

Survey of Innovation 2003

Please correct any mistake in name or address.

Si veus préférez ce questionnaire en français, veuillez cocher

8

Please read before completing the questionnaire

Survey Purpose

The information you provide is essential to assure the availability of pertinent information on innovation. The information compiled from the survey can be used by firms for market analysis, by trade associations to study performance and other characteristics of their industries and by government to develop national and regional economic policies.

Note of Appreciation

Canada owes the success of its statistical system to a long-standing co-operation involving Statistics Canada, the citizens of Canada, its businesses, governments and other institutions. Accurate and timely statistical information could not be produced without their continued co-operation and goodwill.

Confidentiality

Statistics Canada is prohibited by law from publishing any statistics which would divulge information obtained from this survey that relates to any identifiable firm without the previous consent of that firm. The data reported in this questionnaire will be freated in strict confidence, used for statistical purposes and published in aggregate form only. To enhance its usefulness, Statistics Canada will create a database combining individual responses from this survey with other information that Statistics Canada has from other surveys or from administrative records. The confidentiality provisions of the *Statistics Act* are not affected by either the access to *Information Act* or any other legislation.

Authority

This survey is conducted under the authority of the *Statistics Act*, Revised Statutes of Canada, Chapter S-19. Completion of this questionnaire is a legal requirement under the *Statistics Act*. Your participation is appreciated.

Coverage

Please complete the questionnaire for the business unit described in the pre-printed area above. For this purpose, a "business unit" is defined as the lowest level of the firm for which separate records are kept for such details as revenue, expenses and employment.

Federal-Provincial Agreement

In order to avoid duplication of inquiry, to reduce the cost of collection and to provide consistent statistics, an agreement has been made with the Institut de la statistique du Québec, under Section 11 of the Statistics Act, Revised Statutes of Canada, where data on firms located or operating in Québec will be transmitted to the Institut de la statistique du Québec. The Statistics Act of Québec includes the same provision for confidentiality and penalties for disclosure of information as the federal Statistics Act.

Who should complete this questionnaire?

A senior manager of the business unit should complete this questionnaire.

Assistance

If you have questions about this survey or require assistance to complete the questionnaire please call:

1-888-820-1169

Survey Contact

Please indicate the name of the person completing this questionnaire so we know who to contact should we have questions about this report.

Name of person	completing this questionnaire		Title
		T	
Area code	Telephone number	E-mail	

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Statistics Statistique Canada Canada



	General Information
	In this questionnaire, we refer both to your "business unit" and to your "firm". By "business unit", we refer to your local operations. By "firm", we refer to all business units in Canada or in other countries that comprise your company.
1.	Are the operations of your business unit part of a larger firm?
	¹ ○ Yes ► If yes, is the sole purpose of your business unit to provide services to other business units in your firm? ¹ ○ Yes ³ ○ No
	³ ○ No ► Please go to Question 2
2.	Please estimate the percentage of your full-time employees in 2003 who were university graduates.
	%
	70
3.	Please estimate the percentage of the full-time employees in your business unit who were involved in research and development (R&D) activities in 2003.
	%
4.	Please estimate the percentage of your revenues in 2003 of your business unit that came from the sale of products (goods or services) to clients outside of Canada (exports).
	%
	Success Factors
5.	Please rate the importance of each of the following factors for the success of your business unit.
	Please indicate the importance by using the following scale where 1 is low importance and 5 is high importance. Check 0 if not relevant to your business unit.

	Success Factors	Degree of imp	ortance	
	Markets and Products	Low 	→ High	Not relevant
a.	Satisfying existing clients	1 0 2 0 3 0	4 🔵 5 🔘	0 🔾
b.	Developing niche or specialized markets	1 0 2 0 3 0	4 🔵 5 🔘	0 🔾
c.	Developing export markets	1	4 🔵 5 🔘	0 🔾
d.	Developing domestic markets	1	4 🔵 5 🔘	0 🔾

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	Success Factors	Degree of importance							
	Human Resources	Low	•			High	Not relevant		
e.	Encouraging experienced workers to transfer their knowledge to new or less experienced workers	1 (2 🔵	3 🔾	4 🔾	5 🔵	0 🔘		
f.	Encouraging workers to continue their education by reimbursing tuition fees for successfully completed work-related courses	1 🔵	2 🔵	3 (4 🔘	5 🔵	0 🔘		
g.	Offering off-site training to workers in order to keep skills current	1 (2 🔾	3 🔾	4 (5 (0 🔾		
h.	Hiring skilled workers	1 🔵	2 🔾	3 🔾	4	5	0 🔾		
i.	Using teams which bring together people with different skills	1 🔵	2 🔾	3 0		5	0 🔾		
j.	Encouraging risk taking initiatives by employees	1 (2 (3))4 (5 🔵	0 🔾		
k.	Use of financial incentives to attract and retain employees	1)	2	30	4 🔾	5 🔵	0 🔾		
	Knowledge Management	. 🔷 (($\bigcirc)$						
l.	Regularly updating databases of good work practices, lessons learned or listings of experts		> ₂	3 🔘	4 🔾	5 🔵	0 🔘		
m.	Preparing written documentation such as lessons learned, training manuals, good work practices, articles for publication, etc.	1 (2 (3 (4 🔘	5 🔵	0 (
n.	A value system or culture promoting knowledge sharing	1 (2 🔾	3 🔾	4 🔾	5 🔵	0 🔾		
	Use of partnerships, strategic alliances or joint ventures to acquire knowledge	1 (2 🔾	3 🔾	4 🔾	5 🔵	0 🔾		
p.	A written knowledge management policy/strategy or a knowledge management officer	1 (2 🔵	3 🔾	4 (5 🔵	0 🔾		
	Other								
q	Geographic proximity to clients and suppliers	1 (2 🔾	3 🔾	4 🔾	5 🔵	0 🔾		
r.	Geographic proximity to knowledge institutions (universities, research institutes, etc.)	1 🔵	2 🔵	3 🔘	4 🔘	5 🔵	0 (
S.	Geographic proximity to sources of venture capital	1 🔵	2 🔵	3 🔾	4 🔘	5 🔵	0 🔾		
t.	Active involvement in developing new industry-wide standards	1 🔵	2 🔵	3 🔾	4 🔾	5 🔵	0 (
u.	Local and regional industry associations	1 🔵	2 🔵	3 🔾	4 🔾	5 🔵	0 🔾		
٧.	Quality control of products	1 _	2 🔾	3 🔾	4 🔾	5 🔵	0 🔾		
W.	Implementing new information and communications technologies	1 (2 (3 🔾	4 🔾	5 🔾	0 🔾		

New or Significantly Improved Products and Processes There are two types of innovation: Product Innovation and Process Innovation. Section A asks questions on Product Innovation and Section B asks questions on Process Innovation. **SECTION A - Product Innovation** A new product (good or service) is a product which is new to your business unit whose characteristics or intended uses differ significantly from those of your business unit's previously produced products. A significantly improved product (good or service) is an existing product whose performance has been significantly enhanced or upgraded. A complex product which consists of a number of components or integrated subsystems many be improved by changes to one of the components or subsystems. Changes to your firm's existing products which are purely aesthetic or which only involve minor modifications are not to be included. 6. During the last three years, 2001 to 2003, did your business unit introduce onto the market any new or significantly improved products (goods or services)? ¹ O Yes ² No • Go to Question 13 7. Who developed these new or significantly improved products (goods or services)? Please check the most appropriate alternative. 1 Mainly your business unit or the firm you are part of ² Your business unit in co-operation with other firms or organizations ³ Mainly other firms or organizations 8. During the last three years, 2001 to 2003, how many new or significantly improved products (goods or services) did your business unit introduce onto the market? Number of products 9. During the last three years, 2001 to 2003, were any of your new or significantly improved products (goods or services) a. a first in Canada? ³ O No O Do not know ⁰ O Do not know ○ No b. a world first? Yes 10. Were any of your business unit's new or significantly improved products (goods or services) sold to the following industries? 1 O Yes a. Mining ¹ O Yes Forestry and/or forest products (i.e. wood, pulp and paper) 11. Please estimate the percentage of your revenue in 2003 that was generated by new or significantly improved products (goods or services) introduced by your business unit during the period 2001 to 2003. % 12. For your most innovative product (good or service) introduced during the last three years, 2001 to 2003, please assess the degree of novelty of this product on a scale from 1 to 5 where 1 is slightly new and 5 is totally new. Slightly new Totally new Degree of novelty of the most

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innovative product (good or service)

4

5

3

	Process innovation includes new and significantly improved processes as well as new or significantly improved ways of supplying services and delivering products which are <u>new to your business unit</u> . The outcome should be significant with respect to the level of output, quality of products (goods or services) or costs of production and distribution. Minor or routine changes to processes are not to be included.
13.	During the last three years, 2001 to 2003 , did your business unit introduce any new or significantly improved processes (including improved ways of delivering goods or services)?
	¹ O Yes
	³ ○ No ► Go to Question 18
14.	Who developed these new or significantly improved processes (including improved ways of delivering goods or services)? Please check the most appropriate alternative.
	1 Mainly your business unit or the firm you are part of
	² Your business unit in co-operation with other firms or organizations
	3 Mainly other firms or organizations
15.	During the last three years, 2001 to 2003, how many new or significantly improved processes (including improved ways of delivering goods or services) did your business unit introduce?
	Number of processes
16.	During the last three years, 2001 to 2003, were any of your new or significantly improved processes (including improved ways of delivering goods or services)
	a. a first in Canada? ¹ Yes ³ No ⁰ Do not know
	b. a world first? 1 Yes 3 No 0 Do not know
17.	For your most innovative process (including improved ways of delivering goods or services) introduced during the last three years, 2001 to 2003, please assess the degree of novelty of this process on a scale from 1 to 5 where 1 is slightly new and 5 is totally new.
	Degree of novelty of the most Slightly new Totally new
	innovative process (including improved ways of delivering goods or services) 1 2 3 4 5
	Not Yet Completed or Abandoned Innovation Activities
18.	During the period 2001 to 2003, did your business unit have any unsuccessful or not yet completed projects to develop or introduce new or significantly improved products (services or goods) or processes (including improved ways of delivering goods or services)?
	¹ O Yes
	³ ○ No
	If your business unit introduced a new or significantly improved product or process during the last three years, 2001 to 2003, (i.e. "yes" to question 6 or 13), please proceed to Question 20.
	If your business unit <u>did not introduce</u> a new or significantly product or process during the last three years, 2001 to 2003 (i.e. "no" to both question 6 and question 13), please proceed to <u>Question 19</u> .

SECTION B - Process Innovation

a.	Innovations were carried out prior to 2001-2003	¹ O Yes	³ O No	
b.	Market doesn't require new products	¹ O Yes	³ O No	
c.	Lack of funds to carry out innovation projects	¹ O Yes	³ O No	
d.	Lack of trained staff to carry out innovation projects	¹ O Yes	³ O No	
e.	Other reasons, please specify:	¹ Yes	³ O No	<u> </u>
	Please proceed to Question 27			
	Innovation Activiti			
. D t a.	Internal research and development (R&D): Research and development (R&D) linked to new or significant products (goods or services) or processes carried out within	t(y(improved	1 Yes	³ ○ No
b.	External research and development (R&D): Same activities as above, but performed by other firms or organized out R&D and R&D carried out by other business upor within joint ventures)	anizations (including nits within your firm	¹ () Yes	3 () No
C.	Acquisition of equipment and machinery: With improved performance (including integrated software) spimplement new or significantly improved products (goods or s		¹ O Yes	3 () No
d.	Acquisition of other external knowledge: Purchase of rights to use patents and non-patented inventions trademarks, software and other types of knowledge from other of new or significantly improved products (services or goods)	rs for the development	1 O Yes	3 () No
e.	Training: Internal or external training for your personnel directly aimed a and/or introduction of new or significantly improved products (processes		¹ ○ Yes	3 () No
f.	Market introduction of innovations: Internal or external marketing activities directly aimed at the dintroduction of new or significantly improved products (goods		¹ ○ Yes	3 () No
	ease estimate the percentage of your total expenditures that we tring the last three years, 2001 to 2003.	ere devoted to the above	re innovation a	activities
<u>du</u>				

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Sources of Information

22. During the last three years, 2001 to 2003, which of the following played an important role as sources of information needed for suggesting or contributing to the development of new or significantly improved products (goods or services) or processes (including improved ways of delivering goods or services).

Please indicate the importance by using the following scale where 1 is low importance and 5 is high importance. Check 0 if not relevant to your business unit.

	Sources of Information	ı	Degree	of imp	ortance	•	
	Internal sources of information for your business unit	Low •	•			High	Not relevant
a.	Research and development (R&D) staff	1 (2 🔾	3 🔾	(A)	> ₅ &	0 🔾
b.	Sales and marketing staff	1 (2 (3)4 (5 🔾	0 🔾
C.	Production staff	1 (2	30	4 🔾	5 🔾	0 🔾
d.	Management staff	No.	2	3 🔾	4 🔾	5 🔵	0 🔾
e.	Other business units in your firm		2 (3 🔾	4 🔾	5 🔾	0 🔾
	External sources of information for your business unit						
f.	Suppliers of software, hardware, materials, or equipment	1 (2 🔵	3 🔾	4 🔘	5 🔵	0 🔾
g.	Clients or customers	1 (2 🔾	3 🔾	4 🔾	5 🔾	0 🔾
h.	Consultancy firms	1 (2 🔾	3 🔾	4 🔾	5 🔾	0 🔾
i.	Competitors and other enterprises from the same industry	1 (2 🔾	3 🔾	4 🔾	5 🔾	0 🔾
j.	Universities or other higher education institutes	1 (2 🔾	3 🔾	4 🔾	5 🔾	0 🔾
k.	Federal government research laboratories	1 (2 🔾	3 🔾	4 🔾	5 🔾	0 🔾
l.	Provincial/territorial government research laboratories	1 (2 🔾	3 🔾	4 🔾	5 🔾	0 🔾
m.	Private non-profit research laboratories	1	2 🔾	3 🔾	4 🔾	5 🔵	0 🔾

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	Source of Information	Degree	e of import	ance	
	Generally available sources of information for your business unit	Low 【		— → High	Not releva
n.	Professional conferences, meetings, journals	1 _ 2 _	3 \(\) 4	5)	0 🔾
0.	Trade fairs and exhibitions	1 _ 2 _	3 _ 4	O 5 O	0 🔾
p.	Trade associations	1 _ 2 _	3 \(\) 4	O 5\O	0 (
q.	Internet	1 _ 2 _	3 (\$ 5	0 (
r.	Other sources, please specify:	1 _ 2 _	3	5	0 (
			\bigcirc		
	Cooperative and Collab	orative Arrange	omonte		
ous new deli	operative and collaborative arrangements involve to iness unit and other firms and organizations (including or significantly improved projects (goods or services vering goods or services). Pure contracting out of wo arded as co-operation.	he active participa gother business un and/or processes	tion in joint p nits in your fi (including ir	rm) in order to nproved ways	develop of
ous new delir ega Dur arra	operative and collaborative arrangements involve to iness unit and other firms and organizations (including or significantly improved projects (goods or services) vering goods or services). Pure contracting out of workering as co-operation. Fing the last three years, 2001 to 2003, was your building ments with other firms or organizations to develo	he active participar gother business un and/or processes where there is r siness unit involve p new or significan	tion in joint p nits in your fi (including in to active colla d in co-opera tly improved	rm) in order to nproved ways aboration, is n ative and colla	o develop of ot borative
ous new delir rega Dur arra	pperative and collaborative arrangements involve to iness unit and other firms and organizations (including or significantly improved projects (goods or services vering goods or services). Pure contracting out of wo harded as co-operation. ing the last three years, 2001 to 2003, was your but	he active participar gother business un and/or processes where there is r siness unit involve p new or significan	tion in joint p nits in your fi (including in to active colla d in co-opera tly improved	rm) in order to nproved ways aboration, is n ative and colla	o develop of ot borative
ous new delir rega Dur arra	pperative and collaborative arrangements involve to incess unit and other firms and organizations (including or significantly improved projects (goods or services) vering goods or services). Pure contracting out of wo harded as co-operation. ing the last three years, 2001 to 2003, was your but angements with other firms or organizations to developtices) and/or processes (including improved ways of other processes).	he active participal grother business un and/or processes where there is r siness unit involve p new or significan delivering goods or asons are important aborative arrangen	tion in joint p nits in your fi (including in to active colla d in co-opera tly improved s services)?	rm) in order to nproved ways aboration, is native and collar products (good products) along the involvelop new products	develop of ot borative ods or
ous new delir rega Dur arra	perative and collaborative arrangements involve to iness unit and other firms and organizations (including or significantly improved projects (goods or services vering goods or services). Pure contracting out of wo arded as co-operation. Ingements with other firms or organizations to develowices) and/or processes (including improved ways of organizations). If yes 3 No Go to Question 25 If yes, please check which of the following reformed to the followin	he active participal grother business un and/or processes where there is r siness unit involve p new or significan delivering goods or asons are important aborative arrangen	tion in joint p nits in your fi (including in to active colla d in co-opera tly improved s services)?	rm) in order to nproved ways aboration, is native and collar products (good products) along the involvelop new products	develop of ot borative ods or
ous new delir rega Dur arra	perative and collaborative arrangements involve to iness unit and other firms and organizations (including or significantly improved projects (goods or services) vering goods or services). Pure contracting out of wo arded as co-operation. Fing the last three years, 2001 to 2003, was your but angements with other firms or organizations to developices) and/or processes (including improved ways of organizations). If yes, please check which of the following resorded or services) and processes (including Please check all that apply. Sharing costs 2 Spreading risk	the active participal of the business unit involves the processes where there is result in the process of the p	tion in joint p nits in your fi (including in to active colla d in co-opera tly improved s services)?	rm) in order to nproved ways aboration, is native and collar products (good products) along the involvelop new products	develop of ot borative ods or
ous new delir rega Dur arra	perative and collaborative arrangements involve to iness unit and other firms and organizations (including or significantly improved projects (goods or services) vering goods or services). Pure contracting out of wo arded as co-operation. Ing the last three years, 2001 to 2003, was your but angements with other firms or organizations to develousives) and/or processes (including improved ways of organizations). If yes, please check which of the following reformed to a collection of your business unit in co-operative and collection of years check all that apply. Sharing costs Accessing research and development	the active participal of the business unit involves the processes where there is result in the process of the p	tion in joint p nits in your fi (including in to active colla d in co-opera tly improved s services)?	rm) in order to nproved ways aboration, is native and collar products (good products) along the involvelop new products	develop of ot borative ods or
ous new delir rega Dur arra	perative and collaborative arrangements involve to iness unit and other firms and organizations (including or significantly improved projects (goods or services) vering goods or services). Pure contracting out of wo arded as co-operation. Ing the last three years, 2001 to 2003, was your but angements with other firms or organizations to developtices) and/or processes (including improved ways of organizations). If yes 3 No Go to Question 25 If yes, please check which of the following reformed to the follo	the active participal of the business unit involves the processes where there is result in the process of the p	tion in joint p nits in your fi (including in to active colla d in co-opera tly improved s services)?	rm) in order to nproved ways aboration, is native and collar products (good products) along the involvelop new products	develop of ot borative ods or
ous new delir rega Dur arra	perative and collaborative arrangements involve to iness unit and other firms and organizations (including or significantly improved projects (goods or services) vering goods or services). Pure contracting out of wo arded as co-operation. Ingements with other firms or organizations to developtices) and/or processes (including improved ways of organizations and collections) and processes (including improved ways of organizations) of your business unit in co-operative and collections of your business unit in co-operative and collections of services) and processes (including Please check all that apply. Sharing costs Spreading risk Accessing research and development Prototype development Scaling-up production process	the active participal of the business unit involves the processes where there is result in the process of the p	tion in joint p nits in your fi (including in to active colla d in co-opera tly improved s services)?	rm) in order to nproved ways aboration, is native and collar products (good products) along the involvelop new products	develop of ot borative ods or
ous new delir rega Dur arra	perative and collaborative arrangements involve to iness unit and other firms and organizations (including or significantly improved projects (goods or services) vering goods or services). Pure contracting out of wo harded as co-operation. Ing the last three years, 2001 to 2003, was your but angements with other firms or organizations to developtices) and/or processes (including improved ways of organizations). If yes 3 No Go to Question 25 If yes, please check which of the following reformed to the foll	the active participal of the business unit involves the processes where there is result in the process of the p	tion in joint p nits in your fi (including in to active colla d in co-opera tly improved s services)?	rm) in order to nproved ways aboration, is native and collar products (good products) along the involvelop new products	develop of ot borative ods or
ous new delir rega Dur arra	perative and collaborative arrangements involve to iness unit and other firms and organizations (including or significantly improved projects (goods or services) vering goods or services). Pure contracting out of wo arded as co-operation. Ingements with other firms or organizations to developtices) and/or processes (including improved ways of organizations and collections) and processes (including improved ways of organizations) of your business unit in co-operative and collections of your business unit in co-operative and collections of services) and processes (including Please check all that apply. Sharing costs Spreading risk Accessing research and development Prototype development Scaling-up production process	the active participal of the business unit involves the processes where there is result in the process of the p	tion in joint p nits in your fi (including in to active colla d in co-opera tly improved s services)?	rm) in order to nproved ways aboration, is native and collar products (good products) along the involvelop new products	develop of ot borative ods or

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24. During the last three years, 2001 to 2003 please indicate the type and location of the organizations with which your business unit collaborated and cooperated with in order to develop new or significantly improved products (goods or services) or processes:

Please check all that apply.

	Type of organization	Within 100 km	In the rest of Canada	US	Mexico	Central and South America	Europe	Pacific Rim *	Other Countries	Not Relevant
a.	Other business units within your firm	1 (2 🔾	3 🔾	4 🔾	5 🔵	6 (7 🔾	8 🔾	0 🔾
b.	Clients or customers	1 (2 🔾	3 🔾	4 🔾	5 🔵	6 (7	√8 ○	0 🔾
C.	Suppliers of equipment, materials, components or software	1 (2 🔵	3 🔾	4 🔾	5 🔾	6 🔾	7	80	0 🔾
d.	Competitors	1 (2 🔾	3 🔾	4 🔾	5 🔵		7	8 🔾	0 🔾
e.	Consultants	1 (2 🔾	3 🔾	4 🔾	5) %	7 🔾	8 🔾	0 🔾
f.	Commercial laboratories / R&D enterprises	1 (2 🔾	3 🔾	4		6	7 🔾	8	0 🔾
g.	Universities or other higher education institutes	1 (2 🔾	3 🔾	4		6 🔾	7 🔾	8 🔾	0 🔾
h.	Federal government research institutes	1 (2 🔾	3		5	6 (7 🔾	8	0 🔾
i.	Provincial/territorial government research institutes	1)	2	3	4 (5 🔾	6 🔾	7 🔾	8 🔾	0 🔾
j.	Private non-profit research institutes	1	2	3 🔾	4 🔾	5 🔾	6 🔾	7 🔾	8 🔾	0 🔾
k.	Industrial associations 🔷	10	2	3 🔾	4 🔾	5 🔾	6 🔾	7 🔾	8 🔾	0 🔾
I.	Other type of partners Please specify:	1 ()	2 🔾	3 🔾	4 🔾	5 🔾	6 (7 🔿	8 🔾	0 🔾

^{*} Pacific Rim countries are: Hong Kong, Indonesia, Malaysia, South Korea, Taiwan, Thailand, Vietnam, Laos, Philippines, Japan, Australia and New Zealand

Problems and Obstacles

25. During the last three years, 2001 to 2003, please rate the importance of the following problems and obstacles which slowed down or caused problems when your business unit developed new or significantly improved products (goods or services) or processes (including improved ways of delivering goods or services).

Please indicate the importance by using the following scale where 1 is low importance and 5 is high importance. Check 0 if not relevant to your business unit.

	Problems and Obstacles	I	Degree	of imp	ortance	•	
	Economic factors	Low •	-			High	Not relevant
a.	Risk related to the feasibility of innovative projects	1 🔵	2 🔵	3 🔾	4	5	0 🔾
b.	Risk in terms of innovation's market success	1 (2 🔾	3)4	5 🔵	0 🔾
C.	Innovation costs too high	1 🔵	2	$\sqrt{3}$	4 🔾	5 🔾	0 🔾
d.	Lack of appropriate sources of finance	\$ ((3	3 🔾	4 🔾	5 🔵	0 🔾
	Internal factors		· ·			- 0	
	Organizational rigidities within the enterprise		2 (3 🔾	4 ()	5 🔾	0 🔾
f.	Inability to devote staff to projects to develop new or significantly improved products and processes on an on-going basis because of production requirements	1 🔵	2 (3 🔾	4 🔘	5 (0 🔾
g.	Lack of qualified personnel	1 🔵	2 🔾	3 🔾	4 🔘	5 🔵	0 🔾
h.	Lack of information on technology	1 🔵	2 🔵	3 🔾	4 🔘	5 🔵	0 🔾
i.	Lack of information on markets	1 🔵	2 🔵	3 🔾	4 🔘	5 🔵	0 🔾
	Other factors						
j.	Insufficient flexibility of regulations or standards	1 🔵	2 🔾	3 🔾	4 🔾	5 🔵	0 🔾
k.	Lack of customer responsiveness to new goods or services	1 (2 🔾	3 🔾	4 🔾	5 🔾	0 🔾
l.	Lack of industry-wide standards	1 🔵	2 🔾	3 🔾	4 🔾	5 🔾	0 🔾
m.	Lack of regulations in E-commerce as an obstacle to exporting innovative products (goods or services)	1 (2 🔾	3 🔾	4 🔾	5 🔵	0 🔾
n.	Other factors, please specify:	1 (2 🔵	3 🔾	4 🔘	5 🔵	0 🔾

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Impact of Innovation

26. What impact did new or significantly improved products (goods or services) or processes (including improved ways of delivering goods or services) **developed and introduced during the last three years, 2001 to 2003** have on your business unit?

Please indicate your opinion by using the following scale where 1 is strongly disagree and 5 is strongly agree. Check 0 if not relevant to your business unit.

Impact of Innovation

Decreased the cost of producing products (goods or

Improved the quality of products (goods or services)

services)

k. Other, please specify

		Strongly Disagree			— '	Strøngly Agree	Not relevant
a.	Increased the business unit's productivity	1 🔵	2 🔵	3 🔾	4	5	0 🔾
b.	Increased the business unit's profitability	1 (2 🔾	3	4	5 🔵	0 🔾
C.	Increased the speed of supplying and/or delivering services or goods	1 _	2	$\sqrt{3}$	4 🔾	5 🔵	0 🔾
d.	Increased the ability to adapt flexibly to different client demands	\$Q(3	3 🔾	4 🔾	5 🔵	0 🔾
e.	Increased business unit's domestic market share		' 2 🔾	3 🔾	4 🔾	5 🔵	0 🔾
f.	Increased business unit's international market share		2 🔵	3 🔾	4 🔾	5 🔾	0 🔾
g.	Allowed business unit to maintain its profit margins	1 🔵	2 🔵	3 🔾	4 🔾	5 🔵	0 🔾
h.	Allowed business unit to keep up with its competitors	1 🔵	2 🔾	3 🔾	4 🔾	5 🔵	0 🔾

2 ()

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	indicate which of the following methods y during the last three years, 2001 to	s were used	ectual Propert by your business	-
	methods	Yes	No	
a.	Patents	1 🔵	3 🔘	
b.	Registration of design patterns	1 (3 🔾	
C.	Trademark	1 (3 🔾	
d.	Copyright	1 (3 🔾	^
e.	Confidentiality agreements	1 (3 🔾	
Strateg	gic methods			
f.	Secrecy	1 🔵	3 🔾	
g.	Complexity of design	1 🔵	3 (
h.	Lead-time advantage on competitors	1 🔵	3 0	
i.	Other methods, please specify:	1 🔵	\Diamond_3	>
	ercentage of your products (goods or s	- (7		
. Please or servi	of total revenues Bus estimate the percentage of your total reces) to the following industries:	iness Unit	003 which came	from the sale of products (goods
a. Mi	ning			%
b. Fo	restry and/or forest products (i.e. wood	, pulp and pa	aper)	%
	the last three years, 2001 to 2003, dinology firms or organizations? Yes No	d your busin	ess unit provide p	products (goods or services) to
	the last three years, 2001 to 2003, dichnology firms or organizations? Yes No	d your busin	ess unit provide p	products (goods or services) to

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		Yes	No		
a. I	_and surveying	1 🔵	3 🔾		
b. [Mapping and cartography	1 (3 (
	Geospatial analysis using remote sensing and/or GIS (Geographic Information System) tools	1 (3 🔾		
d. l	Use of customized geospatial software	1 🔵	3 🔾		
e. [Development of customized geospatial software	1 (3 ()		
f. (Geospatial data management	1 (3 (
g. I	Hydrographic surveying	1 (3	•	
	Government Sup	nort Drogra			
		Goveri	Government Programs Did not us		
		Federal Governme	Provincial/ Territorial	governmen program	
		Governine	Government		
á	a. Research and development (R&D) tax credits	1 (Government 2	3 🔾	
	a. Research and development (R&D) tax credits b. Government research and development (R&D) grants	1 (Government	3 🔾	
k	c. Government research and development (R&D)	1 ()	2 (
k	Government research and development (R&D) grants	1 ()	2 0	3 🔾	
t o	 Government research and development (R&D) grants Government venture capital support Government technology support and 	1 ()	2	3 ()	
t o	D. Government research and development (R&D) grants C. Government venture capital support D. Government technology support and assistance programs D. Government information or Internet services	1 ()	2	3 ()	
t t t t t t t t t t t t t t t t t t t	D. Government research and development (R&D) grants C. Government venture capital support d. Government technology support and assistance programs e. Government information or Internet services	1 () 1 () 1 ()	2	3 ()	

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		<i>></i>	
o o oomy for your root		v ha rafaranaa	d if we need to
follow-up	with any specific i	ssues.	u ii we need to
<			
e return the complete	d survey in the en	closed return-e	nvelope.
Thank you ver	/ much for your pa	articipation.	
	follow-up to	follow-up with any specific i	se a copy for your records which also may be referenced follow-up with any specific issues. se return the completed survey in the enclosed return-encoder thank you very much for your participation.

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