

**Canadian Nuclear
Safety Commission**

**Commission canadienne de
sûreté nucléaire**

Public Hearings

Audiences publiques

April 26, 2006

Le 26 avril 2006

Public Hearing Room
14th floor
280 Slater Street
Ottawa, Ontario

Salle d'audiences publiques
14e étage
280, rue Slater
Ottawa (Ontario)

Commission Members present

Commissaires présents

Mr. Alan R. Graham
Dr. Christopher R. Barnes
Dr. Moyra McDill
Dr. James Dosman

M. Alan R. Graham
M. Christopher R. Barnes
M^{me} Moyra McDill
M. James Dosman

Secretary: Mr. Marc A. Leblanc

Secrétaire: M. Marc A. Leblanc

General Counsel : Jacques Lavoie

Conseiller général : Jacques Lavoie

TABLE OF CONTENTS

Opening Remarks	1
06-H8 / 06-H8.A Adoption of Agenda	3
Hearing Day One:	
Atomic Energy of Canada Limited: Application for the renewal of the operating Licence for the nuclear research and test Establishment located at the Chalk River Laboratories	
06-H9.1 / 06-H9.1A to 06-H9.1G Oral presentation by Atomic Energy of Canada Limited	4
06-H9 / 06-H9.A Oral presentation by CNSC staff	31

Ottawa, Ontario

1
2
3 --- Upon commencing on Wednesday, April 26, 2006
4 at 8:32 a.m.

5
6 **Opening Remarks**

7 **M. LEBLANC:** Bonjour mesdames et messieurs.
8 Bienvenu à cette audience de la Commission canadienne de
9 sûreté nucléaire. The Canadian Nuclear Safety Commission
10 is about to start one public hearing. The public meeting
11 of the Commission will follow later this afternoon.

12 Mon nom est Marc Leblanc. Je suis
13 secrétaire de la Commission et j'aimerais aborder certains
14 aspects touchant le déroulement de l'audience.

15 During today's business we have
16 simultaneous translation. Des appareils de traduction
17 sont disponibles à la réception. La version française est
18 au poste 8 and the English version is on channel 7. If
19 you would, please keep the pace of speech relatively slow
20 so that the translators have a chance of keeping up.

21 L'audience est enregistrée et transcrite
22 textuellement. Les transcriptions se font dans l'une ou
23 l'autre des langues officielles, compte tenu de la langue
24 utilisée par le participant à l'audience publique.

1 Les transcriptions devraient être
2 disponibles sur le site web de la Commission dès la
3 semaine prochaine.

4 To make the transcripts as meaningful as
5 possible we would ask everyone to identify themselves
6 clearly before speaking. As a courtesy to others in the
7 room, please silence your cell phones.

8 Monsieur Graham présidera l'audience
9 publique d'aujourd'hui.

10 Mr. Chair.

11 **THE CHAIRPERSON:** Welcome to the public
12 hearing of the Canadian Nuclear Safety Commission.

13 I am Alan Graham. President Keen, who is
14 unfortunately unable to attend today, has assigned me to
15 preside for this hearing.

16 I would like to begin by introducing the
17 members of the Commission that are with us today.

18 On my right is Dr. Moyra McDill and Dr.
19 Chris Barnes, and on my left, Dr. Jim Dosman.

20 In addition to Marc Leblanc, the Secretary
21 of the Commission, Mr. Jacques Lavoie, General Counsel of
22 the Commission, is with us also today on the podium.

23 I would like to note that the Commission is
24 still on enhanced security status, as are many of the
25 facilities which we regulate. As such, I will, as

1 appropriate, take measures to ensure that security matters
2 of a sensitive nature are not discussed in public and
3 will, if necessary, move in camera, which is a closed
4 session, at any time for discussions on security matters.

5
6 **06-H8 / 06-H8.A**

7 **Adoption of Agenda**

8 **THE CHAIRPERSON:** Before adopting the
9 agenda, please note that one supplementary Commission
10 Member Document, CMD, was added to the agenda after
11 publication on March 29th, 2006 and solicited on the
12 updated agenda.

13 With this information, I would like to call
14 for the adoption of the agenda by the Commission members
15 as outlined in Commission Member Document 06-H8.A.

16 Do I have concurrence?

17 For the record, the agenda is adopted.

18
19 **Atomic Energy of Canada Limited (AECL):**

20 **Application for the renewal of the**

21 **Operating licence for the nuclear**

22 **Research and test establishment**

23 **Located at the Chalk River Laboratories**

24 **THE CHAIRPERSON:** On the agenda today
25 is a Day One Hearing on the matter of an application by

1 Atomic Energy of Canada Limited for the renewal of the
2 operating licence for the nuclear research and test
3 establishment located at Chalk River Laboratories.

4 **MR. LEBLANC:** This is Day One of the public
5 hearing. The notice of public hearing 2006-H04 was
6 published on February 2nd, 2006.

7 April 19th was the deadline for filing of
8 supplementary information. I note that supplementary
9 information has been filed by AECL.

10 Commission Member Document 06-H9.A and 06-
11 H9.1F are confidential and will be discussed in closed
12 session if necessary after the public portion of the
13 hearing.

14 **THE CHAIRPERSON:** I would like to start the
15 hearing today by calling on the presentation from Atomic
16 Energy of Canada Limited as outlined in Commission Member
17 Document 06-H9.1 to 06-H9.1G.

18 I will turn to Mr. Van Adel, President and
19 Chief Executive Officer. Good morning, Mr. Van Adel and
20 welcome to the Commission.

21
22 **06-H9.1 / 06-H9.1A to 06-H9.1G**

23 **Oral presentation by Atomic**
24 **Energy Canada Limited**

25 **MR. VAN ADEL:** Good morning, Mr. Chair and

1 Members of the Commission.

2 For the record, my name is Robert Van Adel
3 and I'm President and Chief Executive Officer of AECL.
4 With me today are Dr. David Torgerson, Senior Vice-
5 President and Chief Technology Officer and Brian McGee,
6 our Vice-President of the Nuclear Laboratories, as well as
7 a number of members of Chalk River Management Team.

8 We are here today seeking Commission
9 approval for renewal of the Chalk River Laboratories'
10 operating licence. We view continued operation of these
11 facilities as essential. We recognize, however, our
12 obligation to demonstrate to the Commission that we have
13 operated the site safely and will continue to do so with
14 due regard to the environment, security and Canada's
15 international obligations.

16 I want to assure the Commission that as
17 President and CEO, I take this obligation very seriously.
18 Our Board of Directors also recognizes and fulfils its
19 obligations to provide the resources to support safe
20 operation of the site and to provide effective oversight.

21 We have increased funding levels at Chalk
22 River to ensure that required resources can be attracted
23 on a sustained basis and so that improvements to the
24 infrastructure can be made.

25 Over the past year, for example, we

1 increased the staffing levels at Chalk River by more than
2 200 people. That's a net increase of approximately 12 per
3 cent, and we are planning to add another approximately 150
4 new staff this year.

5 Over the past two years, we have increased
6 the funding for chalk river by over 40 per cent, and that
7 excludes any increases associated with the decommissioning
8 liability. These actions will contribute to safe
9 operation and environment stewardship.

10 Recently, Brian McGee has joined us to help
11 increase the operational and safety focus at Chalk River.
12 Brian has an outstanding track record in the nuclear
13 industry and we are already seeing the benefits of his
14 presence.

15 The renewal of the operating licence for
16 Chalk River will enable us to continue to provide
17 essential research and development support to the nuclear
18 industry and the National Research Council and to continue
19 to produce vital medical isotopes.

20 The work we do at Chalk River is unique and
21 it is beneficial to society. We must continue this work,
22 but we recognize that we will only be permitted to do so
23 if we can demonstrate that we do it safely.

24 A third element of our work at Chalk River
25 is to effectively manage Canada's nuclear legacy

1 liability. We have been before the Commission previously
2 on this topic and I believe our plan for dealing with
3 these liabilities is generally acceptable.

4 I am extremely pleased to inform the
5 Commission that we have received assurances from the
6 Government of Canada that funding will be forthcoming for
7 the first five years of the plan and that the Minister
8 will be making an announcement in the near future. This
9 should give the Commission and members of the public
10 confidence that our program has a stable funding base and
11 will proceed as envisaged.

12 AECL is moving forward on a path to fully
13 achieve international best practices in meeting our
14 decommissioning of waste management obligations on AECL's
15 managed sites. Our decommissioning plan clearly
16 represents a sustainable and responsible solution to
17 managing environmental issues without passing them on to
18 future generations.

19 In closing, Mr. Chair, I want to reiterate
20 to the Commission that AECL is deeply committed to the
21 safe and responsible operation of our Chalk River
22 facilities. We recognize our obligations to upholding the
23 trust and confidence of both this Commission, as well as
24 the public, and we will not compromise that trust.

25 I will now turn it over to Brian McGee, who

1 will discuss in more detail our performance and our plans
2 for the proposed licence period. Thank you.

3 **MR. MCGEE:** Good morning, Mr. Chair and
4 members of the Commission.

5 For the record, my name is Brian McGee and
6 I'm the Vice-President of AECL's Nuclear Laboratories and
7 I'm the site licence holder for the Chalk River
8 Laboratories.

9 With me today are members of the AECL team,
10 the Chalk River Leadership Team, in support of our
11 application for the renewal of the Chalk River site
12 licence.

13 My presentation today will cover two main
14 areas. The first is our performance at Chalk River during
15 the licence period. The second is the major activities we
16 will undertake during the proposed licence period.

17 In our view, our past performance in the
18 planned activities meets CNSC Guidelines in CMD 02-M12 and
19 support the 63-month licence renewal we are seeking.

20 I want to reiterate to the Commission the
21 commitment I made previously regarding the safe operation
22 of our site. I am accountable to ensure that our
23 operations meet regulatory requirements and are carried
24 out safely and with due regard to the environment,
25 security and Canada's international obligations.

1 The entire site management team and our
2 staff are committed to the safe operation of the site. As
3 Mr. Van Adel stated, we have the full support of AECL's
4 executive and the Board of Directors.

5 I would like to start by giving you my high
6 level view of what we do at Chalk River. Let me break it
7 into two parts. If you look at the slide, the box on the
8 left represents our primary mission; to carry out research
9 and development and to produce medical isotopes. We do
10 this in a number of facilities that we operate for these
11 purposes.

12 The box on the right represents primarily
13 the legacy issues that have been developed over the past
14 60 years and that we must deal with today and into the
15 future. These include safe storage facilities that have
16 been shut down, waste material that was generated decades
17 ago and stored at the site, management of wastes that are
18 generated from current operation and external sources and
19 the safe dismantling of facilities that are no longer
20 needed.

21 The site is unique in that we are operating
22 existing facilities, building new facilities and
23 decommissioning other facilities all at the same time and
24 in close proximity.

25 The programs shown at the bottom cover the

1 way that we carry out these activities to meet the
2 challenges of this unique site. The programs are
3 developed to meet modern-day standards. We are held, and
4 rightly so, to today's standards in everything we do,
5 including the dealing of the older waste facilities. This
6 is particularly important with respect to the impact on
7 the environment.

8 I want to mention that all of the
9 activities shown on this slide are encompassed in our
10 Public Consultation and Information Program, which is not
11 specifically shown on this slide, because it covers
12 everything we do and is a critical element of our
13 operations.

14 I believe we meet modern-day standards in
15 most of the activities represented in the box on the left
16 and we are working towards exceeding these standards.

17 Our biggest challenge is to meet modern-day
18 standards in the activities shown in the box on the right
19 particularly in dealing with legacy waste. However, we
20 have made great progress in dealing with these issues. We
21 have tackled the most safety and environmentally
22 significant aspects first, but there is still a great deal
23 of work to do.

24 I will cover our accomplishments and plans
25 throughout my presentation.

1 The size and scope of our operations at
2 Chalk River is vast and time does not permit me to go into
3 detail in all facets of our operation. Therefore, I will
4 focus on the items shown on this slide as I believe they
5 are the most important aspects of our performance during
6 the present licence period.

7 This next slide shows the significant
8 improvements we've made in reducing the frequency and
9 severity of lost-time injuries to our workers. There has
10 been a consistent, improving trend over the present
11 licence period and we are taking steps to ensure this
12 trend continues. This achievement is a joint effort of
13 our staff, our unions and our management. There is a
14 great cooperation in this area and a real willingness to
15 ensure the safety of our workers.

16 This slide shows the trend in collective
17 dose for workers at Chalk River Laboratories. There is a
18 positive downward trend over the past 10 years, achieved
19 through several means, including the implementation of
20 formal ALARA practices, improved and more widespread
21 radiation protection training, improved personal
22 monitoring and the installation of new monitors in several
23 facilities.

24 No employee received a dose in excess of
25 CNSC limits during the present licence period. In fact,

1 no employee received a whole body dose in excess of 20
2 millisieverts compared to the limit of 50 millisieverts.

3 In 2004, there were three unplanned events
4 resulting in exposures exceeding a dose-action level. In
5 2005, and so far in 2006, there have been no such events.

6 Overall, our Radiation Protection Program
7 has been effective. However I believe we can do even
8 better and I will talk about this more under our future
9 planned activities.

10 Operational safety focuses on how well we
11 operate our facilities and is at the heart of what we do.
12 We have operated safely and made significant improvements
13 in a number of areas during the current licence period.
14 The first is that we have become much more engaged with
15 the rest of the industry so that we can learn from others
16 as we drive towards operational excellence.

17 We have brought in industry peers to review
18 our operations and to identify areas for improvement and
19 we are assisting -- we are visiting other licensees to
20 learn from their operations first-hand.

21 Second, our Safety Culture Initiative has
22 made great progress and will evolve to include a Human
23 Performance Improvement Program aimed at reducing
24 precursors and significant events. Such programs have
25 proven to be effective elsewhere in the industry and we

1 will learn from that experience.

2 Third, our initial efforts toward
3 operational excellence have focussed on NRU and we have
4 made great progress and we will continue to do so. In
5 fact, we recently updated the Commission on the NRU
6 improvement initiative.

7 Fourth, we have recently expanded some of
8 the improvement activities. For example, the morning
9 management oversight teleconference now includes the
10 Dedicated Isotope Facilities or DIF as we call them, and
11 the Fuel Fabrication Facility. With time the scope of
12 these improvements will spread to other facilities onsite
13 as required.

14 Fifth, we've implemented formal maintenance
15 plans in the facilities and they continue to evolve as we
16 learn from experience and from exposure to industry best-
17 practices. We are modifying the NRU Maintenance Program
18 to address CNSC staff concerns.

19 Sixth, fire protection is an area where we
20 have made excellent progress. We have significantly
21 improved the safety of our facilities through the fire
22 protection improvements we have made. The age and large
23 number of facilities means it will take us some time to
24 complete all the fire protection initiatives.
25 Nevertheless, progress is visible and our staff is

1 rightfully proud of their achievements which have come
2 about because everyone has recognized the importance of
3 fire-safety and taken seriously the need to do better.

4 Finally, we've lowered the threshold for
5 reporting unplanned events, both internally and to the
6 CNSC and other regulatory agencies. This will help us
7 identify trends or adverse conditions so we are able to
8 take action to prevent more significant events and not
9 just react to them when they happen.

10 All these activities are aimed at ensuring
11 the continued safe performance of our facilities. CNSC
12 staff's CMD points to weaknesses in our Quality Assurance
13 Program and expresses concerns about the implications for
14 safe operation.

15 I agree with CNSC staff's observations
16 about our implementation of the QA Program and will
17 address this when I discuss major activities planned for
18 the proposed licence period. But I will preview it by
19 saying we intend to move to an integrated performance
20 assurance model of the type successfully used at the major
21 utilities.

22 This slide shows radioactive releases to
23 the environment as a percentage of the derived release
24 limit. The main contributors are Argon-41 from NRU and
25 releases from the Moly-99 production facility. All other

1 releases are a small fraction of the DRL.

2 CNSC staff's CMD discusses our
3 Environmental Protection Program and identifies a number
4 of areas for improvement. I want to emphasize to the
5 Commission that we have a sound and comprehensive
6 environmental management system in place and that we take
7 our stewardship of the environment very seriously.

8 We have a comprehensive and systematic
9 monitoring system in place to confirm that our releases
10 are low and to identify any adverse trends and we take
11 prompt action if such trends are observed. We take our
12 own measurements and we have had independent measurements
13 which confirm that the impact on the environment of
14 operating the Chalk River Laboratories is low and well
15 within regulatory limits.

16 We have many legacy issues which do not
17 meet modern-day environmental standards and we have a
18 risk-informed strategy in place to monitor and mitigate
19 these issues. To touch on a few specific points, we have
20 maintained our ISO 14001 registration up to date. In
21 2005, the Chalk River Laboratory site registration was
22 successfully renewed to the 2004 version of the ISO 14001
23 standard.

24 We have recently had an independent survey
25 performed by Laval University to measure radioactivity

1 levels in local samples of vegetation, water, air, milk
2 and so on. The results are well below levels of
3 significance and they are consistent with previous
4 independent measurements by Laval and they are also
5 consistent with our own surveys. This confirms that our
6 operations are not having an adverse radiological impact
7 on surrounding areas. We have included the Laval survey
8 in our submission package to the Commission and it is
9 posted on our external website.

10 Finally, we have implemented a new internal
11 management system for managing and tracking the wealth of
12 environmental data we collect. It will allow us to have a
13 more reliable, single source of environmental data and
14 will facilitate reporting of this information to the CNSC
15 and to the public.

16 Turning to groundwater plumes, this is one
17 of the legacy issues where we are spending considerable
18 effort. This slide summarizes the mitigation measures
19 that were taken during the present licence period or
20 previously.

21 Regarding the plume down-gradient of the
22 NRU Reactor, we have submitted to CNSC staff our action
23 plan to further characterize and deal with this plume.
24 This represents a continuation of activities that were
25 previously under way and which we had been communicating

1 to CNSC staff to ensure they were continually kept up to
2 date on the situation.

3 The current step in the plan is to find the
4 leak or leaks in the bay. This isn't an easy task as the
5 surface area is large and the leak-rate is very low on the
6 order of half a litre per minute. Our calculations
7 indicate that the tritium plume corresponds to about a
8 factor of 20,000 below the monthly DRL for tritium. So
9 the risk for the public and the environment is very low.

10 Nevertheless, we are continuing our efforts
11 to address this plume.

12 Further, with respect to the general issue
13 of mitigation of groundwater plumes, we have upgraded the
14 waste treatment centre and, as a result, have discontinued
15 discharges that were contributing to groundwater
16 contamination.

17 We have installed treatment facilities to
18 remediate the three most significant groundwater plumes,
19 dramatically reducing the level of activity in these
20 plumes. We have placed covers over parts of two waste
21 management areas to reduce water infiltration. We have
22 further drained Building 240, Tank 1, a leaking tank that
23 was contributing to a groundwater plume, and we're
24 actively investigating ways to remove the remaining
25 sediment in the tank in a way that ensures the safety of

1 our staff.

2 We recently received CNSC approval to drain
3 the NRX reactor bay, which will terminate another
4 groundwater plume and we have a number of projects
5 underway that will prevent new leaks or remediate existing
6 ones.

7 Finally, we have an extensive network of
8 groundwater monitoring to ensure that plumes are well
9 characterized and that we can promptly detect any
10 significant changes in the characteristics of a plume.

11 We have made improvements to the Public
12 Information and Consultation Program and we'll make
13 further significant improvements during the proposed
14 license period. We have addressed the recommendations and
15 Commission requests coming out of the 2003 Site Licence
16 Renewal Hearing, and the NRU Environmental Assessment
17 Hearing in 2005. We have strengthened the program in a
18 number of areas with some examples shown on this slide.

19 Regarding decommissioning and the financial
20 guarantee, we have submitted the key documents requested
21 by the Commission. They have been reviewed by CNSC staff
22 and been found to be acceptable. The five-year
23 operational plan has also been submitted. It is a key
24 document that describes in more detail the progress we
25 will make in the first part of the overall decommissioning

1 program for the Chalk River site.

2 The updated Comprehensive Preliminary
3 Decommissioning Plan, the CPDP, the public consultation
4 framework, and the five-year plan have all been sent to
5 community stakeholders and put on our external website.
6 We have also progressed physical decommissioning.

7 Shown here is progress in decommissioning
8 Building 107, one of the older laboratories on the site.
9 If you use the tree as a reference point to see the extent
10 of decommissioning from the picture on the left to the
11 picture on the right.

12 This is a view of another part of the
13 building. Use the water tower in the background as a
14 reference point to see that the lab in the foreground on
15 the left has been taken down. Of course, in this slide
16 and the previous one, the after picture does not represent
17 the final state. We are continuing with the
18 decommissioning process and we'll take the building down
19 to ground level and restore the site.

20 The decommissioning activities are being
21 carried out safely with due regard to worker safety and
22 protection of the environment. The material resulting
23 from decommissioning is scanned to determine if it is
24 radioactively contaminated. All such material is
25 segregated and materials that are not radioactively

1 contaminated are recycled as much as possible.

2 On the subject of waste management, we have
3 submitted to CNSC staff our 10-year waste management plan.
4 This is a comprehensive strategy for dealing with waste
5 arising from our operations, decommissioning activities
6 and from external sources.

7 In response to a CNSC staff concern, we
8 have completed and submitted a systematic assessment of
9 our waste generation volumes and capacities.

10 We have demonstrated adequate storage
11 capacity throughout the proposed license period and
12 beyond.

13 The slide shows a long list of activities
14 and projects in the waste management area that have been
15 completed or are underway. I won't go through each of
16 them, but it gives you an idea of the scope and level of
17 effort we're applying in this area.

18 To summarize our performance during the
19 current licence period, we believe that we fully meet CNSC
20 requirements in most areas and where there are
21 shortcomings, we have submitted action plans that we
22 believe are acceptable to CNSC staff.

23 I believe that the proposed licence period
24 -- during the proposed licensed period, we will be able to
25 exceed CNSC requirements in a number of areas.

1 Having said that, I wish to stress that the
2 operation during the current licence period has been safe
3 with due regard to the environment, to security and to
4 meeting Canada's international obligations. We have
5 already made improvements in many areas, but in many ways,
6 we are just beginning the journey.

7 This brings me to our major planned
8 activities for the proposed licence period. I will touch
9 on each of these topics, but our overall goal is simple.
10 We intend to achieve world-class performance in developing
11 and operating nuclear technologies simply with no
12 compromise. One of the first things we are doing is
13 realigning the organization to position us for achieving
14 operational excellence. The boxes on the left represent
15 our main business areas. The top two represent operation
16 of our facilities. The third one is waste management and
17 decommissioning and the bottom one represents our research
18 and development organization.

19 The highlighted blue box in the left column
20 represents the new organizational unit, Reactor
21 Operations. It is lead by a General Manager who reports
22 directly to me and who's sole focus will be on reactor
23 operations and the related facilities. This change will
24 result in an increased focus and management attention on
25 reactor operations.

1 Another change is that we have moved the
2 programs out of facility operation into their own
3 organizational unit; again, reporting directly to me.
4 This will allow us to continue to strengthen the programs
5 and provide an improved level of management oversight.

6 The final item I want to mention on this
7 slide is another new organizational unit called PINO or,
8 Performance Improvement in Nuclear Oversight. The large
9 utilities of such organization, whose role is to drive
10 improvements throughout the organization in an integrated
11 fashion and provide oversight that's independent of line
12 organizations and operations.

13 I have recently appointed heads to these
14 units and I've asked them to develop change management
15 plans. I want to move on with these changes, but we'll
16 only do so in a planned and safe manner. We have been
17 keeping CNSC staff apprised of these changes and we will
18 continue to do so.

19 This new organizational structure will help
20 us to achieve further improvements in organizational
21 safety culture, overall operational safety and performance
22 excellence. We will continue to adopt and implement
23 industry best practices across the site in a planned and
24 controlled manner. We will expand our safety culture
25 initiative and we will develop and implement a site-wide

1 human performance program.

2 So far we have met with the utilities to
3 understand industry achievements in this area, and we have
4 developed an outline of the program. This program is
5 critical to reaching the next level of performance in our
6 facilities. As I mentioned previously, we will move
7 towards a type of performance assurance model that has
8 been successfully implemented elsewhere in the industry.
9 This will be spearheaded by the new PINO organization, and
10 it will address the issues with our quality assurance
11 program noted by CNSC staff in their CMD.

12 We will continue with our fire protection
13 initiatives, and we will meet the commitments we have made
14 to CNSC staff in this area. We will update our
15 criticality safety program and criticality safety
16 documents to demonstrate conformance to internationally
17 accepted standards.

18 I should note that we have been practising
19 criticality safety at Chalk River from the earliest days
20 of the site and, in fact, have contributed significantly
21 to the development of international criticality standards.
22 We are in agreement with the CNSC staff on the merits of
23 formally adopting these international standards.

24 We will continue to add resources to deal
25 with our increasing workload. More than that, the

1 management team is committed to developing our staff and
2 to developing new leaders to spearhead the organization
3 into the future. We've already taken steps to strengthen
4 leadership training, and we will accelerate these efforts.

5 Finally, we have a recognized need to
6 improve our work management processes. This will allow us
7 to make more efficient use of our resources and will
8 ensure we tackle the highest priority items first. While
9 this is a long list of focus areas, I believe the
10 improvements across these areas are needed and they are
11 achievable.

12 Our Radiation Protection Program meets CNSC
13 requirements. However, I have personal experience in this
14 area and have recently seen what's done elsewhere in the
15 industry. I know we can take advantage of the lessons
16 learned elsewhere and we can do even better. Therefore,
17 during the proposed licence period, we will be
18 benchmarking our Radiation Protection Program against
19 industry best practices.

20 We will perform a gap analysis and then
21 identify those areas for improvement and will make those
22 improvements. We will keep CNSC staff apprised throughout
23 this process. We will be making significant improvements
24 in the area of public consultation and information. We
25 have started the formation of what we're calling an

1 Environmental Stewardship Council, similar to community
2 advisory committees that have been established elsewhere.

3 This council will ensure that we have
4 effective two-way dialogue on topics of mutual interest
5 with the public. We are expanding and putting forth more
6 information on our public website, including reports on
7 our safety and environmental performance; the most recent
8 of these being the independent Laval study. We will also
9 be regularly issuing an updated community newsletter.

10 We have been having consultation on
11 specific projects as they progress through their start-up
12 stages. Finally, we are increasing our resources in this
13 area to ensure that we can effectively support and sustain
14 these improvements.

15 Continued operation of NRU is of critical
16 importance to meet the research and development needs and
17 to produce medical isotopes.

18 We met the licence condition to demonstrate
19 the seven safety system upgrades that were fully
20 operational by December 31st, 2005. CNSC staff conducted
21 an inspection of two of the upgraded systems in February
22 of this year. At the inspection exit meeting CNSC staff
23 identified a number of significant issues.

24 Immediately following this exit meeting I
25 initiated an internal review to determine if it was safe

1 to continue to operate NRU in light of these findings and
2 to identify and to implement any necessary compensatory
3 actions. We extended our assessment to the other five
4 upgrade systems to ensure that we were being
5 comprehensive. We are undertaking other actions to
6 identify and correct any underlying systemic issues.

7 Our objective is two-fold. First, to
8 ensure that the continued operation of NRU is safe, and
9 second, to rectify the identified deficiencies in the
10 upgrades documentation and to ensure that our processes
11 are fixed, such that a repeat will not occur.

12 We will only operate NRU if I am satisfied
13 it is safe, and I want to assure the Commission that I
14 spend a lot of my time providing direct oversight of NRU
15 operations. I continue to be satisfied that it is safe to
16 operate NRU and that its operation will continue to be
17 safe.

18 CNSC staff CMD also identifies a number of
19 items related to the longer term continued operation of
20 NRU that need to be resolved according to different
21 timelines. We are committed to meeting the acceptance
22 criteria identified in the CNSC staff licensing plan for
23 NRU. We have made several recent submissions and we held
24 meetings with CNSC staff to address and resolve issues and
25 we believe good progress has been made.

1 Regarding the Environmental Protection
2 Program, CNSC staff has proposed a number of new license
3 conditions in this area. Many of them are consistent with
4 activities already included in our environmental plan.
5 We'll have further discussions with CNSC staff on the
6 remaining items prior to day two.

7 Specifically, with respect to the NRU
8 ground water plume, as I mentioned previously, we have
9 provided the information requested by CNSC staff regarding
10 our action plan to deal with this plume and this plan is
11 actively being pursued by AECL staff.

12 As part of this plan we have progressed our
13 scanning of the bay surface area in an attempt to locate
14 the leak. To date we have not identified any leak but our
15 systematic search continues.

16 The topic of storm water management was
17 discussed at a recent environmental assessment hearing on
18 the liquid waste transfer and storage project. We have
19 recently performed a gap analysis between current Ontario
20 Ministry of Environment Standards and Chalk River
21 Laboratories Practices and Procedures regarding storm
22 water management and we've shared those results with CNSC
23 staff.

24 In general, we meet the Ministry of
25 Environment Standard but there are some specific areas

1 where we intend to make improvements and by December 2006
2 we'll have in place a plan to do so.

3 We are beginning the first year of the
4 Chalk River Laboratories Decommissioning Program. It is
5 based on an optimized approach where we will accelerate
6 decommissioning, subject to public consultation and input.
7 Initially we will be building enabling facilities and the
8 plan will be updated regularly as we make progress and
9 confirm the planning assumptions.

10 A key element of the plan is that it is
11 structured to facilitate monitoring, both internally and
12 by CNSC staff, and to facilitate open reporting to
13 community stakeholders.

14 The plan also makes clear some important
15 strategic elements, such as our strategy for managing the
16 material generated by the decommissioning process. This
17 strategy will be reviewed and updated as necessary based
18 on our experience and consultation with the public.

19 The major elements of the early years of
20 the program are shown here. The public consultation
21 program is an important aspect of the program not only in
22 the early years but throughout the program.

23 The major enabling facilities are shown on
24 this slide, as are Chalk River Laboratory facilities that
25 are included in the first five years of the plan.

1 A major planned activity for the proposed
2 licence period is that the dedicated isotopes facilities,
3 or DIF, will become operational. We intend to move DIF
4 operations into the nuclear laboratories reporting to the
5 general manager of reactor operations. This is a very
6 positive move that will help us align our operational
7 practices and achieve consistency and safe operation
8 across the site.

9 As a result of DIF producing isotopes NRU
10 production will be focused on research and development and
11 production of long-lived isotopes.

12 There will be an accompanying shift in
13 focus in the nuclear fuel fabrication facility and the
14 Moly-99 production facility will cease isotope production.

15 Waste management area G will begin
16 receiving waste from the new processing facility and
17 accordingly will stop putting high-level isotope waste
18 into tile holes and into the FISST tank.

19 Before I conclude, Mr. Chair, I would like
20 to briefly mention the new conditions in the proposed
21 licence. We appreciate that many of the new conditions
22 will provide both increased transparency in our operations
23 and increased assurance that our operations meet
24 internationally accepted standards. We are comfortable
25 with some of the new conditions and we previously

1 discussed some of them with the CNSC staff.

2 We are evaluating the impact of the
3 proposed new conditions and we'll have further dialogue
4 with CNSC staff prior to the Day Two hearing.

5 In conclusion, Mr. Chair and Members of the
6 Commission, we believe that we have operated the Chalk
7 River Laboratory safely during the present license period
8 with due regard to the environment, to the security and to
9 Canada's international obligations. We are committed to
10 safe operation throughout the licence period.

11 We have met CNSC requirements in most areas
12 and where there are outstanding issues we have submitted
13 action plans that we believe are acceptable to CNSC staff.

14 We have made improvements in many areas and
15 we are committed to continuing to do so, and we are
16 working towards exceeding CNSC requirements. We believe
17 that we meet CNSC guidelines for the licence period for
18 which we have applied.

19 Finally, I want to reinforce the commitment
20 I have made to you on previous occasions. I am
21 accountable for the safe operation of AECL's licensed
22 nuclear facilities. This is an accountability I take very
23 seriously.

24 We are on a journey that will lead us to
25 overall operational excellence. To achieve this level of

1 performance we will be relentless in developing a strong
2 organizational safety culture and pursuing excellence and
3 overall safety performance.

4 I would like to thank you very much for
5 your attention and the management team and I would be
6 pleased to answer any questions.

7 **THE CHAIRPERSON:** Thank you, Mr. Van Adel
8 and Mr. McGee, for your presentation.

9 Prior to opening the floor for questions I
10 would like to move to the presentation from CNSC staff as
11 outlined in CMD-06-H9. I will turn to Mr. Barclay Howden,
12 Director General Directorate of Nuclear Cycle and
13 Facilities Regulations. Mr. Howden, the floor is yours.

14
15 **06-H9**

16 **Oral presentation by**

17 **CNSC staff**

18 **MR. HOWDEN:** Thank you.

19 Good morning, Mr. Chair, Members of the
20 Commission. For the record, my name is Barclay Howden.
21 With me today are Mr. Greg Lamarre, Director, and Mr.
22 Lawrence Colligan, single point of contact for the Chalk
23 River Laboratories Compliance and Licensing Division and
24 the rest of the members of the licensing team for this
25 facility.

1 *Environmental Assessment Act* to this renewal will be
2 discussed, along with AECL's compliance with the CNSC cost
3 recovery fees.

4 Finally, to end our presentation, CNSC
5 staff will present the changes it proposes to the draft
6 licence, along with its conclusions and recommendations
7 for licence renewal.

8 CRL is located in Renfrew County on the
9 south shore of the Ottawa River, 160 kilometres northwest
10 of Ottawa. The CRL site is one of the most complex
11 nuclear facilities in Canada.

12 The CRL site consists of a supervised area
13 delineated by the site boundaries shown on the map. The
14 supervised area includes a more confined built-up area
15 located close to the river that contains the majority of
16 buildings and facilities on site. The site boundaries are
17 located between Highway 17 and the Ottawa River.

18 The built-up area is shown in grey on the
19 river shore. Outside the built-up area there are several
20 waste management areas for handling both nuclear and non-
21 nuclear wastes. These are outlined in dark green in the
22 centre of the slide.

23 Close to 2,000 people work on the site
24 conducting a wide range of nuclear and non-nuclear
25 experimental and support activities. Access to the site

1 is limited to CRL employees and approved visitors.

2 Looking at the built-up area, some 160 main
3 buildings occupy an area of about 40 hectares. The built-
4 up area consists of two controlled areas, controlled area
5 1 and controlled area 2, located next to each other.
6 Controlled area 2 is a high security area shown in pink on
7 this slide. It contains all major nuclear facilities
8 except for the waste management areas. Controlled area 1
9 shown in yellow above contains the remaining accelerators,
10 laboratories, support facilities and offices.

11 It should be noted that the waste
12 management areas operate under the same restrictions as
13 buildings in controlled area 2.

14 AECL's nuclear research and test
15 establishment operating licence for CRL expires on July
16 31st, 2006. AECL has applied to have the operating
17 licence renewed for a period of 63 months. The request
18 for a three-month longer than the typical five-year
19 licence period would shift the expiry date to October
20 31st, 2011.

21 This three-month shift would allow for the
22 submittal and CNSC staff review of annual and facility
23 reports for the year in question and the possibility of
24 reporting to the Commission in a timely fashion in the
25 future.

1 CNSC staff also intends to bring the
2 Commission up-to-date on the status of CRL in a midterm
3 report. CNSC staff therefore agrees with AECL's request
4 that the licence expiry date be shifted to the end of
5 October from the present end of July.

6 In its application for renewal of the
7 licence, AECL submitted two supporting documents. The
8 first document is entitled "Licensing Package".
9 Documentation in support of site licence renewal for CRL
10 is intended as a replacement for the previous licensing
11 document RC693-CRL. The licensing package document refers
12 to AECL's program documentation.

13 The second document is entitled "Licensing
14 Basis Document for CRL". This document provides a clause-
15 by-clause statement for relevant excerpts from the NSCA
16 regulations in support of the licence application. CNSC
17 staff's review of the application concludes that it meets
18 requirements.

19 CNSC staff reviewed AECL's past performance
20 in the following seven safety areas: performance
21 assurance, operating performance, emergency preparedness,
22 security and robustness, radiation protection,
23 environmental protection, and safeguards and non-
24 proliferation. Each of the seven safety areas will be
25 briefly outlined in the following nine slides.

1 The safety area of performance assurance
2 covers those activities that enable effective human and
3 organizational performance through the development and
4 implementation of management programs, standards,
5 processes and procedures. Specifically, CNSC staff
6 reviewed the licensee's quality management, event
7 reporting requirements and operating experience and
8 training programs.

9 For the safety area of performance
10 assurance, CNSC staff rated the overall Performance
11 Assurance Program and its implementation as below
12 requirements mainly because of the present state of the
13 Quality Management Program. AECL's QA Program consists of
14 a Corporate QA Program that calls upon lower tier
15 individual QA Programs to direct the design, procurement,
16 construction and commissioning activities where the
17 detailed processes are defined.

18 For an operating facility, the operation's
19 QA Program is the cornerstone to controlling all
20 activities in the facility. The operation's QA Program
21 contains elements of the designed procurement,
22 construction and commissioning processes and simply relies
23 on the subprograms for the related activities.

24 AECL's Corporate QA Program is compliant
25 with the high level CSA N286.0 standard. CNSC staff also

1 requires that the operation's QA Program be in compliance
2 with the N286.5, the designed QA Program in compliance
3 with N286.2, the Procurement Program be in compliance with
4 N286.1, and so forth with all the N286 series of
5 standards.

6 In 2002, CNSC staff conducted a site-wide
7 audit of the operation's QA Program and found a number of
8 deficiencies. AECL has since addressed the deficiencies
9 identified during the audit. Some of the unplanned events
10 that occurred at both NRU and the NFFF Facility indicates
11 there are weaknesses in the operation's Quality Assurance
12 Program.

13 In 2006, CNSC staff carried out an audit of
14 two of the seven NRU upgrades. Deficiencies in the
15 outputs from the design, procurement, construction and
16 commissioning were also found for the two audited
17 upgrades. CNSC staff therefore concluded the overall QA
18 Program did not yet meet CNSC staff's expectation for the
19 facility.

20 In the CMD, the QA Program was rated "C"
21 for both the program and its implementation because of the
22 weaknesses found in the design, procurement, construction
23 and commissioning QA Programs. Although the rating is
24 similar to that for previous assessments of the safety
25 area, CNSC staff considers that progress has been made in

1 both training and quality management.

2 In reviewing AECL's operating performance
3 over the last licence period, CNSC staff reviewed the
4 following aspects.

5 For conduct of operations, CNSC staff
6 carried out field compliance inspections of the various
7 CRL facilities listed in Appendices "B" and "C" of the
8 proposed licence. These inspections revealed no
9 significant non-compliance items. For those actions and
10 recommendations that the inspections raised, AECL
11 addressed them in a satisfactory and timely manner.

12 CNSC staff concludes that AECL has operated
13 its facilities within their defined safety envelopes as
14 documented in the respective facility authorizations.

15 For reportable events, CNSC staff provided
16 follow-up information on a reportable extremity dose event
17 that took place in the NFFF Facility and that was brought
18 before the Commission previously. Reportable events for
19 the NRU reactor are discussed in Appendix "C" to the CMD.

20 Routine operation of most site facilities
21 has remained unchanged. Authorization was given in June
22 2004 to increase slightly by about 4 per cent the limit on
23 uranium concentration in the FISST tank, but AECL has not
24 made any fissile material addition to the FISST tank since
25 May 2003 and is keeping the margin resulting from the

1 increased concentration limit for contingencies.

2 A temporary increase in the Moly-99
3 production began in December 2005. This affects the NRU
4 Reactor, the Moly production facility and the waste
5 management facility.

6 For conventional health and safety, the
7 overall accident frequency and severity rates at CRL are
8 below industry average. In addition, CNSC staff considers
9 that the diminishing accident frequency and severity
10 rates, as shown in CMDs 06-H9, are a good indication that
11 AECL's Occupational Safety and Health Program is
12 effective.

13 Considering fire protection. Based upon
14 AECL's performance in developing a fire protection program
15 and implementing effective corrective actions over the
16 existing licence period, CNSC staff considers that the
17 licensee meets expectations with respect to the program
18 and its implementation.

19 And looking at pressure boundary
20 compliance, in general, CNSC staff considers the
21 application and implementation of pressure boundary codes
22 and standards are CRL to be acceptable.

23 There remain, however, three outstanding
24 pressure boundary compliance shortfalls pertaining solely
25 to NRU that are highlighted in Appendix E of CMD 06-H9.

1 CNSC staff expects licensees to have a
2 consolidated emergency plan and an emergency preparedness
3 program to be able to respond effectively to emergencies.

4 CNSC staff has assessed the Emergency
5 Preparedness Program at Chalk River Laboratories and found
6 it to be acceptable.

7 No new evaluation has been carried out
8 since November 2002. However, CNSC staff has not found
9 any evidence suggesting any degradation of emergency
10 preparedness program or weaknesses in its implementation
11 to justify changing the rating from the previous licence
12 period.

13 CNSC staff is scheduling a site visit
14 during 2006 to bring its information up to date on the CRL
15 Emergency Preparedness Program and to ensure that the
16 program continues to meet requirements.

17 While CNSC staff is actively overseeing the
18 physical protection program, the Commission has decided
19 that the related inspection and assessment information
20 will not be publicly available to ensure that national
21 security interest is not compromised.

22 Security and robustness are covered in more
23 detail in supplementary CMD 06-H9.A, which is a classified
24 document.

25 CNSC staff's review of worker dose data for

1 the period of 2001 to 2005 shows that the radiation doses
2 are being adequately controlled. No CRL worker received
3 an effective dose in excess of the regulatory limits as
4 indicated in the table.

5 Given that there are approximately 2,000
6 workers on the CRL site, CNSC staff considers the
7 variation of some 20 workers or so in the 10 to 20
8 millisievert whole body dose range over the five years not
9 to be statistically significant.

10 All employees at CRL wear thermal
11 luminescent dosimeters, TLDs, to measure whole body dose
12 and skin doses they receive. In addition, personnel who
13 may be exposed to neutrons are provided with additional
14 neutron dosimeters. Extremity dosimeters are also used as
15 required to measure doses to the tissues of the hands,
16 forearms, feet and ankles. To analyze all occupational
17 dose data, AECL operates a CNSC licence Dosimetry service.

18 During the present licence term, AECL has
19 developed, documented and implemented a corporate ALARA
20 program at CRL. The ALARA program document was accepted
21 by CNSC staff in October 2005.

22 All accidents related to radiation
23 protection from the comprehensive audit of CRL in 2002
24 have been closed.

25 CNSC staff is satisfied that AECL's

1 radiological releases at CRL and concluded that the
2 controlled releases to the environment resulting from the
3 operation meet CNSC requirements.

4 CRL airborne releases are below the site-
5 derived release limit. However, argon-41 from the NRU
6 reactor accounts for 90 per cent of the site releases and
7 contributes to the majority of the dose received by the
8 critical groups.

9 The NSCA Radiation Protection Regulations,
10 subsection 4(b) requires that a licensee to ascertain the
11 quantity and concentration of any nuclear substance
12 released as a result of a licensed activity.

13 Given that argon-41 is a substantial
14 ongoing release, CNSC staff proposes the addition of a
15 licence condition to require AECL to install a real-time
16 sampling and monitoring system.

17 The controlled liquid releases from CRL are
18 all into the Ottawa River. The largest contributor to the
19 radionuclide discharge is the process sewer. It accounts
20 for 83 per cent of the total controlled release.

21 However, there exists a number of
22 uncontrolled releases at CRL resulting in plumes. Some
23 examples are shown here in the NRX reactor bay, the NRU
24 area, Tank 240-1 and some releases from the waste
25 management areas.

1 There should be no uncontrolled releases
2 from the site. Once such a release has been detected, the
3 expectation is that the licensee establish a mitigation
4 plan. CNSC staff considers the management of uncontrolled
5 releases at CRL not being well established presently.

6 The magnitude of the uncontrolled releases
7 to the environment may be greater than the controlled
8 releases. CNSC staff therefore requested that controlled
9 and uncontrolled releases be reported separately to be
10 able to quantify the size of the uncontrolled releases.

11 All releases from the site contribute to
12 the radiation dose received by the local population.
13 Based on the preliminary release data received from AECL,
14 CNSC staff is of the opinion that the 2005 dose data will
15 be similar to 2004 and fall far below the regulatory limit
16 of one millisievert for a member of the public.

17 The largest non-radiological gaseous
18 emission from CRL site are related to fuel combustion for
19 building heating and steam generation purposes and
20 inadvertent losses of halocarbons used in research,
21 cooling and fire suppression applications.

22 The results of the CRL program demonstrate
23 that adequate controls for the release of potentially
24 hazardous substances are in place.

25 CNSC staff concludes that the program will

1 continue to provide reasonable protection to the
2 environment.

3 AECL's Ecological Effects Review document
4 of 2005 identifies sources of radioactive and hazardous
5 substances at the site. The EER also characterizes the
6 releases of radioactive and hazardous substances to the
7 environment, identifies the remediation measure in place
8 and describes the potential effects on the environment.

9 Overall, it was concluded that the
10 uncontrolled contaminant releases at CRL site are not
11 harmful to the environment.

12 Finally, CNSC staff expects AECL to have an
13 environmental monitoring program that is comprehensive for
14 the whole CRL site. An environmental monitoring program
15 is an integrated and documented set of activities that
16 sample and measure and analyze radiological and hazardous
17 substances and physical and biological parameters.

18 CNSC staff is proposing a licence condition
19 requiring AECL to implement a program that is appropriate
20 to the nature and scale of the licence activity that
21 includes a groundwater monitoring program.

22 Canada is a signatory to the Treaty of Non-
23 Proliferation of Nuclear Weapons. Pursuant to that
24 treaty, Canada entered into a Safeguards Agreement with
25 the International Atomic Energy Agency in 1972 and into an

1 additional protocol to that agreement in the year 2000.

2 Under the additional protocol, the IAEA has
3 the right to request complementary access to designated
4 locations to assure consistency with Canada's declared
5 nuclear fuel activities.

6 Seven complementary accesses were carried
7 out at CRL during the review period. AECL's procedures
8 and preparations for accommodating the IAEA activities
9 were acceptable in providing prompt access to their
10 inspectors.

11 Safeguards provide the measures required to
12 implement the international obligations to which Canada
13 has agreed. CRL is subject to the safeguards requirements
14 set out in condition 7.1 to 7.15 of the current site
15 operating license. CRL maintains nuclear material
16 inventory systems to demonstrate compliance with the
17 safeguard requirements.

18 During the review period, CNSC staff, along
19 with the IAEA, conducted four physical inventory
20 verifications at Chalk River. In addition, the IAEA has
21 performed monthly inspections of un-irradiated, highly
22 enriched uranium and plutonium and quarterly inspections
23 of all irradiated fuel.

24 In accordance with the license condition,
25 AECL provided all reports and information necessary for

1 additional tile holes at waste management area B would
2 provide additional storage capacity until approximately
3 the year 2010. CNSC staff is concerned that there are no
4 identified contingencies beyond the year 2010 for the
5 continued safe storage of solid radioactive waste and
6 requested AECL to address this concern.

7 Second, the construction and operation of
8 the proposed shielded modular above-ground storage
9 structures at waste management area H, would provide
10 storage capacity for approximately 20 years. All liquid
11 radioactive waste produced at the CRL site is currently
12 treated at the waste treatment centre prior to the release
13 to the process sewer. With the addition of newly
14 commissioned storage tanks, the centre can adequately
15 manage all the radioactive liquid waste at CRL.

16 Waste management area C is currently
17 closed, except for the reception of de-watered sewage
18 sludge and animal carcasses. The de-watered sewage sludge
19 is stored in marine-type containers. These containers
20 will be removed and the contents disposed in the new
21 sewage sludge repository as discussed in the CMD.

22 The licensee has been informed that the
23 practice of disposing of animal carcasses in this area
24 must be discontinued by July 31st, 2006.

25 The Comprehensive Preliminary

1 Decommissioning Plan, the CPDP, presents the strategy,
2 scope, planning assumptions and schedule as they apply to
3 the decommissioning of the Chalk River facilities. CNSC
4 staff has reviewed the CPDP and concluded that it is
5 consistent with regulatory guide G-219. AECL's document
6 entitled "Basis for the Cost Estimate for the CRL
7 Decommissioning Liability" presents a basis of cost for
8 the CRL portion of the legacy liability. The document
9 includes the scope, costs and schedule for the site
10 constituents of the liability.

11 The five-year operational implementation
12 plan comprises two major components. First, a set of
13 planning assumptions and strategic elements that underlie
14 the five-year plan. And, second, an implementation plan
15 which includes a detailed Gantt Chart showing the nature,
16 timing and duration of the activities that will be
17 executed in the five-year period.

18 CNSC staff has also reviewed AECL's
19 communication and public consultation plan on the CPDP for
20 CRL and found it to be acceptable. CNSC staff considers
21 that together, the CPDP, the basis for the cost estimate
22 and the five-year operational implementation plan form a
23 sound technical and financial basis for the eventual
24 decommissioning of the CRL site.

25 Given the acceptability of the above

1 documents and the communication and public consultation
2 plan, CNSC staff recommends that the financial guarantee
3 for Chalk River Laboratories be accepted by the
4 Commission.

5 At CRL, AECL operates a number of nuclear
6 facilities where it is of the utmost importance to ensure
7 criticality safety at all times during operation. AECL
8 has developed, documented, and put in effect a criticality
9 safety approach for each of its nuclear facilities. This
10 approach entails setting out in a document called a
11 "Criticality Safety Document" for each facility; the
12 operational storage, control and maintenance conditions to
13 be followed for criticality safety.

14 CNSC staff is of the opinion that, prior to
15 undertaking the updating of the CSDs, AECL should first
16 develop a generic Nuclear Criticality Safety Program
17 document in accordance with the internationally accepted
18 NC8 series of standards. The CSDs are living documents
19 and can be changed by ACL without prior CNSC approval.

20 The Nuclear Criticality Safety Program,
21 however, would contain only information requiring CNSC
22 approval. The Nuclear Criticality Safety Program could
23 then be customized for a facility-specific safety
24 requirements. In CNSC staff's view, this would lead to a
25 consistent gradual implementation of the nuclear

1 criticality requirements at all facilities.

2 During the updating period, there would be
3 a co-existence of facilities that are licensed to
4 different sets of criticality safety requirements. This
5 would be resolved over time as more CSDs are updated. The
6 list of initial facility CSDs to update include the higher
7 risk facilities such as the nuclear fuel fabrication
8 facilities, the NFFF, NRU, the Moly-99 production
9 facility, and facilities for storage of category 1, 2 and
10 3 nuclear material.

11 CNSC staff reviewed AECL's Public
12 Information Program dated March 20th, 2006, taking into
13 consideration draft regulatory guide G-217. Overall, CNSC
14 staff concludes that the Public Information Program
15 submitted by AECL for the renewal of the site operating
16 license is acceptable. However, CNSC staff also considers
17 that AECL should improve the provision of information on
18 its environmental health and safety performance to
19 stakeholders.

20 AECL has an active process underway to
21 provide environmental data on the website, but CNSC staff
22 considers that the progress has been less timely than
23 originally anticipated.

24 CNSC staff formally communicated to AECL in
25 July 2005 its intention to establish a CNSC office at

1 Chalk River. Subsequently, AECL offered a suitable space
2 and infrastructure support for the site office. CNSC site
3 office is presently under construction in Building 432 on
4 the CRL site. The site office is scheduled to officially
5 open in May 2006.

6 The hiring of new CNSC site office staff is
7 largely complete. CNSC staff expects to have the site
8 office completely staffed by June 2006. CNSC staff is
9 satisfied that, with the CRL site office in place, staff
10 will ensure an enhanced level of regulatory oversight in
11 response to ongoing activities at the site.

12 The NRU reactor's operating performance was
13 detailed in CMD 05-H28, submitted to the Commission for
14 its seven-month operating licence extension. An update on
15 recent reportable events in the facility and routine
16 operation matters is outlined in Appendix C.

17 Details on certain elements of the NRU
18 Improvement Initiatives Program Plan, the IIPP, were
19 presented in February to the Commission in CMD 06-M6. An
20 update is presented in Appendix D to this CMD.

21 At the Commission hearing of October 18,
22 2005, the Commission members observed that the safety and
23 licensing plan for the continued operation of the NRU
24 reactor involved many actions for which the overall
25 status, priority and risk significance of each was not

1 fully apparent.

2 As a result, CNSC staff developed a
3 detailed licensing strategy for monitoring the actions
4 required for the continued operation of the NRU reactor.

5 The strategy was communicated to AECL in a
6 letter dated February 28th, 2006. The strategy, which
7 outlines key short, medium and long-term prerequisites to
8 be met for NRU reactor operation beyond July 2006 is
9 presented in Appendix E.

10 CNSC staff concludes that contingent upon
11 AECL's adherence to the conditions as detailed in the
12 licensing strategy and outlined in Appendices C, D and E,
13 the risk posed by the continued operation of the NRU
14 reactor is acceptable.

15 The application to renew the CRL operating
16 licence falls under subsection 24(2) of the *Nuclear Safety
17 and Control Act*. Subsection 24(2) of the NSCA with
18 respect to the renewal of the licence is not prescribed
19 for the purposes of paragraph 5.1(d) of the *Canadian
20 Environmental Assessment Act* and the Law List Regulation.
21 There are no other CEAA triggers for this project that
22 involve the CNSC.

23 Therefore, an environmental assessment
24 under CEAA is not requirement for the renewal of the CRL
25 operating licence.

1 AECL is currently in compliance with CNSC's
2 cost recovery fees regulation.

3 CNSC staff concludes that AECL's
4 application for an operating licence meets the
5 requirements for the *Nuclear Safety and Control Act* and
6 its pursuant Regulations.

7 Second, the requirements of CEEA were
8 previously fulfilled. Therefore, no further environmental
9 assessment under CEEA is required.

10 Third, AECL is qualified to carry on the
11 activities that the licence will authorize.

12 Fourth, AECL has made and will continue to
13 make adequate provisions for the protection of the
14 environment, the health and safety of persons and the
15 maintenance of national security and measures required to
16 implement international obligations to which Canada has
17 agreed.

18 CNSC staff further concludes that the
19 overall performance of AECL at CRL during the current
20 licence period meets the requirements and will continue to
21 meet requirements during the term of the proposed
22 operating licence.

23 Sixth, AECL has submitted adequate
24 documentation in support of the proposed continued
25 operation of CRL.

1 Seven, AECL is currently in compliance with
2 CNSC cost recovery fees regulations.

3 Eight, the Comprehensive Preliminary
4 Decommissioning Plan, the basis for the cost estimate, the
5 Five-Year Operational Implementation Plan, together form a
6 sound basis for the eventual decommissioning of the Chalk
7 River Laboratories site. In addition, the communication
8 and public consultation Plan on the CPDP is acceptable.

9 Finally, CNSC staff concludes that the
10 financial guarantee proposed by AECL for the
11 decommissioning of the CRL site is acceptable.

12 The proposed licence attached to CMD 06-H9
13 is similar to the current licence. The proposed changes
14 to the licence are outlined in Appendix F. To bring it in
15 line with other current CNSC licences for Class 1
16 facilities and to address current environmental issues at
17 CRL, a number of additional conditions have been proposed
18 for NRU staffing, organization and operation,
19 environmental protection, reporting requirements, fire
20 protection, quality assurance, criticality safety,
21 decommissioning financial guarantee and waste management.

22 Other modifications to the licence were
23 required to effect minor editorial changes and to update
24 the information.

25 CNSC staff recommends that the Commission

1 accepts CNSC staff's conclusion that the requirements of
2 CEAA were previously fulfilled and that an environmental
3 assessment under CEAA is not required.

4 Second, the Comprehensive Preliminary
5 Decommissioning Plan, the basis for the cost estimate and
6 the Five-Year Operational Implementation Plan form a sound
7 basis for the eventual decommissioning of the CRL site.

8 Third, the financial guarantee proposed by
9 AECL for the decommissioning of CRL site is acceptable.

10 Fourth, the proposed conditions outlined in
11 Appendix F be added to the operating licence for the CRL
12 site and that AECL is qualified to carry on the activities
13 that the licence will authorize and that AECL has made and
14 will continue to make adequate provision for the
15 protection of the environment, the health and safety of
16 persons and the maintenance of national security and
17 measures required to implement international obligations
18 to which Canada has agreed.

19 Finally, CNSC staff recommends that the
20 Commission approve the issuance of the proposed nuclear
21 research and test establishment operating licence valid
22 for a period of 63 months from August 1st, 2006 until
23 October 31st, 2011.

24 In summary, I've given an overview of the
25 site which was followed by CNSC staff's review of AECL's

1 licence renewal application. I then highlighted the
2 licensee's performance in various safety areas and
3 outlined the relevant licensing issues during the last
4 licence period.

5 The applicability of the *Canadian*
6 *Environmental Assessment Act* to this renewal was
7 discussed, along with AECL's compliance with CNSC's cost
8 recovery fees.

9 My presentation ended with a brief overview
10 of the proposed changes to the draft operating licence
11 along with CNSC staff's conclusions and recommendations
12 for licence renewal.

13 This completes my presentation. I will now
14 hand over the floor to Mr. Howden.

15 **MR. HOWDEN:** Thank you very much.

16 Mr. Chair, that concludes CNSC staff's
17 presentation and we are available to respond to questions.

18 **THE CHAIRPERSON:** Thank you very much.

19 I guess before we open the floor to
20 questions from Commission members, perhaps we should take
21 a five or six-minute break. So we'll take a six-minute
22 break and be back at 9:55.

23 --- Upon recessing at 9:49 a.m.

24 --- Upon resuming at 10:00 a.m.

25 **THE CHAIRPERSON:** Okay. I will now open

1 the floor for questions from Commission members to CNSC
2 staff and Atomic Energy of Canada Limited.

3 Given the breadth of this application, I
4 suggest to split the question period into the following
5 four themes: one, operating performance and performance
6 assurance, including NRU; two, environmental protection;
7 three, other items, including comprehensive Preliminary
8 Decommissioning Plan, conventional Health and Safety and
9 Public Information Programs, also radiation protection and
10 licensing period. That would be in theme three. Theme
11 four would be NRU-related matters not already covered
12 earlier.

13 Whereas this is to focus on significant
14 aspects of the application, nothing precludes members or
15 my fellow members from asking questions outside these
16 themes nor to come back to an area already previously
17 covered.

18 If members concur, I would like to start
19 Theme 1, operating performance and performance assurance,
20 including NRU, and I would start with Dr. McDill.

21 **MEMBER McDILL:** Thank you, Mr. Chair.

22 This is a considerable amount of material
23 here, so I think I would like to start with some general
24 questions, looking within Theme 1 at operating performance
25 and performance assurance using staff's CMD 06-H9 as a

1 guideline for questions.

2 My concern in particular is the ratings in
3 3.1.2 Quality Management and 3.1.3 Event reporting. The
4 seize for program in 3.1.2 and implementation in 3.1.2 and
5 then implementation for 3.1.3. There has been some
6 discussion already in the earlier presentations but I
7 wonder if I could ask staff to just go into a little bit
8 more detail with respect to these deficiencies and then
9 AECL to respond perhaps.

10 **MR. LAMARRE:** Greg Lamarre for the record.

11 I'll make some preliminary comments and
12 I'll ask Mr. Paul Wong our quality management specialist
13 to get into slightly more detail on our performance
14 ratings. We'll start with quality management.

15 As Mr. Colligan noted during his
16 presentation, what we expect from a Class 1 licensee such
17 as AECL is a very comprehensive quality management system.
18 What we have at present is an improving trend. What we
19 have provided to you today as compared to what was
20 available during the last re-licensing is a corporate QA
21 program that CNSC staff finds acceptable. What is lacking
22 is still the development and implementation of the lower
23 tier documents for elements such as design, procurement,
24 construction, commissioning, operation. Those are the
25 elements that are still lacking but the improving trend is

1 supported by the fact that we are seeing certainly some
2 improvements in that area.

3 I'll ask Mr. Paul Wong to provide a little
4 bit more substantiation to my comments, please.

5 **MR. WONG:** My name is Paul Wong, Quality
6 Management Specialist.

7 As Mr. Colligan was discussing during the
8 presentation, the rating, the "C" rating for the quality
9 assurance portion of the performance assurance rate
10 section is primarily based on the performance during the
11 recent inspection on the upgrades, on the NRU upgrades.
12 The areas covered during the inspections were design,
13 construction, commissioning and procurement.

14 In our CMD 06-H9 we have indicated that
15 staff will update the Commission on the details of this
16 inspection in Day Two, the primary reason being that the
17 inspection was recently completed and the report had only
18 recently been submitted and handed over to AECL for them
19 to address deficiencies. So we would like to give more
20 time for AECL to be able to take action before we provide
21 more information. But in the meantime what I could tell
22 you is that the programs, the deficiencies that were
23 identified, although it was for NRU, were based on
24 programs applied throughout the Chalk River site. It is a
25 Chalk River commissioning, construction, procurement and

1 construction QA program.

2 In normal circumstances like in our
3 previous licensing hearings we had based our rating on the
4 operational QA program because that really is the
5 cornerstone of an operating facility. Staff has been
6 pleased with the progress that has been made in this area,
7 the operational site. There have been some deficiency
8 events noted by AECL itself in recent years and they have
9 taken actions to make improvements and these improvements
10 are reflected in staff's rating in the upward trend.

11 I guess if there is anymore details,
12 perhaps, we can either leave it to Day Two or you can
13 direct me further.

14 **MEMBER McDILL:** Thank you.

15 This is with respect to 3.1.2. Perhaps
16 I'll just ask AECL to comment and then we can do 3.1.3.

17 **MR. McGEE:** Brian McGee, for the record.

18 We are in general agreement with staff's
19 observations in this area. We have goals to improve
20 operational quality performance.

21 I'll talk specifically about our response
22 to the legacy quality assurance issues that were
23 identified by CNSC staff, although it won't be a complete
24 response because our response is still underway, but in
25 regard to the Type 1 inspection of the two special safety

1 systems. And then I'll go on and I'll just talk briefly
2 about our general strategy for improvement in this area.

3 I attended both the entrance and the exit
4 meeting for the Type 1 audit. Upon hearing the
5 information that was shared by staff at the exit meeting,
6 although it was informal information at that point, at the
7 adjournment of that meeting we immediately sat down to
8 evaluate whether or not the reactor was still safe to
9 operate. We assured ourselves through what would be
10 called an "informal technical operability evaluation
11 process". We don't have a formal TOE or technical
12 operability evaluation process in place at this time.

13 We assured ourselves, using an informal
14 TOE-like approach over a two-week period that we were safe
15 to continue to operate the reactor. At the immediate time
16 of exit we had sufficient information to satisfy ourselves
17 that it was safe to continue operation of NRU and then we
18 went further to expand our understanding and expand the
19 details and depth of our review of the findings that were
20 left with us. We dispositioned many of them. Many of
21 them were related to legacy documentation issues.

22 Remembering that these upgrades were
23 designed and installation started many, many years ago;
24 some as many as nearly a decade ago, we went back and we
25 recovered much of the documentation required. So we took

1 immediate compensatory actions to satisfy ourselves both
2 that we had an adequate safe envelope for continued
3 operation and to undertake to retrofit some of the
4 necessary information.

5 That process will still be going on and
6 we'll be expanding it to the other special safety systems
7 involved. We're going to do a whole extended condition
8 and we are developing our plans that we'll share with CNSC
9 staff in response to that audit in totality between now
10 and Day Two.

11 In general, where we are with our Quality
12 Assurance Program, as I mentioned at the outset, we are in
13 general agreement with staff's observations. We think
14 it's a fair and balanced assessment of where we are with
15 our program at this time.

16 We're not striving just to satisfy the
17 staff's requirements and the QA Standards. The Quality
18 Assurance Program will be a foundation that we'll build
19 on, but we'll go well beyond that in terms of achieving
20 operational performance excellence. We aren't striving in
21 this area just to achieve compliance. It is a
22 cornerstone, as Mr. Wong mentioned, of operational
23 performance, but it's a cornerstone of operational
24 performance that will build our basis for operational
25 excellence and the basis for our overall safety culture.

1 So our goals are not just compliance in
2 this area. Our goals aren't just to achieve the bravo
3 rating of meeting CNSC expectations. It's integral into
4 our overall operational success that we meet these
5 expectations but go well beyond in achieving performance
6 excellence. So our PINO organization and the approach
7 that we are taking in this area is fundamentally designed
8 to integrate quality and performance excellence into
9 everything that we do.

10 **MEMBER McDILL:** Thank you.

11 Would you like to address the lower tier
12 documents and timeframe for those?

13 **MR. MCGEE:** Brian McGee, for the record.

14 The lower tier documents, our current
15 assessment is that for the most part our processes will
16 meet those N-286 series of requirements.

17 There will be some work required to improve
18 the documentation to some extent and make sure that we
19 have the clear links in our documentation to show where
20 our documentation is designed to meet those requirements.

21 The actual timeline at this point is still
22 under discussion, and I would expect by Day Two we will
23 have a final timeline available.

24 **MEMBER McDILL:** Thank you.

25 Can we repeat the procedures for the 3.1.3

1 operational experience, please?

2 **MR. LAMARRE:** Greg Lamarre, for the record.

3 So if I can rephrase the Commission
4 Member's question, it is regarding staff's conclusions on
5 the C rating for the implementation of the OPEX Program.

6 If we go to CMD-06-H9 under "Assessment",
7 and as previously stated during the mid-term in CMD-05-
8 M33, there were a number of areas of concern that staff
9 had regarding AECL's event investigation and reporting
10 program, their OPEX Program.

11 These related to the failure in certain
12 cases to actually identify the root cause of an event, the
13 inadequate follow-up in terms of timeliness of resolving
14 the root cause assessments, the corrective actions not
15 being implemented in a timely manner either. And staff
16 traced this back to -- at least partially -- back to
17 resources and lack of, in some cases, a fully implemented
18 OPEX Program facility by facility.

19 What staff is doing as a result of this, as
20 noted in the CMD on page 9, is that we are planning on
21 doing a follow-up type 1 inspection during the proposed
22 license period.

23 At the same time as we brought forward to
24 you today, staff recognizes that there are some
25 improvements in our regulatory approach for what we expect

1 for reporting requirements. That is, the reason why the
2 license condition proposed have been brought forward to
3 tighten up the consistency and clarity of what we expect
4 to be reported as well.

5 At the same time, I'm sure AECL would like
6 to comment on their OPEX Improvement Program which we see
7 at this point, although in its early stages, as a positive
8 initiative. And, as I say, we will be following up during
9 the period of the proposed license on how those
10 improvement initiatives are coming about.

11 Thank you.

12 **MEMBER McDILL:** AECL?

13 **MR. MCGEE:** Brian McGee, for the record.

14 Once again we are in agreement with staff's
15 assessment of our Operating Experience Program.

16 I'd like to talk about three elements of
17 operating experience. The first is event reporting and
18 notification. It was acknowledge in, I believe, our
19 presentation and staff's presentation that there were more
20 reportable events -- events reportable to the regulator --
21 being identified. That's a typical response of an
22 organization, or a typical characteristic at this stage of
23 our development in this area. And so what I would suggest
24 is that you should expect to see more and more reportable
25 events occurring because we're driving the threshold for

1 reporting. We're driving the awareness of the
2 organization to greater levels of detail of the reporting
3 requirements.

4 And so in order to be transparent and to
5 develop, it's really a cornerstone of safety culture,
6 developing an organizational culture where there's open
7 reporting and notification. We're replacing a lot of
8 leadership energy in increasing the amount of reporting
9 and challenging ourselves. Are we doing enough of this?

10 And so ultimately we want to drive the
11 reporting structure down so that we're getting more and
12 more low-level events. Industry-wide experience, not just
13 in the nuclear industry, is clear on this. The more that
14 you report at a lower level, the more understanding you
15 have of your performance and the more you're able to
16 arrest adverse trends before they develop into more
17 significant issues.

18 So fundamentally, that's where we're going
19 from a reporting perspective. So I'd ask the Commission
20 to expect that you'll see more reportable events occurring
21 at the Chalk River site. That's not representative of a
22 declining performance trend. It's representative of an
23 increased safety culture and an increased culture of open
24 transparent reporting.

25 In the area of root cause analysis or root

1 cause evaluation, it's an area of some complexity.
2 There's a great deal of industry experience in this area
3 and, to some extent, what I believe that the industry as a
4 whole has learned is that the more that you dedicate
5 people to root cause analysis and root cause evaluation,
6 the better the quality of your processes are; the better
7 the quality of the results.

8 They tend to get -- develop their
9 investigative skills or analytical skills and they end up
10 developing better overall understanding of event cause and
11 effect. They develop better recommendations and they
12 assist the organization in identifying those very, very
13 few items out of an event that you need to actually take
14 action on to correct.

15 Typical of an organization that hasn't
16 developed strength in this area is that you don't get to
17 the root cause, you get to symptoms. You get to apparent
18 causes in some case, or symptoms, and you end up with
19 multiple recommendations that aren't necessarily related
20 to the cause of the event. So you diffuse the
21 organization's energy somewhat harmfully. You diffuse the
22 organization's energy and you don't really fix the
23 problem, you don't really fix what's broken.

24 And so as part of our desire to improve in
25 this area, we have applied additional resources and we've

1 placed those resources in a role where they're going to be
2 the leads on many of our root cause analysis, or many of
3 our root cause evaluations. So we're narrowing the
4 population of people that will do root cause evaluation
5 with the expectation, as they develop greater and greater
6 skill, the quality of our root cause evaluations will go
7 up. And this is something that we're borrowing from
8 industry experience.

9 The last item in the suite of operating
10 experience items is actually sharing of operating -- of
11 industry experience, both internal industry experience --
12 So in other words, our own experience sharing it well
13 within the site in a meaningful manner, as well as
14 borrowing from industry experience across -- not just the
15 nuclear industry -- but across industry in general,
16 learning from events that have occurred in other areas of
17 industry; the petrol-chemical industry, the mining
18 industry, NASA, the space program. There are lots of
19 areas of operating experience that we can borrow from and
20 learn those lessons and share to develop our safety
21 culture.

22 And so that part of our operating
23 experience program has been reinforced with additional
24 resources and we're working with the rest of the nuclear
25 industry to borrow from some of their practices that have

1 been proven to be very successful, and we're continuing to
2 amplify our efforts in this area.

3 **MEMBER McDILL:** Last one for this theme.
4 This sounds like a change in how your staff is going to
5 have to react and participate. Have you encountered any
6 resistance to change, or is this being handled with
7 comfort? And perhaps I could CNSC staff to respond to
8 that as well.

9 **MR. MCGEE:** Brian McGee, for the record.
10 I see no resistance on the part of AECL
11 staff, frankly, on any of the improvements. You've given
12 me an opportunity to comment on just our general readiness
13 for change, our general readiness to take the next step in
14 our performance improvements.

15 The issues that we're dealing with in terms
16 of performance issues of the things that we're talking
17 about here today are pretty much classic in the nuclear
18 industry. Most of the licensees across North America and
19 worldwide, nuclear utilities, have gone through similar
20 type of change programs and similar type of improvements.

21 So there really isn't a whole lot new in
22 that area for us. And so the question is what's the
23 readiness of the organization? Are the people within the
24 organization to change? And so my observation as a
25 relative newcomer to the organization is, I couldn't have

1 that kind of extent of change of a very large
2 organization, there will be some elements of, shall we
3 say, change reluctance and that, but we as staff have not
4 seen any large indicator of that.

5 I would also like to highlight that with
6 the very new establishment of our Chalk River site office,
7 what we'll be expecting in the current licence period, the
8 proposed licence period, is greater interaction on a day-
9 to-day basis with the AECL staff, through production
10 meetings, planning meetings. CNSC staff will, to a
11 certain extent, be there and, I think, with those eyes and
12 ears on the ground, we will be able to continue to monitor
13 that throughout the period of the proposed licence.

14 **MEMBER McDILL:** Thank you.

15 Mr. Chair.

16 **THE CHAIRPERSON:** Thank you. We will come
17 back to round 2 if necessary.

18 Dr. Barnes.

19 **MEMBER BARNES:** If I could just pick up on
20 the comment of the proud history and I compliment your
21 energy and enthusiasm, Mr. McGee, but I would temper it a
22 little bit with the fact that a lot of the documents that
23 we have here are also reporting or responding to problems
24 of poor performance in the past particularly in the
25 environmental area. So we are spending a lot of that

1 money that was mentioned in order to repair legacies.

2 A legacy is a historical record of perhaps
3 poorer performance, which we're now recognizing. So I
4 think in these sorts of processes of change, it's also
5 important to recognize that and perhaps admit to that a
6 little bit more.

7 Let me just come on to -- because I think
8 to some extent, operating performance might be a
9 reflection of organizational structure, so if I could get
10 you to look -- I don't know if it's worth putting on the
11 screen, your organizational diagram again, which was Image
12 18 of your presentation. It also appears twice in your
13 printed publication, on page 7.

14 I'll just carry on while it's coming up. I
15 think most people have the document. To what extent is
16 this a real organizational chart or is it a schematic
17 organizational chart?

18 **MR. MCGEE:** Brian McGee for the record.

19 While they are getting the chart up, let me
20 give you some confidence that we haven't forgotten the
21 whole history. So we do recognize that when I talk about
22 the proud history, you know, I'm talking, I guess, as a
23 proud Canadian of the overall accomplishments in the
24 Canadian nuclear industry we've made.

25 We're aware of the historical legacy issues

1 and how we're using that is; standards have changed and
2 standards continue to elevate. I don't believe that there
3 was any malice. And so we regularly ask ourselves, "What
4 was it that they didn't see at the time that some of those
5 issues were created?" And so how can we use it to make
6 sure that the next generation doesn't look back at us and
7 say, "What was it that they didn't see?" So we use that
8 as a positive motivator to challenge our own thinking to
9 make sure that we're not thinking too much inside the box
10 and we're creating future legacies. And so we use that as
11 a positive motivator, but I appreciate your observation
12 there. It's one that we're very concerned about, very
13 aware of.

14 The org chart is a fundamental -- it is the
15 org chart. It's not laid out exactly the way it is on our
16 typical org chart paper, but those are organizational
17 units that are populated by organizational unit heads. So
18 that is the organization as structured.

19 **MEMBER BARNES:** You've got 14 boxes then,
20 units, reporting to you. And in the days of moving to
21 flat organizations, it still seems to me some of those
22 components there seem to be pretty large units. So you
23 have 14 unit heads reporting to you. Do you have any time
24 in your day to think of some of the bigger thoughts of
25 your enthusiasm or does your enthusiasm get sapped by what

1 seems to be almost an impossible management task here?

2 So you're new to the system, but is this
3 really an appropriate organizational structure to
4 guarantee operational performance?

5 **MR. McGEE:** Brian McGee, for the record.

6 Your observation is an observation that I
7 made and others have made on several occasions as we went
8 through this organizational design. Fourteen (14) direct
9 reports is an enormous span to control for a position like
10 this. It's not an organizational structure that I would
11 see being in place a matter of a few years down the road.
12 It's an organizational structure that needs to be in place
13 right now for two primary reasons, in my view.

14 One is I need to have the opportunity to
15 work closely with all these fundamental areas and so, yes,
16 it requires effort on my part, but it doesn't interfere
17 with my ability to be in the field and to do other
18 management activities. I guess you'd have to check with
19 my boss on some of that, but it allows me to have direct
20 involvement in many of these critical areas that are
21 required for us to have performance in, in order to
22 achieve our overall performance goals.

23 The other aspect of it is it's an
24 organizational structure that will help us develop greater
25 leadership capability. And so one of my primary focuses

1 -- one of many focuses -- is developing the leadership
2 capability of the organization, both at this level and the
3 next level down and the next level down and the next level
4 down after that.

5 So this organizational structure really
6 lends itself to both those objectives. Those are two
7 primary objectives I have.

8 If you want me to try and crystal-ball the
9 future, I would say that probably two or three years down
10 the road, we'll start to narrow the span of control
11 somewhat. But in the near term, I believe it's necessary.

12 **MEMBER BARNES:** Two or three other comments
13 then. So when you communicate through this -- the nuclear
14 organization that's reflected here, does that mean
15 essentially bringing 14 people together or do you have a
16 more mini-executive that represents subsets of this?

17 **MR. MCGEE:** Brian McGee, for the record.

18 We -- that is the full leadership team and
19 when we work together on strategic issues and issues of
20 common purpose across the full site, that's the team that
21 we work with and we've already -- we're not in a position
22 at this point to share it, because it's still in draft,
23 but we've already done some very effective work as a full
24 team to develop a vision for the site and some statements
25 of strategic direction. So if you want a strategic plan,

1 a strategic direction for the site and, frankly, in my
2 experience, in a two-day exercise as a team, probably the
3 best team-building, the best team interaction and one of
4 the best quality of products I've ever been a party to,
5 that came out of it.

6 So it is an effective team structure when
7 we do work together.

8 There are many times when the subset of the
9 team is at work. And so focussed on operational safety
10 oversight, for example. We have a regular monthly meeting
11 for that. It's not the full team. It's members of the
12 team that have a critical part to play in that, or are in
13 a position where they can offer critical insights.

14 Performance oversight, again, a different
15 subset of the team. So we do have a committee structure
16 if you want, or a team structure that uses subsets of the
17 team.

18 **MEMBER BARNES:** I wonder why the project
19 manager in office, which is at the very bottom there,
20 isn't more affiliated with the four units on the left, or
21 does that matter?

22 **MR. MCGEE:** Brian McGee, for the record.

23 If you can visualize the four units at the
24 left as basically vertically aligned organization -- lines
25 of business if you want, but vertically aligned and then

1 the rest of the organization are basically horizontally
2 aligned. So the Project Management Office is a direct
3 service provider to several of those vertically aligned
4 organizations. And the reason that they are off separate
5 is because they do provide service to several of them, in
6 fact, to all of them.

7 So that's the way to visualize it, if you
8 can, is that it's vertically aligned and then the support
9 functions are all horizontally aligned.

10 So it's really a design that takes us to an
11 integrated site operation and some of the legacy
12 performance issues that have been discussed by CNSC staff
13 and that we've commented on, really a contributing factor
14 was that we didn't have sufficient overall site
15 integration and that's what we're achieving here.

16 **MEMBER BARNES:** Again, just coming back
17 partly to the issue of operating performance and the "C"
18 ratings, especially in the quality area, these days in
19 organizational charts like this one I expect to see a QA
20 person at a high level and somewhat remote from the
21 operational areas and reporting directly at a senior
22 level.

23 So I wondered why, for example, there
24 wasn't -- you've got the chief regulatory officer, the
25 chief security officer, why an organization like this,

1 given where we are, given the problems that you're facing,
2 particularly the legacy ones and where you're going, why
3 you wouldn't have a box that says quality assurance or
4 chief QA officer at that level?

5 **MR. MCGEE:** Brian McGee, for the record.

6 The PINO organization, the senior director
7 of PINO is in fact that role. The industry has moved away
8 from a pure QA model because QA too often is treated as a
9 bolt-on. This model integrates quality assurance and
10 performance assurance and integrated performance
11 improvement throughout the organization. And in my
12 experience, whenever quality or safety are treated as
13 bolt-ons to the rest of the business it's not as strong a
14 model as when you integrate it into the actual day-to-day
15 operations of the business integrated into the line
16 organization.

17 So there's really two aspects of quality to
18 this organization. It's the integrated performance
19 assurance, quality assurance, performance assurance,
20 performance improvement model integrated into day-to-day
21 line activities, and it's also the PINO organization,
22 which is QA nuclear oversight, you know, quality
23 assurance, performance assurance.

24 **MEMBER BARNES:** Does staff have any comment
25 on whether this is an appropriate organizational structure

1 to resolve the issues that you've identified?

2 **MR. HOWDEN:** Thank you. Barclay Howden for
3 the record.

4 From an organizational standpoint we
5 haven't done a formal assessment but we do recognize the
6 way this has been set-up as a matrix organization with
7 service lines or business lines down the left and the
8 other support lines. So we see this when you have a
9 facility like this that has to draw upon a lot of common
10 resources, but we haven't done a formal assessment.

11 But I was going to ask Mr. Lamarre just to
12 add a couple further comments.

13 **MR. LAMARRE:** Greg Lamarre for the record.

14 When Mr. McGee created this organization,
15 in advance of that, staff was provided with information as
16 to where they were going following the release of this
17 organizational chart and the new matrix organization.
18 AECL consulted with us. They discussed with us why they
19 were going in this direction.

20 The extent of review, as Mr. Howden says,
21 performed by staff is limited. We recognize some of the
22 values in the direction that Mr. McGee and his group are
23 going; one of the chief ones being that the
24 responsibilities, the accountability as licence holder is
25 one person now, and it's very clearly Mr. McGee. In terms

1 of the safety at Chalk River, there's no question at all
2 that that responsibility lies at his desk and his desk
3 alone, and we see that as a positive move.

4 From a quality assurance side, staff has
5 noted to AECL and AECL is preparing to make the
6 documentary changes, the revisions to some of the quality
7 management documents necessary to incorporate the changes
8 and make it formalized. But as Mr. Howden says, that's
9 the extent of our review to date, but from what we've seen
10 we are satisfied that AECL is going in the right direction
11 with this new organizational structure.

12 **MEMBER BARNES:** A separate topic, and
13 that's the one of training, which again staff was somewhat
14 critical of. It seemed to me that in the statistics that
15 AECL brought into this document that you're certainly
16 making a huge effort in that 17,000 or so people are being
17 trained, and AECL has also indicated that you've just
18 hired another 200 and you've got another 150 to go.

19 Could staff just clarify again what your
20 main concerns are with the rating and the training?

21 **MR. HOWDEN:** Barclay Howden speaking.

22 I'm going to ask our training assessment
23 specialist Richard Cawthorn to respond to that.

24 **MR. CAWTHORN:** Richard Cawthorn for the
25 record, Personnel Certification and Training Program

1 Evaluation.

2 What we're -- the situation basically is
3 one of modernization. Training has been integrated
4 throughout all of the activities at AECL in more
5 historically and primarily an informal mentoring
6 apprenticing-type program.

7 When the CNSC adopted a SAT-based approach
8 as our expectation back about 2000, AECL agreed with that
9 and put in -- started to develop the corporate level
10 documents that would guide the formalization of training
11 throughout, similar to the Quality Assurance Program.
12 They've been primarily focused on the corporate level.

13 We did an evaluation in 2000 and there was
14 a little bit of a loss in follow-up to the deficiencies
15 and staff believed primarily due to staffing. But they've
16 got it on the road now. We closed all the corrective
17 actions to those deficiencies in December 2005 and we're
18 convinced that they have good SAT-based documents for
19 training.

20 Now, where the -- so that's the design and
21 it meets our expectations. Where they need to do the work
22 now is in the rollout and implementation in the different
23 facilities and licence activities below that.

24 They have used a risk informed approach
25 where they're primarily directing their activities at the

1 high-level risk areas, NRU, DIF, and formalizing their
2 training in those areas. And until that's completed and
3 those lower-level documents are done that's why it's a "C"
4 rating.

5 **MEMBER BARNES:** And what sort of schedule,
6 what sort of time do you think AECL needs, at the rate
7 their going, to bring that rating up to roughly a "B"?

8 **MR. CAWTHORN:** Richard Cawthorn for the
9 record.

10 The timeline on the completion of the SAT -
11 - implementation of the SAT Program has not really been
12 identified to us yet. The focus, I think, over the last
13 couple years has been primarily on the physical side of
14 NRU and the other areas have been priorities.

15 They have hired and retained additional
16 staff that are now dedicated to training. Prior to --
17 recently, training was supported by line managers and
18 people actually doing the NRU operations. Now they have
19 an NRU training manager dedicated to developing these
20 programs and we expect to start to see a -- we've
21 discussed that we need an established timeframe with
22 deliverable dates to be set up and they are now working on
23 that. I expect that to be forthcoming hopefully before
24 Day Two.

25 **THE CHAIRPERSON:** Just as a follow up,

1 would maybe CNSC might -- not CNSC but AECL might like to
2 comment on what their achievement on timelines might be.

3 **MR. MCGEE:** Brain McGee for the record.

4 It might be difficult for me to suggest
5 when the CNSC staff would give us the bravo rating that
6 we're referring to here, but perhaps I can state the
7 timeline I think it will be required for me to be
8 satisfied that our training program is adequately covered
9 in terms of SAT-based approach.

10 I would like to emphasize that there are
11 aspects of the program that are currently SAT based and
12 part of the weakness is in the formality of it, and this
13 is a pretty typical situation where you fundamentally have
14 built a training program but you haven't gone through some
15 of the formal SAT work. So to remediate that it's really
16 a remediation, and it typically takes less effort than in
17 those areas where you don't have any SAT-based training --
18 SAT-based platform for training at all.

19 So the timeline that I would expect we'll
20 be making progress, continual progress, I would expect
21 that the areas of significance NRU will be a focus area
22 and we'll be placing our effort in the NRU area in the
23 near term. On all the facilities I would expect somewhere
24 in the range of two to three years for us to have covered
25 off on a SAT-based level all the significant training

1 aspects.

2 So it's a graded approach. It won't be an
3 all or nothing. It's a graded approach so we'll be taking
4 that.

5 **THE CHAIRPERSON:** Thank you.

6 Dr. Dosman.

7 **MEMBER DOSMAN:** Thank you, Mr. Chair.

8 For AECL, there's been a lot of discussion
9 on quality and I have one or two further questions.

10 I appreciated your comment, Mr. McGee, that
11 you're not just seeking the ratings, you want to have AECL
12 be a model for performance. You spoke of symptoms and
13 perhaps I could then carry the analogy one step further
14 and speak of diagnosis.

15 Obviously, the site is exceedingly complex.
16 I think it was mentioned there's something like 147
17 buildings and if I calculate 2,000 workers obviously you
18 have a very complex workforce in which you have very small
19 groups of people working together in individual
20 subcultures, I would think.

21 So is the issue on quality performance more
22 the creation of appropriate documentation and procedures
23 in those small cultures? I would appreciate if you can
24 confirm that my supposition is correct about the location
25 -- or is it more changing the cultures within those small

1 units? Which of those -- or is it both? Would you be
2 willing to comment on that phenomenon and specifically how
3 you're going about making change?

4 **MR. MCGEE:** Brian McGee, for the record.

5 It is a complex site and it does have many
6 buildings and many facilities. I mentioned earlier in my
7 statements that to some extent we haven't adequately
8 integrated our overall approach to performance across the
9 site. There are weaknesses in some of the documentation
10 that we will be dealing with and we'll continue to address
11 that on an ongoing basis.

12 I wouldn't say that the fundamental
13 problems are documentation. I think there are some -- to
14 some extent, I don't think we've done enough to stay in
15 touch with the rest of the industry and where they're
16 going in this area, and I don't mean just the Canadian
17 industry. I mean the industry worldwide.

18 So to some extent, the work that we're
19 doing is to bring us back into alignment with industry
20 practice. So you know, if you say that's a cultural issue
21 then I guess that probably is. Again, I want to reinforce
22 the positive nature. The people really want to do well in
23 all these areas and so we're doing a lot of work to get
24 ourselves in alignment with industry practice in this
25 area.

1 There's been nothing from a union collective agreement
2 perspective that I've encountered to this point that has
3 been a barrier to our improvement.

4 The leadership of the union, I place a lot
5 of focus on leadership of the organization. We've talked
6 about that a couple of times already. I place a lot of
7 focus on developing the leadership of the organization.
8 The unions are leaders as well. They are elected leaders
9 and they have a part to play in our success. I view them
10 as our partners. The experience -- I have met with them
11 several times already. My experience with the union
12 leadership is that they're very willing -- they are very
13 willing to work with us to achieve the success that we
14 know is possible and so I have a very good feeling about
15 the union relationships on the site.

16 **MEMBER DOSMAN:** Sir, I wonder if I might
17 address CNSC staff the same question?

18 **THE CHAIRPERSON:** I think what Dr. Dosman
19 is asking is observation. Have you observed that there is
20 concurrence and so on?

21 **MEMBER DOSMAN:** Perhaps, Mr. Chair, if it's
22 helpful, I could rephrase the question? I had asked Mr.
23 McGee how things were going with the various unions on the
24 site and whether the union leadership represented an
25 assistance or an obstacle to effecting improvements and so

1 I'm just asking you your views on that issue.

2 **MR. LAMARRE:** Greg Lamarre, for the record.

3 We don't have any information to indicate
4 that any of the negotiation that is going on between AECL
5 management and union representatives and union management
6 is going in a negative direction at all.

7 Clearly, with enhanced regulatory oversight
8 onsite with the site office we'll probably be in a better
9 position in terms of having the resources in place at the
10 right time to engage periodically in these types of
11 discussions that go on between AECL management and their
12 workers, but at this point here it would be purely
13 speculative. But I think the important point to note is
14 that we have no indication of any negative connotations
15 coming out of what AECL is trying to do, where they're
16 trying to move the organization and any potential
17 reactions from the union.

18 **MEMBER DOSMAN:** Mr. Chair, I'm just
19 wondering if I might pursue? A number of the issues
20 around quality are focussed on the NRU and, in particular,
21 on some of the current changes that were being made to the
22 unit, upgrading and so on. In the end, you did indicate
23 that some of these changes have been a number of years in
24 the coming and there's a certain momentum.

25 But I'm just wondering if you could --

1 would be able, Mr. McGee to comment specifically on how
2 it's going in our NRU in terms of some of these issues
3 and, in particular, whether you believe that AECL will
4 have the capacity to effect some of the licensed
5 conditions that are outlined in Appendix F of the
6 document.

7 **MR. MCGEE:** Brian McGee, for the record.

8 In my presentation I mentioned that the
9 licence conditions that have been proposed by CNSC staff;
10 we're still discussing some and some we're in agreement
11 with completely. Some others we're still discussing with
12 staff.

13 The licence conditions will represent a
14 substantial level of effort. We want to make sure we
15 understand that level of effort and that's part of the
16 discussion that we're having with staff as well. So
17 again, between now and Day Two we expect to have further
18 discussions with staff and we'll have a full understanding
19 of the level of effort required for the organization to
20 achieve the licence conditions as proposed.

21 In general, your question about generally
22 how are things going in NRU, we're seeing substantial
23 performance improvement. There's still a lot of work that
24 we need to do. There's still a lot of progress that we
25 have to make and I think both -- we have acknowledged that

1 and I think staff recognize that.

2 But we are making good progress on the
3 journey to the level of performance of excellence that we
4 are striving for, that we will achieve.

5 So in general, we are on track with the
6 performance improvements at NRU.

7 **MEMBER DOSMAN:** Mr. Chair, Mr. Van Adel
8 referred to hiring really quite a large number of new
9 staff and I just wondered if somebody, perhaps Mr. McGee
10 or others, Mr. Van Adel, would be willing to comment on
11 specifically where those -- not in detail but the general
12 focus of the new staff and the context of some of these
13 issues.

14 **MR. MCGEE:** Brian McGee, for the record.

15 A substantial number of staff, a portion of
16 the staff that we're bringing -- we're bringing in large
17 numbers of new people partly to the attrition, partly to
18 satisfy the resourcing needs of new programs and also to
19 improve our performance overall. You heard me reference
20 additional staff and the Operating Experience Program, so
21 there's a direct example of bringing staff in and bringing
22 them up to speed in their capabilities to help us improve
23 a quality-related aspect of performance across the site,
24 including NRU.

25 One of the advantages of the organization

1 structure that we showed earlier was, again, with this
2 integrated approach, you become more efficient as an
3 organization because you're not trying to invent
4 improvements in little pockets around the site. You're
5 doing it on a site-wide basis. So you get efficiency but
6 you get effectiveness as well because you're improving
7 overall site performance.

8 We're putting more staff into NRU directly
9 to deal with maintenance issues, to improve our
10 maintenance program in the operator training area. So on
11 a number of key areas critical to our successful operation
12 we're augmenting our staff levels.

13 **MEMBER DOSMAN:** Thank you.

14 **THE CHAIRPERSON:** Thank you. I just have
15 one question with regard to the large amount of staff you
16 have and the amount of training that you're talking about
17 and the new direction and the positive direction that you
18 want to go. My question is not necessarily with regard to
19 unions and union participation but just generally the
20 worker participation.

21 Are you having any problem with buy-in from
22 some of the older workers that are more or less set in
23 their ways, as the saying might be, or that are reluctant
24 to see change and to see change in the way that your
25 vision is? Could you comment as to buy-in? On a scale of

1 1 to 10, are you at a scale of 9 or are you at 9.9 in buy-
2 in by staff?

3 **MR. MCGEE:** Brian McGee, for the record.

4 On a scale of 1 to 10, you know, I guess
5 I'd be constantly updating the scale depending on the area
6 of improvement we're working on. So I'll try and give you
7 an answer, a fair answer on a general basis. I would say
8 that on a scale of 1 to 10, we have a value of 8 on the
9 buy-in scale and it's probably -- I'm probably hedging a
10 little bit because, you know, with each improvement that
11 comes along, people are going to have their own individual
12 reaction to it.

13 The leadership team -- you know, the buy-in
14 if you want really has to start with the leadership team
15 and the leadership team in the organization is really,
16 really quite strong. The people that are in those
17 organizational units that we showed on the overhead slide
18 earlier are really dedicated to achieving these
19 improvements and are working very hard.

20 So we have that -- because it really can't
21 be just about me and the changes that I'm making. It has
22 to be about us as an organization. So the leadership team
23 is really engaged with the changes and all the evidence,
24 all the visible evidence is that the staff are as well.

25 But change is a tough thing for any of us

1 at any stage of our lives. So when I'm speaking with
2 staff on a face-to-face basis, I've shared that belief
3 with the Commission before that I have regular face-to-
4 face meetings with all my -- all levels of the
5 organization, including with frontline staff and we're
6 just completing going through the roughly 2,200 people;
7 one more meeting for this cycle.

8 One of the things I share with them and I
9 share it when I'm doing my walk-arounds, my observation
10 and coaching tours around the site, my own personal
11 experience is with change and what I share with them is
12 that nuclear professionals is a behaviour. It's not an
13 accreditation. So everybody that works for me I expect to
14 be a nuclear professional. And so part of that is
15 understanding what the public and what the regulator
16 expects from us as a minimum level of performance.

17 So I share with them some of the -- you
18 know, in the early stages of my career, when some of these
19 human performance tools which is typically an area where
20 people do struggle, when some of these human performance
21 tools came along, how I had some self-doubts, how I felt
22 that somehow it was a criticism of my ability to function
23 as a professional. And it wasn't until I started to
24 understand that it wasn't because they doubted my
25 professional rationalism, it was in fact because they

1 understood and wanted me to continue to be professional
2 that these types of tools were being put in place.

3 Workers at all stages of their career
4 relate to that. I think it's important that we
5 acknowledge to people that some of these changes will be
6 tough at times and they will have self-doubts and they'll
7 wonder why it's necessary. But the more that we
8 communicate to them, the more we share our own experiences
9 with it and the more we share our industry experience, the
10 more comfortable they're going to be with the changes and
11 the more that they'll buy in. The visible evidence is
12 that yes, they're bought in.

13 **THE CHAIRPERSON:** Thank you. We will now
14 go to round two for theme 1.

15 Doctor McDill, do you have any further
16 questions?

17 **MEMBER McDILL:** Not for round two, no.

18 **THE CHAIRPERSON:** Doctor Dosman?

19 **MEMBER DOSMAN:** I don't think so, Mr.
20 Chairman.

21 **THE CHAIRPERSON:** Okay. Thank you.

22 I just have one comment and I could leave
23 it perhaps until the end of the day when we get through
24 the various themes, but, Mr. McGee has mentioned -- stated
25 on several occasions that with some of the licence

1 conditions you have full agreement and other you don't and
2 some that you will be working and coming back in Day Two.

3 I wonder if it might be good to at least
4 get a sense of -- and I don't want to go into a long
5 listing, but a sense of some of the licence conditions
6 that you have disagreement. Because there is concern that
7 if there is a large list and these are submitted in Day
8 Two, that intervenors will also have a chance to react and
9 that they just don't come in a document a few days before
10 the time of Day Two hearing.

11 So I wonder if you could give us an
12 observation of some of the conditions that you may not be
13 in agreement with at this time?

14 **MR. MCGEE:** Brian McGee, for the record.

15 I'll turn that question over to the Chief
16 Regulatory Officer Glenn Archinoff. I guess what I would
17 say is that we see this as a normal part of the process.
18 You know, maybe disagreement is a bit strong. We just
19 want the opportunity for more discussions and I think
20 that's fundamentally where we are right now, but I'll
21 turn it over to Glenn. He can elaborate.

22 **MR. ARCHINOFF:** Glenn Archinoff for the
23 record.

24 Yes, I was going to say the same thing Mr.
25 McGee just said. I think "disagreement" is too strong a

1 word at this stage. We've just seen some of the new
2 proposed licence conditions recently and we just want to
3 be sure that when the new licence is issued on August 1,
4 that we're not inadvertently put into a state of non-
5 compliance because perhaps we needed a transition period
6 and it wasn't offered. So that's something that we'll be
7 commenting on to CNSC staff.

8 An example of that would be the proposed
9 condition on CSA-N293 on fire protection. The current
10 wording doesn't really allow -- doesn't include a
11 transition period. So we might find ourselves on August
12 1st in a non-compliant situation. So that's an example of
13 the kind of feedback we'd be providing to CNSC staff.

14 Some of the other licence conditions like,
15 for example, the ones on CSA series of standards, those
16 are already embedded in our governing documents. So we
17 would have no issue with those. And there are a few other
18 ones where we want to be sure again that we really
19 understand what the requirements are and that they're
20 really clear to us so that, again, on August 1 we can be
21 in a compliant position.

22 So again, I wouldn't say that we're in
23 disagreement. We just -- as Mr. McGee said, we need to
24 have some more dialogue with CNSC staff and what we
25 propose to do is, as early as possible in May, to

1 communicate formally through a letter to CNSC staff the
2 feedback that we would have on the proposed licence
3 conditions with a view to obtaining clarification well in
4 advance of Day Two.

5 **THE CHAIRPERSON:** Thank you.

6 Mr. Howden?

7 **MR. HOWDEN:** Thank you very much.

8 I'm going to ask Greg Lamarre to comment on
9 the process we use for establishing licence conditions,
10 just to give people an idea because some go in and they're
11 very much something that should have been done before,
12 whereas others are newer and so there is a process that we
13 follow to establish them.

14 So I'll ask Mr. Lamarre to comment.

15 **MR. LAMARRE:** Thank you, Mr. Howden. Greg
16 Lamarre, for the record.

17 Perhaps I can just break them out. There's
18 a large number of licence conditions associated with
19 environmental protection issues. Clearly that came out of
20 the SDR that was brought forth on sewage sludge where the
21 Commission Members requested staff to carry out a fulsome
22 comprehensive environmental protection regulatory
23 requirements review.

24 So many of the conditions that you see in
25 there are the product of that review. Much time and

1 effort went into that from staff in doing very much a
2 base-lining and a comparative analysis, as the CMD alludes
3 to, with other similar licensees, similar risks, similar
4 size, bringing the regulatory regime for Chalk River up to
5 what we would deem more modern standards.

6 There was, I would say, a reasonable amount
7 of communication to AECL on those. Some of the other ones
8 that you're seeing in here came about perhaps in shorter
9 time frame and I think it's fair for AECL to be given some
10 period to comment on those. Clearly, the regulatory
11 requirements will be paramount and we will not budge on
12 those. As Mr. Archinoff I think has alluded to though,
13 there might be some clarifications to ensure that AECL is
14 not put into a state of non-compliance immediately and I
15 think staff would be reasonable in reviewing and possibly
16 accepting some of those.

17 **THE CHAIRPERSON:** Thank you.

18 I guess my concern and that of my
19 colleagues would be that -- and I echo that of my
20 colleagues -- that if there is discussions back and forth
21 between now and Day Two, that this information be provided
22 between AECL and CNSC or vice versa, that this information
23 be provided sooner rather than later, say, perhaps by the
24 28th of May or so, so that not only Commission Members but
25 also intervenors have the time to review that. If it

1 comes in at the last moment of the deadline, it will be
2 very difficult for CNSC members and also -- or Commission
3 Members and also intervenors to participate in a
4 meaningful way.

5 So my question would be or my direction, I
6 guess, would be is that if there are objections or if
7 there are concerns, if there are discussions and there are
8 documents being prepared, that these documents be prepared
9 and provided sooner rather than later and perhaps maybe a
10 date of May 28th or so.

11 Mr. Howden or Mr. Lamarre, you wish to
12 comment?

13 **MR. HOWDEN:** Thank you. Barclay Howden
14 speaking.

15 I just wanted to assure you, Mr. Chair,
16 that CNSC staff is cognizant of Day Two being primarily
17 for the intervenors and the importance of having the
18 information out there not only for yourselves but for them
19 to be able to comment. So we are striving towards that.

20 Our expectation is that changes maybe would
21 be minor. However, until we receive the next feedback
22 from AECL, we'll be able to confirm that.

23 As well, on the NRU side of the shop, as
24 you can see, all the initiatives that are going on with
25 NRU, as we've laid out and I think we'll be talking about

1 later, our expectation is that there will be further
2 regulatory requirements in the form of licence conditions
3 being proposed to you on NRU that have not been contained
4 in this document at this point in time. But that issue is
5 being worked on literally on a daily basis, such that we
6 can forward as best recommendations as we can.

7 But the timeliness issue is very important
8 to us because we want the intervenors to feel that the
9 process has been fair such that they can adequately
10 comment. Thank you.

11 **THE CHAIRPERSON:** Thank you.

12 Does AECL wish to comment also?

13 **MR. MCGEE:** Brian McGee for the record.

14 We're committed to a speedy resolution of
15 this as well. So the May 28th target you suggested is
16 easily within our reach.

17 **THE CHAIRPERSON:** Thank you.

18 Perhaps maybe I was a little hasty in
19 saying a specific date of May 28th, but I guess we all
20 have to be -- I want both parties to be very much aware
21 that giving intervenors the proper time to work towards --
22 May 28th is not necessarily carved in stone, but it should
23 be sooner rather than later.

24 With that, Theme 2 is going to be, I think,
25 perhaps quite an extensive one, environmental protection.

1 So I will call for a five or six-minute -- well, I had
2 better be specific, I guess, like the Chair always is. We
3 will come back at 11:14. Thank you.

4 --- Upon recessing at 11:06 a.m.

5 --- Upon resuming at 11:15 a.m.

6 **THE CHAIRPERSON:** As we indicated at the
7 start this morning after the presentations that we would
8 go by themes, and the second theme that was mentioned was
9 environmental protection, and I will now ask Dr. Barnes to
10 start the questions.

11 **MEMBER BARNES:** Thanks.

12 I referred to some of these in my
13 introductory comment. Obviously, there is a substantial
14 legacy, an environmental legacy problem here on the site
15 and you've certainly documented a number of the areas in
16 your material, which I appreciate.

17 I would like to start by -- we certainly, I
18 should say, have visited these on earlier occasions. So
19 in some ways the situation hasn't changed except I think
20 AECL is clearly taking it more seriously now and, to some
21 extent, in retrospect, having to put a substantial amount
22 of resources into solving problems that might have been
23 addressed earlier and at a reduced cost today.

24 So let's just start with the issue of the
25 plumes. And if I could refer you to page 68. This is

1 LP002, CRL-005.21 LP. It's your main document, page 68,
2 which is Figure 3.9. You have a series of figures, four
3 or five figures that take us through the waste management
4 areas. So this is for waste management "C". You have on
5 there two kinds of wells, an observation well, which are
6 the small squares, and then the coloured groundwater
7 sampling location.

8 So I wonder if someone at AECL could tell
9 me essentially what the difference is, what you measure
10 and record at each of those two types of points?

11 **MR. MCGEE:** Brian McGee for the record.

12 I will ask Bruce Lange to answer that
13 question.

14 **MR. LANGE:** Yes, for the record, I'm Bruce
15 Lange. I'm the Director of Waste Management and
16 Decommissioning Operations.

17 The observation wells are used primarily
18 for determining things like groundwater movement,
19 hydraulic head, things of that sort. That's the means by
20 which we map out some of the groundwater contours showed
21 on a number of these maps.

22 The groundwater sampling locations are
23 wells that are used specifically as part of our
24 operational control monitoring program or a groundwater
25 monitoring program to, twice a year, extract a number of

1 samples for subsequent analysis that is then reported as
2 part of our annual Groundwater Monitoring Program Update.

3 **MEMBER BARNES:** So if I interpret that
4 then, the actual results in terms of the degree of
5 contamination of these are taken from the groundwater
6 monitoring wells?

7 **MR. MCGEE:** Brian McGee for the record.
8 I'll ask Bruce Lange to answer that
9 question.

10 **MR. LANGE:** Bruce Lange for the record.
11 Yes, that is correct.

12 **MEMBER BARNES:** So if we refer to Figure
13 3.9 and one can also compare it -- sorry, this is a large
14 document -- but further in another part of the document on
15 PDP002 on page D15, which is Figure D4, where you more
16 graphically and simply illustrate as in the caption,
17 "Plumes Originating From Waste Management Area C - the
18 Nitrate Plant and the Thorium Pit", and there we see quite
19 elegantly and simply the areas occupied by the plumes.

20 I wonder, if we then compare those two
21 documents, the second one I referred to outlining the
22 plumes, the first one on page 68 outlining the waste
23 management areas and the groundwater wells, I wonder why
24 you have a set of wells running along the road there on
25 the west side of Waste Management C of the nitrate plant.

1 Essentially, you're using these for your groundwater
2 sampling virtually all along one particular elevation of
3 the groundwater table and that you have apparently no
4 groundwater sampling along the dimensions of the plume
5 which go from the coloured areas, Waste Management C, for
6 example, towards Duke Swamp, which is shown on the Figure
7 D15 quite nicely, the nitrate plant plume, the thorium pit
8 plume, the subsurface tritium and radiocarbon plume, one
9 of those going to Duke Swamp and another plume from Area C
10 going down directly south across Plant Road.

11 So the purpose of this question is to ask
12 how you're monitoring the values of these plumes in an
13 aerial extent as opposed to just monitoring the chemical
14 nature of those plumes more or less immediately on the
15 west side of the area of the contamination.

16 **MR. MCGEE:** Brian McGee, for the record.

17 I'll refer that question to Bruce Lange.

18 **MR. LANGE:** Yes, for the record, Bruce
19 Lange speaking.

20 The wells that go along the road, those
21 would be indicated on page 68, C-266, 265, 268, et cetera.
22 Those are the wells that we use as part of the Groundwater
23 Monitoring Program on a semi-annual basis to determine if,
24 indeed, the flux of the rate of release of tritium from
25 area C has changed. That's a very good indicator of

1 changes in circumstances surrounding the properties in the
2 leaching of the material within Waste Management Area C.

3 When we do an aerial extent we use a
4 combination of techniques. For one, the dotted lines on
5 figure 3.9 indicate the flow direction of groundwater and
6 from knowing that we know that if the source is, as
7 indicated by the wells close to Waste Management Area C,
8 then groundwater considerations would dictate that the
9 plume look accordingly.

10 At the same time, when we do regular
11 updates to the plumes which we have identified in 2002 to
12 CNSC staff that we would update these plumes on a regular
13 basis, we go in and we put in additional sampling wells.
14 We may, in fact, use those observations at that point to
15 re-confirm that the identity and the aerial extent of
16 those plumes are as shown here. So we use a combination
17 of techniques.

18 We semi-annually look at the extent of
19 migration of radionuclides close to Waste Management Area
20 C. We look at the groundwater properties, the hydraulic
21 heads to determine, you might say in theory, how that
22 material would move, and then we put in wells on an as-
23 required basis to confirm those predictions. And that's
24 what we see in figure D4.

25 **MEMBER BARNES:** I'm just trying to find out

1 whether -- because we recognize that the plume is a
2 problem. There's substantial talk now of having a
3 Groundwater Monitoring Program. Staff are recommending
4 that this be a site-wide Groundwater Monitoring Program.
5 But when I look at these it seems to me that you're not
6 really monitoring the -- you slightly qualified it by
7 saying "Well, when we need it we can go to these
8 observation wells and take samples". But I would have
9 thought if you were really trying to understand the flow
10 of contaminants away from certain -- I'll call them point
11 sources, they're area sources -- that you would want
12 systematically to measure that into areas of concern which
13 are the principal creeks or, in this case, a swamp.

14 Using this as an example I could -- you
15 know, there's several pages like this of individual so-
16 called point source areas. And so I would have thought
17 you wanted to have a systematic measurement of the level
18 of contamination, especially close to water bodies, so
19 that you really did understand the level of contamination
20 as you approach these water bodies which, in turn,
21 ultimately all flow down into the Ottawa River.

22 **MR. MCGEE:** Brian McGee, for the record.

23 I'll ask Bruce Lange to answer that.

24 **MR. LANGE:** Yes, for the record, Bruce

25 Lange.

1 It is our position that the picket fence of
2 monitoring wells that go along the east side of area C do
3 indeed provide us with a systematic understanding of the
4 material that is moving out of Waste Management Area C;
5 that being the source term for subsequent movement as
6 shown in the plume.

7 At the same time, of course, we do monitor
8 Duke Swamp, the surface body where the groundwater
9 expresses itself. And, again, there are a number of
10 observation wells. In this case, the squared wells that
11 we do sample periodically to confirm that looking at what
12 we are seeing in the surface bodies as well as what's
13 coming directly out of area C corresponds with what we
14 would predict would be in that plume.

15 So I think that we are being, in our mind,
16 very systematic about our approach to evaluating and
17 monitoring these plumes. We've had the program looked at
18 by hydro-geologists, for example, Jacques Whitford in
19 their consultancy examining the nature of our Groundwater
20 Sampling Program, asking them to provide us advice as to
21 whether we should be enhancing or modifying this program.
22 That was, in fact, the basis of the Groundwater Program
23 that we ultimately agreed to provide to the CNSC on an
24 annual basis

25 In our view, the nature of the program is

1 systematic and it has been well vetted with hydro-
2 geologists and consultants to confirm that position.

3 **MEMBER BARNES:** Maybe I'll just ask staff
4 for a comment. I guess what I'm getting at here is you're
5 now giving me assurance, but I'm not sure if the document
6 really shows that assurance. What it shows me in these
7 diagrams is you've got two kinds of sampling. One, go
8 back to your original answers that you're sampling at the
9 groundwater sampling locations which implies that that's
10 where you're sampling and not necessarily the
11 observational wells. Then you're saying, "Well, when we
12 need to, basically, we will do that at a picket fences",
13 but as far as I can see there's no record of that in this
14 document or any data.

15 So although we're being told here that,
16 "The plumes, and there's a problem and we're going to
17 address it", there's no information in this document of
18 any one of those plumes and how the contamination changes
19 along the dimension of that plume or across the area of
20 that plume.

21 Does staff have a comment on this?

22 And the comment being either in the
23 problem, whether the sampling truly is systematic, and
24 whether it's adequate to properly understand the -- I'll
25 call it the plume dynamics over time and, therefore, the

1 remediation of that problem.

2 **MR. HOWDEN:** Barclay Howden, for the
3 record.

4 I'm going to pass this question back in a
5 moment to Dr. Ben Belfadhel to comment, because he has
6 been responsible for doing a comprehensive review on
7 behalf of the CNSC with his colleagues on the groundwater
8 regime.

9 As you can see from our CMD that we are
10 making a recommendation to the Commission because of some
11 of the deficiencies. Although there is a comprehensive
12 system, we're seeing weaknesses in them, so I'd like him
13 to comment on sort of the problems we've identified and
14 why we think that a more formalized program is needed. So
15 I'll ask Dr. Ben Belfadhel.

16 **DR. BELFADHEL:** Thank you, Mr. Howden.

17 This is Mahrez Ben Belfadhel, geo-science
18 Specialist.

19 Dr. Barnes, we share your concerns about
20 the characterization of the plumes and the type of
21 monitoring that is being done. As Mr. Howden indicated,
22 we are in the process of conducting a comprehensive review
23 of all groundwater monitoring programs across the site.
24 The objectives of these programs -- review is to assess
25 the adequacy of the Chalk River groundwater programs,

1 review the current structure for reporting the information
2 to CNSC and also assess the need for remediation.

3 As AECL indicated, there are different
4 wells. Some of the wells -- the ones that you see in red
5 in the figures are the ones that are reported to the CNSC,
6 but the other ones are not reported. However, AECL is
7 monitoring all these wells and updating the information in
8 terms of the plume migration.

9 So although, in general, we are satisfied
10 with the Groundwater Monitoring Program in terms of
11 detecting the contaminations, we find that there is a lack
12 of consistency in terms of conducting the monitoring
13 programs and also in terms of the characterization of the
14 plumes. So we don't really understand the rationale for
15 the approaches and the methods that are being used by
16 AECL. And this is why we are recommending condition 712
17 which is to characterize all the known plumes in terms of
18 spatial distribution, in terms of loading and progression
19 and also based on that characterization, evaluate the
20 adequacy of the monitoring programs and maybe also to look
21 at possible remediations.

22 **MEMBER BARNES:** And to AECL, then, you
23 understand what is being required in the condition that's
24 being requested here and would you be significantly
25 modifying your existing so-called Groundwater Monitoring

1 Program to meet the new licence condition or do you
2 believe that you in fact have the data and you're simply
3 not reporting it under the present regime to CNSC staff to
4 properly characterize the plumes?

5 **MR. MCGEE:** Brian McGee for the record.

6 I'll ask Bruce Lange to answer.

7 **MR. LANGE:** Yes. Bruce Lange for the
8 record.

9 There is a number of answers. I think that
10 we can indeed be doing a better job to communicate the
11 results of our monitoring program to CNSC staff. We have
12 been quite thorough I think, as acknowledged by CNSC
13 staff, on the waste management areas but we now know we
14 have to integrate that into the other groundwater
15 monitoring that's taking place on the site.

16 We've done a great deal of work in our
17 Groundwater Monitoring Programs. We have had evaluations
18 done on the nature and the effectiveness and whether we
19 have enough groundwater monitoring sites. I'm not sure
20 that we have communicated as well as we should the results
21 of those kind of studies. A lot of them have been, for
22 our purposes, to ensure ourselves that we are establishing
23 a good program.

24 So I think as a result of the team that --
25 when we met with Ben it was clear that there were some

1 opportunities for us to provide more information, perhaps
2 information that we already have but hadn't communicated.
3 If there are concerns on the part of the CNSC staff about
4 the adequacy of the program I think we now have a
5 mechanism in place that will allow us to very clearly
6 identify those gaps and we will simply upgrade, update,
7 enhance and combine and integrate the various components
8 of our Groundwater Monitoring Program to ensure that we
9 are providing CNSC staff with a level of information that
10 they require.

11 **MEMBER BARNES:** Could I just pursue it a
12 little further and just ask staff: Have you seen those
13 groundwater faults from Jakes Whitford?

14 **MR. BELFADHEL:** I'm sorry, Dr. Barnes,
15 which reports?

16 **MEMBER BARNES:** The reports that Mr. Lange
17 referred to -- I think it was Jakes Whitford, wasn't it,
18 that do -- the groundwater external consultant reports on
19 their programs.

20 **MR. BELFADHEL:** As far as I'm concerned I
21 haven't seen them. Maybe other staff members have
22 reviewed them.

23 **MEMBER BARNES:** Or I could ask AECL, were
24 these shared with CNSC staff, the consultant's reports?

25 **MR. MCGEE:** Brian McGee, for the record.

1 I'll ask Bruce Lange to answer.

2 **MR. LANGE:** Yes, as part of the rationale
3 for the -- we had started -- Bruce Lange for the record.
4 Sorry.

5 **(DISCUSSION OFF RECORD)**

6 **MR. LANGE:** Yes, February 2002 the reports
7 were submitted.

8 The reason they were submitted was that
9 AECL established an Operational Control Monitoring Program
10 back in 1997 that was very comprehensive. As CNSC staff
11 identified that they would like something formally
12 reported to them on an annual basis we sought the help of
13 Jakes Whitford to say, "Well, what do you think comprises
14 the best set of wells and the best set of monitoring
15 circumstances that we should then ingrain into a
16 regulatory submission?" We then made that submission to
17 CNSC staff on, say, February 2002 indicating the nature of
18 the Groundwater Monitoring Program as well as the
19 rationale that underlay the recommended approach. So that
20 documentation was submitted.

21 **MEMBER BARNES:** Staff has a comment?

22 **MR. HOWDEN:** I'd like Dr. Thompson to
23 comment on those reports, please.

24 **DR. THOMPSON:** Patsy Thompson, for the
25 record.

1 AECL's licence that was renewed in 2003;
2 the previous licence to that had a licence condition
3 requiring AECL to develop a Groundwater Monitoring Program
4 for the waste management areas.

5 AECL did submit documentation to the CNSC
6 in 2002. Those documents were reviewed and the
7 Groundwater Monitoring Program was accepted. That
8 accepted program forms the basis for what AECL is
9 currently reporting on an annual basis. What has changed
10 since the period when that program was reviewed is the
11 regulatory philosophy behind our requirements for
12 environmental monitoring. At the time the monitoring was
13 being done to track the plumes.

14 Currently, with the regulatory document
15 that CNSC is developing for environmental monitoring
16 programs, what we require is a program that is auditable.
17 Essentially, what we need is a design document that will
18 indicate what is being monitored, for what reason and
19 where for the purpose of taking regulatory action should
20 environmental impacts change over time and become not
21 acceptable.

22 We also expect to see parameters and values
23 for those parameters that will trigger action from the
24 licensee. We require also quality assurance and quality
25 control measures to provide assurance to us that what is

1 being reported is accurate information and is reliable.
2 We also expect the licensee to conduct regular program
3 reviews to make sure that the program is updated and
4 continues to be effective for the intended purpose. That
5 is what is currently lacking, is that integration of the
6 program with the site issues. What we've received since
7 is a lot of information in annual reports but also the
8 Environmental Effects Review document that AECL submitted
9 to CNSC staff and that could form with the additional
10 information the detailed preliminary Decommissioning Plan
11 and the Five-Year Plan. All those elements that we now
12 have could form the basis for a redesign in the program to
13 meet regulatory requirements.

14 **MEMBER BARNES:** Thank you. I think that
15 helps. But you said that was in place since 2002?

16 **DR. THOMPSON:** Excuse me. The licence
17 prior to the current licence had a licence condition
18 requiring AECL to put in place a groundwater monitoring
19 program specifically for the waste management areas.

20 **MEMBER BARNES:** Yes. What I didn't say in
21 here were very much in the way of statistics about these
22 plumes, so I recognize it's a problem when we are dealing
23 with effluent or other things. There are some hard data
24 in tables and in this document; there's nothing really in
25 here in terms of the characterization of the plumes which

1 has been done on previous occasions but this is one of the
2 key areas we are looking at here and the site-wide issues.

3 I'll leave it at that.

4 I'll just turn, if I could, Mr. Chair, to
5 leaking tanks and 21 of these are identified. "A growing
6 risk of leakage" is in AECL's statement here. Could you
7 remind me, again, of your planning basically to replace
8 this as a mechanism of storage but over what timeframe
9 would you see all or most of these 21 tanks essentially
10 being replaced?

11 **MR. MCGEE:** Brian McGee, for the record.

12 I'll turn the question over to Bruce Lange
13 to answer, but I'll start by just mentioning that we've
14 just recently received environmental approval to proceed
15 with the liquid waste transfer storage system and that
16 project is fundamental -- is the basis of our remediation
17 efforts for the remaining 21 tanks.

18 I'll turn it over to Bruce and he can
19 elaborate further.

20 **MR. LANGE:** Yes. Bruce Lange speaking.

21 Yes, we have a very active program underway
22 and, in fact, have had an active program for a number of
23 years. As I'll indicate probably under additional
24 circumstances that we very much rely on a risk-informed
25 process for prioritizing what projects we undertake.

1 There are limited resources primarily in terms of human
2 being talent, I suppose, and so we have to ensure that the
3 resources we do have are focussed on projects that have a
4 high priority. A number of years ago -- or maybe I should
5 preface this. We go through a very formalized process of
6 examining the priorities or establishing the priorities
7 for the work that we undertake. Last time, we had about
8 25 or 30 people including CNSC staff and actually a
9 consultant from the Idaho National Engineering Lab come up
10 participate in our prioritization process. We take this
11 very seriously and we put a lot of effort into it. That
12 provides us a rating scheme and that rating scheme
13 identifies what are the projects that we should undertake
14 first.

15 A number of years ago, one of the primary
16 projects was associated with the fact that we had these
17 legacy waste tanks. There are 20 in total. The twenty-
18 first is actually the FISST tank which is of a little bit
19 different category but primarily it's the 20 tanks, some
20 of which were built back in the '50s. With the
21 recognition that these tanks comprise an immediate issue
22 that we had to take on, the Liquid Waste Transfer and
23 Storage Project was put in place.

24 As Brian has indicated, we got the good
25 news just the other day that we have the go ahead on now

1 really implementing this project. That project will see
2 the transfer of all the liquids and a lot of the sludge
3 from those 20 tanks to a centralized holding tank that's
4 been built to current-day standards and located within
5 controlled area 2.

6 The consolidation of those liquids is part
7 of an overall plan to ultimately solidify those waste into
8 a form suitable for disposal. The placement of those
9 liquids into the intermediate storage tanks is not a
10 departure from our original plan. We had always planned
11 to consolidate those together by mixing them together
12 appropriately. We can blend it so we have a good feed
13 stream for whatever solidification process we use, but in
14 fact this is on the path of getting those liquids
15 solidified and into a form that is suitable for disposal.

16 There will still be some isolated
17 conditions on the site -- or isolated circumstances on the
18 site, where liquids will have to be disposed or have to be
19 stored. Primarily those liquids are now being addressed
20 as part of the Waste Treatment Centre upgrades so that we
21 have come a long ways in addressing a primary issue,
22 largely through the Liquid Waste Transfer and Storage
23 Program to address the legacy waste, but also in the way
24 that we have upgraded the Waste Treatment Centre and the
25 way that we are now currently dealing with liquids. And

1 in fact, of course the plan with the molybdenum-99
2 production is that we won't be generating any liquid waste
3 in the future, but in fact be generating solid waste as
4 soon as we produce it from the production process.

5 So we have significantly altered the way
6 that we deal with liquids. The legacies that you
7 identified as part of AECL's past, has had an impact and
8 we understand and through lessons learned, that we have to
9 change our handling processes and that's what we've done
10 through these projects.

11 **MEMBER BARNES:** So the question was how
12 long. So now that you've got the ---

13 **MR. LANGE:** The tanks should be emptied
14 within the next six years.

15 **MEMBER BARNES:** Okay. And you do know the
16 nature of the chemicals in each of those 20 tanks?

17 **MR. LANGE:** In agonizing detail, yes. We
18 have a ---

19 **MEMBER BARNES:** And there is no problem in
20 having a central cocktail?

21 **MR. LANGE:** No.

22 **MEMBER BARNES:** A chemical viewpoint.

23 **MR. LANGE:** We've actually done some --
24 Bruce Lange for the record -- we've actually done some
25 experiments in the hot cells where we've poured these

1 things together and in fact have confirmed that they are
2 compatible with each other.

3 **MEMBER BARNES:** Thank you.

4 **THE CHAIRPERSON:** Thank you. Before I go
5 to my next colleague; just one question I have as Chair,
6 is that further to the excellent overview, I believe that
7 Dr. Thompson has given with regard to the requirements
8 under 7.12 licence condition, that CNSC require is it
9 perfectly clear and would AECL wish to confirm that they
10 agree with that licence condition? Because there was some
11 concerns with regards to various licence conditions that
12 may come forward. Do you agree with the observation that
13 Dr. Thompson has put forward in that, that requirement can
14 be met in the orderly time frame set out in Condition 2 --
15 Condition 7.12?

16 **MR. MCGEE:** Brian McGee, for the record.

17 We're in agreement with the fundamentals of
18 the licence condition and the principles behind it. This
19 is an area of discussion that we would like the
20 opportunity for some discussion on timeline. We want to
21 make sure that we can manage our way to meeting that
22 licence condition in a systematic manner.

23 I think what we've heard is that a large
24 part of meeting it is, reporting and making sure that we
25 have the right program elements from an auditability

1 perspective. We just want to make sure that we understand
2 that completely and that we are able to manage it on a
3 timeline that's acceptable to the CNSC and to ourselves.

4 **THE CHAIRPERSON:** But you are in agreement
5 with the objectives as laid out by CNSC staff?

6 **MR. MCGEE:** Brian McGee, for the record.
7 We are in agreement with the objectives
8 laid out by CNSC staff.

9 **THE CHAIRPERSON:** Thank you.

10 I'll now go to Dr. Dosman.

11 **MEMBER DOSMAN:** Thank you, Mr. Chair.

12 I would just like to come back to the issue
13 of uncontrolled releases. I think I heard Mr. Colligan
14 state that uncontrolled -- something like, uncontrolled
15 releases not monitored may be greater than controlled
16 releases. And I'm just wondering whether CNSC staff or
17 Mr. Colligan would be prepared to elaborate further on
18 that statement?

19 **MR. HOWDEN:** Barclay Howden speaking for
20 the record.

21 I'm going to ask Gerald Crawford to respond
22 to your question.

23 **MR. CRAWFORD:** For the record, Gerald
24 Crawford, Environmental Program Specialist.

25 The difference between uncontrolled and

1 controlled releases, I think does need clarification. I
2 think if we talk about the controlled releases, AECL has a
3 number of treatment plants onsite, where they treat their
4 operational liquid waste and they're very effective.

5 When we look at their -- the doses to
6 critical groups, from their releases from their treatment
7 plants, which all go into the river, the doses are very
8 low and they're well documented.

9 Now, when we look at the information that's
10 reported to us on leaks into the ground, the releases into
11 the surface waters from plumes, they themselves are -- the
12 releases from the plumes to the ground and -- sorry, to
13 the surface waters are very -- are monitored and
14 documented. The releases from leaks into the ground are
15 not clearly documented at the moment.

16 What we're trying to do is, we're trying to
17 separate out the controlled release information from the
18 uncontrolled release information, so that we get a much
19 better picture of actually the source term. And at the
20 moment we don't have a picture of the source term. We
21 have a picture of the plumes, the releases to surface
22 waters and some information on individual leaks.

23 We need to get a much clearer picture of
24 the source term, so we can then predict whether or not we
25 have a problem that may get worse or it may just stay at

1 the same level or get less.

2 And so we're quite keen to separate these
3 two issues and I think AECL will accept that this is a
4 reasonable thing to do. I think they have some issues
5 that they will have to discuss to us about how they go
6 about doing this. Because it's a change over the last
7 decade on how they're going to report their discharges.

8 **MEMBER DOSMAN:** Mr. Chair, I wonder if I
9 might ask AECL if they would be willing to comment on this
10 issue?

11 **MR. MCGEE:** Brian McGee, for the record.
12 We're in agreement with CNSC staff on this
13 issue.

14 The controlled releases are basically the
15 result of ongoing operation and we believe that we're
16 doing a good job of monitoring and controlling those.

17 The uncontrolled releases are primarily
18 legacy issues and characterizing the source term is an
19 objective that we share.

20 **MEMBER DOSMAN:** Mr Chair, may I ask, do you
21 have any kind of timeline in mind to fully grapple with
22 this issue?

23 **MR. MCGEE:** Brian McGee, for the record.
24 I'll ask Bruce Lange to share the timeline.

25 **MR. LANGE:** Bruce Lange speaking.

1 The issue around the way in which we
2 address the plumes, is a complex issue. And the timeline
3 is dictated in many circumstances by the nature of the
4 issue that we're working with.

5 If we have a situation where there is a
6 source term and that source term is very discreet, well-
7 characterized; we know that it is indeed having a
8 significant impact on the environment; we know that we're
9 not going to be dosing our people up by working with this
10 material and that we indeed have a place to store and
11 ultimately dispose of it, then the timeline is very short.
12 By short, I mean we do it immediately.

13 We are doing this with some special burials
14 now that we have identified as being problematic and in
15 fact, we have and are planning to accelerate the removal
16 of these particular source terms from the ground. So what
17 Gerald is saying is very reasonable.

18 In other cases, we have well-defined
19 sources that are discreet, well-understood, but in fact
20 they don't and aren't causing impacts on the environment.
21 In this particular case, because the priorities are lower,
22 those source terms will be left in place and monitored in
23 order to ensure that the resources that are required to
24 handle the higher priority items are indeed taken on.

25 The third case is where we have source

1 terms that are large, disperse, that we don't yet have --
2 we haven't yet identified where this material clearly
3 should be stored because you may be dealing with thousands
4 or hundreds of thousands of cubic metres of waste or where
5 there's real issues around the extent to which we might
6 expose our staff to doses or, in fact, cause environmental
7 releases by the process of digging it up.

8 In those circumstances where the removal of
9 the source term is not practical, then we have adopted the
10 strategy of treating the groundwater and removing the
11 contamination as it's released from those source terms.
12 This doesn't mean that we aren't going to extract it. It
13 doesn't mean that we aren't going to monitor it, but it
14 simply says that the best practice, the ALARA practice, if
15 you will, is to treat the groundwater and remove it that
16 way.

17 So the timeline is variable. It depends
18 upon the nature of the source term, the impact that it's
19 having on the environment, the extent to which we can deal
20 with it and examinations of such things as the ALARA
21 principle.

22 **MEMBER DOSMAN:** I wonder if I might ask
23 CNSC staff if they have any comments on what we've just
24 heard?

25 **MR. HOWDEN:** Barclay Howden speaking. I'm

1 going to ask Gerald Crawford to comment.

2 **MR. CRAWFORD:** For the record, Gerald
3 Crawford.

4 I'm aware of what AECL are doing and I
5 think that they have done some mitigation and treatment of
6 some of their plumes in the past and they've been quite
7 successful.

8 I think the main issue is we're focusing on
9 the difference between controlled releases and
10 uncontrolled releases because in the Act and Regulations,
11 we feel that we should be doing this quite clearly, that
12 there is a significant difference between a controlled
13 release and an uncontrolled release when it comes to
14 calculating dose to the population.

15 Historically, AECL have taken the releases
16 to surface water and then added them to their critical
17 group doses.

18 And so we want to really clarify all the
19 uncontrolled releases from the controlled releases, and
20 these not only include the historical waste, but any leaks
21 from any operational plants as well. These are themselves
22 uncontrolled releases and they must be properly
23 documented. So we understand the source terms are going
24 into the ground in the current timeframe rather than with
25 the historical -- the historical legacy wastes.

1 **MEMBER DOSMAN:** So, Mr. Chair -- so in the
2 process of licensing, how big -- may I ask CNSC staff; how
3 big an issue is this? Is CNSC staff confident that AECL
4 is handling this issue in the most practical and
5 responsible manner?

6 **MR. CRAWFORD:** For the record, Gerald
7 Crawford.

8 When we look at the scale of the problem, I
9 think we need to be careful, clearly, first of all, that
10 the doses -- the discharges from the site as a whole do
11 not cause any significant dose to the downstream critical
12 groups.

13 And so the overall impact that we're seeing
14 today and in the past five years over this licence period,
15 the critical groups have not had a significant dose from
16 the liquid discharges. So that gives us quite a lot of
17 confidence.

18 The issue is are those doses going to
19 remain constant or could they get worse or will they tail
20 off? And we're not really in a clear position to say that
21 they won't get worse because we have no definitive
22 information on the source term; hence the emphasis on a
23 groundwater monitoring program.

24 The other issue is there are some
25 individual leaks from operational vessels and parts of

1 plants that we really need to understand what the size of
2 the source term is so that we can then make that similar
3 risk-based assessment as to how we need to respond, as
4 regulators, to it so that we can make some judgments as to
5 the amount of regulatory effort we put into it.

6 **MEMBER DOSMAN:** Mr. Chair, it relates to
7 this question; then perhaps I can leave my other questions
8 to another round, with your concurrence.

9 **THE CHAIRPERSON:** Okay.

10 **MEMBER DOSMAN:** Is CNSC staff confident
11 that AECL is taking the necessary steps to provide the
12 information that you've indicated is required?

13 **MR. CRAWFORD:** For the record, I think so,
14 yes, except that some of the source term information will
15 take a long time to generate. I think that they probably
16 have more information available to them than they have
17 historically passed on to us, and I think part of the
18 environmental monitoring program that we're asking them to
19 produce will go a long way in identifying source terms and
20 the risks that may be present that we are both not yet
21 aware of.

22 **MEMBER DOSMAN:** I'm sorry to prolong this,
23 but I would like to come back to AECL, with your
24 permission.

25 Is AECL confident that it will be possible

1 to provide the kind of information that has been outlined
2 as being necessary to predict the future of ---

3 **MR. MCGEE:** Brian McGee, for the record.

4 We're in agreement with CNSC staff's view
5 that there's a need to characterize the source term.

6 Bruce Lange, in his comments, emphasized
7 that we are planning to do that. We have already done it
8 in a number of areas. We're planning to do it in other
9 areas. We need to factor in the full scope of the work
10 involved, which includes the impact on the safety of our
11 workers.

12 So for example, building 240, Tank 1, the
13 sediment in that tank is a source term issue and we intend
14 to remediate that, fully characterize it and remediate it,
15 but we need to undertake to do that in a manner that
16 protects the safety of our workers. So that's
17 fundamentally one of the issues in terms of defining the
18 timeline.

19 The other issue is, again, as Bruce
20 indicated, is applying our resources in a risk-informed
21 way. So we're in agreement and it's just a question of
22 establishing a program that we're able to effectively
23 manage to meet the requirements of -- our requirements to
24 assure ourselves and to assure staff that we have the
25 source term adequately characterized.

1 If there's information staff needs in this
2 area, you know, we generate a large volume through our
3 operations of material and it would be inappropriate to
4 swamp staff with information, but if there's any
5 information staff need that we are in possession of, it's
6 available to them upon request.

7 **MEMBER DOSMAN:** Thank you.

8 **THE CHAIRPERSON:** Dr. McDill.

9 **MEMBER McDILL:** Thank you.

10 I have several questions relating to CMD
11 06-H9.1E, the radiological environmental survey.

12 **THE CHAIRPERSON:** Go ahead, Doctor.

13 **MEMBER McDILL:** I'm just waiting for the
14 paper to stop flipping.

15 My questions relate to 3.1, "Radioactivity
16 in Air" and 3.2, "Radioactivity in Water".

17 With respect to the radioactivity in air,
18 there was a statement that:

19 "The results do not differ markedly
20 from those of '99 and 2000."

21 There is some indication of a level of
22 confidence in the Table 2, a 95 per cent level of
23 confidence reporting air.

24 But my question was has a proper
25 statistical analysis been done to make that statement a

1 true statistical statement that the results do not differ
2 markedly, or is that just an observational statement?

3 That would be my first question.

4 **MR. MCGEE:** Brian McGee for the record.

5 I'll ask Ray Lambert to answer that
6 question.

7 **MR. LAMBERT:** For the record, my name is
8 Ray Lambert. I'm the Director of Safety and Environment.

9 The Laval Study, which is a document you're
10 referring to, is a study undertaken by Laval University to
11 do a random survey of areas in the vicinity of Chalk
12 River, the results of which we can compare back to our
13 results and to assess the validity of our results.

14 It is our understanding -- the answer to
15 your question is yes, that the author of the study has
16 taken his sufficient analysis of the data to make the
17 conclusions he made, but I am relying strictly on what I'm
18 reading in the document as well.

19 **MEMBER MCDILL:** Does staff have a position?

20 **MS. THOMPSON:** Patsy Thompson for the
21 record.

22 This is a study that is done on behalf of
23 AECL. It's not a regulatory requirement, and we have not
24 analyzed the study or the number of samples that were
25 taken, or the statistical analysis that was done with it.

1 So we can't comment on the quality of the work.

2 **MEMBER McDILL:** Thank you. That makes my
3 next questions more challenging.

4 Perhaps I could ask AECL to comment on why
5 the comparison has been made to Swiss industries as
6 opposed to Swedish industries, French industries, British
7 industries, because that seems to be part of the support
8 of the information?

9 **MR. MCGEE:** Brian McGee for the record.
10 I'll ask Ray Lambert to address that
11 question.

12 **(SHORT PAUSE)**

13 **MR. MCGEE:** While Ray is getting ready --
14 Brian McGee for the record. While Ray's preparing the
15 answer, if there is an interest in confirming the
16 statistical basis for the study, we can provide that by
17 Day Two.

18 **MEMBER McDILL:** Thank you. I'm sure
19 Commission members would appreciate that.

20 **MR. LAMBERT:** Ray Lambert for the record.
21 I apologize for the delay. I just wished to confirm my
22 understanding.

23 There is no particular reason why one
24 comparison was chosen over the other. We left it to the
25 author of the study to make the best choice that they felt

1 appropriate.

2 **MEMBER McDILL:** Perhaps, while you're
3 verifying the statistical nature, you could inquire as to
4 why Swiss industries as opposed to other industries.

5 I'll move on to another CMD I think. In
6 06-H9-3.8.1, solid radioactive waste, I wonder if I could
7 ask AECL to address the issue of no identified
8 contingencies beyond 2010 for the continued safe storage
9 of solid radioactive waste in waste management area B?

10 **MR. MCGEE:** Brian McGee for the record.

11 I'll ask Bruce Lange to address that
12 question.

13 **MR. LANGE:** For the record, Bruce Lange.

14 Yes, this is a very crucial issue, not
15 only, I'm sure, in the eyes of the regulator but also to
16 AECL. If we don't have sufficient waste managing capacity
17 to deal with the waste at the CRL site then of course
18 programs would not be able to be carried out. So it is a
19 primary focus of waste management and operations and
20 myself to ensure that we are properly predicting the usage
21 rates and in fact the capacity that's left.

22 So with this in mind, and as referred to by
23 Mr. Colligan, we did prepare an analysis, and I can give
24 you a bit of a summary as to what that analysis revealed.

25 What we did is to systematically look at

1 the rate of waste generation. This was based on examining
2 our annual reports and published figures as to how much
3 waste of various types are going into various facilities.
4 Those facilities are primarily of two types. They are
5 what we call the tile holes and also bunker space.

6 The analysis was done to be what we would
7 call realistically conservative, and that is that we did
8 not untowardly have unreasonable expectations about such
9 things, for example, as regulatory approvals. We know
10 that expanding waste management areas is not a trivial
11 undertaking and it takes many years in some cases to do
12 that.

13 We also did not take any credit for
14 processing the waste, incinerating the waste, further
15 compacting it, et cetera, so that we simply compared our
16 waste generation rates against the capacity that we either
17 have in place now or will have in place by virtue of
18 additional facilities being built, for example Powhill or
19 A30.

20 Our conclusion was that there is indeed
21 ample space for the next six or seven years, based on
22 these realistically conservative assumptions for dealing
23 with the waste streams that are now associated with and
24 anticipated for the Chalk River site. That includes the
25 NRU fuel. It includes Maple fuel. It includes

1 Molybdenum-99 waste, and it includes low and intermediate
2 level wastes that are generated on the site. So the
3 result of our analysis shows that we do indeed have space
4 to manage the waste that's being generated over the
5 licensing period.

6 We did recognize and do recognize that
7 there are areas where you're going to have to address in
8 the future. For example, going over to a new type of
9 storage for fuel, what we call a New Dry Storage System.
10 So we have currently, in effect, earned this second year
11 of a project to develop a new methodology for storing used
12 fuel and other high level waste that will not rely on the
13 use of tile holes.

14 The third component is that with the
15 shielded nodular above ground storage, that will give us a
16 capacity for 20 years. So we have enough space right now
17 and will have enough space based on current construction
18 to last through the licensing period.

19 In addition to that, the SMAGS, the SMAGS
20 facility will give us room for low-level and intermediate-
21 level waste for the next 20 years, and we are actively
22 pursuing alternates to tile holes so that that will give
23 us more than enough storage space conceptually -- I mean,
24 based on that concept to carry us well into the future.

25 So it's our position that the topic or the

1 issue of waste managing capacity is being proactively
2 looked at by AECL and the story looks -- not the story,
3 the results look promising.

4 **MEMBER McDILL:** As staff raised the concern
5 in their presentation, perhaps they could respond.

6 **MR. HOWDEN:** Barclay Howden speaking for
7 the record.

8 I just wish to reiterate our concerns that
9 were outlined there about the tile holes and the SMAGS.
10 Our understanding is that we will be receiving the
11 assessment that Mr. Lange was talking about and we might
12 be able to give you an update for Day Two. But the major
13 concern we have is rated generation and space available.

14 On the SMAGS Project, this one is a
15 critical path item right now and the intention -- we're
16 putting a lot of regulatory effort against this, such that
17 the Commission will be able to consider an EA Screening
18 Report and a construction application in a very short
19 period of time.

20 Thank you.

21 **MEMBER McDILL:** Thank you.

22 One more with respect to waste management
23 area C that's closed except for the reception of de-
24 watered sludge and animal carcasses. Animal carcasses seem
25 a small thing in the huge site, but where are they going

1 after July 31? I assume we're not talking about a huge
2 number.

3 **MR. MCGEE:** Brian McGee for the record.

4 The animal carcasses really fall into three
5 categories. There are animal carcasses that are just from
6 the wild, dead animals from the wild that need to be dealt
7 with on any site of this nature, this size.

8 We have animal carcasses that are sent to us
9 by other institutions within Canada that have been used in
10 research, and we have carcasses that are used within our
11 own research facilities.

12 The first category will go into sanitary
13 waste storage. The next category from other institutions
14 will be -- they've been -- we've written to them. We've
15 indicated that we won't be able to accept them any longer,
16 and it's been indicated to them that they'll have to find
17 alternate means.

18 And finally, our own, are going to be
19 stored on-site in appropriate storage, frozen basically
20 until we come up with an alternative means of disposal.

21 **MEMBER McDILL:** Roughly, how many cubic
22 meters of frozen carcass are we talking about?

23 **MR. MCGEE:** Brian McGee for the record.

24 I'll ask Bruce Lange to address that
25 question.

1 **MR. LANGE:** Thank you, Brian.

2 It's not large. I mean primarily the
3 animals that we're talking about are the results of the --
4 we have this biological research facility where we use
5 rats. So the animals are primarily rats. So we're not
6 talking about large quantities. They are the type of
7 thing that one of two things can happen. We can either
8 store them, freeze them, put them in freezers. The other
9 alternative is simply as they used to do in the old days,
10 lime them down, which would cause accelerated
11 decomposition until they are at the point that they're
12 just nothing but essentially inorganic matter. So the
13 issue is not significant.

14 **MEMBER McDILL:** Staff agrees the issue is
15 not significant?

16 **MR. HOWDEN:** I'm going to ask Don Howard to
17 comment on that.

18 **MR. HOWARD:** Don Howard for the record.

19 Essentially, the animal carcasses in waste
20 management area C were basically directing ground burial.
21 So we had asked AECL to cease that operation as of July
22 31st of this year, at the end of the current licence.
23 That provided them sufficient time to inform their clients
24 that they would not be accepting anymore animal carcasses.

25 So far, we haven't seen any proposal from

1 AECL as to what they will be doing with the animal
2 carcasses that they currently possess. So basically, we
3 can't comment right now. We haven't seen any proposal
4 with respect to that.

5 **MEMBER McDILL:** Thank you.

6 **THE CHAIRPERSON:** I just have a couple of
7 questions before we go to round two and I don't think it's
8 appropriate to go for lunch right now with talking about
9 animal carcasses and rats but anyway ---

10 **(LAUGHTER)**

11 **THE CHAIRPERSON:** So my question before I
12 go to round two is with regard to the Laval study, we went
13 through the various examples that were given there, but I
14 couldn't find any place or I didn't see it -- maybe it was
15 there -- where it showed improvements over the data. Were
16 there any -- has there been any correlation between past
17 studies and these to show whether there has been any
18 improvement or anything that has deteriorated over the
19 period of those -- from the last studies that were done,
20 whether they were done in-house or not?

21 **MR. MCGEE:** Brian McGee for the record.
22 I'll ask Ray Lambert to address that.

23 **MR. LAMBERT:** Yes, Ray Lambert for the
24 record.

25 The purpose of the Laval study is to have a

1 third party do random sampling of environmental aspects of
2 areas in the vicinity of Chalk River that we can compare
3 against our own data that we put into our annual reports,
4 sort of as a third party verification of our own analysis.

5 The Laval study only went so far as to say
6 that there was no significant change from the last study
7 they did back in, I think, 2002. I've forgotten the
8 specific date. They didn't go any further than that in
9 the study. We have not analyzed the Laval study any
10 further than that ourselves at this moment.

11 **THE CHAIRPERSON:** A question then to CNSC
12 staff. Have you done any comparison with the 2002 study
13 and the Laval study to see if there was any improvement or
14 any deterioration in some of the tests that were done or
15 any of the tests that were done?

16 **DR. THOMPSON:** Patsy Thompson for the
17 record.

18 Staff hasn't analysed in detail the report
19 provided from the Laval study, the current one nor the
20 past ones. The reason is we use the Environmental
21 Monitoring Program results that AECL gathers. That is a
22 well-designed program which we have approved and is a
23 licensed condition. The Laval study is done by -- on
24 behalf of AECL by someone that is independent.

25 As Mr. Lambert mentioned, the samples are

1 taken randomly and so we have essentially no information
2 on program design, how the samples were chosen and for
3 what purpose. So to us, it doesn't really provide a lot
4 of information in terms of trending but it does confirm
5 that the environment around the Chalk River site is not
6 heavily contaminated and that essentially confirms the
7 monitoring results that AECL gathers.

8 **THE CHAIRPERSON:** Thank you. So just a
9 follow-up question. You're not going to be doing a
10 trending analysis or anything on this?

11 **MS. THOMPSON:** Patsy Thompson for the
12 record.

13 No.

14 **THE CHAIRPERSON:** Thank you. Just a
15 question of clarification with regard to the description
16 of the site. At the outset, you talked of 160 buildings
17 on 40 hectares of land, but then when I read on the
18 document, control area 2 under high security, 20 hectares;
19 control area 1, 27 hectares; and WMAs, another 28
20 hectares.

21 The entire site is more than 40 hectares;
22 is that correct? I mean it would be 40 plus the other
23 related areas. Is that correct? It talked about a 40-
24 hectare site but the control area number 2 which is high
25 security is 20 hectares, but then -- could you just give

1 us an overview of exactly the size of the site?

2 **MR. MCGEE:** Brian McGee for the record.

3 Yes, the site is considerably larger than
4 the descriptions associated with control area 1 and 2.
5 There's an outer area of the site and the total area I
6 believe is 980 hectares. I think it's still probably
7 wrong. In terms of acres, it's around 10,000 acres.

8 **THE CHAIRPERSON:** Question with regard to
9 the uncontrolled release of tritium into the environment.
10 I guess my first question would be to CNSC staff.

11 Is there exact measurements or measurable
12 of how much tritium through plumes or through airborne or
13 however it might be is reaching the Ottawa River? Has
14 there been an analysis of that over the years as to
15 whether that's changing upward, downward, or remaining
16 static? Could CNSC staff just give me an overview of how
17 much tritium or the trend of which tritium may be reaching
18 the Ottawa River?

19 **MR. CRAWFORD:** For the record, Gerald
20 Crawford.

21 The tritium levels in the Ottawa River are
22 low and they are remaining constant. By low, I recall
23 that in the mixing zone where the process sewer -- on the
24 edge of the mixing zone where the process sewer goes out
25 into the Ottawa River, I believe it's about 4 becquerels

1 per litre, which is way below the 7,000 becquerels per
2 litre for the drinking water, the Canadian drinking water
3 standard.

4 **THE CHAIRPERSON:** It's 4 becquerels per
5 litre there but what is the reading upstream above the
6 site? Has there been monitoring done there also to see
7 how much relates to the CRL site?

8 **MR. CRAWFORD:** For the record, Gerald
9 Crawford.

10 The records are taken above the stream on a
11 regular basis and I cannot recall and I don't have the
12 data in front of me to supply that information. AECL may
13 have that information.

14 **THE CHAIRPERSON:** Does AECL care to
15 comment?

16 **MR. MCGEE:** Brian McGee for the record.
17 I'll turn that over to Bruce Lange.

18 **MR. LANGE:** For the record, Bruce Lange.

19 Yes, there are two major watershed basins
20 at the Chalk River site. One is called the Perch Lake
21 Basin and the other one is called the Maskinonge Lake
22 Basin. We record, as a result of tritium releases from
23 the waste management areas, the flux of material going
24 into those basins. Those are reported on an annual basis
25 in the Waste Management Area Annual Safety Report and in

1 looking at the data from 2001 to 2005, out of the Perch
2 Lake, the concentrations have stayed approximately the
3 same over that five-year period and the same applies for
4 the Maskinonge Lake Basin.

5 Looking further inwards on the site itself,
6 Perch Lake, which is a receiver of a lot of the Tritium
7 that comes out of the old waste managing areas, is at
8 about 13,000 becquerels per litre.

9 That is about twice the drinking water
10 standard of 7,000 becquerels per litre.

11 However, we have seen a significant
12 reduction in the amount of tritium going into Perch Lake as
13 a result of the cessation of the discharges to the liquid
14 dispersal areas resulting from the upgrades to the waste
15 treatment centre.

16 So we are already beginning to see very
17 real and identifiable improvements in the water quality.
18 And, in fact, I think it's down at around 10,000 becquerels
19 per litre as a result of the cessation of those practices.
20 We have not discharged to the liquid dispersal areas since
21 February of 2000.

22 **THE CHAIRPERSON:** I have one further
23 question because I know Day Two there will be new
24 information. But with regard to tank leaks, we heard --
25 one place I read I think it was between 558 and 800 litres

1 per day; other place I've read different ones, and this
2 morning we heard it was one litre per minute. Just a
3 quick calculation, that would be over 1,440 -- or around
4 1,440 litres per day if you figure one litre per minute.

5 What is the actual leak and how close are
6 you to determining the source of those leaks?

7 **MR. MCGEE:** Brian McGee, for the record.

8 So I understand from your question you're
9 asking about the leak rate from the NRU rod bay. That
10 work is ongoing. We've done fairly extensive
11 investigation at this time. I'll turn it over to Bill
12 Shorter and then give him an opportunity to elaborate
13 further.

14 It may be a bit difficult at this point to
15 give you a hard timeline for when we think that we will
16 identify the actual leak, but we believe we have a
17 systematic plan in place to isolate where it is coming
18 from. And the actual number in my recollection is it's
19 half a litre per minute. So I'll turn it over to Bill
20 Shorter.

21 **MR. SHORTER:** Bill Shorter, for the record.

22 We have conducted two separate measurements
23 on the actual rod bays to determine, basically, a mass
24 balance of water in and water out, taking evaporative loss
25 rates. The second more comprehensive measure estimated

1 the leak rate, or the loss rate, to be about 600 litres
2 per day plus or minus 100 litres. So if you take the
3 figure, and I believe I've rounded a bit -- about 800
4 litres a day would equate to about half a litre.

5 In terms of what are we doing to pursue the
6 source, we've spent considerable effort developing tooling
7 that will allow us to do leak searches of the surface area
8 of the rod bays. That tooling has been developed. It's a
9 camera and dye technique. We have begun the inspections
10 within the bays.

11 To date we have not found any potential
12 crack or leak source identified through this technique.
13 It's a fairly extensive area. So we have a fair bit more
14 area to go through. We've also provided a plan and
15 schedule to staff that shows that inspection going on
16 several more months to cover the entire rod bay.

17 **THE CHAIRPERSON:** Does CNSC staff have
18 anything further to comment on that?

19 **MR. HOWDEN:** Yes, Barclay Howden speaking.
20 I'm going to ask Dr. Ben Belfadhel to
21 comment on the review of the plan.

22 **THE CHAIRPERSON:** Thank you.

23 **DR. BELFADHEL:** For the record, Ben
24 Belfadhel.

25 This is just to confirm that we received

1 the plan and we are in the process of reviewing it. And
2 we haven't identified, so far, any major issue with the
3 proposed plan.

4 Thank you.

5 **THE CHAIRPERSON:** Okay, we'll go to round
6 two, Dr. Barnes.

7 **MEMBER BARNES:** A few brief questions,
8 really. On table 3.5 on page 54 of LP002, that's the main
9 AECL document, the table is the "Summary of Radiological
10 Emissions from CRL 2000 and 2005". Could we just be
11 assured that, for Day Two, we'll get the not available
12 data in those two NA items?

13 **MR. MCGEE:** Brian McGee, for the record.

14 I'll turn it over to Ray Lambert. We're
15 able to supply that information to you now.

16 **MR. LAMBERT:** Ray Lambert for the record.

17 I apologize for the delay. We just had the
18 number calculated yesterday.

19 **MEMBER BARNES:** I can ask more questions.
20 You can come back if that's useful.

21 **MR. LAMBERT:** I'll look it up and have it
22 for you in a minute.

23 **MEMBER BARNES:** Right. There are
24 significant emissions which I'd just like to address. One
25 is the argon-41. Is there any way which that can be

1 significantly reduced over the next decade from what it is
2 at the present time?

3 **MR. MCGEE:** Brian McGee, for the record.

4 I'll turn it over to Bill Shorter. We are,
5 and Bill can elaborate on my response, but we are looking
6 at ways to reduce the argon-41 emissions and we're
7 undertaking ALARA-based studies to do that. I'll turn it
8 over to Bill and he can elaborate.

9 **MR. SHORTER:** Bill Shorter for the record.

10 As the Commission may remember, we had
11 previously completed an ALARA review of the argon-41
12 production. That review resulted in a number of
13 recommendations, a number that certainly appeared feasible
14 and implementable in the short term. They would be focus-
15 based on the calculations for the production, on areas
16 that we estimate account for about 40 to 50 per cent of
17 the argon production.

18 The other recommendations which relate to
19 the roughly other 50 per cent would relate to major
20 changes to the reactor structure that one would
21 contemplate if you were carrying out a major refurbishment
22 of the facility.

23 So if I can comment on the areas where
24 feasible changes in the near term were recommended, three
25 main areas. One was to look at the redesign of some

1 shielding plugs that are used in this structure. The
2 other two were to study the feasibility of first
3 eliminating some air spaces between sections of the
4 graphite, and the second was to look at the feasibility of
5 installing a gas purge system in our horizontal through-
6 tube that runs from one side of the reactor vessel to the
7 other.

8 I can report at this point that the liner
9 shield plug design has been finalized and we're in
10 construction stages. So we would expect to move ahead
11 with implementing that change within this year.

12 The engineering feasibility studies on the
13 other two areas have been completed. The conclusion of
14 the engineering is that both appear feasible.

15 We're into the detailed planning and cost
16 estimation stage at this point requiring us to, you know,
17 assess of making the change essentially meets the
18 definition of what would be ALARA to implement. I would
19 expect that we would have that completed information on
20 the detailed design and costs in this calendar year.

21 **MEMBER BARNES:** And if all three were
22 implemented, the five-year average figure for argon-41 is
23 9.6 per cent of the DRL. What would that lowered to? Do
24 you know? What proportion of argon-41 would be -- how
25 could you express that in terms of the level of reduction?

1 **MR. SHORTER:** Bill Shorter, for the record.

2 I believe that would be rather speculative
3 on my account. Given that the releases from those sources
4 are in that 40 per cent range, you can expect some
5 fraction of that, but the calculations of the exact
6 production areas aren't good enough to, I think, give you
7 that firm number.

8 **MEMBER BARNES:** So you've made the
9 expenditure without knowing what the benefit was? Surely
10 not? I'd be happy to wait all day, too, for an answer.

11 **MR. MCGEE:** Brian McGee, for the record.

12 We'll provide further information in this
13 area for you on Day Two. Sometimes in the ALARA studies
14 like this there are assumptions made and so that will be
15 the basis for making the investment.

16 If I may, going back to your previous
17 question, we do have that data and so I'll share it with
18 you now, if that's okay.

19 So for 2005, total effective dose 0.086 and
20 the next row down for liquid dominant pathway the number
21 is 0.018.

22 **MEMBER BARNES:** If I could turn the page,
23 then, to Table 3.6, and that's the non-radiological
24 airborne emissions? Again, this has come up, I think, on
25 a previous licensing issue.

1 So again, my question is there are
2 significant emissions particularly on the NOX S02 and CO2.
3 Presumably, this is as a result of a particular fuel type
4 that you're doing. Is there any way that you can reduce
5 these values, again, significantly?

6 **MR. MCGEE:** Brian McGee, for the record.

7 I'll ask Ray Lambert to answer.

8 **MR. LAMBERT:** For the record, Ray Lambert.

9 You're correct. There is a certain factor
10 that is associated with the fuel type we are using, No. 6
11 fuel oil.

12 There has been numerous initiatives
13 undertaken over the last several years to try to improve
14 our efficiency and reduce the numbers. For example, we
15 have upgraded our boilers back in early 2000. We've been
16 taking measures to improve the energy efficiency of many
17 of our buildings onsite ranging from demolishing, as you
18 saw in two photographs, old redundant buildings that are
19 being decommissioned and the new facilities we are
20 building are being built with more modern standards in
21 terms of R-value.

22 The numbers you're seeing are not terribly
23 unlike another industrial complex about the size of Chalk
24 River. We are comparable to other industrial complexes.

25 **MEMBER BARNES:** The next figure, 3.7, the

1 2005 figure seemed to be a little anomalous. This is the
2 "exceedences of monthly guidelines for non-radiological
3 liquid effluents" which seem to be tracking downwards into
4 a one to two or four. You implemented an annual target in
5 '03 which you've, I guess, tried to lower, but '05, the
6 actual number is twice the target. Is there an
7 explanation for that?

8 **MR. MCGEE:** Brian McGee, for the record.
9 I'll ask Ray Lambert to answer.

10 **MR. LAMBERT:** Ray Lambert, for the record.
11 I apologize, but it slips my memory as to
12 why we've had it and I'll have to confer with Jim Bond who
13 is behind me who may have the information.

14 **(DISCUSSION OFF THE RECORD)**

15 **MR. BOND:** Jim Bond, AECL Environmental
16 Protection Program Manager.

17 Could you repeat the question again,
18 please?

19 **(SHORT PAUSE)**

20 **MEMBER BARNES:** April 3, '07 and the
21 figures is for exceedences and monthly guidelines for non-
22 radiological liquid effluents on page 56 and everything
23 was trending down nicely. You were lowering the target
24 and the exceedences were also getting lowered, but the
25 205, the exceedences have increased from low twenties up

1 to thirty and the target had been dropped from 20 down to
2 14. I read that as a significant failure to meet the
3 target. I wondered why there was a particular anomaly
4 there in 2005.

5 **MR. BOND:** I'm sorry. I'll have to come
6 back on Day Two on that one.

7 **MEMBER BARNES:** Okay.

8 One more, Mr. Chair, and that's the SMAGS,
9 and I guess we'll hear more about this in a panel
10 tomorrow, but on Figure 3.2.1 on page 80 of your main
11 documents, LL002, you show the conceptual layout for the
12 SMAGS at Waste Management Area "H". This is placing the
13 six buildings in almost very close proximity. They are
14 made of reinforced or strengthened in concrete with
15 strengthened -- a concrete floor, concrete walls, concrete
16 roof and they are filled pretty well to the brim with
17 compacted material and steel things.

18 Has there been adequate geotechnical work
19 to be assured that this level of loading, that it doesn't
20 cause any particular problems in this particular area or
21 is that yet to be done?

22 **MR. MCGEE:** Brian McGee, for the record.

23 I'll ask Bruce Lange to answer.

24 **MR. LANGE:** For the record, Bruce Lange.

25 Yes, seismic analysis is a fundamental

1 component of the design process.

2 I'll also note that Area H is characterized
3 by a very large rock, bedrock close to the surface so that
4 in many cases the foundations are very close to the
5 bedrock surface. So it's fairly well suited for the site.
6 But I must very much stress that as part of the safety
7 analysis that's done in support of building these
8 facilities, questions around seismic analysis, shielding
9 releases, et cetera, forms a fundamental component of that
10 safety analysis.

11 **MEMBER BARNES:** And you mentioned that
12 there's only a minor amount of -- I'll call it liquid
13 effluent or things from within the buildings is expected,
14 mainly from condensation and so on, but is there any
15 intent to have hydrogeologic network around here for
16 monitoring the site as a whole?

17 **MR. MCGEE:** Brian McGee, for the record.
18 I'll ask Bruce Lange to answer.

19 **MR. LANGE:** For the record, Bruce Lange.
20 Yes, very much so. As part of an enhanced
21 Groundwater Monitoring Program we are going to be adding
22 additional groundwater sampling wells in and around Area H
23 and also moving to other areas such as Area G which is
24 somewhat contiguous with Area H.

25 **MEMBER BARNES:** That's all, Mr. Chair.

1 **THE CHAIRPERSON:** Dr. McDill or ---

2 **MEMBER DOSMAN:** Just for staff, I think I
3 heard staff say that AECL does not have a nuclear
4 criticality safety program that meets international
5 standards and I'm just wondering if staff would be willing
6 to enlarge on that statement.

7 **MR. COLLIGAN:** Lawrence Colligan, for the
8 record.

9 That statement is correct. What is
10 presently in place and has been indicated in our CMD,
11 there are individual documents for each facility. As a
12 matter of fact, there are more than one document per
13 facility. Actually, I think we have about 43 CSDs for the
14 total of our licensed facilities.

15 Each criticality safety document is
16 operated in a facility maybe differently from another. So
17 the intent of the licence condition that we are proposing
18 in the draft licence is to require AECL to bring these
19 criticality safety documents up to date in accordance with
20 the ANSI standard. That being said, we believe the first
21 step in doing so would be to produce a document which
22 would require AECL to put in one document all of the CNSC
23 approval requirements, and once we have agreed with that
24 document, to develop other documents in line with the ANSI
25 8 standards which would be adapted for the purposes of

1 each facility. So it would be a general document on
2 criticality safety where the conditions, the requirements,
3 cannot be changed by the licensee and all the additional
4 requirements for each individual facility would then be
5 added to this for an individual criticality safety
6 document at that point, in line with the appropriate parts
7 of the ANSI-8 standards.

8 **MEMBER DOSMAN:** Okay. Thank you, Mr.
9 Chair.

10 I wonder if I might ask AECL to comment?

11 **MR. MCGEE:** Brian McGee, for the record.

12 As we mentioned earlier -- I'll turn this
13 question over to J.P. Létourneau to elaborate on if he
14 chooses to, but as we mention in our presentation and in
15 earlier discussions, we do have criticality safety
16 processes in place. We are in agreement with staff's
17 position that we should have a program document that is an
18 approved program document as well as local facility
19 criticality documents that are suited to the facility and
20 are able to be revised as required.

21 It's consistent with the performance levels
22 that we want to achieve and it even goes beyond that to
23 some extent; a lot of focus in the nuclear industry today
24 around overall reactivity management.

25 So that takes you, again, to a lower level,

1 and fundamentally that's where we'll strive to go. So
2 we're in agreement with staff's position on this.

3 I will ask Jean-Pierre Letourneau to
4 elaborate, if he chooses.

5 **MR. LETOURNEAU:** Thank you very much,
6 Brian. Jean-Pierre Letourneau for the record.

7 As Brian indicated earlier in his
8 presentation, criticality safety has been developed over
9 decades of safe handling of fissionable material at CRL
10 and we've developed interesting processes to make sure
11 that there's no criticality safety issue.

12 We do have a panel of experts that are
13 recognized internationally that have been working with the
14 various facilities on site to make sure that we have very
15 adequate safety or criticality safety practices.

16 One thing we've done in 2002, we've hired
17 an expert, an American expert who is also the Chairman of
18 the ANSI 8 Standards to come and verify whether or not our
19 practices were acceptable, and he did tell us that we meet
20 the standard. So we have no problem complying with the
21 CNSC requirement to develop a nuclear criticality safety
22 program that meets the standard because we're confident
23 that it does presently and we're just going to modify our
24 documentation to make sure that everything lines up.

25 **MEMBER DOSMAN:** May I ask AECL, will it be

1 possible to do that by Day Two or have a reasonable plan
2 in place to do it by Day Two?

3 **MR. MCGEE:** Brian McGee for the record.

4 Our understanding of the proposed licence
5 condition is that there is a transition period associated
6 with it, and so I think that would address your question.

7 **THE CHAIRPERSON:** It's now 12:42 and I
8 think perhaps it would be appropriate to break for lunch.
9 So we will break and come back at 1:40.

10 --- Upon recessing at 12:42 p.m.

11 --- Upon resuming at 1:40 p.m.

12 **THE CHAIRPERSON:** As we had indicated this
13 morning, we were working by theme, and I would like to
14 proceed with Theme 3, including comprehensive preliminary
15 decommissioning plan, conventional health and safety,
16 public information programs, radiation protection and
17 licensing period. This could cover all other remaining
18 matters except NRU, and I will ask Dr. Dosman to start.

19 **MEMBER DOSMAN:** Thank you, Mr. Chair.

20 I have some general questions and then I
21 have a specific question. A general question is for Mr.
22 Van Adel on the issue of safety culture, and I'm just
23 wondering if you would be willing to describe for us the
24 way in which your Board handles safety culture and
25 transmits it down the line to the people at Chalk River

1 and so on.

2 **MR. VAN ADEL:** Bob Van Adel for the record.

3 The Board of Directors of AECL are quite
4 involved and well informed regarding the day-to-day
5 activities that take place across the company, but at
6 Chalk River in particular.

7 We have a governance model which has a
8 specific committee of the Board, the Science and
9 Technology Committee of the Board which receives ongoing
10 status reports regarding activities at the site. And in
11 addition to that there's a robust governance model.

12 But specifically to respond to your
13 question, the idea of improving the safety culture as part
14 of an overall transition program across the company was
15 initiated almost two years ago now, identified as a top
16 corporate priority in last year's corporate plan that is
17 ending in 2005, and the specifics of how that program
18 would be implemented and rolled out were outlined in some
19 detail, not only in our corporate plan but in the
20 operational plan that the executives, including myself,
21 were held accountable to the Board for.

22 So the high level tenants of the safety
23 culture were laid out for the Board and approved by the
24 Board and then regular reports are received on our
25 progress, and we've augmented that, as I say, by an

1 overall cultural change program and used outside
2 consultants to assist us in driving the framework forward.

3 So the safety culture was one of four key
4 change pillars, if you will, that we identified in the
5 company that needed to be addressed.

6 And the idea that we had, and Brian, when
7 he came in, certainly contributed a great deal to how do
8 you actually go about getting it done.

9 You know, one of the fundamental tenants of
10 the change program is that if you get health and safety
11 right, if that becomes inbred in your culture and if every
12 employee in the company understands and embraces it,
13 that's a good entry point, if you will, to build quality
14 and the other processes in your company. If you don't
15 have that right, you're not going to get the rest of it
16 right.

17 So I think the Board really has not only
18 embraced this but has continued to emphasize it by asking
19 for ongoing reports from management and holding me and the
20 other executives accountable for our performance against
21 real objectives.

22 **MEMBER DOSMAN:** Thank you very much for
23 that description, Mr. Van Adel. I am convinced that
24 safety culture starts at the top and it goes down and it
25 sounds like AECL has been paying considerable attention to

1 this issue over the last two or three years.

2 **MR. VAN ADEL:** Yes.

3 **MEMBER DOSMAN:** Thank you.

4 I would like to, Mr. Chair, go on and ask,
5 at the Chalk River site, obviously it's a, as has been
6 indicated, complex site. It strikes me as a site of many
7 workplaces within a workplace.

8 I'm just wondering how well the
9 Occupational Health and Safety Committee or the
10 occupational health and safety structures work within that
11 kind of diffuse organization? Obviously, it's not like
12 some other workplaces where you might have several hundred
13 people all working in the same job, the same work culture
14 and so on. I'm just wondering if you would describe for
15 me how you're managing the input of employees and
16 management together and so on, professionals, in the
17 management of traditional and radiological health and
18 safety?

19 **MR. MCGEE:** Brian McGee for the record.

20 We have what's called a Site Safety and
21 Health Committee and it's similar to the Joint Health and
22 Safety Committees that you see in other organizations. So
23 we have representation as a slice of management and a
24 slice of the worker population across the organization,
25 union representation as well. It's a fairly large

1 committee. They have a managed process for managing their
2 meetings, for tracking actions.

3 I've met with them on one occasion. I had
4 a lunch meeting with them so I could hear firsthand any
5 concerns that they had.

6 We have the Chairman, the Management Chair
7 of the committee, joins us at our Operational Safety
8 Oversight Committee right now on a regular basis. That's
9 partly to give him a sense so that he can go back and
10 represent to the SSHC, as we call it, what senior
11 management is doing in terms of applying oversight to
12 safety-related issues on the site, as well as to give us a
13 connection directly to the SSHC. That's not necessarily a
14 common approach, but we find, to this point, it's a very
15 effective approach and we value that link.

16 **MEMBER DOSMAN:** On the organizational chart
17 I was looking for how occupational health and safety
18 related up to you as the, if you like, the CEO on site,
19 and I couldn't tell from the organizational chart. I was
20 just wondering -- I was a little surprised it wasn't on
21 there. I was just wondering how that process does relate
22 to you, to senior management?

23 **MR. McGEE:** Brian McGee for the record.

24 At this time, Occupational Safety and
25 Health Manager, the person responsible for the program

1 definition, if you want, on site has a hard-line
2 relationship, reporting relationship, to the HR
3 organization centrally at a corporate level.

4 One of the changes that we're making with
5 the organizational structure that we showed that will
6 enhance our connection to the occupational health and
7 safety program is that that individual, that position, is
8 going to have a dotted line relationship to the Nuclear
9 Programs Senior Director that we have in the organization.

10 So we're bringing occupational safety and
11 health closer to the organization at a program level and
12 we believe that that will give us greater opportunity to
13 influence the direction on a day-to-day basis to get us
14 the results and the outputs that we need from the program.

15 But what I would say to you is that
16 occupational health and safety, I'm the Occupational
17 Health and Safety Manager for the site and my leadership
18 team all our occupational health and safety managers for
19 their respective organizational units. Because it's
20 critical to our success, that we have that mindset as part
21 of a safety culture that Bob alluded to, that we have that
22 mindset consistent throughout the leadership organization
23 and then fundamentally right to the workforce, that all of
24 us are responsible for safety and that leadership of the
25 organization have the responsibility for safe operation.

1 **MEMBER DOSMAN:** Thank you for that
2 explanation.

3 I'd just like to ask a specific question
4 and it refers to the Laval report. It might have come up
5 in the environment but I thought it might also be health.

6 On Table 9 of the Laval report, there's
7 some measurements of tritium in milk samples on two farms
8 and a dairy. I was just wondering if CNSC staff has had a
9 chance to see those and to comment on whether these are
10 high levels or low levels or what their significance might
11 be and so on.

12 So on page 9, Table 4 of the report from
13 Laval, bottom line. It would help me if those numbers
14 were somehow brought into significance realizing they're
15 relatively small numbers of measures and how these numbers
16 might relate to international standards, and so on.

17 **DR. THOMPSON:** Patsy Thompson, for the
18 record.

19 I won't comment specifically on the data
20 provided in the Laval report except to say that the
21 Environmental Monitoring Program conducted by AECL to meet
22 licence requirements does include monitoring of milk and
23 the doses to members of the public, to infants, has been
24 low during the operational history of the site. And so
25 those samples are actually within what we expect from a

1 facility such as Chalk River, with very low doses to
2 members of the public including infants, from consumption
3 of milk.

4 **MEMBER DOSMAN:** Becquerels per litre, are
5 those high? Are they low? How do they relate to
6 international standards?

7 **DR. THOMPSON:** Patsy Thompson, for the
8 record.

9 We could come back on Day Two and provide
10 that information to you in the context of the region and
11 the values and natural background areas.

12 **MEMBER DOSMAN:** Thank you.

13 I wonder if AECL has any comment on this
14 item.

15 **MR. MCGEE:** Brian McGee, for the record.

16 I think what we prefer to do, is work with
17 CNSC staff so we come back together on Day Two and give
18 you a complete answer that we're in agreement with.

19 **MEMBER DOSMAN:** Mr. Chair, that's my first
20 round.

21 **THE CHAIRPERSON:** Dr. McDill.

22 **MEMBER McDILL:** Thank you.

23 I have several questions relating to the
24 PDP on page 29 in 6.3.2. There are various references to
25 100 years and 300 years, so my first question to AECL;

1 knowing the kind of legacy you're dealing with now, with
2 just 50 years, how do you intend to make sure that over
3 the next 50, 100 and 300 years -- I doubt very much any of
4 us will be here to answer questions then -- how will the
5 documentation be maintained so that legacy issues are well
6 understood, in 100 years?

7 **MR. MCGEE:** Brian McGee.

8 I'll ask Bruce Lange to handle that
9 question but let me make a general statement. It goes to
10 my comments earlier in the day.

11 We really want to learn from the past and
12 we're convinced that we need to be thinking in a very
13 strategic manner and be thinking long-term about all these
14 issues so that future generations don't look back and
15 question why we weren't able to see certain things. So on
16 a general basis, that's a focus of our management of the
17 site, as we go forward.

18 I'll ask Bruce Lange to elaborate on your
19 question itself.

20 **MR. LANGE:** Yes, for the record, Bruce
21 Lange.

22 Just to confirm your question; when you
23 refer in your records, you mean how are we ensuring that
24 the records of what we're doing now get to the people in
25 the future so they can operate on it effectively?

1 confident that the attention we are now paying to
2 addressing that issue has been formally addressed.

3 **MS. McDILL:** Thank you.

4 And staff, is that your understanding of
5 how things are being handled?

6 **MR. HOWARD:** Don Howard, for the record.

7 Yes, basically in reviewing the proposal by
8 AECL, the one thing to remember is that as long as AECL is
9 under licence, their licence will be coming up for
10 periodic review. During those reviews, the Comprehensive
11 Preliminary Decommissioning Plan and all of the associated
12 programs that go with it will also be under review. So we
13 will be looking at records as time goes on. We don't wait
14 for 70 or 100 years into the future. We look at it on a
15 five year incremental -- you know, for the licence renewal
16 at that point.

17 And also as long as they are under licence,
18 they have to conform with the general regulations with
19 respect to the keeping of the records.

20 **MEMBER McDILL:** Thank you.

21 And on the same page, the very last
22 sentence, the assumption that conformational monitoring
23 will not be needed for more than 50 years; at what point
24 will you be determining -- at what point is it planned
25 that you will determine that you need, that you might need

1 more than 50 years -- at 35, 40 years, is there some
2 benchmark? I didn't find it but I must admit there's a
3 lot of material. Is there a benchmark for examining
4 whether or not you need to go more than 50 years?

5 **MR. MCGEE:** Brian McGee, for the record.
6 I'll ask Bruce Lange to answer.

7 **MR. LANGE:** For the record, Bruce Lange.
8 Yes, with respect to looking at the
9 groundwater conditions and the affected lands; trending is
10 very much a large component of what we're doing now. In
11 fact, we're using something called controlled charting to
12 examine whether or not -- and this relates to the
13 statistics -- whether or not a certain value is in fact of
14 significance or whether it's sort of in the grass.

15 We will continue to collect these trends.
16 We will also look at information that we have gleaned
17 about the nature of the source term as Gerald was talking
18 about, to determine if in fact, the trend and the
19 information about the source term is such that we feel we
20 can terminate the monitoring or if indeed, we're a little
21 bit uncertain about that trending and we should perhaps
22 give ourselves a longer monitoring period.

23 So the decision about the end point of the
24 monitoring process will have to be predicated on the
25 nature of the trends and the understanding of the area.

1 So it isn't a fixed period, an all priory assumption that
2 it will in fact stop at 50 years.

3 **MEMBER McDILL:** Thank you.

4 Does staff have a comment?

5 **MR. HOWARD:** Don Howard, for the record.

6 The monitoring period of 50 years again is
7 basically in order to change or stop monitoring as long as
8 they are under licence, will require CNSC approval at that
9 time, taking into consideration over the next 50 years,
10 that there will be a lot of activities going on with
11 respect to decommissioning or identifying source terms or
12 whatever goes on.

13 The Comprehensive Preliminary
14 Decommissioning Plan is a living document.

15 It will go through several revisions over
16 the next 50 years and as new evidence comes forward, we
17 would expect the document to be updated. So that
18 timeframe may change, it may not. I'm really not -- I
19 can't comment at this point. But the thing I can say is
20 that as long as they are under licence they are required
21 to have a monitoring program acceptable to the CNSC and we
22 would review that at that time.

23 **MEMBER McDILL:** Thank you, Mr. Chair.

24 **THE CHAIRPERSON:** Thank you.

25 Dr. Barnes.

1 **MEMBER BARNES:** Just a couple of questions
2 first on the PDP 002, the decommissioning on page 50 which
3 is the penultimate page. The decommissioning liability
4 cost is given at \$1.97 billion dollars out of the "\$2.75
5 billion" reported in the 2005 annual report. What is the
6 difference? Where is that to be expended?

7 **MR. MCGEE:** Brian McGee, for the record.
8 I'll ask Bill Kupferschmidt to answer that.

9 **MR. COOPERSCHMIDT:** For the record, Bill
10 Kupferschmidt, General Manager, Decommissioning the Waste
11 Management.

12 The difference between the 1.97 billion and
13 the 2.75 billion represents the liability associated with
14 our other sites, including Whiteshell Laboratories and the
15 other three prototype reactor sites that we also have
16 responsibility for.

17 **MEMBER BARNES:** Thanks. You mentioned the
18 2005 annual report. Of course, we have the 2004 annual
19 report for this. We'd like you to get a copy of the 2005
20 annual report before Day Two. Okay?

21 **MR. MCGEE:** Brian McGee, for the record.
22 I'll ask Bill Kupferschmidt to answer.

23 **MR. KUPFERSCHMIDT:** Bill Kupferschmidt, for
24 the record.

25 I am assuming you are referring to the

1 annual report?

2 **MEMBER BARNES:** Right.

3 **MR. KUPFERSCHMIDT:** That report will be
4 becoming available in the fall of this coming year. It,
5 typically, is finalized and is presented to Parliament.

6 If we're talking about the same document,
7 Mr. Commissioner, the annual report, the corporation
8 becomes available at that time of the year.

9 **MEMBER BARNES:** Okay, thanks.

10 **MR. KUPFERSCHMIDT:** Is that the report you
11 were referring to --

12 **MEMBER BARNES:** Yes, thank you.

13 In the 10.6 that just follows that
14 paragraph I was just referring to "source of funding", you
15 mentioned that prior to '96-'97 you were getting funds for
16 the decommissioning program from the sale of heavy water
17 inventory and that since then you've -- over the last
18 decade and prior to that you were getting it funded by
19 parliamentary appropriations which you'd have to go back
20 to if --

21 So what is the situation with, I'll say, a
22 renewal or an extension of the 10-year funding agreement
23 since, I guess, it's coming up for renewal this year? Is
24 that right?

25 **MR. MCGEE:** Brian McGee, for the record.

1 I'll ask Bob Van Adel to answer that
2 question.

3 **MR. VAN ADEL:** Bob Van Adel for the record.

4 The heavy water funding stream has been
5 replaced by the new allocation of funds that would be
6 specifically approved for the waste and decommissioning
7 liability program so that a current consideration of
8 whether that particular source of funds will continue to
9 be available for -- use by AECL is under consideration by
10 the government today but it's not critical. It's no
11 longer critical to -- as a source of funds for this
12 program going forward.

13 **MEMBER BARNES:** Okay.

14 Am I right in thinking that the source of
15 fundings which that paragraph is addressing -- try and
16 assure us that there is a source of funding -- is really
17 the source of funding you announced in the sense at the
18 beginning of the meeting. Is that right?

19 **MR. VAN ADEL:** Yes, that is correct.

20 **MEMBER BARNES:** And that's adequate to
21 cover the \$1.97 billion?

22 **MR. VAN ADEL:** Yes, it would be, in the 5-
23 year period.

24 **MEMBER BARNES:** Right. In the AECL
25 presentation there was a short reference to various

1 outreach activities including the community newsletter,
2 the expended external website, and so on. But in
3 particular there was the Environmental Stewardship
4 Council. Could you give us more information about that?
5 What is its composition; if it's been formed, and the
6 present time who it reports to, and so on?

7 **MR. MCGEE:** Brian McGee, for the record.

8 The Environmental Stewardship Council has
9 not actually been formed yet. The terms of reference are
10 in final draft. We've talked with the communities about
11 it. We haven't finalized the terms of references and it
12 is intended to be -- our intent is that we will have each
13 of the local municipalities nominate someone to the
14 council; probably an elected official, that's typically
15 the way it would it go down.

16 But each of the communities would nominate
17 someone and we'll also be contacting a sampling of the
18 interest groups as well and offering them the opportunity,
19 including the First Nations. And so offering them -- and
20 so we'll compose a group and it will have a cross-section
21 of elected officials and a cross-section of interest
22 groups and AECL senior management staff.

23 And the idea will be that we will -- one is
24 a mechanism for sharing our performance, including in the
25 area of decommissioning and in general terms of

1 performance and environmental impact, and so on. It will
2 be an opportunity to share with them what we're doing with
3 some of the decommissioning aspects and get their input.

4 So primarily, an opportunity for stronger
5 communication as well as an opportunity to collect their
6 input to influence the direction of our programs.

7 **MEMBER BARNES:** So it's more a kind of
8 liaison or communications council rather than an advisory
9 council to AECL.

10 **MR. MCGEE:** Brian McGee, for the record.

11 We're building into the terms of reference
12 at this time the ability to make recommendations to senior
13 management in AECL.

14 **MEMBER BARNES:** You just said that there
15 would be several representatives from AECL on the council?

16 **MR. MCGEE:** That's correct. Some senior
17 management staff from AECL would be on it, including
18 myself, as well as a cross-section of the communities and
19 interest groups. And so the intent would be that it would
20 give them an opportunity to provide me with advice and
21 recommendations as well.

22 **MEMBER BARNES:** I guess there are two kinds
23 of councils you set up that way. One is this separate
24 group of people that feel they can provide advice, and the
25 other is to have sort of a shared membership in which case

1 you're kind of, to some extent, stacking the deck as it
2 were.

3 **MR. MCGEE:** Brian McGee, for the record.

4 **MEMBER BARNES:** As opposed to being ex-
5 *officio* on it.

6 **MR. MCGEE:** Brian McGee, for the record.

7 So the terms of reference are in draft.
8 What are you -- we've enlisted the help of a senior
9 industry expert in this area -- or maybe it's too strong
10 to say an expert in this area -- but someone who has
11 established these committees with other licensees. We
12 value his input and we're going to continue to work with
13 him and with the communities and the interest groups to
14 come up with the right terms of reference for it.

15 There will be more non-AECL staff on the
16 council than there will be AECL staff. So there will be -
17 - it will be primarily composed of people from the
18 community and the interest groups.

19 **MEMBER BARNES:** Will we be able to get a
20 copy of the terms of reference by Day Two?

21 **MR. MCGEE:** Brian McGee, for the record.

22 That should not be a problem to get you
23 terms of reference by Day Two. I would expect we'll have
24 had our first meeting with the council by Day Two.

25 **MEMBER BARNES:** And does staff have any

1 comment on this? Counsel?

2 **MR. LAMARRE:** Greg Lamarre, for the record.

3 Perhaps if I could just step back and look
4 at the communications and public consultation plan that
5 was submitted in part with the CPDP package for the
6 financial guarantee, staff did review that as a high-level
7 document, compared it against G-217 and made a decision in
8 our minds that it met requirements.

9 That being said, the Environmental
10 Stewardship Council is one of the elements under that
11 program. We have not specifically assessed that.
12 Obviously, we don't yet have the terms of reference. We
13 would anticipate being able to perform some degree of
14 follow-up work on that program once it's fully
15 established.

16 **THE CHAIRPERSON:** Thank you. Just a couple
17 of questions I have.

18 The next five years, and I realize that
19 there may be announcements by the minister and I don't
20 want to contravene Parliament or anything, but do you have
21 an estimate of the cost for the next five years? Is that
22 available today or will that only be available on Day Two
23 after announcement?

24 **MR. MCGEE:** Brian McGee, for the record.

25 I assume you're talking about the

1 decommissioning program that we intend to operate in the
2 next five years. The estimated cost is around \$512
3 million.

4 **THE CHAIRPERSON:** And is that broken down
5 so much -- do you have it broken down by year? You're
6 looking for a commitment for five years, I realize, but
7 year 1, year 2, year 3 of the five years...

8 Do you have that broken down?

9 **MR. MCGEE:** Brian McGee, for the record.

10 Yes, we have it broken down for the full
11 five-year period. The magnitude is roughly \$65 million in
12 the coming year is our targeted work activity and it will
13 ramp up consistently over the five-year period up in
14 around, in fact, over \$100 million towards the end of the
15 five-year period.

16 **THE CHAIRPERSON:** Does the basis of cost
17 estimate for CRL document include the cost of modelling
18 information?

19 **MR. MCGEE:** Brian McGee, for the record.

20 I'll let Bill Kupferschmidt answer that
21 question.

22 **MR. KUPFERSCHMIDT:** Bill Kupferschmidt,
23 General Manager, Decommissioning and Waste Management.

24 The simple answer to your question, Mr.
25 Chairman, is "yes".

1 **THE CHAIRPERSON:** A question to CNSC staff
2 is that -- has that all been provided? I didn't see it in
3 documentation and I'm just wondering is that available or
4 will that only be available on Day Two?

5 **MR. HOWARD:** Don Howard, for the record.
6 Our review of the five-year operational
7 plan that AECL has submitted, within that five years they
8 do provide some time and money towards designing the
9 facilities that they will need and also designing the
10 programs that they will have to put in place over the next
11 five years to address decommissioning.

12 **THE CHAIRPERSON:** And has CNSC staff
13 reviewed that and are they satisfied with its modelling?

14 **MR. HOWARD:** CNSC staff has reviewed -- Don
15 Howard, for the record. Sorry -- CNSC staff has reviewed
16 that. We are currently satisfied with the five-year
17 operational plan, recognizing that this is a plan which
18 will require regulatory oversight over the next five years
19 to ensure things are being implemented in a timely fashion
20 to ensure progress is being made towards the eventual
21 decommissioning of the Chalk River site.

22 **THE CHAIRPERSON:** Thank you.

23 Round two: Any questions on round two, Dr.
24 Dosman?

25 **MEMBER DOSMAN:** Just a couple of quick

1 questions.

2 My first question is on the Public
3 Information Program and, as noted by the CNSC staff, CMD
4 06-H9 on page 38, on the issue of public information in
5 the last licensing AECL was to have undertaken to include
6 more information on its environmental health and safety
7 performance information; health and safety performance to
8 the community. It would appear from staff's presentation
9 that staff is not happy to the degree to which that has
10 happened and we don't want to dwell in the past. We are
11 looking to the future. But I would just like to hear from
12 AECL what plans you have to convey information on the
13 environment and on health and safety to the community.

14 **MR. MCGEE:** Brian McGee, for the record.

15 I'll answer the question and if you want
16 more depth you can tell me and I'll ask Donna Roach to
17 elaborate.

18 So fundamentally, our approach is going to
19 be the Environmental Stewardship Council. We are putting
20 in place a community newsletter that we expect to publish.
21 Frequencies still need somewhat to be determined, probably
22 quarterly.

23 We are also going to enhance our own
24 communication on the site with our own employees who are
25 looking at a weekly or, sorry, a monthly newsletter with

1 our own employees. The reason I mention that is because
2 our own employees are communication channels to the
3 community as well. So that's another avenue.

4 We're also looking at expanding the
5 information and the capability of our external website to
6 make information more readily available to the community
7 and interested parties.

8 **MEMBER DOSMAN:** Thank you.

9 Mr. Chair, I would appreciate hearing from
10 Ms. Roach if that's possible.

11 **MR. MCGEE:** Brian McGee, for the record.

12 Absolutely.

13 Donna Roach, if you could expand?

14 **MS. ROACH:** Good afternoon. Donna Roach,
15 for the record.

16 Yes, we are working with the communities on
17 a regular basis. Some of the things that we have been
18 doing in the past that we are going to continue to do,
19 which seem to be quite effective, we continue to meet
20 regularly with our elected officials and other groups in
21 the community.

22 The initiatives that Brian mentioned with
23 regards to the Environmental Stewardship Council is
24 something that we are quite excited about because it's
25 going to be able to provide us with an opportunity to be

1 having more face-to-face discussions, especially with
2 groups that have traditionally not been quite in favour of
3 some of the things that we're doing. We provide
4 information to them on a very regular basis as reports are
5 released, for instance. We provide that information to
6 them either through electronic links or as hard copies.
7 We have been posting a lot more information on the website
8 trying to make that more readily available.

9 One thing that we were criticized a bit for
10 and rightfully so in the last licence renewal was the fact
11 that we had provided some reports that had been redacted
12 and we have not done that in this current licence period.
13 We have moved away from that. We have set up disclosure
14 databases to be able to track all of that information. So
15 we are quite pleased with the fact that we're now
16 providing a lot more information. The interest groups are
17 getting this on a very regular basis and so using the
18 stewardship council is an opportunity to get some feedback
19 on some of that information is going to be quite valuable
20 to us.

21 **MEMBER DOSMAN:** Mr. Chair, I wonder if I
22 might follow up with Ms. Roach.

23 Are you getting any sense from the
24 community as to the response of the community to these
25 measures?

1 **MS. ROACH:** We certainly have, I would say,
2 a very good working relationship with the communities.
3 They seem to understand that we're there doing whatever we
4 can to improve the health and safety of the operations.
5 We've been sharing all of the information with respect to
6 the Improvement Initiative Programs that are underway for
7 both NRU and for DIF.

8 As I say, in the meetings that we host we
9 get good feedback. Brian was just invited to give a
10 presentation. It was a televised presentation to Pembroke
11 City Council on the 18th of April which was very well
12 received. We know, having said that, we do have good
13 support and we certainly get that at intervention time,
14 but we always know that we can do better. While we do
15 have some mechanisms that are working well for us, we're
16 completely open to making any improvements that we can in
17 providing better, more information that we can, and as I
18 say, we're very open to doing that.

19 Hopefully, through the Environmental
20 Stewardship Council that will probably give us the
21 opportunity to come up with some other things to do.

22 Having said that, one of the other things
23 that we did include in the revised framework for
24 consultation for CPDP as well as in the Public Information
25 Program going forward, there was some discussion around

1 the fact that open houses don't seem to provide much of an
2 opportunity for two-way dialogues. So we have taken the
3 approach that we will be going more with townhall meetings
4 and we will certainly be going further afield with those,
5 advertising in the Ottawa area once we get into those
6 kinds of meetings and providing that sort of opportunity.

7 We certainly recognize in that vein groups
8 such as the Ottawa Vanier Greens, the Ottawa River Keeper,
9 Greenpeace, Sierra Club. A lot of them are based in this
10 particular area and they have an interest there and
11 they'll certainly be invited to sit on the council and
12 they'll certainly be invited to come to all of those
13 meetings that we have, as well as continue to participate
14 in the consultation project types of things going forward
15 with decommissioning waste management.

16 **MEMBER DOSMAN:** Thank you.

17 I'm just wondering, Mr. Chair, if 9 on the
18 top of page 39, CNSC staff request that deficiencies in
19 sharing; presumably, environment and occupation, health
20 and safety data, be addressed as soon as possible. I'm
21 just wondering what the view of CNSC staff is on the
22 measures that are being taken and the plans that are in
23 effect.

24 **MR. COLLIGAN:** Lawrence Colligan, for the
25 record.

1 As outlined in CMD 06-H9, we've recognized
2 that the program actually is acceptable. It would meet
3 what we consider to be an acceptable public information
4 program. However, we would like to see it exceed certain
5 minimum requirements, especially in the area of providing
6 health and safety and environmental information to the
7 general public.

8 That being said, both for the Public
9 Information Program for the CPDP and the general one on
10 this licence renewal, we see that the Environmental
11 Stewardship Council as being a positive step and we should
12 take into consideration what was said at the previous
13 licensing meeting a few years ago. They have made -- AECL
14 has made major strides forward, major improvement, and we
15 had also hoped that more information would be provided on
16 AECL's website both on health, safety and the environment,
17 and that seems to be occurring.

18 So we view this as being positive progress
19 in the overall provision of information to the public and
20 stakeholders.

21 **MEMBER DOSMAN:** Mr. Chair, I have one more
22 question for AECL, if I might. I noted in the area of
23 emergency preparedness that there have been no re-
24 evaluation of the Emergency Preparedness Plan since 2002
25 if I interpret the documentation or report correctly. I'm

1 just wondering why that is. Is it not necessary, or it
2 hasn't been a priority, or what would the story be on that
3 comment?

4 **MR. MCGEE:** Brian McGee, for the record.

5 I believe it's actually the CNSC staff
6 comment that you're referring to so maybe I could ---

7 **MEMBER DOSMAN:** No, I'm just asking why
8 there has been no re-evaluation since 2002 of the
9 Emergency Preparedness Plan. What is the reason that AECL
10 would have for not re-evaluating it, the Emergency
11 Preparedness Plan?

12 **MR. HOWDEN:** Mr. Chair, may I respond to
13 that?

14 No re-evaluation since 2002 is no re-
15 evaluation by CNSC staff. AECL has continued with the
16 program and putting it in place, but as part of our
17 routine compliance and assessment it's us and we're into
18 the cycle now where there will be a re-assessment this
19 summer.

20 **MEMBER DOSMAN:** Mr. Chair, the staff then
21 has no particular concern about the Emergency Preparedness
22 Plan?

23 **MR. HOWDEN:** Barclay Howden speaking.

24 At the present time, no. We are on site on
25 a frequent basis for inspections and other meetings, and

1 we have seen no evidence that there has been a
2 deterioration. But again, for due diligence we're coming
3 through the cycle where we will be doing an assessment
4 this summer.

5 **MEMBER DOSMAN:** Thank you for that
6 clarification, which I appreciate.

7 **THE CHAIRPERSON:** The Chair apologizes. I
8 think Ms. Roach did have a comment that you wanted to make
9 and I missed it when I referred back to Dr. Dosman.

10 **MS. ROACH:** Thank you.

11 Donna Roach. I appreciate the opportunity
12 to just make one more clarification.

13 Certainly, the comment made by Mr. Colligan
14 with respect to trying to have more information available
15 on health safety and environment, that is one area that I
16 skipped over and I apologize for missing, but I just did
17 want to add something.

18 One of the areas that we've recognized that
19 we have been deficient is in trying to get the kind of
20 data that we want to be able to report to the communities
21 on a more timely basis. And certainly in the
22 environmental program area they've recognized this and
23 they've just started to launch a new sort of database that
24 can track that information in a much more timely fashion.
25 They're just working out the bugs in it and so it's sort

1 of a bit of a scoop for you I guess. But they're working
2 the bugs out and they're working with our IT group to try
3 to figure out the best way to pull that information out
4 that we can be able to grab it and put it into something
5 that is going to be meaningful to people.

6 So once we have a bit more information
7 we'll be able to figure out what the frequency of that
8 will be. That information will definitely be shared as
9 part of the new website that's being redesigned with a
10 major focus on the environment and that kind of
11 information being reported. It will be included in the
12 website as part of a standalone piece as well as links to
13 other spots in the website, and it will also be included
14 in the community newsletter. SO there will be more of
15 that kind of information available going forward.

16 **THE CHAIRPERSON:** Thank you.

17 Dr. McDill, do you have anything in round
18 two? If not then that finishes round two of theme three.
19 And the last thing that I mentioned at the outset this
20 morning was theme four, matters that relate to NRU
21 facility not already covered under provisions of the other
22 themes.

23 I'll start with Dr. Barnes.

24 **MEMBER BARNES:** Just a couple of points.

25 Mr. McGee, in your -- this is first with

1 the NRU. In your early comments of the meeting you
2 indicated that there had been a -- I wrote it down -- an
3 informal two-week review, an internal review process. Do
4 you remember that, for looking at the future of NRU and
5 the resources that would be put into it?

6 I guess I'm surprised that, again, in a
7 managerial and procedural viewpoint for such an important
8 component of the assets there onsite and with this sort of
9 particular point in its history of not being moth-balled
10 or decommissioned but in fact giving it a renewed lease on
11 life that this wouldn't have been a much more formal
12 process, perhaps with some external reviewers coming in to
13 give advice.

14 **MR. MCGEE:** Brian McGee, for the record.

15 My reference to the two-week review was in
16 conjunction with the discussion on the CNSC staff audit of
17 the two special safety systems.

18 What I referenced was that our process from
19 the time of the exit two weeks later, looking specifically
20 at the informal information that was left with us by CNSC
21 staff on their audit findings, and we went through a
22 review process that took two weeks to accomplish, and that
23 was partly driven by our need to be able to communicate
24 with staff. But that two-week review was not a totalized
25 look at NRU performance. It wasn't a life assessment

1 look. It was not of that nature at all. It was
2 specifically in regard to the CNSC audit on the two
3 special safety systems and it involved assuring ourselves
4 that it was still safe to operate based on the feedback
5 that we got at the informal exit meeting.

6 It involved going out and where
7 documentation wasn't readily retrievable at the time of
8 the audit, going and recovering that documentation.
9 Because in some cases, and I believe it's acknowledged in
10 the staff's audit report, it wasn't that the documentation
11 wasn't ultimately available, it was that it wasn't
12 available readily retrievable. So that was the two-week
13 process I was refereeing to.

14 **MEMBER BARNES:** Okay. Thanks. I apologize
15 for misinterpreting that or not remembering through the
16 meeting this morning.

17 The other one, Mr. Chair, is somewhat
18 different. It's not an NRU, but I guess this is a session
19 for other. And one of the other appendices in here is
20 Appendix D, the Ecologic Effects Review, and there are a
21 number of recommendations in there, and specifically
22 recommendations 2, 3, and 4, each of which report that
23 their various analyses have been made, typically a year or
24 so ago and are being evaluated and a report is being
25 prepared. It doesn't really give an indication of how

1 soon the report will be prepared.

2 Sorry, this is on page D2 of LP 002, the
3 Ecologic Effects, Appendix D.

4 Is it possible to get a summary of these
5 findings for Day Two on those reports, should they be
6 available by Day Two, or can you say at this stage whether
7 you expect those reports to be available by Day Two?

8 **MR. MCGEE:** Brian McGee, for the record.
9 I'll ask Ray Lambert to answer.

10 **MR. LAMBERT:** Ray Lambert for the record.

11 First, let me confirm that the actions, the
12 recommendations coming out of the Ecological Effects
13 Action Plan is on schedule for completion, if the target
14 date is agreed to. We can put together a status update by
15 Day Two with the findings that we have to date from the
16 information we've received by that time.

17 **MEMBER BARNES:** Thank you.

18 That's all, Mr. Chair.

19 **THE CHAIRPERSON:** Dr. McDill?

20 **MEMBER McDILL:** Thank you.

21 My last few questions relate to the
22 Appendix C of CMD 06-H9. My first question -- I
23 understand that there were audits of the seven upgrades
24 and there were exit interviews, if you like, and
25 discussions. What was the state of the other five?

1 **MR. MCGEE:** Brian McGee, for the record.

2 That was part of what I referred to earlier
3 as an extensive condition. There's an extensive condition
4 we need to understand fully and we're working towards that
5 understanding fully of the two systems that were examined
6 because it wasn't a full examination. So we need to look
7 at expanding the extensive condition to those two systems
8 as well as to the other five systems.

9 And as part of our overall response to that
10 audit we're using a systematic approach in our response,
11 and the first thing that we needed to assure ourselves of
12 was continued safe operation and going and putting the
13 right compensatory actions in place to either assure that,
14 or continue to assure that, or to disposition the findings
15 as they were written, expanding the extensive condition,
16 going and doing a more comprehensive audit and assessment
17 ourselves, as well as looking at the underlying problems
18 that resulted in this outcome in the first place.

19 So all those things are underway to varying
20 degrees of activity right now and we'll be continuing to
21 work on those leading into Day Two and we'll be in
22 communication with staff about our plans in those areas
23 more specifically.

24 **MEMBER MCDILL:** Does staff have anything to
25 say about the other five?

1 **MR. LAMARRE:** Greg Lamarre for the record.
2 Perhaps we could just step back and set the
3 context. The Quality Assurance Audit that was done on
4 those two upgrades was what we deemed to be a
5 representative sampling. So we looked at two of the
6 upgrades. Two of them were, in our view, critical
7 upgrades to look at design, procurement, construction,
8 commissioning, operation, the quality assurance and
9 quality management state of affairs for those two.

10 What you will find in the CMD and in the
11 Audit Report, if you so wish, is that a lot of the
12 directives and findings likely apply beyond the two and we
13 expect AECL to take very much a holistic look across the
14 series of seven upgrades when they look at how they're
15 going to disposition those audit findings.

16 So even though we looked at two, that was
17 really done for representative sampling and something that
18 was really a sizeable chunk of work for staff to do within
19 a reasonable period of time.

20 **MEMBER McDILL:** Thank you. So the findings
21 really applied to all seven in a general sense?

22 **MR. MCGEE:** Brian McGee for the record.

23 That's our view as well and we view this
24 as, you know, a significant opportunity to learn and
25 improve our processes as a result.

1 **MEMBER McDILL:** Thank you.

2 My next question then relates to the issue
3 of codes on lifetimes of 20 years and the lack at this
4 point in time of a destructive analysis of some of the
5 essential material of the reactor.

6 Is there some specific scientific or
7 engineering challenge that prevents AECL from doing a
8 destructive analysis, some fundamental reason?

9 **MR. MCGEE:** Brian McGee for the record.
10 I'll ask Deny See Hoye to address that
11 question.

12 **MR. SEE HOYE:** For the record, Deny See
13 Hoye, Manager of the NRU Licence Extension Program.

14 There is no fundamental reason why
15 destructive examination cannot be done. In fact, we have
16 done some destructive examinations but I want to say that
17 the purpose of destructive examination would be to prove
18 the material -- to show that the material properties of
19 the component has not degraded as part of one of the aging
20 degradation mechanisms that have been evaluated for that
21 particular component.

22 As an example, we have destructively tested
23 a fuel rod cup which is a device at the bottom of the
24 reactor which holds the fuel rod in place and the purpose
25 of that destructive examination was to show that the fuel

1 rod cup had not suffered undue neutron embrittlement so
2 that its properties would be compromised.

3 We chose that particular component because
4 it does experience neutron fluence and it is the same
5 material as the lower reactor header and what we have
6 found through that examination is that the material
7 properties of the irradiated rod cup is substantially the
8 same as that of the installed -- as installed component.

9 Our conclusion from that is that the lower
10 headers which are made of the same component and see a
11 lesser neutron fluence than the rod cup have not suffered
12 any neutron damage as well. Therefore, the prognosis for
13 service is good.

14 **MEMBER McDILL:** But what was the nature of
15 the destructive testing? Was it for fracture or for
16 fatigue or for yield strength or for ultimate strength or
17 for creep strength or all of the above?

18 **MR. SEE HOYE:** Deny See Hoye for the
19 record.

20 The destructive testing was for tensile
21 strength and the tensile strength has not altered from the
22 original material specification. And from that, we
23 concluded that the fatigue, the ductility of the component
24 is substantially the same.

25 I want to point out that destructive

1 testing of bulk materials is not a good indicator of
2 fatigue. Rather, fatigue is generally addressed through
3 stress analysis and through application of fatigue
4 analysis through specification of a number of fatigue
5 cycles. And for the lower header, lower reactor header,
6 we have certainly done this and satisfied the requirements
7 of the ASME Section 8, Division 2 Rules.

8 For the analysis, we used an extremely
9 conservative number of cycles and just to provide some
10 background, there are substantial differences between the
11 NRU Reactor and, for example, a power reactor. The
12 typical pressure and temperature that the lower header
13 receives is of the order of about 35 degrees Centigrade,
14 which if you compare that to a power reactor would be of
15 the order of 300 to 350 degrees Centigrade. So it's a
16 substantially lower temperature and likewise, the
17 pressures that the lower header sees is about 100 PSI-G,
18 which is again substantially lower.

19 **MEMBER McDILL:** Thank you. That's helpful.

20 Then maybe I could ask staff why the
21 apparent contradiction with respect to destructive
22 analysis. Staff is expecting something different?

23 **MR. LAMARRE:** Greg Lamarre for the record.

24 I'm going to make a couple of quick
25 comments and then I'll ask Mr. Bill Grant to provide a

1 little bit more detailed information.

2 Just to put this in context again, one of
3 the principal tenants of AECL Safety and Licensing Plan
4 for the licence ability extension of NRU was an aging
5 management program. There is much work that has been done
6 by the licensee. We believe that there is significant
7 work still to be done.

8 We're aware of the fact that in the Phase
9 2A of the Plant Life Management Program, that's the
10 assessment of the critical SSCs, there has been no
11 indication as far as we know of degradation to the extent
12 where safe operation of that plant would be compromised in
13 the short term. But clearly what we're talking about here
14 is assured longer term safe operation.

15 So what we're getting down into now, and
16 I'll ask Mr. Grant to comment on it a little bit further,
17 is what extent of analysis do we need in order to assure
18 ourselves as the regulator that it's not only safe to
19 operate today and tomorrow but well into the future?

20 **MR. GRANT:** For the record, my name is Bill
21 Grant. I am the Safety Inspection Administrator in the
22 Engineering Design and Assessment Division.

23 Putting the plant in a more holistic
24 context, this plant was designed in the '50s. It was
25 commissioned in the '50s. It has had 70 per cent capacity

1 factor operating load and it's looking to be extended for
2 another 20 or 30 years.

3 The safety analysis is predicated on the
4 fact that the codes and standards under which the plant
5 was originally designed remain in force. One of the
6 salient parts of that is that the pressure boundary
7 remains capable of doing its job.

8 So the requirement to look at some of the
9 piping, some of the supports and some of the other
10 critical items to safety in the installed plant which have
11 been in long service, much longer service than a fuel rod
12 cup which is not a pressure retaining component, would
13 seem to be prudent at this time.

14 The components are basically stainless
15 steel. Most of the PHT system and most of the safety
16 systems are stainless steel. And, as you are aware,
17 stainless steels generally fails either by fatigue or
18 inter-granular stress-corrosion cracking.

19 The documentation submitted to date is
20 generic in context, it is not specific and it doesn't tie
21 back to why it meets the pressure boundary licence
22 conditions. So there's a couple of disconnects in the
23 assurance and the evidence of compliance being supplied by
24 the licensee at this time.

25 Thank you.

1 **MEMBER McDILL:** Mr. McGee, I wonder if
2 you'd like to comment on the two opinions you've just
3 heard, because it seems to me -- if you'll forgive the
4 expression -- we're suffering from a lack of convergence
5 again. There's some difference here in what people think
6 is expected and what is coming.

7 **MR. MCGEE:** Brian McGee for the record.

8 You've heard me talk several times before
9 about safe operation. That's my accountability and I take
10 it seriously. This area is no different. My reaction to
11 the conversation tells me that we need to have some
12 discussions with CNSC staff and we need to achieve the
13 convergence that you refer to.

14 And I'm confident that with the working
15 relationship that we have with staff, that that's a very
16 viable prospect. So I would say to you that between now
17 and Day Two we'll sit down with CNSC staff and we'll work
18 towards converging our thinking in this area.

19 **MEMBER McDILL:** Thank you, Mr. Chair.

20 **THE CHAIRPERSON:** Dr. Dosman, do you have
21 any questions?

22 **MEMBER DOSMAN:** I guess to follow up with
23 just one question on the line that Dr. McDill was
24 broaching, is AECL confident that the pressure boundaries
25 will be maintained adequately for the duration of the

1 proposed five-year licence?

2 **MR. MCGEE:** Brian McGee for the record.

3 Based on all the operating information that
4 we have and the operating experience that we've developed,
5 there's no reason to doubt the integrity of the overall
6 pressure boundary for the primary systems.

7 We're contained to do inspections and when
8 we do those inspections, if we discover anything that is
9 of concern, we will address them on a case-by-case basis.
10 That's the basis of the inspection program and that's the
11 reason for those types of inspection programs.

12 What I can assure you is that if there's
13 ever any evidence that a pressure boundary doesn't have
14 sufficient integrity to operate safely, then we will take
15 the reactor out of service.

16 **THE CHAIRPERSON:** Thank you.

17 Are there any other questions from other
18 Commission Members?

19 If not, I just have one with regard to fire
20 protection and you were in non-compliance or there were
21 several non-compliance revealed in the 2004, I believe it
22 is, study. And there is a license condition of 10.2 that
23 will come forward that has to be resolved. These non-
24 compliance have to be resolved before July of 2006. Would
25 you like to advise -- this is to AECL -- would you like to

1 advice if these non-compliance issues are well in hand and
2 proceeding or will you want to provide more information on
3 Day Two?

4 **MR. MCGEE:** Brian McGee for the record.

5 So the non-compliances, in our view, have
6 been addressed. The fire protection program rating, I
7 think, demonstrates that, the rating given to us by staff.
8 We're continuing to make progress on our fire protection
9 program and I think that the change in rating reflects
10 what I would consider to be a dramatic change not only in
11 our performance in addressing day-to-day fire
12 deficiencies, the deficiencies on the existing fire
13 systems, but also in the organizational culture when it
14 comes to fire safety.

15 Over the license period, and I believe it's
16 described in the CNSC staff CMD, over the license period
17 we will be undertaking to do other fire hazard assessment
18 work, if you want, on various critical facilities. And
19 out of that I would expect that there will be other issues
20 that will be identified and other issues that we will
21 address as a result of that.

22 So I'm pleased with our progress on the
23 fire safety improvements. We have more work to do, and
24 we're committed to doing that.

25 **THE CHAIRPERSON:** In reading the documents,

1 though, I know there was a lot. I'm just trying to find
2 it, but there were some issues that have now been resolved
3 but they seem to have been kind of more or less common
4 sense issues that were let go back a while and I'm glad to
5 hear today that you're working towards compliance.

6 Would CNSC staff like to comment with
7 regard to the condition 10.2 being required to be met in
8 the new license approval in order that the NRU operate
9 beyond July 2006?

10 **MR. LAMARRE:** Greg Lamarre for the record.

11 Mr. Chair, I'd like to make one
12 clarification; that is that there exists ongoing non-
13 compliances with regards to fire protection at NRU. I
14 think that's point number 1 that we should make. We
15 delineated somewhat NRU from the remainder of the site in
16 that one program area. I think what I can say is that the
17 fire protection program across the site has seen some
18 tremendous improvements that resulted in those B ratings.
19 There's still work to be done at NRU. What we have in our
20 licensing plan for NRU is that, for operations beyond July
21 2006, we're looking for a detailed resolution plan against
22 those outstanding deficiencies, those non-compliances.

23 We do not expect them to be resolved in
24 very short order. What I'll do is ask Mr. Grant Cherkas
25 to provide a little bit more details on those specific

1 deficiencies, non-compliances and the timelines in the
2 action plan.

3 Thank you.

4 **MR. CHERKAS:** For the record, Grant
5 Cherkas.

6 What we expect from the licensee is to
7 provide us with a detailed corrective action plan that
8 will look forward and also we'd like to note that a number
9 of the deficiencies that were identified in the 2004 audit
10 have been resolved due to the hard work of the licensee.

11 Primarily, what's outstanding is the
12 resolution of safety analysis related to fire at NRU. The
13 fire hazard analysis was performed, was reviewed by CNSC
14 staff and some observations and recommendations were put
15 back to the licensee to resolve. And we anticipate that
16 being resolved likely within the next two years.

17 **THE CHAIRPERSON:** Thank you.

18 Do any members wish to ask any additional
19 questions pertaining to this application?

20 If not, if there are no more questions, I
21 will ask the secretary to inform us of the next steps of
22 this matter.

23 **MR. LEBLANC:** Merci. This hearing is to be
24 continued with Day Two on June 28, 2006, here in the CNSC
25 offices. The public is invited to participate either by

1 oral presentation or written submission on hearing Day
2 Two. Persons who wish to intervene on that day must file
3 submissions by May 29, 2006.

4 The hearing is now adjourned to June 28,
5 2006.

6 **THE CHAIRPERSON:** Thank you.

7 This brings to a close the public hearing
8 of the Canadian Nuclear Safety Commission. I would like
9 to thank everyone for your attendance today and assisting
10 me in a novice job.

11 The meeting is now adjourned and the
12 Commission meeting will start at 15:00 hours, 3:00 in this
13 room.

14 --- Upon adjourning at 2:47 p.m.

15

16

17

18

19

20

21

22

23

24