

# THE YEAR AT A GLANCE

The key financial indicators and operating statistics summarize the performance of the corporation with 1990 representing the first year of the current passenger rail network.

## KEY FINANCIAL INDICATORS

(in millions of dollars)

	1999	1998	1997	1996	1995	1994	1993	1992	1991	1990
Total operating revenue	220.6	200.2	190.5	184.5	175.0	176.4	164.2	155.8	150.1	142.8
* Cash operating expenses	389.1	382.6	386.5	389.8	397.3	438.5	485.2	487.1	478.1	493.3
Capital Expenditures	10.9	18.3	16.4	20.7	39.6	25.3	11.8	44.7	40.1	31.5
** Total Government funding	170.0	178.4	228.7	245.2	295.4	318.2	348.1	388.9	392.8	441.5

## KEY OPERATING STATISTICS

* Revenue/Cash operating expenses ratio (%)	56.7	52.3	49.3	47.3	44.0	40.2	33.8	32.0	31.4	28.9
Total passengers carried (000's)	3,757	3,646	3,765	3,666	3,597	3,586	3,570	3,601	3,633	3,536
Total passenger miles (000,000's)	931	856	884	892	859	834	820	817	820	785
Government operating funding per passenger mile (cents)	18.3	20.8	24.0	25.2	29.8	35.1	41.0	42.1	43.0	52.2
Train miles operated (000's)	6,448	6,325	6,482	6,472	6,219	6,524	6,515	6,483	6,247	6,365
Car miles operated (000's)	43,168	42,068	41,242	40,491	37,100	36,351	35,861	35,993	35,890	35,767
Average passenger load factor (%)	59	56	58	59	61	60	59	57	58	57
Average number of passenger miles per train mile	144	135	136	138	138	128	126	126	131	123
On-time performance (%)	84	81	84	84	86	87	90	90	90	88
Number of employees at year-end	2,909	2,952	2,969	3,000	3,178	3,718	4,131	4,478	4,402	4,525

\* Cash operating expenses exclude amortization of properties and reorganization charges.

\*\* Excludes internal funding from the Asset Renewal Fund of 16.5M in 1999 and 33.6M in 1998 as described in Note 5 of the financial statements.

The Honourable David Collenette, P.C., M.P.  
Minister of Transport, Ottawa

Dear Minister:

In accordance with the provisions of the *Financial Administration Act*, I am pleased to submit VIA Rail Canada Inc.'s annual report for the year ending December 31, 1999.



MARC LEFRANÇOIS  
Chairman of the Board