

RECEIVED JUN 06 2006

Minister  
of Agriculture and  
Agri-Food



Ministre  
de l'Agriculture et de  
l'Agroalimentaire

Ottawa, Canada K1A 0C5

Quote: 421288

JUN - 1 2006

Mr. Ken Ritter  
Chair  
Board of Directors  
The Canadian Wheat Board  
423 Main Street  
PO Box 816, Station Main  
Winnipeg, Manitoba R3C 2P5

Dear Mr. Ritter:

Thank you for your letter on the process for nomination and appointment of Canadian Wheat Board (CWB) directors.

I fully agree that appointed directors should bring skills to the CWB's Board of Directors that complement those of the elected directors. I appreciate receiving the enclosure to your letter, outlining the current views of the Board of Directors concerning the appropriate qualifications for an appointed director at this time.

I feel that in addition to the qualifications that you have indicated, it is also important that directors appointed by the Government understand and support the directions of government policy in areas affecting the CWB.

It would be the intention of the Government to reflect all of these considerations when it identifies candidates for appointment to the Board of Directors.

Again, thank you for informing me of your views on this matter.

Sincerely,

A handwritten signature in black ink, appearing to read "Chuck Strahl".

Chuck Strahl

Canada



RECEIVED JUN 06 2006

Minister  
of Agriculture and  
Agri-Food



Ministre  
de l'Agriculture et de  
l'Agroalimentaire

Ottawa, Canada K1A 0C5

Quote: 421288

JUN - 1 2006

Mr. Ken Ritter  
Chair  
Board of Directors  
The Canadian Wheat Board  
423 Main Street  
PO Box 816, Station Main  
Winnipeg, Manitoba R3C 2P5

Dear Mr. Ritter:

Thank you for your letter on the process for nomination and appointment of Canadian Wheat Board (CWB) directors.

I fully agree that appointed directors should bring skills to the CWB's Board of Directors that complement those of the elected directors. I appreciate receiving the enclosure to your letter, outlining the current views of the Board of Directors concerning the appropriate qualifications for an appointed director at this time.

I feel that in addition to the qualifications that you have indicated, it is also important that directors appointed by the Government understand and support the directions of government policy in areas affecting the CWB.

It would be the intention of the Government to reflect all of these considerations when it identifies candidates for appointment to the Board of Directors.

Again, thank you for informing me of your views on this matter.

Sincerely,

A handwritten signature in black ink, appearing to read "Chuck Strahl".

Chuck Strahl

Canada



RECEIVED AUG 10 2006

Minister  
of Agriculture and  
Agri-Food



Ministre  
de l'Agriculture et de  
l'Agroalimentaire

Ottawa, Canada K1A 0C5

AUG 04 2006

Quote: 468284

Mr. Ken Ritter  
Chair, Board of Directors  
The Canadian Wheat Board  
423 Main Street, PO Box 816, Station Main  
Winnipeg, Manitoba R3C 2P5

Dear Mr. Ritter:

Thank you for your letter regarding the qualities required of the next appointed Canadian Wheat Board (CWB) director. Your thoughts on this matter are much appreciated and will be duly considered as part of the deliberation process.

As indicated in your letter, and as noted in section 3.12 of the CWB Act, the CWB directors have a duty to "act honestly and in good faith with a view to the best interests of the Corporation." This would include administering the CWB under the terms of its legislation and looking to its best interests for the future. A number of perspectives exist on the best interests of the CWB, even among the current CWB directors.

As the Government of Canada seeks to make changes to marketing choice and to proceed with an integrated or holistic approach to grain policy, it will be beneficial to have directors who understand the Government's policy direction in this area and are philosophically attuned with it. While directors may share the Government's perspective on marketing choice, this would not be an obstacle that would prevent the proper exercise of their duties to the Corporation.

I trust this information is of assistance. Again, thank you for writing on this important issue.

Sincerely,

A handwritten signature in black ink, appearing to read "Chuck Strahl".

Chuck Strahl

Canada



The Canadian Wheat Board  
La Commission canadienne du blé



June 15, 2006

The Honourable Chuck Strahl, P.C., M.P.  
Minister of Agriculture and Agri-Food and  
Minister responsible for the Canadian Wheat Board  
Agriculture and Agri-Food Canada  
Sir John Carling Building  
930 Carling Avenue  
Ottawa, ON K1A 0C5

*Via Facsimile: 613-995-5621*

Dear Minister Strahl:

**Re: 421288 - Qualities Required in Next Appointed CWB Director**

Thank you for your letter of June 1, 2006 (received June 6).

At its most recent board meeting, the directors completed their assessment of the collective skill set of the board and determined the qualities most needed in the next appointee.

As you are aware, Lynne Pearson's term as a director expires in the very near future. The board has been very satisfied with Mrs. Pearson's performance as a director, and as such, would fully support her re-appointment to a second term. However, in the event that the government is not prepared to re-appoint Mrs. Pearson, the qualities that would be of greatest value to the board at the present time are:

- Senior level experience in a financial management and/or accounting role (e.g. accounting, corporate finance, international finance, investment banking, and/or treasury), with particular focus on capital markets.
- A professional accounting designation would be desirable (CA, CMA or CGA).
- Corporate board experience.
- Business expertise.
- Knowledge of prairie agriculture would be an asset.

Also I was interested in the third paragraph of your letter where you indicate that you feel "it is also important that directors appointed by the Government understand and support the directions of government policy in areas affecting the CWB." Directors, no matter how they become members of the CWB board, have the same fiduciary responsibilities of directors on any corporate board. That is, directors must serve the best interests of the corporation and its stakeholders.

423 Main Street  
P.O. Box 816, Stn. Main  
Winnipeg, Manitoba  
Canada R3C 2P5

Phone (204) 983-0239  
Fax (204) 983-3841  
Telex 07-57801  
<http://www.cwb.ca>

423, rue Main  
C.P. 816, succ. Main  
Winnipeg (Manitoba)  
Canada R3C 2P5

TÉL : (204) 983-0239  
TÉLÉC : (204) 983-3841  
TÉLÉX : 07-57801  
<http://www.cwb.ca>



The Honourable Chuck Strahl, P.C., M.P.  
Re: Qualities Required in Next Appointed CWB Director

June 15, 2006  
Page 2

I trust this input will be useful to you in assisting the CWB to secure the best possible skills for our board and in achieving your government's objective of making government appointments on the basis of qualifications.

Sincerely,

A handwritten signature in cursive script that reads "Ken Ritter".

Ken Ritter  
Chair, board of directors

KR/jem

c: Mr. Laurie Throness, Chief of Staff

POC1609-CH





RECEIVED AUG 10 2006

Minister  
of Agriculture and  
Agri-Food



Ministre  
de l'Agriculture et de  
l'Agroalimentaire

Ottawa, Canada K1A 0C5

AUG 04 2006

Quote: 468284

Mr. Ken Ritter  
Chair, Board of Directors  
The Canadian Wheat Board  
423 Main Street, PO Box 816, Station Main  
Winnipeg, Manitoba R3C 2P5

Dear Mr. Ritter:

Thank you for your letter regarding the qualities required of the next appointed Canadian Wheat Board (CWB) director. Your thoughts on this matter are much appreciated and will be duly considered as part of the deliberation process.

As indicated in your letter, and as noted in section 3.12 of the CWB Act, the CWB directors have a duty to "act honestly and in good faith with a view to the best interests of the Corporation." This would include administering the CWB under the terms of its legislation and looking to its best interests for the future. A number of perspectives exist on the best interests of the CWB, even among the current CWB directors.

As the Government of Canada seeks to make changes to marketing choice and to proceed with an integrated or holistic approach to grain policy, it will be beneficial to have directors who understand the Government's policy direction in this area and are philosophically attuned with it. While directors may share the Government's perspective on marketing choice, this would not be an obstacle that would prevent the proper exercise of their duties to the Corporation.

I trust this information is of assistance. Again, thank you for writing on this important issue.

Sincerely,

A handwritten signature in black ink, appearing to read "Chuck Strahl".

Chuck Strahl

Canada