         Growing water classification and PSP status are verifiable through CFIA. There is no 3 <sup>rd</sup> party						
verification of other data elements.  Product Identifiers: Unique trade and/or logistic unit identifiers are not used.						
<b>Data Transfer and Information Mapping:</b> Current data systems are paper based with data transferred to the buyer through harvest tags as required by CSSP, QMP and Vp Programs. The level of data transfer that exists upstream form the farm is limited to paper records (invoices, bills of lading etc.) passed from one business to the next.						
<b>Industry Leadership:</b> Primarily one umbrella organization represents industry but other aquaculture groups exist.						
Processor Level Constraints						
<ul> <li>Factors impeding ability to meet traceability:</li> <li>Electronic information systems in which traceability information could be stored are not common among shellfish growers.</li> <li>Hatchery to farm record keeping practices are poor.</li> <li>Factors aiding ability to meet traceability:</li> <li>CAIA recognizes the necessity to achieve a 'Tracefish' level of traceability is one of the pillars of its Brand Canada marketing strategy.</li> <li>Most of the required traceability information is collected through CSSP, and QMP programs.</li> </ul>				ty to achieve ility to ensure s one of the narketing lity		

## **Opportunities:**

Goal 1 - Traceability to a container (sack, bag) level.

- Identify batches and label products with trade and logistic unit identifiers
- The upstream supply chain may not currently be in compliance with the record keeping and labeling requirements of the US COOL. Given the importance of the US market, an initiative should be undertaken to ensure compliance through improved traceability and labeling.
- To comply with the requirements of EC regulation 2003/804, the BC shellfish industry will need to implement a surveillance and recording system for documenting/verifying the incidence of mortality and disease on farms.
- Given the significant level of product sorting and pooling, protocols for mapping the relationships between input units and pooled units should be developed.
- Traceability would be beneficial as a production/marketing tool.

#### 5.2 CONTRASTING AQUACULTURE AND WILD FISHERIES

Salmon aquaculture is an acknowledged leader in the implementation of product traceability in the seafood sector (Section 5.1 above). Why is this so? What can be learned from salmon aquaculture traceability practices which may be applied to the wild harvest sector? One important factor is that the finfish aquaculture industry has significant operational advantages over most wild fisheries; harvesting and processing is done on a well defined batch basis (net-pen batches of uniform sized, single species with a well documented husbandry data set). However there are also two important supply chain issues which have permitted the aquaculture sector meet traceability requirements more readily than the wild harvest sector.

# A. The aquaculture supply chain is highly vertically integrated; the wild harvest supply chain is far less integrated.

Most BC finfish aquaculture businesses are global in scope and highly vertically integrated, with close business relationships along the entire supply chain from hatchery to retail. This enables a single company to track product through the supply chain by using integrated information technology (e.g. bar codes and proprietary traceability software). In contrast the wild harvest fisheries is far less integrated. Most harvesters are single business entities and may sell product to several processors. Most processing companies are small (on a global scale) and distribute to a complex network of wholesalers and distributors. In some cases the supply chain is intentionally de-linked as processors or distributors do not want their clients to obtain information about the source of product, for fear of being cut from the supply chain.

# B. Aquaculture information systems are primarily market and business management driven; wild harvest information systems are primarily regulatory driven

While both the wild harvest and aquaculture sectors need to provide product information to regulators for management purposes, this is a far more important driver in the wild harvest sector. For wild fisheries this has led to an ever evolving and increasingly complex data collection programs (Section 4.3.1) initiated by regulatory agencies (primarily DFO). The information data set is multi-faceted and only poorly linked to the supply chain (Figure 5.1, upper section). In addition these data sets may not be readily accessible, both because of confidentiality issues and the fact that they are held by the regulatory agencies rather that members of the supply chain (see Section 5.3 below). In contrast the finfish aquaculture sector has used these information systems both to meet market information demands and as a production/management tool to develop more effective husbandry, processing and distribution practices (Section 4.4.3). To achieve these goals the product information systems must be closely linked to the supply chain (Figure 5.1, lower section).

While it is evident that the operational practices of finfish aquaculture provide a distinct advantage for traceability over wild harvest fisheries, there are opportunities for wild fisheries to move toward better supply chain integration to address the fundamental shortfalls for implementing traceability in the wild harvest sector, namely use of product identifiers and effective data transfer and mapping. The tools and integrated data management systems used within the finfish aquaculture industry can serve as a model for adaptation to wild fisheries. In other words wild fisheries need to move from the data mapping model outlined in the upper part of Figure 5.1 to the model shown in lower portion of the same figure. Moving this way in a nonvertically integrated supply chain will require strong industry leadership at both the harvester and processor levels. Those fisheries with effective industry associations will be much better positioned to meet this challenge. In addition the wild harvest sector must re-examine the rationale for a de-linked supply chain model by asking "Are there still business reasons for one level in the supply chain to shield downstream links from upstream links?" This does not mean that the industry needs to fully integrate or move to a larger corporate model; rather better access to traceability information for both businesses and consumers may ultimately be more attractive from both a marketing and financial perspective (see Sections 3.0 and 5.4).

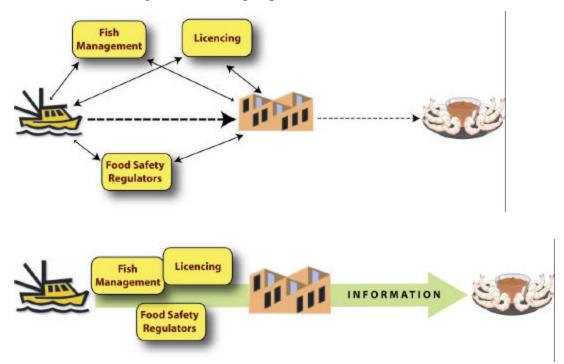


Figure 5.1.Upper Figure - Regulation driven information pathwayLower Figure – Supply chain driven information pathway

# 5.3 CONSTRAINTS AND OPPORTUNITIES

# 5.3.1 Fisheries with Dockside Monitoring

Since 1989 seven British Columbia fisheries (Table 5.2) have adopted a individual quota (IQ) management system, whereby each licensed vessel is assigned a portion of a coastal wide or area quota. All these fisheries have dockside monitoring programs, with verification of landings by an independent, third party monitor. Some non-IQ fisheries, such as roe herring and rockfish hook and line, also use third party landings monitoring as a management tool. These fisheries are well positioned to meet traceability requirements in that:

- 1. All harvest data is vessel/fishing event (a fishing trip) based, meeting almost all product description and business information requirements.
- 2. The data is verifiable and is collected directly at offload and entered into data systems in a timely manner.
- 3. These data systems can serve as sources for supply chain information flow (Figure 5.1).

4. IQ fisheries generally have cohesive and effective industry associations facilitating leadership and coordination of traceability initiatives within their sector.

In British Columbia dockside monitoring programs have matured over the past decade to a state where technological innovation can be readily accommodated. For example electronic data entry from dockside, likely over a web portal, will enable more timely and cost effective data entry into systems such as DFO's Fisheries Operations System (FOS). With the development of appropriate data confidentiality protocols, elements of this data set could also be logged directly into supply chain data systems, eliminating redundant data acquisition and entry. It is important to note that, although dockside monitoring programs are a requirement for IQ fisheries management, these programs can also be initiated in non-IQ fisheries for any purpose requiring third party landings verification. By example, there may be both business and fisheries management reasons for dockside monitoring in the wild salmon fisheries, without necessarily moving to individual quotas.

At Sea observer programs and, more recently, electronic monitoring programs are focused on catch monitoring and fisheries compliance monitoring, and are of limited value for traceability. At sea observers or electronic monitoring could possibly provide validation/information services for segregation of catch at sea (by species, date of harvest, by geographic area) but only when warranted by specific circumstances such as a harvest of MSC certified stocks, when other stocks of the same species could be taken in different areas.

# A. Key Constraints

## Lack of product identifiers

As noted in Table 5.2 the major constraint to traceability "readiness" for monitored fisheries is the lack of product identifiers. Currently the spawn-on-kelp fishery is the only monitored fishery using unique product identifiers at the logistic unit level. However many monitored fisheries could incorporate a unique product identifier at the logistic unit level with little change in operational practices. For example, currently each tote of landed halibut is labelled and initialled by the dockside monitor, certifying that the contents of the tote have been verified by a third party monitor. A unique number or bar code can easily be incorporated into the labelling process as a product identifier.

## Lack of transport data

As noted in Section 4.3.3 transport data (name of transporter, location, time of receipt and delivery, truck identification) are poorly documented within existing fisheries monitoring programs, but are generally available in the processing plants with bill of ladling and delivery records. Transport information needs to be integrated into the supply chain data system to meet traceability standards.

#### Data confidentially and accessibility

Dockside monitoring programs were developed to manage fishing quota allocation and, historically, the data have been the property of the Department of Fisheries and Oceans with confidentiality protected under the Privacy Act (see Section 4.3.3). Accessibility is an issue for use of these data sets for traceability purposes, particularly any data related to an individual or business entity. In addition the perceived need for data confidentiality generates redundant

landings data acquisition and management effort. For many fisheries both dockside monitoring records and offload tally sheets are generated for each landing. These data are entered separately into DFO data sets and plant data logs.

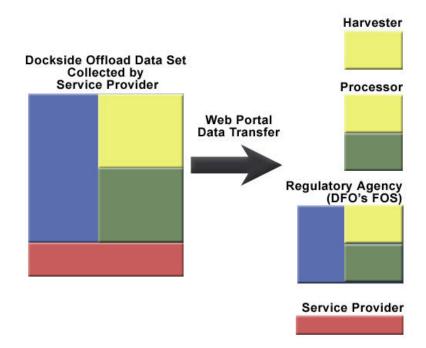
Over the past decade the fishing industry has increasingly paid for the cost of dockside monitoring programs such that, today, in all seven IQ fisheries as well as ZN rockfish and roe herring, industry now pays 100% of the dockside monitoring program costs. Payment should impart some degree of data ownership and industry needs to become more involved in discussions with DFO as to how to access and use fisheries monitoring data in ways which serve business needs (including traceability). This will become an increasingly important issue given DFO's current initiative to revise and centralize the Fisheries Operations System (see Key Opportunities below).

# **B.** Key Opportunities

Key opportunities for fisheries with dockside monitoring programs include:

# Initiate discussions with DFO on the use of fisheries monitoring data for traceability purposes

DFO is currently revising and upgrading their internal centralized database, the Fisheries Operation System (FOS), which houses dockside and at sea monitoring data. One possible outcome of this process could be that harvest data will become increasingly difficult to access if monitoring service providers role in data management (as opposed to data acquisition and data transfer) is reduced. Alternatively, the FOS revision provides an opportunity to incorporate new technologies and efficiencies into monitoring data acquisition and information sharing. A conceptual model for more effective data sharing of dockside monitoring data is provided in Figure 5.2. In this model a single offload data set can be transferred, within appropriate confidentiality criteria, to a variety of potential users directly from dockside using web portals. It is important that industry inform and lead discussions with regulatory agencies (particularly DFO) as to the need to "add value" to the monitoring data set by ensuring that it is available for other regulatory and business purposes, including traceability.



# Figure 5.2. Conceptual model for effective transfer of dockside monitoring data

#### Identify redundant data and streamline data acquisition and entry.

When interviewed many processors remarked about the time and cost of entering and submitting the same data to a growing number of regulatory and business information data sets. Although streamlining these information systems and reducing redundant data entry is a long term endeavour, traceability requirements and modern information technology provides an opportunity to identify and reduce, rather than add to, the effort and cost of redundant data systems.

## Work with processors to identify appropriate logistic and trade units for product identification

As noted above, lack of product identifiers is a major gap for all wild fisheries, except spawn-onkelp. For each fishery it will be important to identify logistic units (e.g. totes and pallets) as well as trade units (e.g. boxes) suitable for product identification. It is important that the units selected are suitable for offload, transport and processing operations.

# Encourage and enable dockside monitoring service providers to improve information technology

Currently most dockside monitoring data is collected on paper forms at the dock, forwarded to the service providers for QA/QC processes and entered into a database which is forwarded to DFO. To enable efficient and effective supply chain information flow the landings data could be electronically entered at dockside, subject to QA/QC processes electronically and forwarded to both regulators and the supply chain (buyer) over the Internet. Monitoring service providers should be encouraged to adopt these technological improvements and industry should work with regulators to reduce or remove barriers to this approach.

# Develop an operational pilot for one or two monitored fisheries

This group of fisheries is best positioned to implement a full traceability program. An operational pilot program for these fisheries should include one or two processing plants and implementation of one-up, one-down traceability at least from harvester to processor shipping gate level. The objective of the operational pilots should be to demonstrate a traceability system which can be implemented on a sector wide basis if desired. Likely candidate fisheries include halibut, sablefish, geoduck and sea urchins. The finfish aquaculture industry may provide suitable data models for these pilots (Section 5.2).

# 5.3.2 Fisheries without Dockside Monitoring

Fisheries without dockside monitoring programs, with several notable exceptions, have lower "state of readiness" ratings than fisheries with dockside monitoring programs (Section 5.1). The primary issue is that most of these fisheries do not have verifiable product and business information on a vessel/fishing event basis and there is no data system in place to manage the information. Certain fisheries (see specific readiness report cards) will have to make changes to operational practices (how fish are landed, transported, processed and stored) in order to reach a level of readiness where the basic structure of a traceability program (e.g. appropriate product identifiers, data management systems) can begin to be planned for.

# A. Constraints

At the water to buyer level, major challenges exist with:

- 1. Lack of verifiable and timely landing records,
- 2. Documentation of product pooling by transporters (salmon packers, live crab and rockfish, gill net herring),
- 3. Lack of a data management system,
- 4. The complete lack of unique product identifiers.

Current product grading practices in processing plants, particularly for salmon, is a major constraint and cold storage inventory practices are an issue for both monitoring and non-monitored fisheries (Section 4.3.4).

# **B.** Opportunities

In contrast to monitored fisheries, where opportunities exist to build and test pilot traceability models, the focus for non-monitored fisheries needs to be building a structure to support traceability initiatives, including making changes to operational practices in order to bring these fisheries to a state of readiness where pilot programs can be considered. These initiatives include:

## Harvest Level -

- 1. Building verifiable, third party landings monitoring programs,
- 2. Segregation of catch at packer and transporter level,
- 3. Building a delivery system which can support use of product ID codes,
- 4. Building a coordinated industry response to traceability challenges and opportunities (improved industry leadership).

#### Primary Processor Level

- 1. Better product segregation at processing (grading salmon),
- 2. Product labelling and cold storage inventory management.

The readiness report cards provide detail on how these initiatives relate to specific fisheries.

It is unlikely that a sector-wide traceability pilot could be undertaken in any of these fisheries until the changes to operational practices outlined above (or in the readiness report cards) have been addressed. However there is value in conducting smaller scale pilots at both the harvest level (e.g. a component of the salmon troll fishery) or with a specific processor in order to better understand and then demonstrate the degree of change necessary to meet traceability standards.

## THE CRISIS IN SALMON CATCH ACCOUNTING

Catch and landings monitoring is a cornerstone of sustainable fisheries in today's environmentally conscious world<sup>1</sup>. It is generally acknowledged that catch accounting in the recreational and First Nations salmon fisheries is deficient and that commercial catch accounting (primarily from fisheries hails) is not verifiable<sup>2</sup>. As stated by Pearse McRae "This need for accurate catch accounting converges with the growing pressure on producers of meat, fish and other foods to be able to trace production back to the producer".

In 1992, 1994 and 2004 a large number of sockeye salmon returning to the Fraser River were unaccounted for somewhere between the Mission counting fence and upriver spawning grounds. A series of reviews and enquiries<sup>3</sup> have repeatedly failed to verify or quantify potential causes, which include inaccurate upstream and spawning grounds counting, warm river water conditions, and/or illegal or unreported harvesting. Clearly improved catch accounting by all harvest sectors coupled with a supply chain traceability would resolve the question as to whether significant quantities of unreported sockeye were entering the seafood supply chain.

Accurate and verifiable catch accounting is a pre-requisite for full chain traceability and significant improvements to salmon catch monitoring, through dock monitoring programs or other means, will be required in order to meet the enforcement and sustainability benefits conveyed by traceability (see Section 3.9 and Appendix B).

<sup>2</sup> McRae and Pearse 2004. Treaties and Transition, Towards a sustainable fishery on Canada's west coast.

<sup>&</sup>lt;sup>1</sup> GSGislason and Associates 2004. British Columbia seafood sector and tidal recreational fishing; A strengths, weaknesses, opportunities and treats assessment.

<sup>&</sup>lt;sup>3</sup> Here we go again...or the 2004 Fraser River salmon fishery. Report of the Standing Committee on Fisheries and Oceans. March 2005.

### 5.4 BEYOND THE REGULATORY FRAMEWORK

Section 3.0 provides a business case for traceability that extends beyond the regulatory framework and includes supply chain management, improved product quality and business information, supporting audit and enforcement efforts (also see Appendix B), and verifying labelling claims. In essence traceability is about society's demand for product information, a demand which, particularly in the food industry, is growing.

It should be recognized that, at the water to buyer level, traceability is important component for supporting sustainable harvest and aquaculture practices, providing assurance for such claims as:

- legally harvested product (both licensed harvester and legal area)
- product from a verified, sustainable quota
- fish feed from sustainably harvested fisheries
- Product harvested with bycatch friendly fishing gear
- Eco-certified product (e.g. MSC)

Increasingly the "burden of proof" for these assurances is shifting to industry and traceability provides a vital information tool to address these assurances (see inset box, The Crisis in Salmon Catch Accounting).

Accommodating society's growing demand for product information conveys a market advantage and there is growing realisation that fisheries monitoring information can be used to address these holistic information requirements. To achieve this, a new integrated data management model emerges that is responsive to meeting societal demands for seafood that is caught sustainably, is safe and healthy to eat and is of a high quality (Figure 5.3). It is important to recognise that society including consumers, not regulators or fisheries managers, drive the information requirements in this kind of model. Inevitably society's demand for information will evolve, most likely increasing information demands. Traceability will remain a moving target, rather than an information endpoint, and players in the seafood industry who are willing and able to accommodate changing information demands will continue to be advantaged in the seafood marketplace.

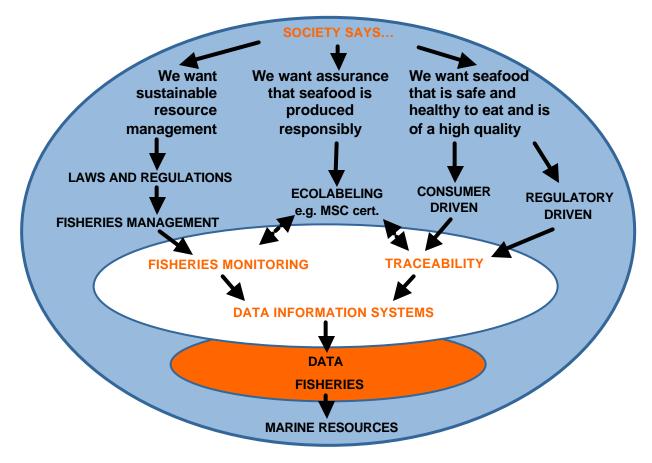


Figure 5.3. A market driven model for fisheries information systems.