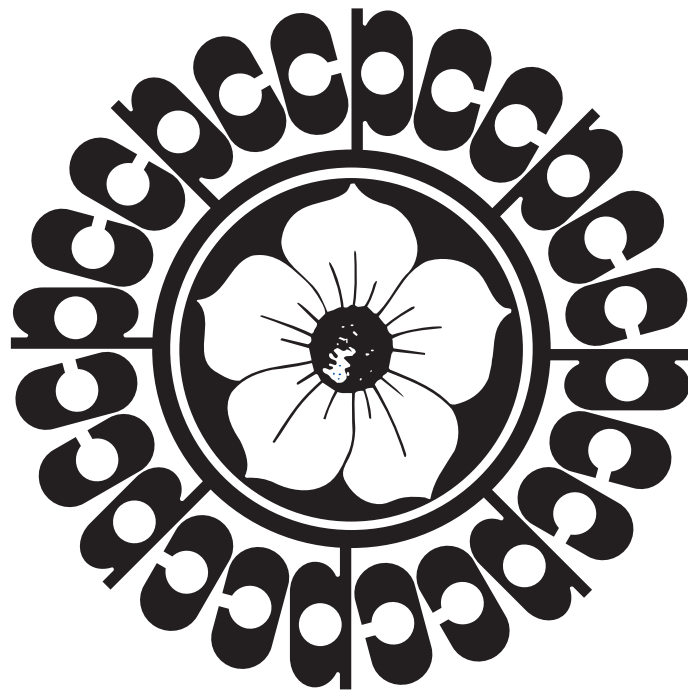


PROVINCIAL CAPITAL COMMISSION



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Honourable George Abbott
Minister of Community, Aboriginal, and Women's Services
Parliament Buildings
Victoria British Columbia
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Dear Minister:

On behalf of the Provincial Capital Commission, I have the honour to submit the Annual Report of the Commission for the year ending March 31, 2002.

Respectfully submitted,

Pamela Charlesworth
Chair.

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MESSAGE FROM THE CHAIR

I am pleased to have this opportunity to report on another year of accomplishment for the Provincial Capital Commission.

This year we were able to move forward on the redevelopment of the Belleville Ferry terminal as the rezoning of the site was approved and Commission received title to 3 adjacent parcels that were divested by Transport Canada, thus allowing the site to be consolidated. These are two very important steps in the eventual enhancement of this prominent location on the Inner Harbour.

We also finalized the design of an exterior elevator and emergency fire exit structure to be located adjacent to the CP Terminal building to provide proper access to the two top floors of this significant building.

Our Millennium project was completed during the year, despite the lack of natural water to nurture the new grass. As a result we now are able to experience the green open link that has been planned between St. Ann's and Beacon Hill Park over these many years. In addition, a dramatic new view of St. Ann's Academy is now available from Southgate Street.

The City of Victoria, Tourism Victoria and the Protocol & Events Branch of the Provincial Government joined us in hosting the annual Canadian Capital Cities Organization Conference and Workshop. It was a highly successful event with representatives from every provincial and territorial capital in attendance.

The Greenways partnership projects continue to flourish and gain public interest. Commission has now assisted more than 50 such projects in recent years.

Once again I wish to extend my sincere gratitude to all who assisted the Commission in the pursuit of our mandate during the past year and especially members of the Commission, members of our advisory committees and our small but competent and dedicated staff.

Through our joint efforts with our many partners we continue to work toward preserving and enhancing the special and unique qualities of Victoria in order that all citizens of British Columbia have reason to exhibit pride in their Capital.

Pamela Charlesworth
Chair

HISTORY

The Provincial Capital Commission, since its inception in 1956, has been responsible for a designated area known as the Capital Improvement District. In addition to the City of Victoria and the Municipalities of Esquimalt, Oak Bay, and Saanich, the designated area now includes the whole of the Saanich peninsula and the Western Communities. The Commission's mandate today, just as it was during the years it operated under its original name The Capital Improvement District Commission is to protect and enhance those amenity values of Greater Victoria and its approaches, which are appropriate for the Capital City of the Province of British Columbia.

The Provincial Capital Commission, as the name suggests, is the British Columbia counterpart of the National Capital Commission in Ottawa. Whereas the NCC has comprehensive powers, the PCC in pursuit of its goals, and with approving authority only in the case of proposed developments on Provincial Crown Land, relies heavily upon its example, good offices, and the cooperation of all the member municipalities, the Capital Regional District and all levels of senior government.

The Commission, in accordance with the Capital Commission Act, has a fourteen member board.

Four are appointed by the core municipalities and eight appointed by the Province, all chosen for the experience and expertise they can bring to bear in furthering the enhancement needs of the Capital Improvement District. The positions of Chair and Vice-Chair are two of the Order in Council appointments made by the Province.

Traditionally the Commission has funded, wholly or in part, construction and development work for enhancement projects initiated by member municipalities in the designated area. This is still a major area of Commission activity, and has been augmented in recent years by extensive improvements initiated by the Commission itself. A small resource group was established in 1977 by the Minister Responsible to attend to such Commission initiatives and to assist the Commission in the day to day management of a portfolio of "special interest" properties entrusted to it by the Province. Since completion in 1957 of its very first project, which consisted of improvements to part of the Dallas Road waterfront, the Commission, in cooperation with the municipalities of the Capital Improvement District, has spent or committed approximately \$19 million for such enhancement projects.

Again in recent years the "special interest" properties have become a very important part of



Capital Improvement District Commission

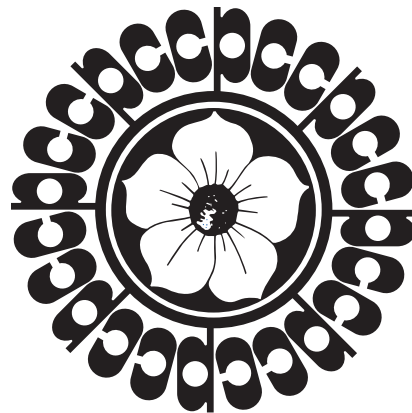
The original Capital Improvement District Commission wordmark c. 1957.

the Commission's responsibilities. The Commission was the agency through which the Province chose to achieve the rehabilitation of the derelict Crystal Garden facility. It was also the Commission that the Province looked to in seeking appropriate stewardship of the former St. Ann's Academy campus. "Special interest" projects traditionally have been accomplished through specially warranted provincial funding over and above the Commission's annual appropriation.

Commission was the agency through which the Province chose to achieve the rehabilitation of the derelict Crystal Garden facility. It was also the Commission that the Province looked to in seeking appropriate stewardship of the former St. Ann's Academy campus. "Special interest" projects traditionally have been accomplished through specially warranted provincial funding over and above the Commission's annual appropriation.

Because of its key contribution to the heart of Victoria, the Inner Harbour, and more particularly the Inner Basin, has always enjoyed centre stage

attention. The Commission, with title to major waterfront properties on both the Wharf Street and Belleville Street flanks, endeavours to ensure that future development in this area will be in keeping with the impressive surroundings.



The current PCC logo features the Provincial flower, the dogwood, symbolizing the provincial significance of the Capital region.

MANDATE

The Provincial Capital Commission is a corporate entity with a Minister of Government being responsible for reporting to the Legislature on its behalf. Although the legislation creating the Provincial Capital Commission only goes back to 1977, the origins of the Commission go back to the first meeting of the Capital Improvement District Commission held on June 5, 1956.

The PCC is an agency established by the Province under the Capital Commission Act, with the mission of protecting and enhancing Victoria's unique Provincial and National role, character and ecology through preservation and elaboration of natural and built amenities and environments in the Capital Improvement District (CID) of the Province.

The Commission usually meets once per month and sub-committees may meet more often depending on the demand of their specific task.

As a corporation, the PCC must produce an adequate return from the properties it manages in order that it can generate sufficient surplus funds to achieve its mandate with respect to the enhancement of the amenities of the CID.

While the Commission's mandate is to protect and enhance the environment of the Capital Region, a

number of the properties to which it holds title are commercially viable. In many instances these holdings are utilized as revenue generators which provide most of the fiscal resources required to carry out the mandate.

The PCC has jurisdiction over 64 properties within the Capital Improvement District, an area of approximately 197 square miles, 126,134 acres or 51,046 hectares. The assessed value of the 64 holdings of the PCC in 2002 was approximately 67 million dollars.

The mandate of the Commission is best expressed by the following goals and objectives:

Goals

- A. Enhancement of the amenities and environment in the Capital Improvement District (i.e. Greater Victoria) for the benefit of British Columbia residents and visitors to the Province.
- B. Protection and enhancement of arterial approaches to Greater Victoria.
- C. Response to requests by the Government for the undertaking of Special Projects.

Objectives

- I. Promotion and/or support of improvement efforts, by others, which maintain or enhance amenities in the Capital Improvement District.
- II. Protection of natural and/or built environments in the Capital Improvement District.
- III. Development of public amenities in the Capital Improvement District.
- IV. Coordination with and assistance to other agencies within the Capital Improvement District with respect to activities which affect the public amenity values of the District and arterial approaches thereto.
- V. Review and comment on (vet) plans for disposal and/or alteration of any land, building or other work owned by the Province in the Capital Improvement District.
- VI. Purchase, acquisition and holding real property within the Capital Improvement District for the purpose of establishing or enhancing public amenities.

The Commission operates two properties directly: it staffs and operates the Crystal Garden Conservation Centre and the St. Ann's Chapel and Interpretive Centre.

Much of what the PCC accomplishes is the result of consultation, cooperation, collaboration and advocacy. Commission relies on its good offices rather than on legislative provisions to influence enhancement within the CID.

The majority of the PCC's enhancement work has taken place in cooperation with and often at the initiation of area municipalities. Since 1956, the Commission has expended or committed approximately \$20 million on over 220 different enhancement projects in the Capital Region in association with Greater Victoria municipalities.

**PERFORMANCE PLAN:
CHARTING THE COURSE 2000-2004**

In order to comply with the requirements of the Budget Transparency Act, Commission's strategic plan has evolved to become a performance plan with the addition of several items including performance measures.

REPORT ON PERFORMANCE MEASURES

One aspect of the performance plan involves clearly identifying strategic objectives and related performance measures in order that they can be monitored regularly and progress measured. There are some difficulties in establishing objective performance measures. These are related primarily to the nature of Commission's mandate and the difficulty of establishing easily measurable outcomes. Some programs face special challenges in measuring outcomes. Among these are

Programs whose participants are anonymous and those involved in development, public education, advocacy and providing support to other agencies. In addition, developing a sound outcome measurement system takes time to plan, to try out, to adjust, and to implement. Despite this difficulty, we have now identified a limited range of performance measures and are currently assessing various approaches to performance measures in order that we might identify a comprehensive range of measures at the earliest opportunity.

The following performance standards were measured for the first time during the 2001-2002 fiscal year, the first year of our five-year plan horizon, and are reported on in this year's Performance Plan update.

GOALS What We Want to Achieve	OBJECTIVES How We Will Achieve It	PERFORMANCE MEASURES 2000 - 2004 How We Monitor Achievement	2001 2002 ACHIEVEMENT Measure of Effectiveness
Enhancement of the amenities and environment in the Capital Improvement District for the benefit of BC residents and visitors to the Province.	Property Management	Zero % vacancy rate in commercially viable PCC properties.	Achieved.
		Average return of 8% on assessed value of commercially viable property. Secure Federal properties required for new Ferry Terminal. Secure funding for new Ferry Terminal.	Averaged 7% return on assessed value of commercially viable property. Federal properties were transferred to the PCC December 4, 2001. Initiated discussions with PCC's fiscal agent (Ministry of Finance).
	Greenways Initiative	Share in 5 or more new greenways projects in the CID including a least one project involving: The S. Coast Marine Access corridor. An urban greenways project/or planning. Establish a land stewardship initiative.	Partnered in 8 Greenways Projects which included one project involving the S. Coast Marine Access corridor and an urban greenway planning project. Partnered with the Habitat Acquisition Trust on a project which focused on the protection of parks and green/blue spaces in the CID through private land stewardship.
	Restoration/renovation/ operation of St. Anns Academy Grounds	Complete Millennium project by returning Academy Close and Annex properties to a natural state. Continue grounds restoration.	Completed the project in October 2001. Dedication ceremony scheduled for summer of 2002. Restoration is on-going. Developed an organic landscaping practices plan and prepared a detailed assessment of heritage trees. An exterior signage policy was developed for interpreting the heritage landscape
	Greenways Initiative	Give priority to arterial greenways projects.	Partnered with the CRD and District of Saanich on the Swi tch Bridge project, a key gateway to the City.
Protection and enhancement of arterial approaches to Greater Victoria.	Belleville Terminal Enhancement	Commence detailed building program planning for new terminal.	Planning delayed until funding is secured for new ferry terminal.
	Property Management	Continue action to secure PCC properties along arterial approaches.	Negotiations are on-going with private property owners and public agencies to ensure protection and enhancement along arterial approaches

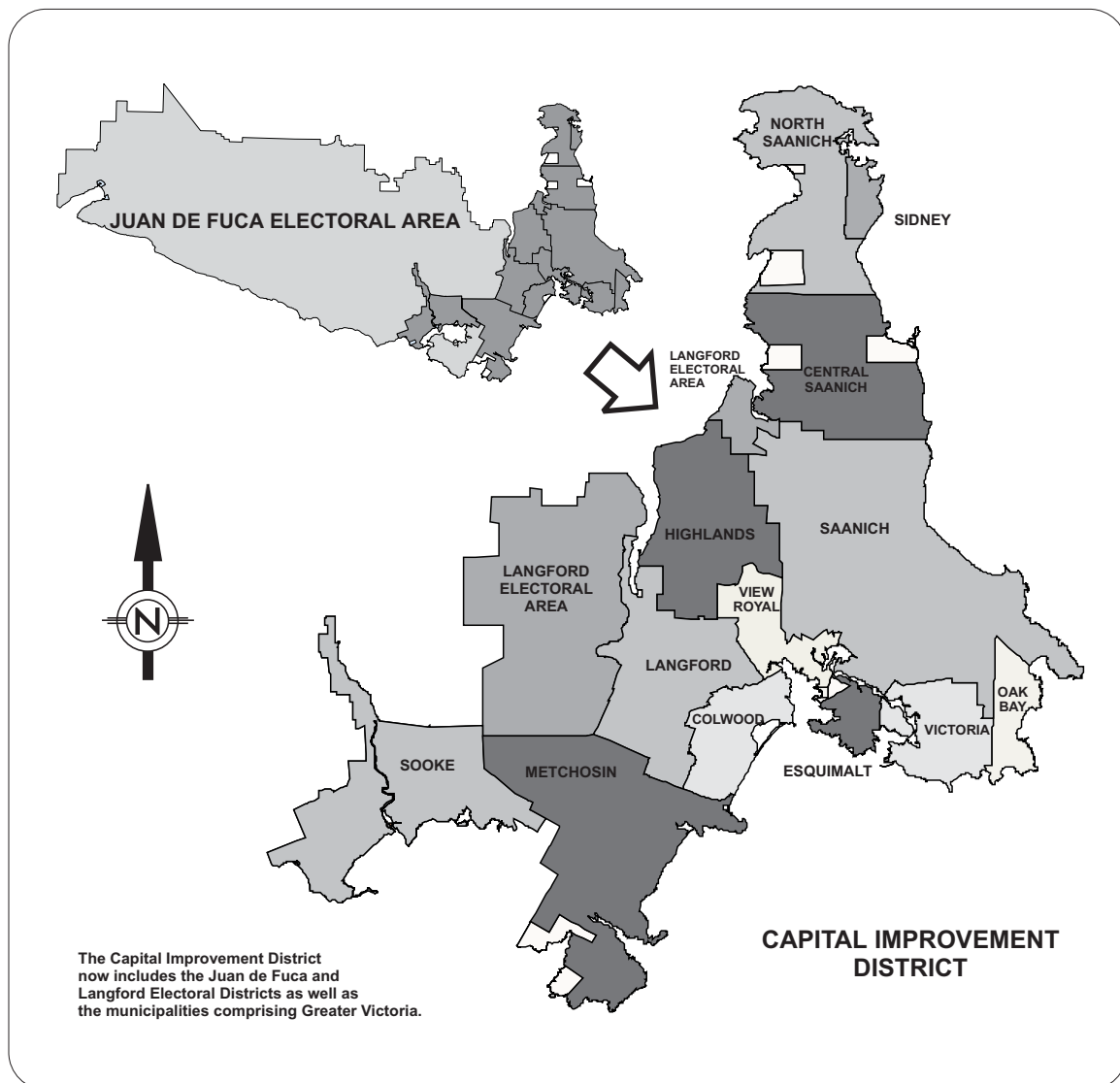
GOALS	OBJECTIVES	PERFORMANCE MEASURES 2000 - 2004	2001 2002 ACHIEVEMENT	
What We Want to Achieve	How We Will Achieve It	How We Monitor Achievement	Measure of Effectiveness	
Respond to requests by the Government for the undertaking of Special Projects	St. Anns Academy Building Restoration/Renovation	Successfully fund raise to complete second floor of interpretive center.	Fundraising is on-going. An application for funding was submitted through the National Historic Sites cost sharing program. The Friends of St. Anns continue their fundraising efforts and research into private sources for funding through foundations was undertaken.	
		Achieve 95% satisfaction rating in guest book responses & exist surveys.	Exit surveys from school programs indicate a 100% satisfaction rating. Guest book comments are mainly positive, negative comments are noted. Achieved.	
		Building will, at least, break even on operation costs.		Achieved.
		Conduct at least one major public event during the year.		Delivered the Victoria Day Family Picnic celebration.
		Encourage non-profit event sponsors with 50% reduction in rental rates.		50% reduction resulted in a negative impact on revenues. The rates were restructured to reflect a 25% discount for charitable organizations thus ensuring the operation remains financially viable.
		Achieve 3% increase in attendance and revenues.		Attendance was 7% less than last years performance primarily due to the Sept. 11 th tragedy. Revenues remained the same.
Crystal Garden Attraction Operation		Achieve 95% satisfaction rating in guest book responses & exit surveys.	Based on guest book responses and 2001 Exit Survey (1,666 of 1,740 responses), 95% customer satisfaction was achieved.	
		Conduct at least one major public event during the year.	Participated in the yearly Be a Tourist in Your Own Home Town promotion.	
		Encourage non-profit event sponsors with 50% reduction in rental rates.	50% reduction resulted in a negative impact on revenues. The rates were restructured to reflect a 25% discount for charitable organizations thus ensuring the operation remains financially viable.	Achieved.
		Building will, at least, break even on operating costs.		Achieved.

CAPITAL IMPROVEMENT DISTRICT

The Commission's designated area of responsibility (jurisdiction) has been expanded three times over the years, and is still legally known as the Capital Improvement District. It now includes Greater Victoria, the Saanich Peninsula, all of the Western Communities including Sooke, and the Juan de Fuca Electoral District. All local

Authorities within this area are free to seek Commission funding assistance for their enhancement initiatives.

The boundaries of the designated area are as indicated on the map below:



CRYSTAL GARDEN CONSERVATION CENTRE

Customer Services Section

The year was another busy and successful one for the Crystal Garden Conservation Centre and its Customer Services Section. Over the year, paid admissions and rental events maintained the previous year's robust levels despite a significant, but temporary, drop immediately following the 11th September 2001 terrorism attack on the World Trade Centre in the United States.

ADMISSIONS/VISITOR SERVICES PROGRAM

During the 2001/2002 fiscal year, the Crystal Garden Conservation Centre welcomed 193,939 (Fiscal Year 2000/01 figures: 199,680) people. In general the Crystal Garden weathered the post-September downturn very well compared to other tourist industry components a testimony to both its product mix (staying as a 'must see' on peoples' itineraries, rather than a 'might see'), but also to the extremely strong pre-September 2001 season that was experienced a season that had indicated the Crystal Garden was about to have a record year.

The year-end results mean that, on an annual basis, the Garden's paid admissions of 148,438 (154,471) people represents a 4% decline from 2000/2001, being well within the normal range of annual variation.

For example, 2001/2002 is still 8% higher than 1999/2000 paid admission totals. The revenue side associated with admissions is even brighter, reflecting adjustments made to the Crystal Garden's rate structure in January 2001. Thus, even with the reduced numbers of visitors this past year, admission revenue remains about the same as the previous year, ensuring the long-term financial health of the Crystal Garden.

The post-September 2001 results showed an admissions decline of 18% in September, 14% in October, 12% in November and 0% in December, compared to the same months in the previous year. Admission numbers from January to March 2002 have been within the normal range of variation and a strong season the coming year is expected, consistent with the trend industry-wide.

Continuing community support initiatives of the Crystal Garden provided approximately 314 (152) free admission passes to approximately 143 (76) non-profit societies and schools for such things as door prizes, fund raising auctions and the like. The Crystal Garden continues to offer free admission to residents of community facilities such as transition houses, institutions for the physically and mentally challenged, leisure pass holders and their attendants. The Garden's standing policy of free admission to all wheelchair-bound visitors

and their attendants also continues.

The Crystal Garden's participation in the annual "*Be A Tourist in Your Own Home Town*" program, sponsored the Attractions Victoria group (of which the Crystal Garden Conservation Centre is a member) provided free admission for 7,148 (8,500) capital region residents to visit the Crystal Garden at no charge. The busiest day saw some 2,257 people come through the doors, compared to typical peak summer days of 1,200 visitors. This 5-day, low season, promotional event provides an opportunity for locals to visit and familiarize themselves with the facility.

COMMUNITY RENTALS PROGRAM

Under the community rentals program, some 20,807 (19,267) people attended 201 (177) functions. The attendance and revenue numbers from this part of the operation were not impacted by the September 2001 events, reinforcing the validity of the Ballroom and associated rentals as a valuable strategic approach to broadening the revenue base.

Revenues of \$138,936 (\$148,121) were contributed to the operating budget through the community rentals program. Advance bookings for the coming year indicate that this trend remains

unabated. The Crystal Garden is a unique venue for events in the city and is a popular site for wedding ceremonies, receptions and small trade shows hosted by out-of-town organizations.

GIFT SHOP/VENDING MACHINES

The Crystal Garden operates a modest gift shop in its front lobby, consisting primarily of T-shirt and tote bag sales. Revenue, at \$29,000 this year, remained on par with last year (\$29,757) confirming this profit centre as a small but integral part of the overall financial picture.

SCHOOL PROGRAMS

The Crystal Garden was used as an educational resource 55 times by 1,254 (2,288) students and 282 (378) adult supervisors this year. This reflects a major decrease of about 50% from last year a direct result of an extended labour dispute in the school system. School program bookings were virtually non-existent from September 2001 to March 2002. On the positive side, there has been some renewed interest in booking programs in the current year (May/June 2002), but the restriction of volunteer activities by teachers leaves a question mark over anticipated volumes in the future. The pricing structure for education programs was modified, raising the minimum

program fee to \$50.00 to be more consistent with program fees at other institutions.

Program offerings remain limited to elementary level classes with *Butterflies!* and *Jungle Journey!* the most popular. A new program, focussing on bats, is under development for the coming year. This topic focus was selected because of the strong interest indicated by school enquiries on the subject. The school program offerings have drawn groups from Washington State, the Lower Mainland and even the Interior of British Columbia, testifying to its effectiveness as a teaching resource.

Again this year, a large, colourful poster was mailed to all Vancouver Island and Lower Mainland schools to promote the education programs. The Crystal Garden held two joint Educator's Open House in September 2001 in conjunction with the National Geographic IMAX Theatre. These were great successes, as judged by improved numbers and responses from educators. The feedback indicates that the Crystal Garden is providing a valuable learning opportunity for students. Thrifty Foods continues to be a sponsor of the "*Foods of the Rain Forest*" component of *Jungle Journey!* and *Sleep Over: The Secret Jungle*.

COMMUNITY RECREATION (SLEEPOVER) PROGRAM

The *Sleep Over: The Secret Jungle* program attracted four groups this past year. This is a decline from last year (twelve), again partly a reflection of the labour dispute in schools; but also an indication of the cyclical nature of our main users community groups such as cub scouts and brownies

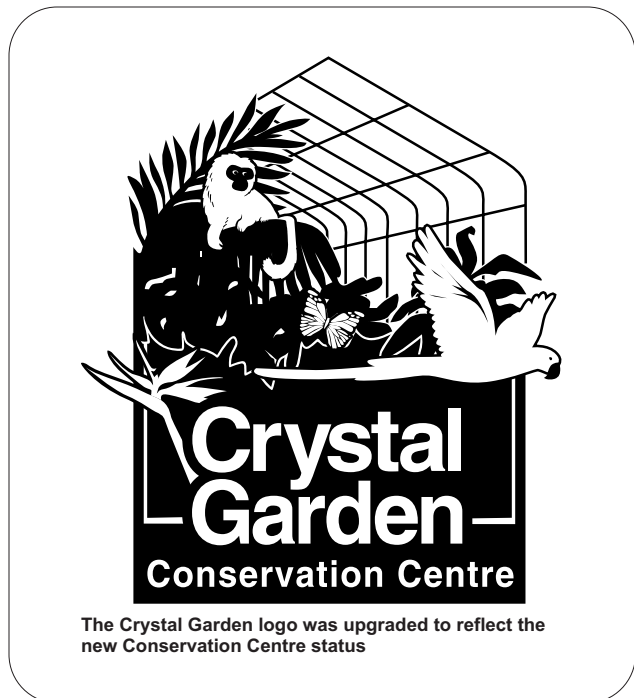
TOURISM MARKETING AND PARTNERSHIP PROGRAM

The Crystal Garden Conservation Centre is an active member of Tourism Victoria, Attractions Victoria, Tourism Association of Vancouver Island and the Vancouver Island Meeting Planner and Suppliers; and it supports other tourism initiatives with a variety of partners, including the Fairmont Empress Hotel.

During the year, the Crystal Garden participated in several Attraction Victoria programs, such as the 30th annual "*Be a Tourist in Your Own Hometown*" promotion in early March. Through this program, local residents continue to appreciate visiting the Garden at a leisurely pace. During their visit, many people ask for rental and educational program information a significant number of booking

enquiries can be traced to this event. In another Attractions Victoria undertaking, this time with the Victoria Clipper, the Crystal Garden was involved in the marketing field trips to Victoria by schools in the US Pacific Northwest. Attractions Victoria actively markets its member's attractions and Greater Victoria locally, Province-Wide and in the northwest United States and California.

The Crystal Garden Reception Desk is used by many visitors to obtain additional travel information about Greater Victoria an estimated 50,000 such enquiries were answered during the year.



Animal Care Section

One of this year's highlights for the Animal Care Section was the opening of the new "*Undiscovered Indonesia*" exhibit area. Featuring three displays built around a fig tree thicket, the enclosures house Bali Mynahs, Great-billed Parrots, Red Lorays, Green Tree Pythons, Blue-tongued Skinks, and Solomon Islands Skinks (lizards). When they have matured in a few years' time, trailing lianas and vines will grow down from the overhead branches.

The Crystal Garden Conservation Centre was honoured with the "*Certificate in Excellence in Exhibit Renovation*" award by the American Association of Zoo Keepers (AAZK) for the in-house work done by staff in creating an exhibit. This was the second major award bestowed on the Animal Care Section for the two Madagascar exhibits completed in previous years.

There were two notable births during the past year, both of which garnered considerable media attention. In early May, staff was pleasantly surprised by the arrival of a baby Mongoose Lemur. This was the first baby of the year in North America for this rare species! Following a naming contest in the local media, the female was named "Kikeli" which means "little one" in Malagasy, the language of Madagascar, the native home

Mongoose Lemurs. The second birth was a Pygmy Marmoset baby the first since new adults were added two years ago to increase genetic diversity in the population. Pygmy Marmosets are the smallest living species of monkey, and five of these engaging little creatures reside at the Crystal Garden.

The year was also marked by a significant new arrival from Hong Kong. A male Pygmy Slow Loris came to the Crystal Garden Conservation Centre. This was one of six animals which were confiscated from local markets in Hong Kong, where they were being illegally sold for food or as pets. In an agreement between the Government of Hong Kong, the Kadoorie Farm and Botanical Garden in Hong Kong, and the Crystal Garden Conservation Centre, these six animals were brought in to Canada to be placed in homes at the Calgary and Quebec Zoos, as well as at the Crystal Garden. Previously, the only members of this species residing in Canada were a brother and sister living separately at the Crystal Garden. It is hoped that the Crystal Garden's female will successfully raise offspring with the new male, as this species is rapidly on its way to extinction in many parts of its south-east Asian range.

Sadly, the Crystal Garden suffered the loss of one of its popular long-time residents, Tammy, a

Golden Lion Tamarin. This very attractive, endangered species is a flagship of successful animal reintroduction to the wild, largely coordinated and administered through the zoo community. Last year, the Golden Lion Tamarin donation box at the Crystal Garden resulted in over \$3,000.00 being collected for that reintroduction and study program!

The first new animal informational signs arrived and were installed. These illustrated graphic panels point-out each species' unique characteristics and adaptations, as well as providing other important information about them.

The coming year will offer an opportunity to catch-up on smaller projects and record-keeping that have taken a backseat recently. As with the past year, it is expected to be a very productive and satisfying year.

Horticulture

This year, the Horticulture Section started a new project the "in-house" raising of butterflies. Normally, the butterflies on display are imported from farms located in South America, Southeast Asia and the Philippines none of the butterflies in the display are taken from the wild. Initially, one species has been chosen for this experiment a

ST ANN'S ACADEMY

species called *Greta oto*, or “The Glass Wing.” This species was chosen as it is the best flyer in “low light” conditions something experienced often during the winter months in Victoria. The Glass Wings normal native habitat ranges from Mexico through Central and South America.

Butterflies are location specific; that is, they will only lay their eggs on plants their hungry caterpillars will eat. Glass Wings can be raised on plants in the *Cestrum* genus (Solanaceae Family). The *Cestrum nocturnum* has been chosen at the Crystal Garden. The number of eggs per plant has to be carefully monitored to ensure that there are not too many caterpillars competing for the same food and to make sure that the plants themselves survive the caterpillars!

By the end of the year, some 300 Glass Wings had been raised. With this success, the Crystal Garden will be expanding the number of species its raises on site.

The tropical plant displays continue to be well-tended and augmented, from time-to-time with some new tropical specimens. The recently built greenhouse has proven to be ideal for the cultivation and temporary storage of replacement and seasonal plants.

Customer and Curatorial Services

As St. Ann's Academy concludes its fourth year of operation, it continues to be recognized as one of the city's most distinguished heritage sites. This past fiscal year, the total number of drop-in visitors and guests attending rental events at St. Ann's Academy was 33,894, an increase of 3%.

INTERPRETIVE CENTRE

In the Autumn of 2001, *Station of the Cross #2* in the Chapel was restored to its original condition and in the Spring of 2002, the restoration of *Station of the Cross #1* was completed. In March, new, reproduction heritage carpet was installed in the Chapel Sanctuary.

St. Ann's Academy was open for drop-in visits a total of 355 days in fiscal year 2001-02. This was an increase of 13% over the previous year, largely due to changing to a seven-day-per-week operation, with decreased hours per day.

During the year, the Interpretive Centre at St. Ann's received a total of 9,330 visitors, an increase of 19% over the previous year. There were 4,861 adults and 750 children as drop-in visitors, a 2% increase in adult attendance, but a 26% increase in

child attendance. Group visits accounted for 302 people, a 50% decrease over the previous year, mainly as result of more adult groups visiting when the building was newly opened and as result of a decline in visits by school groups as a result of a labour dispute in the public education system during the Winter. A further 3,417 attended special events, a 78% increase over last year mainly due to two new events: a one time celebration of *International Astronomy Day* in April and the start of a new Provincial Capital Commission program, an annual *Victoria Day Family Picnic* following the Victoria Day Parade.

Admission to the Interpretive Centre is free. The donation box received \$1,564.79 in Canadian funds and \$77 in US funds. This is approximately 18 cents per drop-in visitor, a decrease of 38% from last year. A policy change to a suggested donation amount was implemented in January 2002 and this is hoped to impact positively on ongoing donation incomes.

Over the year, St. Ann's Academy hosted 112 weddings, 16 receptions, 27 evenings of theatre performances and 17 other events, ranging from conferences to memorials and baptisms. Some 10,261 people visited St. Ann's as part of Chapel rental events, up 9% over last year. Bookings continue to be healthy; however, the increasing

pace of bridal events is beginning to slow after several years of annual 10-15% growth.

In planning for the future, a St. Ann's Academy Signage Policy and an updated Business Plan for 2001-2006 were completed.

The Interpretive Centre undertook two outreach programs during the year, both relating to the art program of St. Ann's Academy. The first was a summer, one-day display at Craigdarroch Castle, as part of the Arts of Kids day. The second was a winter weekend exhibit at the Royal BC Museum, in conjunction with the Emily Carr Exhibit.

GROUNDNS

The Soroptimist Club again arranged to pick the surplus fruit to use its sale proceeds for charitable causes supporting women and children. During the unusually dry Summer of 2001, with its related severe watering restrictions, contractors worked extremely hard to keep as much of the heritage landscaping as presentable as possible. An attempt was made to find an alternative water source and exploratory drilling was undertaken; however the results were not viable. During wind storms in the Autumn, a number of heritage trees were damaged and one particularly old Garry Oak tree fell, fortunately with little damage to neighbouring

buildings. Subsequent investigations found that a row of Acacias and Maples along the south perimeter of the property required removal and the row of London Plane trees required severe pruning and/or tree removal to maintain public safety.

Academy Green events attracted 4,040 people, a similar number to the previous fiscal year. Outdoor use is expected to grow with cooperative events and privately sponsored events planned for the public for the Summer of 2002. The *Luminara Festival* held a portion of its celebrations at St. Ann's in 2001 and is expected to be an ongoing tenant. The BC Restaurant Association will host *A Bite of Victoria* at St. Ann's for the first time in 2002, and this is also expected to become an annual event.

AUDITORIUM

The Provincial Capital Commission continues the management of the public use of the Auditorium for the Ministry of Advanced Education. The theatre had over 116 days of activity during the year, including the long-running annual *Shakespeare Festival*.

The Auditorium hosted a variety of events with 10,263 people in attendance during this third full year of managing the public program. While the

days of use increased slightly, attendance was down 3% from the previous year. With the overwhelming majority of auditorium users taking advantage of below cost, non-profit rental rates, a new rental fee structure was implemented in January 2002 to ensure costs are fully covered. Full-paying clients saw a slight increase in rental fees, while the discount to non-profits was decreased substantially.

To address long term maintenance and acoustics issues, carpet was installed in the auditorium house.

GIFT SHOP

Retail sale items expanded this year with the addition of the book *Spirited Women* by Deborah Rink. Gross revenues were \$1,198.25 for 2001-2002, representing a 41% decrease over the previous year. The decrease in sales does parallel a decrease in donations; however it may be more accurately a result of a July 2000 spike in sales as a result of the Sisters of St. Ann 150th anniversary with one day sales of \$900. With this figure removed from the sales, and the years compared, sales are up approximately 6%. Expansion of the gift shop is planned for implementation in Spring 2002 and will feature bridal-related items. It is expected to have a dramatic positive effect on the total annual retail sales.

Friends Society

The Society of Friends of St. Ann's Academy is continuing to gain momentum. The part-time staff person has continued to work for the Society with support from government and private foundation assistance. The very successful lunchtime lecture series has become established, with three sessions running one in each of the Autumn, Winter, and Spring. Additionally, a Sunday lecture series,

which focussed on the sacred space of the Chapel, occurred again during Advent this year. It was so successful that a music series is planned for Sundays in the late Spring of 2002. The Friends have also launched a lifetime membership program and several new fundraising initiatives, including a silent auction and a supporting membership category. The bi-monthly newsletter is growing in size and popularity with several guest contributors in each issue.



St. Ann's Academy: the Hooper Wing and Chapel

CANADIAN CAPITAL CITIES ORGANIZATION

The Provincial Capital Commission and the City of Victoria are members of the Canadian Capital Cities Organization (CCCO). The CCCO provides a forum for senior political and administrative representatives from the federal, provincial, territorial, regional and municipal levels of government to share expertise and to work together to promote the cultural, economic and symbolic significance of Canadian Capital Cities.

The Canadian Capital Cities Organization develops and implements initiatives with its member Capital Cities. One past program was the 3-year Millennium project, *Celebrate Canada in the Capitals Program*. Through a national contest, families from each Province and Territory were chosen to travel to all the Canadian Capital Cities for the Canada Day Weekend. With this a better understanding of the regions of Canada was obtained and new ties and friendships were created across the country.

An ongoing initiative is a Capital Cities booklet for youth that highlights that which is unique and special about each Canadian capital city. The Capital Cities booklet is promoted through 32,000 Canadian schools, libraries, youth groups, community groups and home-schooling organizations. Canada's capital cities each have a story to tell which is regionally and culturally unique. Together, these Capital cities tell the story of Canada how it evolved, its special

character, and how it will grow and flourish in the future. A free copy of the booklet, entitled *The Cyber Pal Pursuit Discovering Canada's Capital Cities*, is available via e-mail at info@ncc-cnn.ca; or by telephone: 1-800-465-1867.

In April 2001 the Commission and the City of Victoria co-hosted the *2001 Annual Conference* of the CCCO, with Tourism Victoria as a partner. It was an extremely successful Conference, having the largest number of delegates ever to attend an annual conference. Representatives from every part of the country were present. Presentations were made on tourism marketing in capital cities, approaches to public visits to provincial legislative buildings, and holding capital city festivals and events. During the Conference, a special meeting was held between Capital City Mayors and Provincial and Territorial Ministers from across the country to brief the latter on the important role of capital cities, to highlight the mandate and objectives of the CCCO and to describe CCCO partnerships and projects. Workshops held during the Conference made recommendations in such areas as lighting projects for capital cities, continued funding for the *Cyber Pal Pursuit* booklet and increasing outreach and support. A highlight of the Conference was the conferring by the Nunavut territorial government of city status on their capital, Iqaluit. Delegates agreed to hold the 2002 Conference in Fredericton, New Brunswick.

MILLENNIUM PROJECT

In 1999 the Provincial Capital Commission approved, as its Millennium Project, the creation of a public, open green space on its property linking St. Ann's Academy grounds and the City of Victoria's Beacon Hill Park.

The first phase of the project was completed in 2000. The old Academy Annex structure was deconstructed. This included the recycling of a significant amount of building materials, notably cedar planking and large dimension lumber, and the removal of hazardous materials. The City of Victoria approved the closure of that portion of the Academy Close roadway between the Annex and St. Ann's properties.

In the Spring of 2001, work commenced on the project brick and gravel pathways were built, trees and shrubbery were planted, and lawns were graded and seeded. As part of the project, overhead hydro, telephone and cable wiring were relocated underground. A pedestrian linkage was constructed across Southgate Street by the City of Victoria to improve access between the new green space and Beacon Hill Park.

Unfortunately, the severe watering restrictions imposed in Greater Victoria during the Summer and Autumn of 2001 had a detrimental effect on the lawns, with only weeds surviving the drought.

An approved micro-head watering system was installed to ensure the survival of the newly-planted trees and border plants.

With improved water availability indicated for the Summer of 2002, a new lawn is being planted in April/May 2002.

Residents and visitors alike now have a greenway linkage between two of Victoria's main blue spaces the Inner Harbour and the seafront of Beacon Hill Park. One can now leave the Inner Harbour on foot, walk through the grounds of the Fairmont Empress Hotel, go beside the Crystal Garden Conservation Centre and the historic Church of Our Lord, stroll through the grounds of St. Ann's Academy, pass across the newly-created green space, explore the delights of Beacon Hill Park, then enjoy the views from the Dallas Road waterfront.



Canadian Capital Cities Organization
L'Organisation des capitales canadiennes

THE GREENWAYS PROGRAM

The goal of the Commission's Greenways Program is to establish a region-wide multi-functional Greenways network for the Capital Region. Greenways are linear corridors that connect natural areas. They serve as corridors for ecosystem protection and wildlife movement. They can protect natural and green space values and view scapes through the cooperative efforts of interested individuals, organizations, public institutional and private owners. Greenways can also provide opportunities for recreation and for the safe functioning of alternative transportation modes.

Greenways Initiatives

Support of the Regional Green Blue Spaces Strategy is an important objective of the Commission's Greenways Program. This continues to be reflected in the Greenways projects authorized by the Commission this year:

- **City of Victoria** Greenway Plan
- **District of North Saanich** Littlewood Trail Connector
- **District of Saanich** Gorge Waterway Park and Walkway Extension



- **District of Saanich** Switch Bridge Landscaping
- **Township of Esquimalt** West Side Rail Trail Feasibility Study
- **Township of Esquimalt** South Coast Trail Phase 2
- **Victoria Natural History Society Habitat Acquisition Trust** Protection of Parks and Green/Blue Spaces through Private Land Stewardship Project.

Greenways Awards

The Commission's Greenways Awards recognize the achievements of individuals and groups that support conservation as well as those that provide examples of leadership and create partnerships that support Greenways.

The *Community Leadership Award* was presented to **Norm Mogensen** for his many years of volunteer leadership and dedication to the preservation and enhancement of the natural environment of Greater Victoria.

Greenways Achievement Awards were presented to **John Dawson** as an early and consistent

proponent of the Dominion Brook Park in North Saanich, **Joy and Cam Finlay** for donating land to the District of Saanich which helps complete the Mount Douglas to Goldstream Park Trail, and **Harold Perepalkin** for acting as volunteer technical advisor to Metchosin Council Parks and Trails Advisory Commission, donating time, expertise, and granting a public right-of-way across his own property linking the Larbonne Trail to Sweet Chestnut Road.

The *Natural Areas Conservation Award* was presented to the entire **District of Saanich Engineering Department** in recognition of its work on Goward Spring Creek environmental protection and enhancement and for its overall contribution to the Greenways concept.

Recipients were recognized at a dinner at the Crystal Garden held in cooperation with the Vancouver Island Newsgroup Eco-Star Program, the Capital Regional District, and Centra Gas.

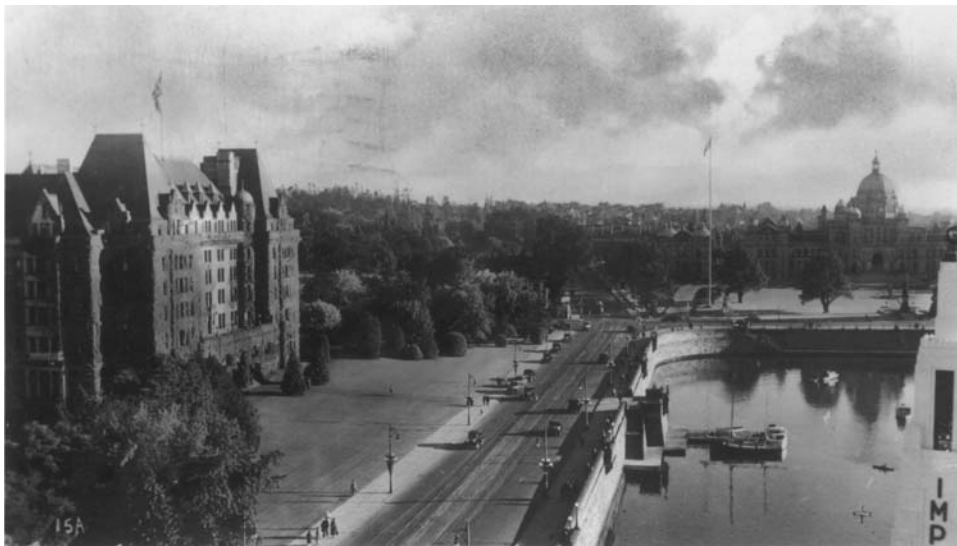
COMPREHENSIVE PLAN

The Commission has completed a draft of a new *Comprehensive Plan*. It will replace the existing Plan that was adopted in 1988. Many of the existing Plan's policies were overtaken by events and the Commission embarked on new initiatives that were not contemplated when the original plan was adopted.

The draft Plan sets out the direction for the Commission to follow over the next 25 years. It provides policies that the Commission can use to guide its decision-making and it includes touchstones that can be used to measure whether the Commission is achieving its goals. When adopted, the Plan will also provide the

Commission's partners with a clear understanding of what the Commission hopes to accomplish over the next quarter century.

The Commission has approved the draft Plan, in principle. It has been circulated for comment to the agencies with which the Commission deals on a regular basis. The draft Plan has also been posted on the Commission's web site www.bcpc.com. This provides an opportunity for a wider review of the proposed Plan.



Victoria's Inner Harbour c. 1930's

INNER HARBOUR LANDS

Harbour Divestiture

In late 1995, Transport Canada announced its new National Marine Policy, including the handing over of ownership and management of some 250 smaller docks and wharves nationally (80 in BC). At the time, the provincial government indicated it was not interested in acquiring the facilities as all were considered a financial burden. Victoria, however, has been treated as a unique case with special provincial interests:

- the front door to the Legislative Precinct;
- the importance of the harbour to Victoria's tourism industry; and
- the PCC's strategic land holdings that can support harbour development.

In response to the federal announcement, a local partnership consisting of representatives from the provincial government, Victoria, Esquimalt and the Victoria-Esquimalt Harbour Society (a group of harbour users, business interests and neighbourhood groups) worked for several years to conduct research and consult locally, in preparation for negotiations with Transport Canada.

An underlying concern from the start has been the need for the harbour to be financially self-sufficient, without recourse to provincial and local governments for operating subsidies. The local partnership had been unwilling to incorporate the Greater Victoria Harbour Authority (GVHA) until there was some indication that Transport Canada would provide sufficient funding. For its part, Transport Canada indicated that it would only negotiate with the GVHA, once established. This led to a two-year hiatus.

In that period, the divestiture parameters changed dramatically. Testing showed that environmental conditions were much worse than understood earlier, leading Transport Canada to take the transfer of the harbour bed and leased industrial lands off the table, leaving only five parcels under consideration. Then Transport Canada took Esquimalt Harbour off the table, after discussions with the Department of National Defence. Transport Canada also indicated that it would continue to regulate traffic within the harbour and collect harbour fees.

As a result, the GVHA would become the owner and operator of a number of docks and wharves, with limited immediate development prospects.

Even under the changed parameters, the local partnership indicated in late 2000 it was ready to incorporate the GVHA, as a result of unofficial discussions with Transport Canada senior management about funding levels. But Transport Canada asked that this be deferred and requested the local partnership to seek First Nations participation on the GVHA.

Harbour Divestiture and the Esquimalt & Songhees Nations

Both the local partnership and the Esquimalt and Songhees Nations generally agree that discussions about Victoria Harbour are separate from the treaty process. Aboriginal title and treaty rights, when defined, could have implications but a primary concern of the Esquimalt & Songhees Nations relates to the fact that they wish to enjoy some economic and employment benefits from participating on the GVHA.

After considerable discussion, consensus was reached on a Memorandum of Understanding (MOU) among all local partners thus forming a common negotiating position among the local interests. The result of the MOU was that the GVHA was duly incorporated and negotiations began immediately with the Federal Department of

Transport for divestiture of certain harbour properties. The following excerpt is from the news release backgrounder, announcing the formation of the Authority:

The Greater Victoria Harbour Authority was incorporated on February 8th. An inaugural event will be held on Monday, February 11 at 11:00 a.m. at the Provincial Capital Commission, 613 Pandora Avenue.

The harbour authority is the culmination of six years of planning and negotiations by local community and the Federal Government. The authority will manage assets previously managed by Transport Canada Ogden Point, Fisherman's Wharf, the hour lands along Government and Wharf Streets.

The founding members of the harbour authority have executed a "Memorandum of Understanding" which sets out its purpose and direction. Members are: the Esquimalt and Songhees Nations, whose involvement recognizes and celebrates their historic presence in the harbour area; the Provincial Capital Commission; the City of Victoria; the Township of Esquimalt; the Victoria/Esquimalt Harbour Society;

Tourism Victoria; the Greater Victoria Chamber of Commerce; and the Capital Regional District.

A Board of Directors will include representatives from the members plus three directors from the community-at-large. The involvement of this range of interests is a unique achievement, supporting the development of a strong, community-based Authority. The Board believes that local management of the harbour an impressive gateway to the Greater Victoria, Vancouver Island and beyond, will produce significant long-term benefits for area residents and local businesses, as well as visitors who pass through the harbour each year.



First Nations' dancers celebrate the signing of the Harbour Authority agreement at the PCC Boardroom, February 2002

Belleville Port Facility Divestiture

During discussions on the MOU it was agreed that the Provincial Capital Commission should seek to take title to the Belleville Port Facility (owned by Transport Canada) to facilitate development of the proposed new International Ferry Terminal. As a consequence discussions between the PCC and Transport Canada took place resulting in the subject 3 parcels of property being transferred to the Commission. The following excerpts are taken from the Federal Government news release announcing the divestiture:

“The transfer of the Belleville Street public port facility to the PCC,” said Mr. Anderson, “marks a great day for Victoria. Passenger ferries are an integral part of Victoria harbour and a major contributor to our region's tourist industry. The transfer means the PCC and the City of Victoria will be able to move forward on their redevelopment plans for Belleville Street and enhance the Belleville Terminal as a major gateway to the City and the Capital Region.” Today's transfer effectively merges the PCC Belleville terminal that serves the Coho car and passenger ferry and the Transport Canada Belleville Street terminal that serve

the Victoria Clipper, the Victoria Star and the Victoria Express foot passenger ferries. In total, about 128,000 vehicles, and approximately 900,000 passengers arrive through the two terminals annually.

“The Provincial Capital Commission is to be congratulated for joining the move towards a new era of port management,” added Mr. Anderson. “Having these facilities run by local people who know its role in the community and its potential for growth will allow them to function in a more commercial and cost-effective manner.”

The transferred property includes a ferry terminal building, storage building, wharf, floats and parking lot. The terminal building was upgraded in 1994, prior to the Victoria Commonwealth Games.

The transfer of the Belleville Street public port facility is the first step in Transport Canada's phased approach to transferring all of its assets in Victoria Harbour to the local community. Transport Canada continues to work with the Harbour Divestiture Partnership on the necessary steps to transfer its four remaining operating public port facilities into local hands.



Pamela Charlesworth signing the instruments of transfer on behalf of the PCC



MV COHO arriving Victoria Harbour



Victoria Harbour

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Vice-Chair

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Member



TREVOR MATTHEWS
Member



ART VANDEN BERG
Member

ENHANCEMENT PROJECTS & AUTHORIZED EXPENDITURES**30**

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
1.	Dallas Rd. Waterfront, Cook to Douglas	907/Apr.'57	61,345
2.	Mount Tolmie Development Stage 1 - 3	907/Apr'57 598/59 2715/59	51,301
3.	Extension, Superior Street - Heywood Avenue	907/57 2569/Apr.'57	rescinded 39,034
4.	Willows Beach Esplanade (Oak Bay)	907/Apr.'57 3104/57	52,372
5.	Dallas Road, Dock to Lewis	2416/Oct.57	16,727
6.	Beach Drive, Satellite to Newport	2416/Oct.57 2614/57 3104/57 91/59 2715/59	84,643
7.	Beacon Hill Park Illuminations	2416/Oct.57 2830/58 641/64 242/66	38,410
8.	Gorge Park Development (Esquimalt)	2813/Dec.58 1699/60	25,523
9.	King George Terrace (Oak Bay)	91/Jan.59 598/59 1697/59 2715/59	113,587
10.	Beacon Hill Park Cliff Erosion	91/Jan.59	25,959
11.	Marine Drive, Belleville to Dock St.	91/Jan.59	5,025
12.	Memorial Crescent to Foul Bay Road	2715/Nov.59	41,043
13.	Marine Drive, Douglas to Erie St.	2715/Nov.59	22,510
14.	Marine Drive, Uplands to Sinclair Rd.	897/Apr.60	49,277

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
15.	Cadboro Gyro Park Sinclair Rd. Entrance	1699/Jul.60	2,555
16.	Scenic Drive, Uplands Park	1699/Jul.60 1/62	37,260
17.	Oswego Street, Belleville to Dallas	1699/Jul.60	16,931
18.	Inner Harbour Development Study	1808/Jul.61	750
19.	Marine Drive Signs	818/Mar.61	13,145
20.	Land Acquisitions, Parliament Buildings Precinct	2064/Aug.61 2697/62 78/63	134,500
21.	Douglas St. Beautification	1/Jan.62 2296/63 641/64	185,707
22.	Oswego/Belleville (Quadra Park) Landscaping	1/Jan.62 2697/62	7,604
23.	Greenfields - Goldstream Greenbelt	1/Jan.62 1992/69	107,538
24.	Victoria Centennial Square	2843/Nov.63	70,000
25.	Operating and Maintenance of Projects	312/Feb.64 937/66 288/69	12,000
26.	Beach Drive, Goodwin to Orchard	2650/Sep.64	1,320
27.	Confederation Garden Court	718/Mar.65	94,561
28.	Mayfair and Cedar Hill X Rd. Landscaping	719/Mar.65	10,954
29.	Rose Street Rock Wall and Median Strip	3056/Nov.65	27,000
30.	Signal Hill Park (Esquimalt)		Cancelled
31.	Willows Beach Esplanade Extension	3056/Nov.6	Cancelled

ENHANCEMENT PROJECTS & AUTHORIZED EXPENDITURES**32**

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
32.	Pioneer Square Decorative Lighting	3056/Nov.65	7,100
33.	Gorge Waterway Study	243/Feb.66	939
34.	Gorge Waterway Saanich - Phase 1	936/66	86,000
34.	Gorge Waterway Saanich Underground Wiring	3796/66	105,000
34.	Gorge Waterway Saanich - Phase 2	2929/67	64,000
34.	Gorge Waterway Saanich - Phases 3 & 4	1513/68 2742/68	64,000 84,000
35.	Gorge Waterway Esquimalt - Phase 1	1316/68 2742/68	2,000 100,000
36.	Gorge Waterway - Beautification		Cancelled
37.	Rose - Blanshard Street approaches to City Centre	3852/Dec.68	35,000
38.	Mount Tolmie Reservoir Landscaping	287/Jan.69	10,000
39.	Mount Tolmie/ Cedar Hill X Road Gordon Head to Haro Rd.	286/Jan.69	47,066
40.	Mount Tolmie - Summit Development, Phase 1 & 2	722/Mar.70 753/71	16,994
41.	Centennial 71 Project	4327/Dec.70	87,709
35.	Gorge Waterway Esquimalt - Phase 2	1277/Apr.70	87,500
42.	Kinsmen Park (Esquimalt)	753/Mar.71 3710/72	11,375
34.	Gorge Waterway Saanich Phase 5	753/71 1204/71	217,600 30,000
43.	Victoria Inner Harbour Developments (Phase 1 & 2)	3837/Oct.71 2686/72	70,088

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
44.	The Causeway - Lower Promenade	4089/Nov.72	280,000
45.	Belleville Street -Lower Promenade	4089/72	32,000
46.	Survey, West Bay Promenade (Esquimalt & Victoria)	4089/72	6,000
44.	Causeway - Lower Promenade	1733/73	200,000
47.	Fleming Beach, (Esquimalt)	2519/73 3286/75	37,677
48.	Gorge Waterway, Saanich Bath House Cove	3318/74 2519/73	99,573
49.	Victoria Inner Harbour Seawall & Promenade Ocean Cement Site	656/Feb.74	52,927
50.	West Bay - Esquimalt Phase 1	3286/75	200,000
50.	West Bay Development - Esquimalt, Phase 2	2159/76	98,500
51.	Mount Douglas Park Bank Stabilization	2216/Jul.76	35,000
52.	Reid Centre Site Improvements	2832/Sep.76	100,000
53.	Captain Cook Statue (Inner Harbour)	1057/Mar.77	4,805
54.	Modifications to Docking Facilities (Princess Marguerite)	1056/Mar.77	175,980
55.	Esquimalt - West Bay Developments, Phase 3	257/Jul.77 658/78	106,580
56.	Gorge Park (Saanich) Ph. 3	257/77	61,496
57.	Victoria - West Bay Seafront Walkway	257/Jul.77	117,500

ENHANCEMENT PROJECTS & AUTHORIZED EXPENDITURES**34**

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
58.	Victoria Inner Harbour - Lower Promenade to Black Ball Dock (Causeway Extension)	3396/Nov.77	96,424
59.	Victoria Inner Harbour - relocate M.V. Coho (Fed.Gov't)	3395/Nov.7	110,000
60.	Landscaping Trees from B.C.B.C.	3837/Dec.77	26,980
61.	Crystal Garden Consultant Fees (Prov.Gov't)	3865/Dec.77 2726/79	251,288
62.	Victoria Inner Harbour Ship Point Wharf	579/Mar.78 791/79	390,000
63.	Victoria Inner Harbour - New Boat Basin - (Fed.Gov't) Wharf Street	782/Mar.78 791/79	544,156
64.	Victoria Inner Harbour Landscaping Furniture, Ship Point Site	983/Apr.78	42,446
65.	Victoria Inner Harbour Ship Point	659/Mar.78	24,609
66.	Crystal Garden Renovations	1064/Aug.78 2067/7 792/79 2726/79 541/80 1728/80 392/81 626/82	2,607,757 (Prov.Gov't)
67.	Victoria Inner Harbour - Additional Dolphins - New Coho Berth	1576/Jun.78	29,000
68.	Victoria Inner Harbour - Demolition Black Ball Ferries Building	1577/Jun.78 659/78	35,152

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
69.	Victoria Inner Harbour - Relocation Undersea Gardens	1548/Jun.78 2808/78	51,000
70.	Bowker Creek Beautification - Phase 1	1615/Jun.78	55,000
71.	Victoria Inner Harbour - reinstatement of sites, site services and consultants	2808/Nov.78	93,500
72.	West Bay - Victoria & Esquimalt	2807/Nov.78	25,000
73.	Reid Site - Specialist Consultants	2806/Nov.78 238/79 2943/79 170/80 1116/80	836,339 17,000
74.	Relocation of Visitors' Information Centre - former Esso Station	167/Jan.79	28,542
75.	West Bay Development - Esquimalt (Project 50)	3240/78	75,000
76.	Ship Point Wharf - City of Victoria	1670/Jun.79	12,600
77.	Demolition of Visitors Information Centre	1671/Jun.79	5,836
78.	Landscaping Visitors Information Centre	1671/Jun'79	12,000
79.	Colquitz Creek Improvement	1672/Jun.79 735/80 829/81 696/82 376/83	722,602
70.	Bowker Creek - Phase 2a, 2b & 3	551/80 2375/80 2002/81	310,000
80.	Chinatown Development	585/Mar.81	294,600

ENHANCEMENT PROJECTS & AUTHORIZED EXPENDITURES**36**

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
81.	Arm Street Park Project (Esquimalt)	1364/Jun.81	120,000
82.	Brentwood Bay Improvements (Phase 1)	1517/Jul.81 1619/82	95,200
83.	Victoria Inner Harbour - Urban Design Proposals South Shore Promenade	720/Mar.81	20,858
84.	Victoria Inner Harbour Deck and Forecourt Black Ball & Former C.P.R. Terminals (Phase 1 & 2)	190/Jan.82 2183/82	233,956 265,712
85.	Reay Creek/Lochside Drive Design Services	377/Mar.83	2,845
86.	Fleming Beach Walkway (Esquimalt)	1161/Sep.83	70,000
87.	Victoria Inner Harbour Landscaping Contract	1381/Aug.83	20,191
88.	St. Ann's Academy	1869/Nov.83	47,928
89.	Victoria Inner Harbour Wharf St. Rock Wall	092/Jan.84	63,500
90.	Pioneer Park - Brentwood Bay - Phase 2	702/Apr.84	15,500
91.	Reay Creek Park, Phase 1	1229/Jul'84	30,000
92.	West Bay Walkway, Barnard to Maitland, Phase 1	2054/Nov.85	190,000
93.	Reay Creek Park - Design Services	1131/Jun.86	1,675
94.	812 Wharf Street PCC Share of Development	1508/Aug.86	578,000
95.	Belleville St. Forecourt Phase 3	1561/Aug.86	250,000
96.	Cuthbert Holmes Park Phase 1	1857/Oct.86	194,000

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
97.	Douglas Street Landscaping Phase 1	1858/Oct.86	20,000
98.	Pioneer Park - Brentwood Bay Phase 2b	1859/Oct.86	32,100
99.	West Bay Walkway - Maitland to Robert	1394/Jul.87	162,030
100.	Douglas Street Landscaping Phase 3	1395/Jul.87	99,800
101.	Belleville St. Forecourt Phase 4	1129/Jun.88	deferred
102.	Cuthbert Holmes Park Phase 2A	1545/Aug.88	70,000
103.	Goldstream Ave./ Millstream Rd. Intersection	1545/Aug.88	45,000
104.	Gorge Falls Viewpoint	1545/Aug.88	20,000
105.	West Bay Walkway - Russell to Mary St.	1545/Aug.88	190,000
106.	View Royal Park	1545/Aug.88	50,000
107.	Belleville Street, Phase 1	1061/89	140,000
108.	Government/Wharf Streets Corner	1061/89	110,000
109.	Cuthbert Holmes Park, 2B/3	1061/89	75,000
110.	Lochside Drive (Sidney)	1061/89	67,000
111.	Lochside Drive, Phase 2	1199/90	60,000
112.	View Royal Park, Phase 2	1199/90	5,000
113.	Belleville Street, Phase 2	1199/90	100,000
114.	Goldstream/Jacklin Rd. Intersection	1199/90	65,000
115.	West Bay Walkway, West End Design	1199/90	20,000
116.	Trafalgar Park Viewpoint	1199/90	54,500

ENHANCEMENT PROJECTS & AUTHORIZED EXPENDITURES**38**

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
117.	Gorge Park, Handicapped Access	1199/90	10,000
118.	Bastion Square Revitalization	1027/91	155,000
119.	View Royal Park, Phase 3	1027/91	50,000
120.	Lochside Drive, Phase 3	1027/91	70,000
121.	Bowker Creek, Phase 3	1027/91	93,000
122.	Mt. Tolmie Improvements	1027/91	18,000
123.	McNaughton Street Gorge Access	1027/91	10,000
124.	Forshaw Road Gorge Access	1027/91	10,000
101.	Belleville St. Forecourt Phase 4	1073/91	1,500,000
125.	Bastion Square Revitalization Phase 2	1164/92	155,000
126.	Lower Causeway Landscaping	1164/92	11,500
127.	Colwood Creek Park	1164/92	30,000
128.	Esquimalt Lagoon/Royal Roads Foreshore Study	1164/92	20,000
129.	Cedar Hill Park	1164/92	100,000
130.	Confederation Square Perpetual Flame (deferred)	1164/92	8,000
131.	Elk Lake Drive/Patricia Bay Highway Landscaping	955/93	45,000
132.	Sidney Park Enhancement	955/93	20,000
133.	Patricia Bay Highway Landscaping	955/93	100,000
134.	Victoria/Saanich Spur of Pedestrian/Cycle Trail	1022/93	126,000
135.	Galloping Goose Trail Victoria/Saanich Spur - Phase 2	1177/94	44,500

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
136.	Northgate, Langford	1177/94	10,000
137.	Patricia Bay Park	1177/94	40,000
138.	Parson's Bridge Park - Phase 1	1177/94	30,000
139.	Selkirk Water Trestle Trail	1177/94	60,000
140.	Selkirk Avenue Waterfront Walkway	1177/94	40,000
141.	Turning Rails into Trails	1406/94	2,000
142.	Greenspaces Planning Project	1406/94	36,625
143.	Galloping Goose/Victoria Saanich Spur Phase 2B	1406/94	100,000
144.	Cedar Hill Park/Bowker Creek	1135/95	50,000
145.	Ogden Point Planters	1135/95	14,640
146.	Fleming Beach Walkway/Bikeway	1135/95	50,000
147.	Maritime Museum of B.C.	1135/95	67,860
148.	Westsong Way Study	1135/95	12,000
149.	Highlands Heritage Park	1135/95	10,000
150.	Oak Bay Avenue Planting	1135/95	20,000
151.	Highlands Greenway Network	570/96	27,500
152.	Colquitz River Grenway	571/96	75,000
153.	Strawberry Vale Wetlands	571/96	2,500
154.	Selkirk Trestle Repairs	609/96	20,000
155.	Western Extension of Galloping Goose Trail	610/96	50,000
156.	Portside Walkway Viewpoint	1339/96	56,870
157.	Galloping Goose Trail Connections	1339/96	97,500
158.	Bazan Bay Improvements	1339/96	58,500

ENHANCEMENT PROJECTS & AUTHORIZED EXPENDITURES**40**

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
159.	Gorge Waterway Shoreline Improvements	1339/96	50,000
160.	Lochside Trail (Saanich)	479/96	15,000
161.	Lochside Trail (Central Saanich)	479/96	21,525
162.	Habitat Inventory	1077/97	9,000
163.	Durrell Creek Integrated Watershed Study	1077/97	7,500
164.	Lochside Trail and Greenway	1077/97	30,000
165.	Colquitz River Greenway	1077/97	50,000
166.	Inventory of Green Spaces and Natural Habitats	1077/97	7,500
167.	Dockside Greenways Link	1077/97	25,862
168.	Trail Location, Land and Stream Stewardship	1077/97	25,000
169.	Galloping Goose Trail Surfacing	1077/97	80,000
170.	University of Victoria Greenway/ Restoration	1077/97	8,500
171.	Greenway Link Mt. Newton Crossroad	1247/97	70,000
172.	Glencoe Cove Greenway	1247/97	25,000
173.	Spirit Garden Greenway	1247/97	4,774
174.	Odgen Point Greenway	1247/97	80,000
175.	Langford/Goldie Trail	1247/97	60,000
176.	Pat Bay Highway Greenway	1247/97	6,000
177.	Mercer Trail– Mt. Douglas Park	1247/97	15,000
178.	Strandlund/Mill Hill Connector	1201/98	40,000
179.	Colquitz River Greenway	1201/98	50,000
180.	Royal Oak/Rithets Reservoir Trail	1201/98	18,000
181.	Banfield Park Path	1201/98	25,000

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
182.	Metchosin Duke Road Footpath	1201/98	25,000
183.	Colwood Greenways Plan	1201/98	5,000
184.	Lochside Trail Extension	904/98	75,000
185.	View Royal Greenways Master Plan	700/99	11,500
186.	Glen Lake Elementary School to Glen Lake Park Trail Link	700/99	25,000
187.	Hatley Beach Link Trail	700/99	14,000
188.	West Bay to Macauley Point Park Greenway Connector	700/99	3,750
189.	Greenways Values in Hagan Creek Watershed	700/99	7,500
190.	Tod Creek/Prospect Lake Stewardship Program	700/99	14,960
191.	Stabilization and Restoration of Ornamental Gardens, North Saanich	700/99	50,000
192.	Chinese Cemetery Greenways Link	700/99	2,500
193.	Beautification Highway Entrances, Saanich	699/99	15,000
194.	Odgen Point Waterfront Enhancement completion	699/99	15,000
195.	Chinese Cemetery Beautification	699/99	5,000
196.	Esquimalt town Square	699/99	20,000
197.	Sidney Gateway – Floral Display Berm	699/99	30,000
198.	Enhancement of the Switch Bridge Gateway	699/99	20,000
199.	Downtown Langford Beautification	699/99	61,000
200.	Esquimalt Shipyard Memorial Park	699/99	5,625
201.	Pat Bay Highway Greenway Phase II	699/99	6,000

ENHANCEMENT PROJECTS & AUTHORIZED EXPENDITURES**42**

NO.	PROJECT NAME	O.I.C.	AUTHORIZED EXPENDITURE
202.	Gordon Head Greenway	699/99	5,000
203.	Blenkinsop Lake Bridge	654/99	160,000
204.	Gorge Waterway Park and Walkway Extension	1014/00	50,000
205.	Viaduct Flats Riparian Rehabilitation	1014/00	1,500
206.	Cecelia Ravine Park/Galloping Goose Trail	1014/00	40,000
207.	Oaklands Neighbourhood Green Space Project	1014/00	2,250
208.	Extension of Lochside Trail/ Island View Rd. to Martindale Rd.	1014/00	50,000
209.	McDonald Park Road Cycle Path	1014/00	13,196
210.	Lochside Drive Cycle Path	1014/00	18,397
211.	Goldstream Meadows Connector Trail and Glen Lake Loop Trail	1014/00	45,000
212.	Supporting A Regional Vision For The Bowker Creek Corridor	1014/00	4,000
213.	Road and Rail Side Gateway	1015/00	40,000
214.	Millstream Parkway North Gateway	1015/00	9,857
215.	Marine Information Centre	1015/00	40,000
216.	McKenzie Ave./Borden Street	1015/00	60,000
217.	Protection of Parks and Green/Blue Spaces Through Private Land Stewardship	854/01	11,272
218.	Gorge Waterway Park and Walkway Extension	854/01	50,000
219.	West Side Rail Trail	854/01	33,625
220.	Switch Bridge	854/01	40,000
221.	Greenway Plan City of Victoria	854/01	15,000
222.	Littlewood Connector North Saanich	854/01	15,000
223.	South Coast Rail Phase 2	854/01	95,000
224.	Weiler Avenue to Ocean Avenue Pathway - Sidney	854/01	10,000



**Province of
British Columbia**
Provincial Capital
Commission

613 Pandora Avenue
Victoria
British Columbia
V8W 1N8
Telephone: (250) 953-8800
Facsimile: (250) 386-1303

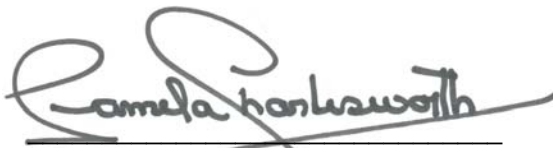
Provincial Capital Commission
Financial Statements
Year Ended March 31, 2002

Management's Responsibility For Financial Reporting

The financial statements of the Provincial Capital Commission have been prepared by management in accordance with Canadian generally accepted accounting principles. Any financial information contained elsewhere in this report, has been reviewed to ensure consistency with the financial statements.

Management is responsible for the integrity of the financial statements and has established systems of internal control to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and financial records are properly maintained to facilitate the preparation of financial statements in a timely manner.

The Auditor General of British Columbia has performed an independent audit of the financial statements of the Provincial Capital Commission. The Auditor's Report outlines the scope of this independent audit and expresses an opinion on the financial statements of the Provincial Capital Commission.



Pamela Charlesworth
Chair



Larry Beres
Executive Director

Victoria, British Columbia
May 8, 2002



Report of the Auditor General of British Columbia

*To the Members of the Board of Directors
of the Provincial Capital Commission, and*

*To the Minister of Community, Aboriginal, and Women's Services
Province of British Columbia:*

I have audited the statement of financial position of the Provincial Capital Commission as at March 31, 2002 and the statements of operations, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Commission's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Provincial Capital Commission as at March 31, 2002 and the results of its operations, changes in net assets and cash flows for the year then ended, in accordance with Canadian generally accepted accounting principles.

Wayne Strelieff, CA
Auditor General

*Victoria, British Columbia
May 8, 2002*

**Provincial Capital Commission
Statement of Financial Position**

March 31 2002 2001

Assets

Current

Cash (Note 6)	\$ 1,587,117	\$ 55,672
Short term investments (Note 3)	3,369,064	3,380,960
Receivables	119,287	98,857
Inventories	8,962	6,559
Prepays	<u>14,517</u>	<u>23,315</u>
	<u>5,098,947</u>	<u>3,565,363</u>

Capital assets (Note 4) 14,060,227 12,053,580

\$ 19,159,174 \$ 15,618,943

Liabilities

Current

Payables and accruals	\$ 129,300	\$ 150,748
Due to Province of British Columbia (Note 5)	199,808	148,846
Deferred revenue	<u>58,062</u>	<u>70,500</u>
	<u>387,170</u>	<u>370,094</u>

Deferred contributions (Note 6) 1,479,091 -

Deferred contributions related to capital assets (Note 7) 2,130,650 1,784,791

3,996,911 2,154,885

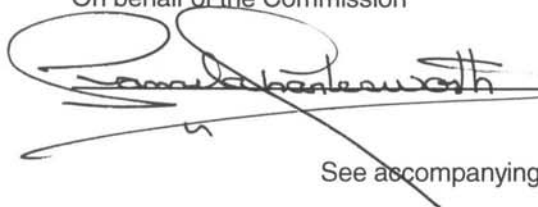
Net assets


Invested in capital assets	11,929,577	10,268,789
Restricted for Beautification (Note 8)	204,984	234,984
Restricted for Greenways (Note 8)	863,228	717,189
Unrestricted	<u>2,164,474</u>	<u>2,243,096</u>

15,162,263 13,464,058

\$ 19,159,174 \$ 15,618,943

On behalf of the Commission

 Chair

 Member

See accompanying notes to the financial statements.

**Provincial Capital Commission
Statement of Operations**

Year Ended March 31		2002	2001
Revenue			
General	(Schedule 1)	\$ 1,825,400	\$ 2,010,463
Crystal Garden	(Schedule 2)	1,471,838	1,504,217
Port Facility	(Schedule 3)	<u>70,951</u>	<u>-</u>
		<u>3,368,189</u>	<u>3,514,680</u>
Expenditures			
General	(Schedule 1)	1,582,731	1,528,709
Crystal Garden	(Schedule 2)	1,482,833	1,527,449
Port Facility	(Schedule 3)	26,459	-
Beautification grants	(Schedule 4)	30,000	256,367
Greenways grants	(Schedule 5)	<u>103,961</u>	<u>376,396</u>
		<u>3,225,984</u>	<u>3,688,921</u>
Excess (deficiency) of revenue over expenditures		\$ <u>142,205</u>	\$ <u>(174,241)</u>

See accompanying notes to the financial statements.

**Provincial Capital Commission
Statement of Changes in Net Assets**

Year Ended March 31

	2002		2001		
	Invested in Capital Assets	Restricted for Beautification (Schedule 4)	Restricted for Greenways (Schedule 5)	Unrestricted	Balance
Balance, beginning of year	\$ 10,268,789	\$ 234,984	\$ 717,189	\$ 2,243,096	\$ 13,464,058
Excess (deficiency) of revenue over expenditures	(114,213)	(30,000)	(103,961)	390,379	142,205
Investment in capital assets	219,001	-	-	(219,001)	-
Contributed land (Note 7)	1,556,000	-	-	-	1,556,000
Internally imposed restrictions (Note 8)	-	-	250,000	(250,000)	-
Balance, end of year	\$ 11,929,577	\$ 204,984	\$ 863,228	\$ 2,164,474	\$ 15,162,263
					\$ 13,638,299

See accompanying notes to the financial statements.

Provincial Capital Commission Statement of Cash Flows

Year Ended March 31	2002	2001
Increase (decrease) in cash		
Cash flow from operating activities		
Cash received from commercial activities	\$ 2,868,762	\$ 2,885,682
Cash received from Transport Canada (Note 6)	1,500,000	-
Cash received from contributions and donations	81,965	216,790
Investment income received for operating purposes	202,824	257,285
Miscellaneous receipts	62,720	68,270
Cash paid for salaries and benefits	(1,263,046)	(1,202,641)
Cash paid for materials and services	(1,580,714)	(1,548,266)
Cash paid for grants	<u>(133,961)</u>	<u>(632,763)</u>
Net cash generated through operating activities	<u>1,738,550</u>	<u>44,357</u>
Cash flows from investing activities		
Sale of short-term investments	11,896	654,326
Purchase of capital assets	<u>(219,001)</u>	<u>(803,012)</u>
Net cash used in investing activities	<u>(207,105)</u>	<u>(148,686)</u>
Net increase (decrease) in cash	1,531,445	(104,329)
Cash, beginning of year	<u>55,672</u>	<u>160,001</u>
Cash, end of year	<u>\$ 1,587,117</u>	<u>\$ 55,672</u>

See accompanying notes to the financial statements.

Provincial Capital Commission Notes to the Financial Statements

March 31, 2002

1. Purpose of the Commission

The Provincial Capital Commission operates under authority of the *Capital Commission Act* of British Columbia and is controlled by the provincial government of British Columbia. The purpose of the Commission is to enhance the amenities and environment in the Greater Victoria area and to respond to requests from various levels of government to undertake special projects.

The Commission is exempt from federal and provincial income taxes.

2. Summary of significant accounting policies

Basis of accounting

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles for not-for-profit organizations.

Summary of significant accounting policies

Investments

Investments consist of units in Province of British Columbia Pooled Investment Portfolios. Units are carried at the lower of cost adjusted by income attributed to the units, and market value. Income attributed to the units represents the unitholder's share of interest earned by the Portfolio and may be realized upon sale of units.

Inventories

Inventories are valued at current replacement cost, which approximates cost.

Capital assets

Purchased capital assets are recorded at cost.
Contributed capital assets are recorded at fair value at the date of contribution.
The contribution of park lands and green spaces is valued at \$1.

The contribution of the St. Ann's Academy, a provincially designated heritage site, is valued at \$1. Capital improvements to St. Ann's Academy paid for by the Commission are recorded at cost.

Amortization is provided on a straight-line basis over the assets' estimated useful lives, which for buildings is forty years and for furniture and equipment is five years.

Revenue recognition

The Commission follows the deferral method of accounting for contributions. Revenue related to expenditures of future periods is deferred and recognized in the period in which the related expenditures are incurred.

Provincial Capital Commission Notes to the Financial Statements

March 31, 2002

2. Summary of significant accounting policies (continued)

Grant expenditures

Grant expenditures are recorded when they are approved and all eligibility criteria have been met.

Employee benefit plans

The Commission and its employees contribute to the Public Service Pension Plan in accordance with the Public Sector Pension Plans Act. The Public Service Pension Plan is a multi-employer, defined benefit plan and is available to substantially all of the Commission employees. On behalf of employers, the British Columbia Pension Corporation administers the Plan, including payment of pension benefits to employees to whom the Act applies. The most recent actuarial valuation (March 31, 1999) has determined the Plan is in a surplus position.

The Commission also contributes through the Provincial Government payroll system for specific health care and termination benefits as provided for under collective agreements and terms of employment.

Defined contribution plan accounting is applied to these benefit plans as the Commission has insufficient information to apply defined benefit plan accounting. As such, the cost of these employee future benefits is recognized as an expense in the year that contributions are paid. The Province of British Columbia retains the ultimate liability for the retirement benefits.

Effective January 1, 2001, the Public Service Pension Plan's management changed to a joint trusteeship where the management, risks and benefits are shared between the employers and employees.

Financial instruments

The Commission's financial instruments consist of short term investments, receivables, payables and accruals, and the amounts due to the Province of British Columbia. Unless otherwise noted, it is management's opinion that the Commission is not exposed to significant interest or foreign currency risks arising from these financial instruments. The fair value of these financial instruments approximate their carrying values, unless otherwise noted.

Use of estimates

In preparing the Commission's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenue and expenses during the period. Actual results could differ from these estimates.

Provincial Capital Commission Notes to the Financial Statements

March 31, 2002

3. Short term investments	<u>2002</u>	<u>2001</u>
Market value	\$ 3,403,978	\$ 3,453,844
Less: unrealized gain	<u>34,914</u>	<u>72,884</u>
Cost	<u>\$ 3,369,064</u>	<u>\$ 3,380,960</u>

4. Capital assets	<u>2002</u>			<u>2001</u>
	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net Book Value</u>	<u>Net Book Value</u>
Land	\$ 9,575,220	\$ -	\$ 9,575,220	\$ 7,959,220
Buildings	6,289,393	2,558,302	3,731,091	3,426,741
Building addition under development	69,271	-	69,271	-
Furniture and equipment	374,283	238,865	135,418	126,294
St. Ann's Academy	605,653	56,427	549,226	541,324
Park lands and green spaces	<u>1</u>	<u>-</u>	<u>1</u>	<u>1</u>
	<u>\$ 16,913,821</u>	<u>\$ 2,853,594</u>	<u>\$ 14,060,227</u>	<u>\$ 12,053,580</u>

The building addition under development includes direct costs related to the planned construction. No amortization is recognized.

The 60 parcels of land that make up park lands and green spaces have an assessed value of \$17,181,400 (2001: \$15,545,400).

St. Ann's Academy, excluding the Chapel and Interpretative Centre, has been leased to the British Columbia Buildings Corporation for 51 years for \$10 in exchange for the Corporation performing renovations to the building and property. At the completion of the lease period all improvements become the property of the Commission. St. Ann's Academy has an assessed value of \$21,464,800 (land, \$10,112,000; building, \$11,352,800) (2001: \$20,146,100).

5. Related party transactions and balances

In addition to the amount due to the Province of British Columbia, which controls the Commission, the Commission had the following transactions with the Province of British Columbia and its related entities:

- The Ministry of Finance and Corporate Relations acts as fiscal agent for the Commission and also provides payroll processing currently at no charge.
- Rent revenue of \$98,413 (2001: \$112,638) was received from British Columbia Buildings Corporation.
- Operating costs of \$53,699 (2001: \$50,272) relating to St. Ann's Academy were paid to British Columbia Buildings Corporation.

Provincial Capital Commission Notes to the Financial Statements

March 31, 2002

5. Related party transactions and balances (continued)

- Insurance costs of \$38,285 (2001: \$36,537) were paid to the Ministry of Finance Risk Management.
- Printing costs of \$3,393 (2001: \$12,630) were paid to the Queen's Printer.

6. Deferred contributions

Deferred contributions represent unspent contributions restricted by Transport Canada. Transport Canada provided \$1.5 million in cash in the year for the continued operation of the Belleville Port Facility. The contribution may only be used for eligible expenditures to operate the port, as described in the Transport Canada Contribution Agreement dated December 4, 2001. Any unused funds must be returned to Transport Canada after 10 years of operations. Cash held at the end of the year subject to these restrictions is equal to \$1,479,091.

Changes in the deferred contributions balance are as follows:	<u>2002</u>	<u>2001</u>
Opening balance	\$ -	\$ -
Add: restricted contribution	1,500,000	-
Less: amount recognized as revenue	<u>20,909</u>	<u>-</u>
Ending balance	<u>\$ 1,479,091</u>	<u>\$ -</u>

7. Deferred contributions related to capital assets

Deferred contributions related to capital assets represent contributed assets received from the Province of British Columbia in prior years and Transport Canada in the current year.

Transport Canada contributed \$2 million in land, buildings and wharves to the Commission in the year. The \$444,000 portion of the contribution allocated to buildings and wharves has been deferred and is recognized as revenue on the same basis as amortization expense. The land contribution of \$1,556,000 has been accounted for as a direct increase to net assets.

Changes in the deferred contributions balance are as follows:	<u>2002</u>	<u>2001</u>
Opening balance	\$ 1,784,791	\$ 1,877,382
Add: contributed buildings and wharves	444,000	-
Less: amounts amortized to revenue		
General	\$ 29,781	
Crystal Gardens	62,810	
Port Facility	<u>5,550</u>	<u>92,591</u>
Ending balance	<u>\$ 2,130,650</u>	<u>\$ 1,784,791</u>

Provincial Capital Commission Notes to the Financial Statements

March 31, 2002

8. Restrictions on net assets

Net assets restricted for Beautification and Greenways are comprised of unexpended balances of amounts approved by Orders in Council for projects which are not yet completed or amounts restricted by the Board of Directors which have not yet been allocated to projects. Such projects are undertaken in cooperation with Capital Improvement Districts, municipalities and other groups.

During the year, the Board of Directors internally restricted \$250,000 to be used for Greenways purposes. Approval from the provincial government by way of Order in Council is required before these internally restricted amounts can be expended as grants.

9. Employee benefits

The Commission has defined benefit plans providing pension, other retirement and post-employment benefits to most of its employees. The Commission contributed 19.52% (2001: 18.23%) of salaries and wages to fund the cost of pension, health care and specific termination benefits and allowances. Total benefit expense in the year was \$204,056 (2001: \$200,359).

10. Comparative figures

Certain 2001 comparative figures have been reclassified to conform to the presentation adopted in the current year.

**Provincial Capital Commission
Schedule of General Operations**

Schedule 1

Year Ended March 31	2002	2001
		(Note 10)
Revenue		
Contributions		
Provincial (Note 7)	\$ 29,781	\$ 29,781
City of Victoria	80,000	-
General	-	214,750
St. Ann's general	1,965	2,040
Investment income	193,927	257,285
Miscellaneous	22,236	16,894
Parking lots	441,570	456,638
St. Ann's revenue	109,782	96,918
Tenant (Note 5)	<u>946,139</u>	<u>936,157</u>
	<u>1,825,400</u>	<u>2,010,463</u>
Expenditures		
Advertising and promotion	13,044	19,624
Advisory committee	3,220	7,648
Amortization	103,488	103,621
Bad debts	250	-
Insurance	22,435	22,286
Janitorial	56,684	53,414
Landscaping	47,019	32,121
Millennium project, St. Ann's Annex	310,365	263,592
Miscellaneous	25,783	16,045
Office	45,767	45,513
Operating costs, St. Ann's	118,733	88,707
Parking collection fees	32,986	35,612
Professional fees	61,689	84,714
Repairs and maintenance	104,236	107,676
Salaries and benefits (Note 9)	580,158	587,179
Security	8,683	6,643
Telephone	10,631	8,784
Travel	1,429	3,908
Utilities	<u>36,131</u>	<u>41,622</u>
	<u>1,582,731</u>	<u>1,528,709</u>
	<u>\$ 242,669</u>	<u>\$ 481,754</u>

Provincial Capital Commission Schedule of Crystal Garden Operations

Schedule 2

Year Ended March 31	2002	2001
Revenue		
Admissions	\$ 965,089	\$ 972,922
Ballroom and bar	135,415	147,187
Contributions, Provincial (Note 7)	62,810	62,810
Miscellaneous	40,484	51,376
Tenant (Note 5)	<u>268,040</u>	<u>269,922</u>
	<u>1,471,838</u>	<u>1,504,217</u>
Expenditures		
Advertising and promotion	63,505	75,751
Amortization	103,317	97,688
Aviary	54,913	45,468
Bad debts (recovery)	(20)	-
Ballroom and bar	47,731	53,912
Butterflies	45,295	44,135
Crystal Garden 75th anniversary celebration	-	40,658
Freight	9,142	9,400
Horticultural	45,449	60,234
Insurance	14,765	14,647
Janitorial	65,318	65,719
Miscellaneous	26,413	40,190
Office	13,382	16,346
Professional fees (recovery)	(4,875)	4,308
Repairs and maintenance	152,774	134,300
Salaries and benefits (Note 9)	721,330	703,931
Security	14,206	13,715
Telephone	8,817	7,977
Travel	4,133	826
Utilities	<u>97,238</u>	<u>98,244</u>
	<u>1,482,833</u>	<u>1,527,449</u>
	\$ <u>(10,995)</u>	\$ <u>(23,232)</u>

**Provincial Capital Commission
Schedule of Port Facility Operations**

Schedule 3

Year Ended March 31 2002 2001

(Commencement of operations, December 6, 2001)

Revenue

Contributions, Federal		
Related to eligible expenditures (Note 6)	\$ 20,909	\$ -
Related to capital assets (Note 7)	5,550	-
Investment income	8,897	-
Parking lots	236	-
Tenant income	<u>35,359</u>	<u>-</u>
	<u>70,951</u>	<u>-</u>

Expenditures

Eligible expenditures (Note 6)		
Bank charges and interest	22	-
Janitorial	6,158	-
Parking collection fees	52	-
Professional fees	3,150	-
Property taxes	2,233	-
Repairs and maintenance	7,612	-
Salaries and benefits (Note 9)	697	-
Utilities	<u>985</u>	<u>-</u>
	20,909	-
Amortization	<u>5,550</u>	<u>-</u>
	<u>26,459</u>	<u>-</u>
	<u>\$ 44,492</u>	<u>\$ -</u>

Provincial Capital Commission
Schedule of Net Assets Restricted for Beautification

Schedule 4

Year Ended March 31, 2002

Beautification Projects	Balance at Beginning of Year	Current Year		Balance at end of Year
		Restrictions	Grant Expenditures	
Internally restricted	\$ 100,518	\$ -	\$ -	\$ 100,518
Externally restricted				
Confederation Square	8,000	-	-	8,000
Marine Information Centre Project	40,000	-	-	40,000
McKenzie Avenue / Borden Street	30,000	-	(30,000)	-
Oak Bay Avenue Planting	3,933	-	-	3,933
Selkirk Arbutus Walkway	40,000	-	-	40,000
Switch Bridge Gateway	533	-	-	533
Westsong Way Study	12,000	-	-	12,000
	134,466	-	(30,000)	104,466
Total restricted net assets	\$ 234,984	\$ -	\$ (30,000)	\$ 204,984

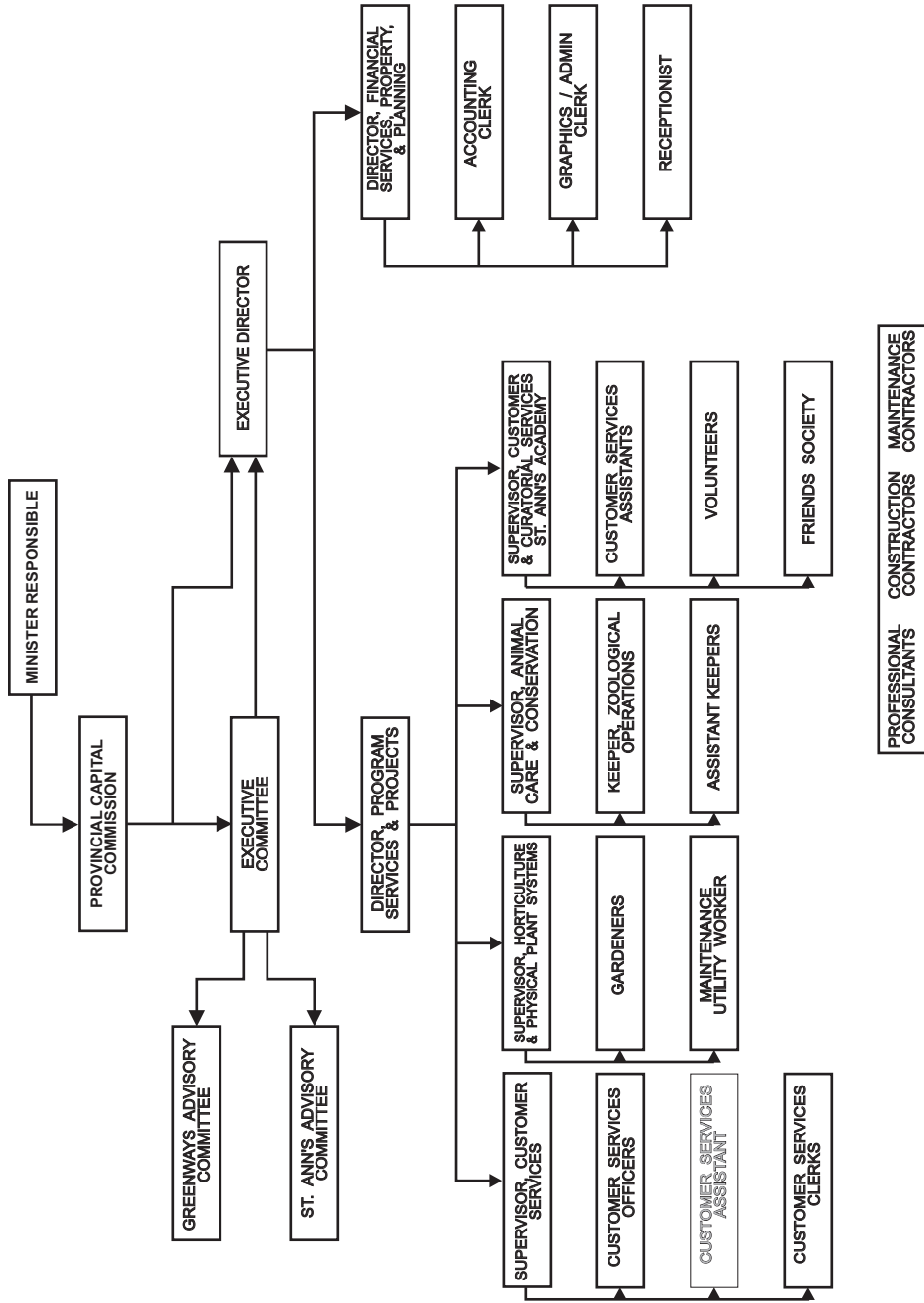
Provincial Capital Commission Schedule of Net Assets Restricted for Greenways

Schedule 5

Year Ended March 31, 2002

Greenways Projects	Balance at beginning of Year	Current Year		Balance at end of Year
		Restrictions	Grant Expenditures	
Internally restricted	\$ 431,291	250,000		
Allocated to projects below		(269,897)	-	\$ 411,394
Externally restricted				
Bowker Creek Corridor	4,000	-	(2,251)	1,749
Cecelia Ravine Park / Galloping Goose	202	-	-	202
Dockside Greenways Link	1,564	-	-	1,564
Duke Road Path	25,000	-	-	25,000
Galloping Goose Phase II	3,528	-	-	3,528
Goldstream Meadows Connector	45,000	-	-	45,000
Gorge Waterway Park & Walkway	50,000	-	(50,000)	-
Gorge Waterway Park & Walkway Extension	-	50,000	-	50,000
Greenway Link Mt. Newton X-Road	41,561	-	(22)	41,539
Greenway Plan	-	15,000	-	15,000
Greenways Master Plan	11,500	-	-	11,500
Hagen Creek Watershed	270	-	-	270
Littleway Connector	-	15,000	(15,000)	-
Lochside Trail (Central Saanich)	5,028	-	-	5,028
Lochside Trail Extension	11,976	-	-	11,976
Lockside Trail / Island View Road	50,000	-	-	50,000
Oaklands Neighbourhood Green Space Project	2,175	-	(1,288)	887
Protection of Parks and Green/Blue Spaces	-	11,272	(8,900)	2,372
South Coast Rail Phase II	-	95,000	-	95,000
Spirit Garden Greenway	534	-	-	534
Switch Bridge	-	40,000	-	40,000
Tod Creek/Prospect Lake Stewardship Program	7,060	-	-	7,060
Trail Land Stream Stewardship	25,000	-	(25,000)	-
Viaduct Flats Riparian Rehabilitation	1,500	-	(1,500)	-
Weiler Avenue to Ocean Avenue Pathway	-	10,000	-	10,000
West Side Rail Trail	-	33,625	-	33,625
	<u>285,898</u>	<u>269,897</u>	<u>(103,961)</u>	<u>451,834</u>
Total restricted net assets	<u>\$ 717,189</u>	<u>\$ 250,000</u>	<u>\$ (103,961)</u>	<u>\$ 863,228</u>

PROVINCIAL CAPITAL COMMISSION ORGANIZATION CHART



PROVINCIAL CAPITAL COMMISSION

613 PANDORA AVENUE

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The cover photos feature the Commission offices at 613 Pandora Avenue. Originally built in 1905 by John Raymond to house the Rosebank Lime Company Warehouse, it is now a designated City of Victoria Heritage Building.

All photos and graphics by staff, with the exception of archival materials from the Commission's collection.