

# Corporate Directory

As at December 31, 2003

## Board of Directors

### Greg Black

Bracebridge, Ontario

### Jacqueline L. Boutet

Montreal, Quebec

### Alan Chapple

Toronto, Ontario

### Anthony Friend, Q.C.

Calgary, Alberta

### Jean-Louis Hamel

Montreal, Quebec

### Barbara Kane

Halifax, Nova Scotia

### Wendy Kelly

Regina, Saskatchewan

### Yvon LeBlanc, Q.C.

Bouctouche, New Brunswick

### Marc LeFrançois \*

#### President and Chief Executive Officer

Montreal, Quebec

### Robert Matteau

Grand-Mère Borough,  
Shawinigan, Quebec

### Marlene McGraw, CA

Brantford, Ontario

### Jean Pelletier \*

#### Chairman of the Board

Quebec City, Quebec

### Donald Pettit

Vancouver, British Columbia

### Timothy Reid

Toronto, Ontario

### James J. Smith, FCA

Winnipeg, Manitoba

\* Jean Pelletier and Marc LeFrançois  
are ex-officio members of each  
Committee of the Board

## Officers

### Jean Pelletier

Chairman of the Board

### Marc LeFrançois

President and Chief Executive Officer

### Paul Côté

Chief Operating Officer

### Christena Keon Sirsly

Chief Strategy Officer

### J. Roger Paquette

Chief Financial Officer

### Steve Del Bosco

Vice-President, Marketing

### Mike Greenberg

Vice-President, Procurement  
Real Estate and Environment

### Carole Mackaay

General Counsel and Corporate Secretary

### John Marginson

Vice-President, Capital Program  
and Business Development

## Committees of the Board

### Executive Committee

#### Jean Pelletier Chairman

Jacqueline L. Boutet  
Alan Chapple  
Anthony Friend, Q.C.  
Marc LeFrançois  
Robert Matteau

### Human Resources Committee

#### Donald Pettit Chairman

Greg Black  
Alan Chapple  
Barbara Kane  
Wendy Kelly  
Yvon LeBlanc, Q.C.  
Timothy Reid  
James J. Smith, FCA

### Audit and Finance Committee

#### Marlene McGraw, CA Chairman

Jacqueline L. Boutet  
Anthony Friend, Q.C.  
Jean-Louis Hamel  
Barbara Kane  
Robert Matteau  
Donald Pettit  
James J. Smith, FCA

### Investment Committee

#### Anthony Friend, Q.C. Chairman

Greg Black  
Alan Chapple  
Jean-Louis Hamel  
Yvon LeBlanc, Q.C.  
Robert Matteau  
Marlene McGraw, CA

### Corporate Governance Committee

#### Robert Matteau Chairman

Jacqueline L. Boutet  
Wendy Kelly  
Yvon LeBlanc, Q.C.  
Marlene McGraw, CA  
Donald Pettit  
Timothy Reid

## VIA Office Locations

### Headquarters and Quebec

3 Place Ville-Marie  
Suite 500  
Montreal, Quebec  
H3B 2C9

(514) 871-6000

### Postal address

P.O. Box 8116, Station A  
Montreal, Quebec  
H3C 3N3

### Atlantic

1161 Hollis Street  
Halifax, Nova Scotia  
B3H 2P6

(902) 494-7906

### Ontario

65 Front Street West  
Room 222  
Toronto, Ontario  
M5J 1E6

(416) 956-7600

### West

104-123 Main Street  
Winnipeg, Manitoba  
R3C 1A3

(204) 949-7483

1150 Station Street  
Vancouver, B.C.  
V6A 2X7

(604) 640-3700

### Website

[www.viarail.ca](http://www.viarail.ca)