



Canadian Heritage

1997-98
Estimates

Part III

Expenditure Plan

The Estimates Documents

The Estimates of the Government of Canada are structured in three Parts. Beginning with an overview of total government spending in Part I, the documents become increasingly more specific. Part II outlines spending according to departments, agencies and programs and contains the proposed wording of the conditions governing spending which Parliament will be asked to approve. The Part III documents provide additional detail on each department and its programs primarily in terms of the results expected for the money spent.

Instructions for obtaining each volume can be found on the order form enclosed with Part II.

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Available in Canada through

Associated Bookstores and other booksellers

or by mail from

Canada Communication Group – Publishing
Ottawa, Canada K1A 0S9

Catalogue No. BT31-2/1998-III-98
ISBN 0-660-60133-8



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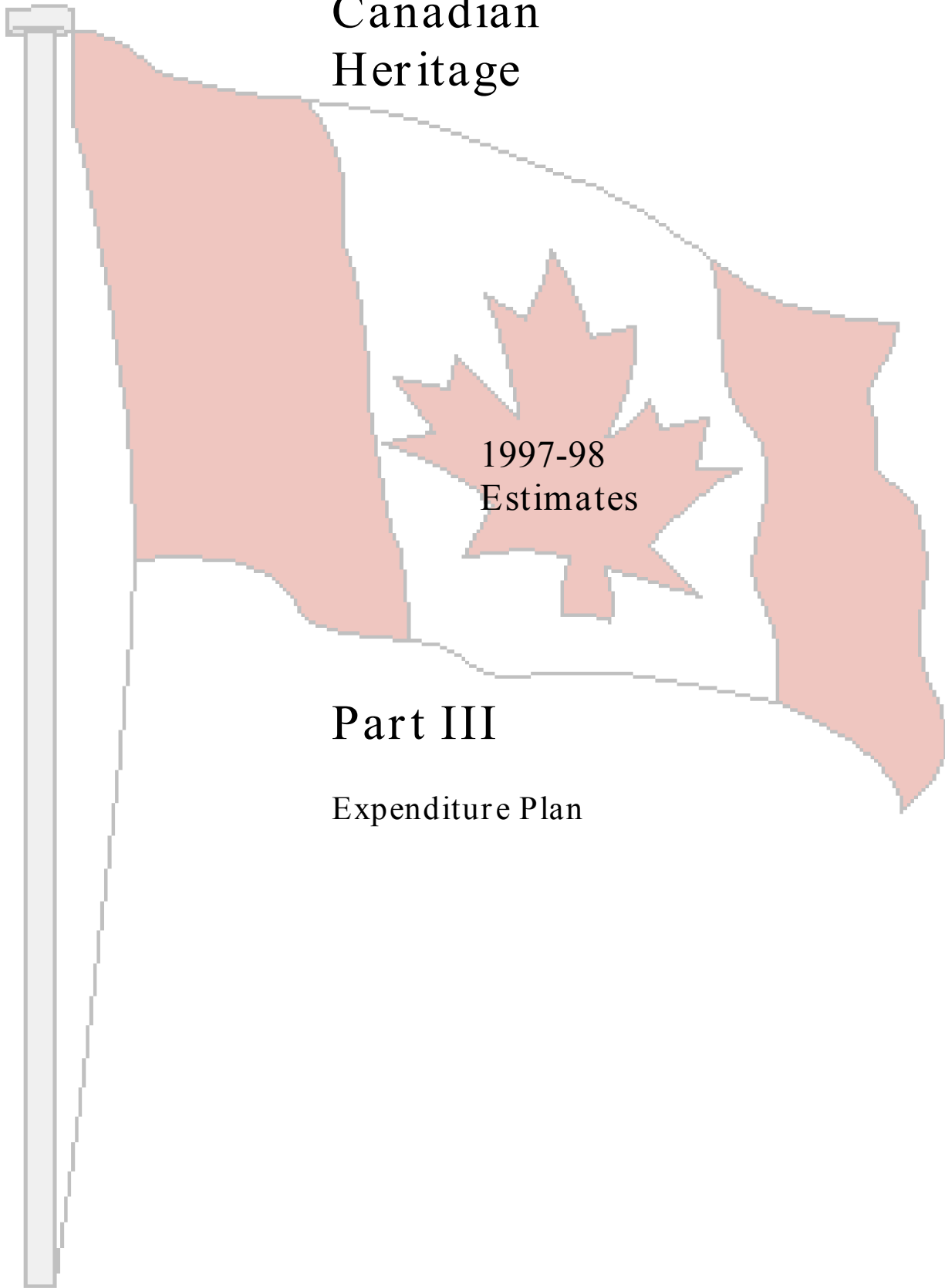
Part III

Expenditure Plan

Approved

Minister of Canadian Heritage

Canadian Heritage



1997-98
Estimates

Part III

Expenditure Plan

Preface

This year, as a result of the Improved Reporting to Parliament Project, the Department of Canadian Heritage has structured Part III of the Estimates to show the expected results of the departmental programs to members of Parliament and the general public, through:

- a personal message from the Minister;
- a description of the Canadian Heritage portfolio;
- the departmental plan for the period 1997-98 to 1999-00;
- the 1995-96 performance report; and
- supplementary information.

The description of the Canadian Heritage portfolio section delineates the role that the portfolio as a whole plays in Canadian society and sets out the resources of each organization.

The departmental plan presents strategies and expected results of the programs and initiatives to be implemented by Canadian Heritage over the next three years. This section also contains financial information, including the 1997-98 Estimates submitted to Parliament for approval, as well as the forecasts for 1998-99 and 1999-00.

Although these forecasts do not represent appropriations approved by Parliament, they do reflect the budgets currently anticipated for the plans outlined in this document.

The departmental performance report summarizes the results of activities for 1995-96. A separate 1996-97 performance report is expected to be tabled in Parliament in the autumn of 1997.

The supplementary information provides more details on the composition of resources managed by the Department, as well as references for obtaining specific information on Canadian Heritage and its programs. The topical index at the end will facilitate the reader's search for specific departmental topics.

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Message from the Deputy Prime Minister and Minister of Canadian Heritage

I am pleased to present to you the action plan of the Department of Canadian Heritage for the planning period 1997-1998 to 1999-2000. It gives an overview of the Department's priorities, activities and programs, our spending estimates and our achievements in 1995-96.

The Department of Canadian Heritage strives to help Canadians come to know their country better. It also acts as a catalyst in promoting our cultural values and our sense of belonging, and in protecting and celebrating our natural and cultural heritage.

The priorities listed in the action plan are essential elements of our commitment to the Canadian population. The following pages describe the activities that the Department is carrying out to prepare Canada and Canadians to meet the challenges of the 21st century.

Over the next three years, the Department of Canadian Heritage will seek to provide more opportunities for discovering Canada, the diversity of its people, and its rich land. We will make every effort to foster a deeper understanding of our country and its multi-faceted heritage. We will use multimedia techniques and the Information Highway to enhance the expression of our cultural values and to increase Canada's presence and visibility. The Department is also committed to protecting our natural, historic and cultural heritage, and to making it more accessible so that all Canadians can grow in their knowledge of the country and their appreciation of its unique character. We will continue to remind all Canadians of those common values that bind us and allow our society to develop and flourish.

Our mandate is a broad one, touching on a range of activities that include citizenship and Canadian identity, national parks and historic sites, and cultural development. But we are proud to take up these responsibilities and confident of our ability to fulfil them, thanks to a sound, co-ordinated approach to management. This document outlines the strategy we have adopted: provide Canadian taxpayers with the services they need, while managing public funds wisely.

Strengthening and Celebrating Canada while reinforcing the feeling of belonging among Canadians and preserving our collective values and heritage for future generations: this is our mission as we move into the 21st century.

Sheila Copps

A. Canadian Heritage Portfolio

Portfolio Description

Canadian Heritage is a multifaceted portfolio of federal institutions. It includes:

- the Department of Canadian Heritage, with responsibility for policies and programs related to arts; cultural industries and heritage; broadcasting; Canadian identity; multiculturalism; official languages; sport; and national parks, national marine conservation areas and national historic sites;
- six departmental agencies: the Canada Information Office; the Canadian Radio-television and Telecommunications Commission; the National Archives of Canada; the National Battlefields Commission; the National Film Board of Canada; and the National Library of Canada;
- nine Crown corporations: the Canada Council; the Canadian Broadcasting Corporation; the Canadian Film Development Corporation (Telefilm Canada); the Canadian Museum of Civilization; the Canadian Museum of Nature; the National Gallery of Canada; the National Arts Centre; the National Capital Commission; and the National Museum of Science and Technology;
- two institutions: the Canadian Race Relations Foundation and the Status of Women Canada;
- the Public Service Commission, an agency directly accountable to Parliament;
- and, an independent administrative tribunal, the Canadian Cultural Property Export Review Board.

Departmental agencies produce their own Part III documents. The Crown corporations either prepare corporate plan summaries, which are tabled in Parliament, or they are subject to the accountability requirements of their enabling legislation. The Minister of Canadian Heritage is responsible for ensuring that the major orientations of the agencies within the Portfolio are in line with Government objectives. In addition, the Minister is responsible to Parliament for the resources allocated to all the organizations in the Portfolio.

Portfolio Roles and Responsibilities

The excellence of Canada's artists; the achievements of its athletes; the success of its cultural institutions and industries; the bilingual and multicultural character of the country; the promotion of a fairer, more equitable society; and the protection and presentation of its natural and cultural heritage are all vital elements of a strong and prosperous Canada. These elements:

- build bridges to other countries; create the information that is distributed through the national broadcasting system and the Information Highway; present the best of Canada to Canadians and others; and attract millions of dollars in domestic and foreign investment, thereby creating jobs and contributing to a healthy economy;
- communicate social values; reinforce rights and freedoms; encourage intercultural and linguistic understanding; foster community development; and establish a collective sense of pride in Canada's heritage and identity, at home and abroad; and
- contribute to the collective memory and sense of identity of all Canadians; and are a source of inspiration, growth, learning and entertainment, for Canada and the world.

The Canadian Heritage Portfolio has a variety of instruments at its disposal to contribute to a common national purpose. It fosters a strengthened sense of what it means to be a part of the Canadian community. It ensures further development of Canadian culture in an era of globalization. It provides Canadians with greater opportunities to learn and understand more about their country and about each other, to be involved in nation-building, and to celebrate and recognize Canadian achievements. It ensures protection of the natural and cultural heritage for the benefit of current and future generations. Finally, it sustains and strengthens the Canadian community as it approaches the 21st century.

In exercising a leadership role, the Canadian Heritage Portfolio help to provide Canadians with a sense of renewal and hope, and with a strengthened and shared commitment to their future as a country. In working closely with other departments, agencies, other levels of government, communities and individuals, the Canadian Heritage Portfolio provides Canadians with many of the tools that they need to build a strong, cohesive and stable country.

The following figures provide the spending profile for the 1997-98 to 1999-00 planning period. For further information on Portfolio organizations, please consult the list of publications noted in Section D - Supplementary Information.

Portfolio Resources

Portfolio Appropriated Planned Resources for the 1997-98 to 1999-00 Planning Period

(thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98 *	Planned 1998-99	Planned 1999-00
Department of Canadian Heritage	918,040	995,055	819,964	749,558
Canada Council	90,801	88,668	89,836	89,857
Canada Information Office **	-	19,916	n/a	n/a
Canadian Broadcasting Corporation	963,158	857,894	812,214	806,884
Canadian Museum of Civilization	44,100	45,568	44,219	44,295
Canadian Museum of Nature	24,145	20,558	19,893	19,902
Canadian Radio-television and Telecommunications Commission	3,271	3,769	3,702	3,713
National Archives of Canada	49,827	46,163	43,103	43,163
National Arts Centre	17,421	19,573	19,087	19,362
National Battlefields Commission	2,333	6,393	6,065	6,065
National Capital Commission	76,194	71,109	68,625	68,625
National Film Board	65,184	57,690	55,599	55,923
National Gallery Canada	31,823	32,483	31,496	31,509
National Library of Canada	31,548	29,661	28,289	28,740
National Museum of Science and Technology	19,636	19,187	18,582	18,629
Public Service Commission	113,309	112,206	94,789	95,733
Status of Women	16,563	17,111	16,535	16,542
Telefilm Canada	91,315	81,063	78,226	78,226
Total	2,558,668	2,524,067	2,250,224	2,176,726

* 1997-98 Main Estimates increase for a number of organizations is primarily due to the transfer from Public Works and Government Services of funding for the payment of Grants in Lieu of Taxes in respect of their real property holdings.

** The Canada Information Office resources were approved for two years (1996-97 and 1997-98). They were included in 1996-97 Supplementary Estimates.

Canadian Heritage Portfolio Total Resources for 1997-98

(thousands of dollars)	1997-98		
	Appropriation	Revenues	Total
Department of Canadian Heritage *	995,055	71,953	1,067,008
Canada Council	88,668	7,900	96,568
Canada Information Office	19,916	-	19,916
Canadian Broadcasting Corporation	857,894	273,035	1,130,929
Canadian Museum of Civilization	45,568	11,285	56,853
Canadian Museum of Nature	20,558	2,231	22,789
Canadian Radio-television and Telecommunications Commission	3,769	29,067	32,836
National Archives of Canada	46,163	-	46,163
National Arts Centre	19,573	14,851	34,424
National Battlefields Commission	6,393	-	6,393
National Capital Commission	71,109	27,603	98,712
National Film Board	57,690	8,900	66,590
National Gallery Canada	32,483	6,200	38,683
National Library of Canada	29,661	-	29,661
National Museum of Science and Technology	19,187	3,834	23,021
Public Service Commission	112,206	8,998	121,204
Status of Women	17,111	-	17,111
Telefilm Canada	81,063	33,285	114,348
Total	2,524,067	499,142	3,023,209

* Include Non-Budgetary resources.

B. The Departmental Plan

1. Overview of the Department of Canadian Heritage

Roles and Responsibilities

Bill C-53, an Act to Establish the Department of Canadian Heritage, was proclaimed on July 12, 1996. The legislation sets out the important role that the Department plays in Canadian society, relating to Canadian identity and values, cultural development, heritage, and areas of natural or historical significance.

The Minister of Canadian Heritage, supported by the Secretary of State (Multiculturalism) (Status of Women), is responsible for policies and programs relating to arts, culture and heritage, broadcasting, Canadian identity, multiculturalism, official languages and sport, as well as policies, programs and operations of national parks, national marine conservation areas, and national historic sites. More specifically, areas of responsibility include:

- developing Canadian cultural affairs and broadcasting policy; assisting cultural industries and arts and heritage organizations; and encouraging the creation, production, distribution and consumption of cultural, and heritage goods and services;
- fostering Canadians' collective sense of self and promoting the civic participation of all members of Canadian society;
- promoting a greater understanding of human rights;
- managing programs and initiatives related to the multicultural character of Canadian society;
- encouraging and developing amateur sport;
- advancing the equality of status and use of the official languages, and supporting the development of official-language minority communities; and
- managing programs relating to national parks, national marine conservation areas, national historic sites, historic canals, heritage railway stations, Canadian heritage rivers and federal heritage buildings.

The Department works with Canadians to strengthen their shared sense of identity while respecting the diversity of the land and people. It promotes, and works to eliminate barriers to participation of all citizens, individually and collectively, in the social, political, cultural, environmental and sport life of the country. It pursues initiatives that balance individual, and collective rights and responsibilities, in a way that promotes community self-reliance and individual fulfilment, and creates opportunity for all Canadians. The Department is committed to developing greater flexibility and initiative in the way it communicates with Canadians, consults with them concerning their needs and priorities, and delivers its services.

Policy Framework

The strategies of the Department of Canadian Heritage reinforce the Government's overall program of sustaining and strengthening a successful Canada for the 21st century. The aim is to foster a strengthened sense of what it means to be a part of the Canadian community, to enhance knowledge and appreciation of Canada and Canadians, and to give recognition to individual and collective accomplishments.

The departmental mission is:

STRENGTHENING AND CELEBRATING CANADA

The Department is dedicated to strengthening and celebrating Canada -- its people and its land.

This commitment to Canadians is honoured by:

- enhancing pride in Canada
- contributing to Canada's economic growth and prosperity
- protecting Canada's heritage
- ensuring access to Canadian voices and Canadian spaces
- encouraging participation in and contribution to Canadian society

The Department is also committed to making Government more responsive, and to seeking innovative solutions to address the needs of a changing society. The Department's strategies support the Government's agenda regarding jobs and growth, deficit and debt control, renewal of the federation and getting Government right.

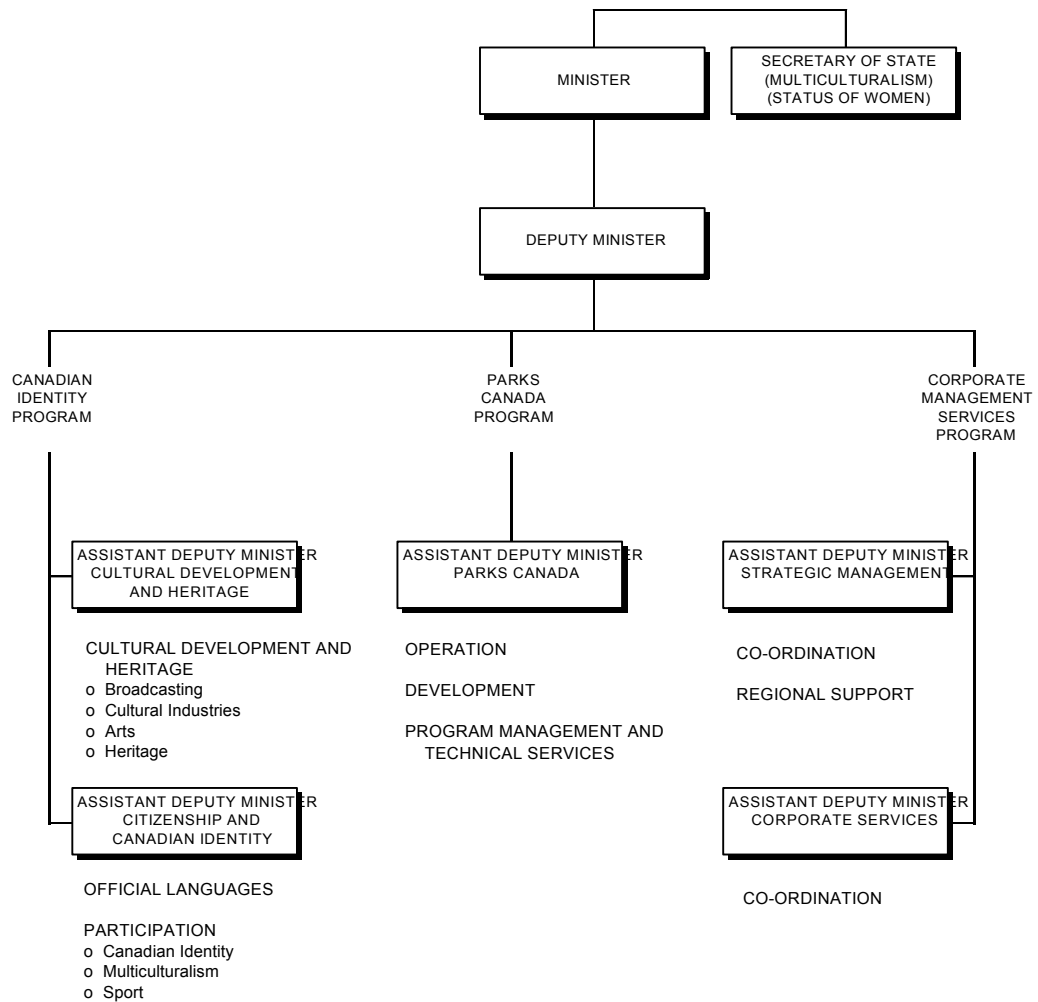
Organization and Program Composition

The diagram on the next page describes the links that exist between the operational plan framework and the Department's organizational structure. The operational plan framework includes the activities carried out and the services offered in three programs: Canadian Identity, Parks Canada and Corporate Management Services. The assistant deputy ministers are responsible for managing the activities that make up these programs.

Two assistant deputy ministers, each with a specific area, direct the activities of the Canadian Identity Program. One assistant deputy minister is responsible for the Parks Canada Program. One ensures strategic management while another manages internal services for the Department.

In this transition year, after thoroughly examining the programs and activities and determining which ones are essential to its mandate and mission, the Department is preparing to implement a new planning, reporting and accountability structure.

Since 1996-97, the strategic approaches have been defined by area of activity. The new structure to be adopted in 1997-98 will make it possible to build on, clarify and implement the results of previous program reviews and adapt the accountability structure to daily management methods.



Financial Resources by Program

Appropriated Planned Resources and Net Cost of the Department

(thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Canadian Identity	526,821	620,038	509,381	444,287
Parks Canada	367,913	361,842	324,892	319,501
Corporate Management Services	81,820	85,118	67,023	65,335
	976,554	1,066,998	901,296	829,123
Revenue Credited to the Vote	(58,524)	(71,953)	(81,342)	(79,575)
Budgetary Resources	918,030	995,045	819,954	749,548
Non-Budgetary - Loans	10	10	10	10
Appropriated Planned Resources	918,040	995,055	819,964	749,558
Revenue Credited to the Consolidated Revenue Fund	(50,500)	(51,000)	(51,500)	(52,000)
Estimated Cost of Services Provided by Other Departments	45,601	42,868	41,068	41,098
Net Cost of the Department	913,141	986,923	809,532	738,656

1997-98 Resources by Program

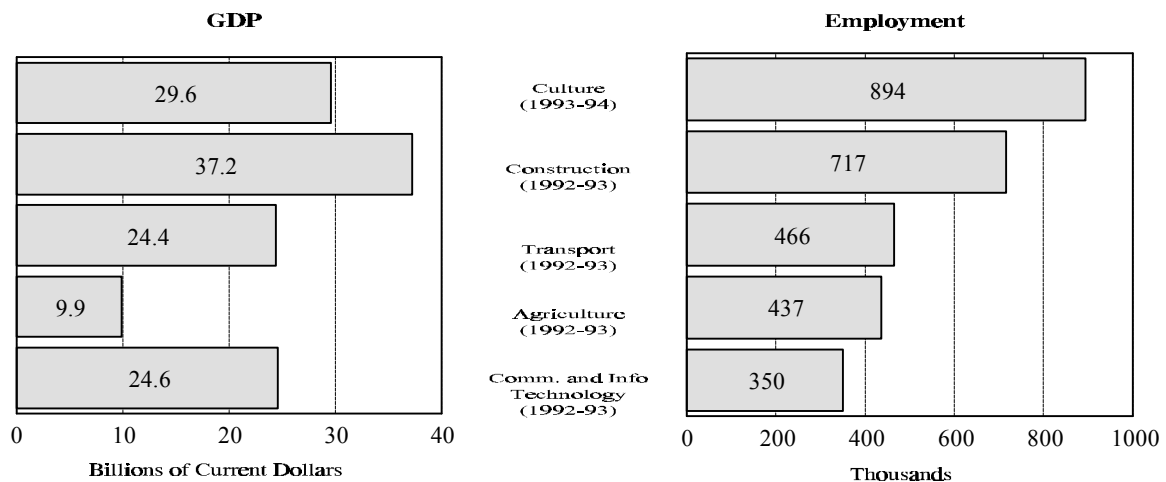
(thousands of dollars)	Operating	Capital	Grants and Contributions	Revenue Credited to the Vote	Total Main Estimates
Canadian Identity	122,419	-	497,619	(1,788)	618,250
Parks Canada	233,097	124,395	4,350	(70,165)	291,677
Corporate Management Services	85,118	-	-	-	85,118
Total	440,634	124,395	501,969	(71,953)	995,045
Non-Budgetary - Loans					10
					995,055

2. Environmental Snapshot

Canadians value their identity and take pride in the role that their country plays in the world. Canada's culture, its unique institutions and its physical environment provide a very important source of pride, accomplishment and sense of place to Canadians in a rapidly changing world.

There continues to be major structural change in the country's economy. The cultural sector has now surpassed "traditional" sectors, such as transportation and agriculture, as contributors to jobs and growth.

Impact of Cultural Sector to Canadian Economy



The cultural sector, sport and related tourism activities generate considerable spending, and demand for goods and services from other industries. They also contribute to the creation of national and international job opportunities. For example, in 1993-94, the cultural sector directly contributed \$29.6 billion to the Canadian Gross Domestic Product (GDP), and employed 894,000 workers (6.9% of total employment). Furthermore, it is projected that, between 1991 and 2005, this will be the second-fastest growing sector of employment (with 45% growth).

The growing mobility of people and ideas, together with increasing diversity, contribute to a dynamic society. This fact, however, also underscores the importance of fostering common purpose and mutual responsibility across all segments of Canadian society to ensure that lines of difference do not become fault lines of division. Canadians wish to commit to society in a meaningful fashion, and they seek an even stronger sense of common purpose.

External Factors Influencing the Department

New Approaches to Identity and to Helping Canadians Participate - Strengthening a sense of identity requires investments to build social cohesion and pride in country. Social cohesion involves building a common understanding; reducing disparities in wealth and income in a diverse society; and promoting citizens' commitment to a common enterprise as members of the same community. Social cohesion provides the stability needed for sustained economic growth.

The Development of an Information-based Economy - The new information economy will entail major social changes. There will be an increased need for a computer-literate population; for entrepreneurship and innovation; and for new forms of public participation. Differential access to the tools of technology and to information resources could have a fragmenting effect on society.

The Challenge of an "Open" Society, Cultural Expression and Identity - Money, people, cultures and ideas are moving freely across national borders, and this is creating more "open" societies. Global communications systems and media concentration affect the country's distinctiveness and the projection of "Canadian voices." The former mass-market media is being replaced by targeted programming, and niche content and products. Government must adapt its own communications to reach distinct target groups. New media tools are emerging, such as the Internet, with massive information-distribution potential and no fixed geographic attachment.

The Opportunities of Globalization and New Markets - Globalization has an important influence on domestic cultural policy and offers remarkable market expansion and product diversity. While new technologies increase the availability of foreign products, they also provide opportunities for Canadian creators and producers. Similarly, heritage institutions can use technology to allow more and more Canadians to directly access their collections, which will provide new sources of revenue.

Technical and economic changes, combined with Canada's international reputation, will contribute to industries reaching markets offshore. Access to new markets will strengthen the position of artists, creators, performers and domestic cultural industries. The Department helps to support a number of instruments (co-production agreements, bilateral agreements and TV-5), that promote and showcase Canadian cultural products abroad.

Continuing Fiscal Restraint and Citizens' Changing Expectations of Government - This has come to mean "doing more with less" or indeed "doing less with less" by being more innovative and adaptive. Canadians are looking for an effective and efficient focus on the public interest and on planning for future generations; a focussed federal involvement in important areas of social and economic life; a greater citizen inclusion in decisions and activities; jurisdictions working together; and results and accountability.

Consequently, the Department must restructure and redefine its role to respond to the new fiscal reality, and to meet the challenges and opportunities presented by technology, emerging markets and citizens' expectations.

3. Details by Program

Summary of Departmental Plans and Priorities

To bridge potential barriers of language, region and culture, Canadians continue to work on projects that bring people of diverse backgrounds and cultural traditions together. By giving Canadians opportunities to learn more about each other and their vast country, the Department will improve the understanding of this country, its national symbols and rich, diverse heritage, and will increase recognition by Canadians of events that shaped Canada. The Department will also promote excellence and celebrate achievement in sport; enhance opportunities to appreciate linguistic duality; and strengthen the ability of cultural industries to create, produce, distribute and market their products.

If Canadians are to understand themselves fully, they must have access to Canadian cultural products such as radio and television programs, film, sound recordings, books, periodicals and other media. Furthermore, Canadians, and particularly the cultural community, are looking to the Government to protect cultural sovereignty. With the emergence of a multimedia industry and the Information Highway, the Department will strengthen cultural expression and ensure an effective, visible Canadian presence in these new media in both official languages.

Through stewardship of the natural and cultural heritage, and through involvement in a network of art and heritage collections across the country, the Department will help to preserve the collective memory of the nation; and will enhance access, understanding, knowledge and appreciation of what makes Canada unique in the world. The Department will ensure the preservation, promotion and management of national collections, and will advance the Government's twofold agenda to create new national parks, national historic sites and related protected areas; and to protect and present nationally significant natural and cultural heritage.

To sustain a compassionate and caring society into the 21st century, the Department will continue to remind Canadians of the values and goals that they share. The Department will build a stronger feeling of Canadian community, by increasing the role of the broadcasting system; and by integrating community action, public understanding and institutional response toward identity, civic participation and social justice. It will also promote participation in amateur sport as a key element in social development and nation building; and will enhance the capacity of official-language communities to contribute fully to Canadian society.

The Department will intensify its focus on core activities and will streamline others to ensure it contributes to Canada's prosperity and social well-being into the next century. It will reduce expenditures and increase revenues through innovative modes of operation. It will promote a sustainable competitive environment for Canadian broadcasting and telecommunications industries; provide opportunities to enjoy Canada's heritage areas; and strengthen capacity to manage, establish and protect existing and new heritage resources.

Canadian Identity Program

Authorities for 1997-98 - Part II of the Estimates

Financial Requirements by Authority

Vote (thousands of dollars)		Main Estimates 1997-98	Main Estimates 1996-97
Canadian Identity Program			
5	Operating Expenditures	55,819	56,266
10	Grants and Contributions	497,059	404,461
15	Payments to the Canada Post Corporation	57,900	58,000
(S)	Salaries of the Lieutenant-Governors	930	930
(S)	Payments under the Lieutenant-Governors Superannuation Act	408	390
(S)	Supplementary Retirement Benefits - Former Lieutenant-Governors	152	137
(S)	Contributions to Employee Benefit Plans	5,982	5,078
Total Budgetary		618,250	525,262
L20	Loans to Institutions and Public Authorities under the Cultural Property Export and Import Act	10	10
Total Program		618,260	525,272

Objective

To foster the development of a strong sense of Canadian identity that is based on shared values and goals to strengthen the foundations upon which Canada can grow and prosper.

Program Organization for Delivery

The Canadian Identity Program comprises three activities:

- Cultural Development and Heritage
- Official Languages
- Participation

Financial Resources of the Canadian Identity Program

1997-98 Main Estimates

(thousands of dollars)	Operating	Transfer Payments	Less: Revenue Credited to the Vote	Total Main Estimates
Cultural Development and Heritage	85,301	152,995	(1,788)	236,508
Official Languages	5,877	220,832	-	232,709
Participation	31,241	123,792	-	149,033
Total - Budgetary	122,419	497,619	(1,788)	618,250
Non-Budgetary - Loans				10
Total Program				618,260

Appropriated Planned Resources

(thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Cultural Development and Heritage*	142,538	236,518	170,272	120,279
Official Languages	242,130	232,709	208,218	194,661
Participation	140,604	149,033	128,718	127,122
Total Program	525,272	618,260	507,208	442,062

* Include Non-Budgetary resources

Cultural Development and Heritage

To foster an environment in which Canada's arts and heritage are preserved and appreciated by audiences at home and abroad, through improved support to creators and cultural organizations, industries and institutions and through improved distribution and marketing of their services and products;

To contribute to Canada's economic, social and cultural growth by increasing the availability of, or accessibility to, Canadian broadcasting products and services, and by developing and strengthening cultural industries through improved distribution and marketing.

Appropriated Planned Resources

Cultural Development and Heritage (thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	144,087	238,296	172,445	122,504
Revenue Credited to the Vote	(1,559)	(1,788)	(2,183)	(2,235)
Appropriated Planned Resources	142,528	236,508	170,262	120,269
Non-budgetary - Loans	10	10	10	10
Total	142,538	236,518	170,272	120,279

Environment

The current fiscal environment is compounded by continued deficits in arts organizations, persistent demands for Canadian content in the midst of a wide range of foreign program choices, and thriving competition from foreign multinationals. As well, rapidly changing demographics in Canada, including the evolution of the rural/urban mix of the Canadian population, are placing new types of demands on arts, cultural and heritage institutions. New technology presents new financial requirements, but its financial return on investment is unproven, to date. To manage some of these issues, public and private partnerships have been formed to involve others in program delivery, decision making and funding. Also, alternate delivery models are used to implement policy objectives.

- The Cultural Development and Heritage Activity comprises four key areas of involvement:
 - Broadcasting;
 - Cultural Industries;
 - Arts; and
 - Heritage.

Broadcasting

To safeguard, enrich and strengthen the cultural, social, economic and political fabric of Canada by ensuring the sustainable development and operation of a broadcasting system which reflects the diversity of the country, and to which all Canadians have access.

Policy and program activities associated with the broadcasting system, including radio, television, cable and the Information Highway, provide Canadian consumers with a wide range of programming choices, and availability and access to Canadian content.

Broadcasting programs and activities include responsibility for:

Broadcasting policy
Northern Distribution Program
TV5
Canada Television and Cable Production Fund

Departmental Plan 1997-98 to 1999-00

Convergence of the Broadcasting and Telecommunications Industries - To promote a beneficial environment for Canadian industry here and abroad, the Department, together with Industry Canada, has announced a new convergence policy, which addresses the timetable and conditions for fair and sustainable competition between telephone and cable companies.

Since the Department wishes to ensure access to Canadian content and services on the Information Highway, it will develop a strategy for Canadian content as a follow-up to the Information Highway Advisory Council report. This strategy will include mechanisms to support the availability of French-language content, and a domestic policy to enhance the creation and delivery of Canadian content in a multichannel universe.

The Department continues its work with the Canadian Radio-television and Telecommunications Commission (CRTC) on the Government's policy. It will also provide resources and support to the Task Force on the Introduction of Digital Radio and the Task Force on the Implementation of Digital Television, which are charged to recommend the necessary measures to these new methods of broadcasting. The introductory roll-out strategy for digital radio will be finalized as receivers become available in late 1997. Recommendations for the policy framework required for the introduction of digital television are expected early in 1997, from which specific governmental initiatives may be developed.

To help industry sell Canadian programming, expertise and broadcast-distribution technology abroad, the Department will continue to create new partnerships, opportunities and markets for Canadian content; and to strengthen the broadcasting system. Furthermore, it will ensure that the cultural importance and economic benefits of information services and content maintain an equal footing with the information infrastructure of the global Information Society.

Encouraging Canadian Content, Choices and Voices - The Government promotes a strong and culturally significant private and public domestic broadcasting system. Canadian Heritage, in conjunction with the Department of Finance, will update regulations and tax policies, to improve access to capital and support mechanisms.

The Department will support the creation and broadcast of high-quality Canadian programming via the Canada Television and Cable Production Fund in the categories of drama, children's, variety, documentaries and arts. This fund will amount to \$200 million per year. In 1997-98, Government will contribute \$150 million: \$100 million in new funds administered through the Department and \$50 million from Telefilm Canada's existing Broadcast Development Production Fund. The cable industry's Production Fund will bring about \$50 million. The Fund will lever private sector investment of approximately \$650 million and help create thousands of new jobs.

Canadian Heritage has entered into discussions with representatives of 13 Aboriginal communication societies and with Television Northern Canada, to transfer the management and administration of the Northern Native Broadcast Access Program and the Northern Distribution Program to an Aboriginal-controlled entity in 1998-99. The Department is also developing policies and mechanisms to encourage the active participation of Aboriginal broadcasters in the Information Society. Recent conversion to digital will help Television Northern Canada to provide additional information services such as health, social services and education, to remote areas.

Broadcasting and the Information Highway in Canadian Society - The broadcasting system and the evolving Information Highway reinforce the social goals and needs of Canadians. In co-operation with other federal departments and international organizations, Canadian Heritage will establish a policy framework and measures to reduce the distribution of hate propaganda messages and all forms of offensive content through the Information Highway.

Canadian Heritage will continue to support the federal Media Violence Strategy by raising public awareness on the effects of media on children and society, and by acting as the lead department in the area of media violence/media literacy. It will address the issue of violence on television by providing the public with better information through program classification and viewers with more control through the development of screening technology. For example, with the United States, the Department is developing a comprehensive classification system using Canadian technology (V-Chip). This will allow parents/caregivers to monitor their children's viewing habits and block violent programming. Canadian Heritage will stimulate the development of quality children's programming by encouraging programming partnerships. It will encourage provincial development and dissemination of media-education programs for Canadian schools. It will also support the Media Awareness Network as a central focal point and source of electronic information for community and educational organizations across the country.

Appropriated Planned Resources

Broadcasting (thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	7,856	107,622	56,975	6,988
Revenue Credited to the Vote	-	-	-	-
Appropriated Planned Resources	7,856	107,622	56,975	6,988

Cultural Industries

To ensure a sustainable competitive position in the domestic market for the production and distribution of Canadian content in a variety of media, within a legal framework that enforces the national and international copyright regimes.

Policy and program activities are associated with publishing, film, video, sound recording and copyright. These activities respond to the needs of periodical and book publishers; film, video and sound recording producers and distributors; multimedia producers and creators' groups as a whole in the arts, music, audio-visual and publishing fields.

Cultural Industries programs and activities include responsibility for:

Book Publishing Industry Development Program
 Publications Assistance Program (formerly Postal Subsidy)
 Sound Recording Development Program
 Canadian Audio-visual Certification Office

Departmental Plan 1997-98 to 1999-00

Strong Canadian Cultural Industries - The Government will help cultural industries to create, produce, distribute and market their products. It will reinforce their position in the marketplace and stimulate the development of Canadian content.

To ensure that Canadians have a choice of Canadian cultural content, the Department, in consultation with industry, will develop a multimedia policy concerning the production of Canadian content in new media formats.

The Department will adapt policies and programs to new markets and changing industry needs. For example, the Department will provide an additional \$5 million per year over the next 3 years to the Sound Recording Development Program in response to the report of the Task Force on the Future of the Canadian Music Industry, and will introduce a foreign investment policy for the sound recording sector. As of 1997-98, the Publications Distribution Assistance Program will have been phased out. However, the component which provided assistance to co-operative projects in the area of marketing and distribution will be integrated with the Book Publishing Industry Development Program. The film and television production industry will benefit from the introduction of the Canada Television and Cable Production Fund.

In 1996-97, the Postal Subsidy Program was replaced by the Publications Assistance Program. The Department directly manages this revised Program, which supports Canadian magazines, small weeklies and library books. The new Program will provide better reporting information, tighter financial control and the ability to target support more effectively to publications with small and medium circulation which contribute to a diversity of Canadian voices.

Canadian Heritage will co-operate with Industry Canada and the Department of Foreign Affairs and International Trade (DFAIT) to develop new markets and audiences abroad for Canadian cultural products. In conjunction with DFAIT, the Department will continue to pursue its Cultural Advocacy Strategy, which seeks to promote greater understanding internationally of Canada's position on cultural policy and sovereignty.

Modernizing Copyright - To reflect changing technologies and markets, the Government is modernizing copyright legislation. In 1996-97, the Government introduced Bill C-32 (also known as the Phase II amendments). These amendments establish a fair balance between the rights of creators and the needs of users. The amendments address neighbouring rights and private copying for sound recordings; exceptions for certain groups; and protection of the market rights of exclusive book distributors. As a result, Canadian creators will have improved protection and incentives to create. For example, there will be remuneration for the private copying, broadcast and public performance of creators' works; book distributors will be able to enforce their market rights; civil remedies will be simplified and improved; and exceptions will be provided for the perceptually disabled, as well as public institutions such as libraries, museums, educational institutions and archives.

Over the planning period, the Government will develop legislative proposals to address copyright issues in the new communications environment (Phase III of the revision to the Copyright Act).

Appropriated Planned Resources

Cultural Industries (thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	85,561	84,364	73,669	73,683
Revenue Credited to the Vote	(434)	(538)	(448)	(495)
Appropriated Planned Resources	85,127	83,826	73,221	73,188

Arts

To foster excellence in Canadian artistic creation and innovation by implementing policies and programs that promote the development of a critical mass of cultural products and artistic works.

Policy and program activities are associated with the performing, visual, literary, media and electronic arts. Professional cultural and arts organizations, artists and Canadian audiences benefit from these activities.

Arts programs and activities include responsibility for:

Cultural Initiatives Program
Fathers of Confederation Centre
Canadian Native Arts Foundation
Canadian Conference of the Arts

Departmental Plan 1997-98 to 1999-00

Ensuring a Critical Mass of Canadian Cultural Products and Artistic Works - The Government will assist arts organizations to achieve long-term financial stability and autonomy. In co-operation with other governments and the private sector, it is planned to help to create up to six regional arts stabilization funds to facilitate regional stabilization programs for large organizations, and specific programs tailored to the needs of small and medium-sized organizations. As well, Canadian Heritage will provide management tools to arts service organizations to assist their functions and the fulfilment of their mandates.

Canadian Heritage will also explore further tax-based measures or alternative funding mechanisms to encourage an increase in private, individual and corporate support for the arts.

In collaboration with provincial governments, the Cultural Human Resources Council, Human Resources Development Canada and the Canada Council, the Department will develop a policy for meeting the unique training needs of the cultural sector. The funding mechanism will encourage investment in support of excellence.

Fostering Appreciation of Canada's Artistic Excellence - To develop new audiences and opportunities for arts and cultural organizations, the Department will strengthen co-ordination of arts-support policies and mechanisms for the distribution of cultural products and for consumer access to Canadian art and culture. It will also foster involvement of the private sector.

With agencies and other partners, the Department will develop a live performing arts distribution policy designed to improve the distribution of Canadian artistic works and will provide opportunities to showcase the best of Canada's artistic products at home and abroad. The organization of training workshops will bring together arts organizations to develop co-operative

tourism initiatives, including possible strategic alliances between arts and the tourism industry, and the development of a travel and awareness program that integrates all elements (culture, nature, heritage, sport) of the Canadian Heritage Portfolio focussed on families with pre-teen children.

To ensure that arts organizations achieve increased participation in cultural events to promote their products, Canadian Heritage will refocus the Cultural Initiatives Program (CIP), to emphasize festivals and special events. The Department will also foster the establishment of new strategic alliances; improved management practices; expanded audiences; increased revenues; and greater use of new technologies in the operations of arts organizations. It will examine an inventory of existing cultural infrastructure needs and national criteria to develop a cultural infrastructure investment plan; to provide short- and long-term employment and economic activity in many areas across Canada.

Creating Canadian Content - The Government will promote co-operation among creators, the information industry and research centres to develop new tools and products, and to improve skills. As part of the Canadian cultural-content strategy, it will encourage innovation in new media formats and will provide creators with flexible and adapted learning opportunities. For example, the Department will support innovative cultural products and services, and will focus on retraining creators through project-based collaboration on advanced technology research.

Increasing Visibility and Presence of Canadian Talent and Expertise on the National and International Scenes - In collaboration with the public and private sectors, and client groups in Canada and elsewhere, the Department will improve information sharing and the marketing of Canadian cultural products by using new technologies, such as the Canadian cultural electronic network, the virtual cultural marketplace and the Canadian directory of new media.

The Department will continue to develop initiatives to assist the arts and culture sector in adapting to the challenges posed by continuing technological changes, in areas such as creation, distribution, dissemination, and management.

Appropriated Planned Resources

Arts (thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	25,321	21,283	17,309	17,322
Revenue Credited to the Vote	-	-	-	-
Appropriated Planned Resources	25,321	21,283	17,309	17,322

Heritage

To foster access to the collective past of Canadians by developing and implementing policies, legislation and programs that encourage the development of a Canadian network of heritage collections with national standards of excellence for the preservation, documentation and sharing of collections.

Policy, program and regulatory activities are associated with heritage preservation and promotion, as well as with international agreements affecting cultural property. Heritage activities and services are provided by three different organizations: the Heritage Branch, the Canadian Conservation Institute (CCI) and the Canadian Heritage Information Network (CHIN).

The Heritage Branch develops policies and strategic directions, and administers programs to safeguard Canada's movable cultural, natural and scientific heritage, and to facilitate greater access to it by Canadians. As a result, heritage collections are held in public trust by federal agencies and non-federal institutions for the benefit of Canadians.

CCI promotes the proper care and preservation of Canada's cultural heritage, and advances the practice, science and technology of conservation. It works with Canadian museums, art galleries, archives, libraries and other heritage organizations and agencies, conservators, archaeologists, artists, and other related professionals, as well as conservation and museology training facilities. It also works with international conservation organizations and agencies.

CHIN allows effective access to national and international heritage information for public education and enjoyment, and for the collective benefit of Canadian museums. Its services, including the development of information-management standards, are used by both individuals and institutions internationally. Canadian museums are members of the collaborative effort to develop content for professional and public use. Through CHIN, Canadian museums reach out to the international museum community, educational institutions and the public.

Heritage programs and activities include responsibility for:

- Canadian Museum Policy
- Movable Cultural Property Program
- Museums Assistance Program
- Exhibit Transportation Service

Departmental Plan 1997-98 to 1999-00

Preserving, Promoting and Managing National Collections - Canadian Heritage will encourage innovation and co-operation to enhance understanding, knowledge and appreciation of the country's rich and diverse heritage. Accordingly, the Department will develop comprehensive and up-to-date regulations and mechanisms to preserve important examples of Canadian cultural heritage and to encourage development of national collections.

By providing financial assistance to non-federal museums to implement the Canadian Museum Policy outside the National Capital Region, the Department is part of an important network of Canadian museums actively preserving, promoting and managing national collections. Together with its partners, it will also encourage the preservation and enhanced use of Canada's audio-visual legacy.

CCI will co-operate with national, provincial and regional heritage institutions and related agencies to strengthen the capacity to preserve heritage collections across the country. As well, CHIN will introduce standards for management of complex documentation in the digital environment. These standards will ensure that museum knowledge is available to the public and that museum investments in the creation of content are transferable from one generation of technology to the next.

Canadian Heritage will ensure that Canada keeps significant examples of its cultural, historic and scientific heritage, by providing tax incentives and grants for the acquisition of cultural property that is of outstanding significance and national importance. The Department has reciprocal agreements with foreign countries to ensure that no significant cultural property is illegally removed from Canada.

Distributing and Circulating Heritage Collections - To expand opportunities for Canadians to learn more about each and their vast country, Canadian Heritage, among others, will develop new audiences, markets and approaches. The Department will promote heritage products and services in Canada and abroad to increase the knowledge, competence and competitiveness of the heritage community in the areas of audience and product development, program planning, and evaluation and marketing.

With others, Canadian Heritage will provide Canadian museums with expertise and services in the area of travelling exhibitions. The Department will provide an electronic database of current and future travelling exhibitions and related information, both nationally and internationally, to help museums to plan their exhibit schedules and manage their exhibit facilities. The Department will also explore new markets and approaches to improve co-ordination, quality and effectiveness of travelling exhibitions, as well as to safeguard Canada's heritage collections in transit.

The Department will encourage the use of new technology in museums, thereby ensuring that a number of digital exhibits over networks or as stand-alone products are available. It will establish a task force to examine issues related to federal cultural and scientific collections. To promote greater accessibility of Canadian content in a networked environment and increased revenues, CHIN will work with heritage institutions to increase the range of heritage information that is available in electronic form. Furthermore, CHIN will develop intelligent search and other

"gathering" services to increase the visibility of Canadian museums in the global networked environment, which will lead to an increased number of "electronic visits".

CCI will adopt a more business-like approach in providing services, developing potential markets and seeking new opportunities. It will also encourage museums to commit additional resources to conservation activities such as preventive conservation, training and treatments. Although the Department will focus on cost-recovery, it will maintain its overall commitment to Canadian heritage organizations and related institutions.

Appropriated Planned Resources

Heritage (thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	25,359	25,037	24,502	24,521
Revenue Credited to the Vote	(1,125)	(1,250)	(1,735)	(1,740)
Appropriated Planned Resources	24,234	23,787	22,767	22,781

Official Languages

To provide financial assistance in order to offer official-language minority communities the possibility to be educated in their own language and all Canadians the chance to learn a second official language, and to foster the full recognition and use of both English and French in Canadian society.

Appropriated Planned Resources

(thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Intergovernmental Co-operation	195,577	183,646	163,754	150,197
Support to Linguistic Communities	24,865	24,370	22,819	22,819
Promotion and Dialogue	21,688	24,693	21,645	21,645
Total	242,130	232,709	208,218	194,661

Intergovernmental Co-operation
 - Through various agreements with all the provinces and both territories, the Department promotes second-language instruction at the elementary and secondary levels and enables students from official-language minority

communities to be educated in their own language. Special one-time agreements with seven provinces also exist to support French school governance and postsecondary education. Additional agreements with certain provinces and the two territories extend this co-operation to the delivery of other important provincial and territorial services in the minority language.

Support to Linguistic Communities - The Department supports the development and enhanced vitality of minority official-language communities by making a direct financial contribution to their organizations and institutions (over 350 organizations representing almost a million Francophones outside Quebec and 670,000 Quebec Anglophones), and by encouraging other federal institutions to participate in this development.

Official Languages programs and activities include responsibility for:

Official Languages in Education Program
 Language Acquisition Development Program
 Promotion of Official Languages Program

Promotion and Dialogue - This component promotes public awareness and understanding of the benefits (especially economic) of Canadian linguistic duality, encourages people to learn our official languages and strives to bring Francophones and Anglophones closer together. In co-operation with educational milieus, two exchange programs, involve over 7,000 young secondary and post-secondary students annually. This component also supports the research activities of more than 300 majority organizations (voluntary associations, educators, parents, etc.), the promotion of understanding, and the promotion of Canada's linguistic experience abroad.

Linguistic duality is one of Canada's fundamental characteristics. It is reflected in our constitutional guarantees and legislative commitments. Federal involvement in relation to education and the promotion of provincial and territorial services in the minority language is in keeping with the general framework of federal-provincial relations, in which complementary action by the partners is essential to achieving national objectives. Federal programs have enabled minority communities to establish institutions that allow them to make a real contribution to Canada's economic and social life. Federal action in relation to official languages, promoting ongoing development of second-language instruction, has played an important part in changing attitudes. Canadians' support for linguistic duality and respect for the rights of linguistic minorities remains very strong. In short, all the activities the Department has undertaken or plans to undertake in terms of official languages are based on Canadian identity.

Departmental Plan 1997-98 to 1999-00

Encouraging Federal-Provincial Co-operation in Support of Official Languages - The Department will support second-language instruction and minority-language education and help provincial and territorial governments to see minority communities as assets for the unity and prosperity of Canada. In the context of the 1993 special initiative, the Department will continue negotiations to conclude agreements with Newfoundland and British Columbia supporting the implementation of school governance for their Francophone minority, as provided by section 23 of the Charter of Rights and Freedoms. The Department will propose the renewal of the Official Languages in Education Program when it expires in April 1998, and will negotiate new agreements with the provinces and territories. This will provide the opportunity to revitalize the federal-provincial partnership, with federal support based on the implementation of action plans reflecting the educational priorities of each province and territory. A series of intergovernmental agreements for the delivery of provincial and territorial services in the minority language and the promotion of linguistic duality will be renewed in 1997-98 and 1998-99.

Enhancing the Vitality of Official-language Communities - The signing of Canada-community agreements in all the provinces and both territories has already made it possible to increase co-ordination among the organizations of each community, agree on priorities and make better use of available funds.

An evaluation of the Canada-community mechanism will lay the foundation for the next series of agreements, to be ratified in 1999-2000. These new agreements will reinforce Department/community co-operation mechanisms. By making longer-term plans and managing their resources, these communities will be able to increase their self sufficiency.

In addition, the Department will continue to implement sections 41 and 42 of the Official Languages Act in co-operation with other federal departments. This initiative includes raising other departments' awareness of community needs, consulting with communities, co-ordinating the development of action plans by federal institutions and preparing a report to Parliament. These measures will promote community access to government programs.

Further to the recommendations of the Standing Joint Committee on Official Languages and the Commissioner of Official Languages, the Government has enjoined the Department of Canadian Heritage and the Treasury Board Secretariat to team their efforts to strengthen the accountability of federal institutions in implementing sections 41 and 42 of the Official Languages Act. In early 1997, the Department and the Treasury Board Secretariat will formalize an agreement setting out this new approach.

Linguistic Duality as a Characteristic of Canadian Identity - The Department will increase opportunities for Canadians to understand and appreciate the country's linguistic duality.

The Canada-community agreements signed with official-language minority communities in all provinces and territories will enable these communities to participate more actively in managing their development and contribute to their region's social and economic life. An economic forum bringing together French-speaking business people from outside Quebec and Quebec entrepreneurs, held in 1996, fostered the development of economic partnerships between these communities. These activities, and other similar ones, will enhance the contribution of official-language communities to Canadian society and to the development of the country.

The Department will increase its promotional activities in co-ordination with other programs and departments (exchange and learning programs, heritage tourism, international activities, Citizenship Week) to promote the importance of linguistic duality as an element that is inextricably linked to the Canadian experience, not only as a source of vitality, but also as an asset that helps to improve Canada's economic and social position on the international scene. For example, through the joint action of Canadian Heritage and the Department of Foreign Affairs and International Trade, Canada was the featured country at Expo-langues in Paris in February 1997. In addition, the Government will support the projects of organizations that promote duality as part of Canadian citizenship.

Participation

To foster a broader knowledge and appreciation of Canada, its values, symbols and institutions, to ensure that all Canadians have equal and equitable opportunities to further their personal and collective development in Canadian society, and to participate fully in shaping the social, cultural, political and economic environments that affect their future.

Appropriated Planned Resources

Participation (thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	140,604	149,033	128,718	127,122
Revenue Credited to the Vote	-	-	-	-
Appropriated Planned Resources	140,604	149,033	128,718	127,122

- The Participation Activity comprises three key areas of involvement:
 - Canadian Identity;
 - Multiculturalism; and
 - Sport.

Canadian Identity

To encourage a greater dialogue among Canadians through an increased knowledge and understanding of Canada; to foster an enhanced sense of pride and belonging through a heightened awareness of Canada's traditions, symbols and achievements; and to encourage a more active civic participation through the promotion of voluntarism in all sectors of society.

Canadian Identity activities include policies and programs, which foster a shared sense of Canadian identity and national pride; encourage the full participation and contribution of all members of society; and protect human rights. Activities target all Canadians, particularly youth; national voluntary organizations; private-sector companies; provincial and territorial departments or organizations; educational institutions; professional associations; and national institutions.

Canadian Identity activities also support an Aboriginal infrastructure at national, regional and community levels for Indian, Métis and Inuit peoples who are not resident on reserves in Canada to facilitate their participation in resolving issues that affect the quality of their lives.

Canadian Identity programs and activities include responsibility for:

Canadian Studies and Youth Programs
Community Partnerships Program
Ceremonial and Canadian Symbols Promotion Program
Human Rights Program
Northern Native Broadcast Access Program
Aboriginal Friendship Centres Program
Aboriginal Representative Organizations Program
Aboriginal Women's Program
Northwest and Yukon Aboriginal Languages Agreements

Major trends such as the rapid growth of the Information Highway provide Canadians with greater opportunities to learn more about their country and about each other. The Government is committed to strengthening a sense of Canadian identity and national pride, and building a new partnership with Aboriginal peoples based on trust, mutual respect and their participation in the decision-making process.

Departmental Plan 1997-98 to 1999-00

Deepening Understanding of Canada and Canadians - The Department will pursue a number of initiatives allowing Canadians to deepen their understanding of each other and their country.

The Ceremonial and Canadian Symbols Promotion Program will be used to revitalize interest in Canadian traditions and accomplishments; and to increase appreciation and knowledge of Canada's linguistic duality, and cultural diversity.

In 1997-98, the Department will continue to demonstrate its commitment to equality and language rights by renegotiating the contribution agreement of the Court Challenges Program of Canada.

Throughout 1997-98 and 1998-99, the Department will work to support the commemoration of the 50th Anniversary of the Universal Declaration of Human Rights. At the same time, the Department will continue to further the principles of the United Nations Decade (1995-05) for Human Rights Education.

Canadians who are aware, not only of the events that shaped this country, but also of the many cultures that have contributed to its formation, share a sense of common purpose and pride. To be a part of this, the Department will encourage greater participation in activities and events celebrating citizenship, symbols and heritage, by developing forums for dialogue and three major national celebrations.

- **Canada: Take It to Heart**
These festivities will include Citizenship Week, National Flag of Canada Day and Heritage Day, all to take place between the second and third Monday every February.
- **Celebrate Canada!**
During the 10 days leading up to July 1, Canadians have the opportunity to show their appreciation for and pride in Canada. «Celebrate Canada!» begins with National Aboriginal Day on June 21, includes Saint-Jean-Baptiste Day on June 24, and culminates with Canada Day on July 1.
- **National Volunteer Week**
During the week of April 13-19, 1997, Canadians will recognize the contributions of all those people who donate their time to help individuals, causes and communities.

Creating Opportunities for Canadians to Communicate with Each Other - The Department will provide greater opportunities for national communication by providing annual direct support for the development, production and promotion of quality learning materials through the Terra Nova Initiative (the production of innovative Canadian content on CD-ROMs and the Internet in both French and English) and by encouraging their use in Canadian educational institutions. With other federal departments and the private sector, the Department will also try to increase the number of participants in exchanges. As well, through project Youth Link, it will help schools to provide innovative, technologically supported exchange opportunities for students through "real time" communication in both official languages. Furthermore, it will actively pursue interdepartmental co-operation in various forums to increase knowledge and understanding of Canada, and to ensure that Canadian Identity objectives are an integral part of programs and services.

Involving Canadians in Nation-building - To enhance social cohesion and to encourage full participation in and contribution to Canadian society, the Department will promote various elements encompassed by Canadian Identity, including its two official languages, Québec's distinct place within Canada, multiculturalism, Native citizens and sport. As well, in 1997-98, the Department will explore the feasibility of transferring funding for the Northwest Territories and Yukon Aboriginal language agreements, once an autonomous territorial government in the North is established.

To deliver nation-building activities and to address community-based issues, the Department will expand partnership and sponsorship opportunities with the Government, the private sector and non-governmental organizations, and will build alliances with the voluntary sector. In particular, the Government will promote voluntarism to ensure a stronger, more self-sufficient voluntary sector.

Appropriated Planned Resources

Canadian Identity (thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	58,684	66,461	54,941	52,076
Revenue Credited to the Vote	-	-	-	-
Appropriated Planned Resources	58,684	66,461	54,941	52,076

Multiculturalism

To foster an inclusive society in which people of all backgrounds, whose identities are respected and recognized as vital to an evolving Canadian identity, feel a sense of belonging and an attachment to this country, and participate fully in Canadian society.

The multiculturalism policy affirms that Canada recognizes and values its rich ethnocultural and racial diversity. The policy speaks to the fundamental values of equality and respect that are at the very core of Canadian identity.

Multiculturalism programs and activities include responsibility for:

Race Relations and Cross-cultural
Understanding
Heritage Cultures and Languages
Community Support and Participation

In 1997-98, renewed programming will be introduced highlighting an issue-based results-oriented approach.

Departmental Plan 1997-98 to 1999-00

Building a Cohesive and Inclusive Society - The Department, in partnership with a broad array of community-based organizations and institutions, ethnocultural groups, business, academics and government departments, will integrate community action, public understanding and institutional response to advance the multiculturalism policy objectives of social justice, identity and civic participation.

Beginning in 1997-98, the Department will introduce renewed programming, resulting from the findings of a comprehensive strategic review. Highlights of the new programming include an issue-based, results oriented approach. This new programming will be phased in over two years to assist traditional client groups in making the transition. It will implement a business plan approach to ensure that funding is based on priority issues, with clear objectives and measurable results. It will also pursue partnerships to provide a focussed approach to research and public education.

As well, the Department will review the Ethnic Chairs Program to refine its objectives. In the year 2000, new activities will include planning for a major international anti-racism activity for youth, in conjunction with the March 21 International Day for the Elimination of Racial Discrimination.

The Canadian Race Relations Foundation was established in 1996-97 at arm's-length from the Government to serve as a centre of excellence for the development, sharing and application of knowledge and expertise in the field of race relations. It will work to eliminate racism and intergroup discrimination in Canadian society, and will act as a clearinghouse for information, research and public information.

Integrating Considerations of Diversity in All Government Activities - The Department will develop a new, more systematic and rigorous approach to implement the Multiculturalism Act within federal departments. Starting in 1997-98, it will work with other departments to identify priority areas and best practices that integrate diversity into ongoing activities/programs. Annual reports will continue to be tabled in Parliament in February each year.

Appropriated Planned Resources

Multiculturalism (thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	29,282	30,376	26,712	26,221
Revenue Credited to the Vote	-	-	-	-
Appropriated Planned Resources	29,282	30,376	26,712	26,221

Sport

To support the achievement of high-performance athletic excellence as a means of stimulating pride in Canada and promoting Canadian identity at home and abroad; and to work with key partners to sustain the development of the Canadian sport system.

Major activities include: providing policy direction, strategic analysis and evaluation of issues related to interprovincial, national and international sport; managing federal contributions to high-performance athletes, national sport organizations, and multisport service organizations and development centres; hosting international sport events in Canada, and the Canada Games; and, promoting sport policy development and alliances with federal, provincial and other country governments.

Sport programs and activities include responsibility for:

National Sport Organizations
Canadian Sport and Fitness Administration
Centre
Athlete Assistance Program
Hosting and Major Games

Activities are targeted to athletes, coaches, officials and national sport organizations, including organizations for athletes with a disability, and multisport service organizations and development centres. The Department also works with provincial and territorial governments to sustain the development of the Canadian sport system.

Canadian athletes won 22 medals at the Summer Olympic Games in Atlanta in 1996, and 69 medals at the Summer Paralympic Games. For the first time, there were more female athletes on the Canadian Olympic Team than male athletes. Also, the profile of athletes was raised due to the extensive coverage of the Olympic Games (reaching 23.3 million Canadians).

Departmental Plan 1997-98 to 1999-00

Promoting Excellence and Celebrating Achievement - The Department will develop partnerships to implement a network of multisport development centres throughout Canada and enhance services and programs delivered to high-performance athletes and coaches. These centres will ensure clear linkages between national and provincial athlete training programs. As a result of the Sport Services Review, changes will be made during 1997-98 to ensure that integrated services are effectively provided to Canadian high-performance athletes and coaches.

To manage reductions in contributions, and ensure that federal priorities and objectives for sport are achieved, the Department has developed a Sport Funding and Accountability Framework, and is preparing a Funding and Accountability Framework for Athletes with Disabilities. It is also phasing out support to one national sport organization (in addition to the 20 phased out in 1996-97) and the Canadian Sport and Fitness Administration Centre, and shifting support to funded national sport organizations from administration to programs and services for athletes and coaches.

The Athlete Assistance Program will continue to provide monthly training and living allowances, and other benefits, to athletes who meet the carding standards, and will ensure a fair distribution of direct funding to athletes. The Department will also conduct a study in 1997-98 to review the financial eligibility criteria for the Athlete Assistance Program.

The Department, under the auspices of Sport Canada, will contribute to games missions to enhance the national and international profile of athletes, and to increase public awareness of and pride in Canadian athletic achievements. The Department will support Canada's participation at the North American Indigenous Games (1997), the Summer World University Games (1997), the Jeux de la Francophonie (1997), the Commonwealth Games (1998), the Arctic Winter Games (1998), the Winter Olympics/Paralympics (1998), the Pan American Games (1999) and the Summer Olympics/Paralympics (2000).

There will be consultation and collaboration with provinces and territories to co-ordinate implementation of policies between levels of government. A revised federal/provincial/territorial framework for the governance and financing of the Canada Games will be introduced at the 1997 Meeting of the Ministers of Sport.

The Canada Games, with the theme of "Unity through Sport", serve as a focal point for the development of athletes from every province and territory; for most athletes, they provide their first multisport experience. Young Canadians discover other regions of the country, experience diversity, and forge new and lasting friendships. As well, hosting communities benefit from regional revitalization, national profile and increased tourism during the Games. Canada House at the Canada Games provides a meeting place for participants, families and spectators to showcase Canada and its people, culture and land. The Department will provide support to activities associated with the 1997 Canada Summer Games in Brandon and the 1999 Canada Winter Games in Cornerbrook.

The Role of Sport in Social Development and Nation-building - Sport not only contributes to a sense of pride and identity, at the community and national level; but it promotes values such as striving for excellence and fairness, which are positive contributors to the quality of life in Canada. Amateur sport is recognized as an investment in preparing the leaders of tomorrow, and athletes serve as role models for many Canadians.

The Department supports the advancement of underrepresented groups in sport: women, athletes with a disability and Aboriginal people. It monitors national sport organizations accountability agreements and will initiate such agreements with multisport service organizations in 1997-98. As well, it will complete and implement new policies and programs to reduce systemic barriers to participation in sport.

The Department will support the Canadian Centre for Ethics in Sport, which promotes fair play and ethics, and antidoping (testing, education and advocacy). This will increase Canadians' awareness of the principles of fair play. The Department will also support the development of leadership skills through the training of sport leaders (coaches, officials, volunteers and athletes).

The Government will promote Canadian values relating to fair play, access for athletes with disabilities and opportunities for women in sport, through strategic bilateral and multilateral sport agreements, e.g. Memoranda of Understanding with Cuba and South Africa (1997-98), and through participation in selected international sport forums such as the Council of Europe (Anti-doping Convention Committee 1997), the International Working Group on Women and Sport, and the World Conference on Women and Sport - Namibia (1998-1999). As well, the Government will provide a strong presence in international sport through participation in decision-making bodies and through the provision of sport aid via the Commonwealth Sport Development Program and the Canadian International Development Agency to Caribbean, Africa and Asia. The Department will also provide sport aid to Francophone Nations projects, and the International Aid Co-ordination Project (International Olympic Committee (IOC), UNESCO).

Encouraging Investment in the Sport System - The Business Plan for Sport in Canada in 1997-98, will make recommendations to enhance the sustainability and the self-sufficiency of the sport system in light of reduced public funding. The Department will encourage greater corporate support for sport, help to generate funds from other sources, and assist the community in moving toward greater self-sufficiency and efficiency. It will increase collaboration with other federal departments to ensure a co-ordinated approach and an optimization of resources for the Canadian sport system.

The Department will co-operate with the provinces and regions to ensure successful hosting of the 1997 North American Indigenous Games in Victoria, the 1997 Canada Games in Brandon, and the 1999 Pan-American Games in Winnipeg. The hosting of games increases economic revitalization through trade, promotion, tourism, job creation and training, and contributes to rallying the country.

The Department is using technological advances to become more responsive to the public and its clients. After launching an award-winning Internet webpage, it is now examining how this technology can reduce costs and expedite consultations.

Appropriated Planned Resources

Sport (thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	52,638	52,196	47,065	48,825
Revenue Credited to the Vote	-	-	-	-
Appropriated Planned Resources	52,638	52,196	47,065	48,825

Parks Canada Program

Authorities for 1997-98 - Part II of the Estimates

Financial Requirements by Authority

Vote (thousands of dollars)		Main Estimates 1997-98	Main Estimates 1996-97
Parks Canada Program			
25	Operating Expenditures	150,111	168,187
30	Capital Expenditures	116,401	121,898
(S)	Parks Canada Enterprise Units Revolving Fund	556	956
(S)	Townsites Revolving Fund	2,497	-
(S)	Contributions to Employee Benefit Plans	22,112	19,907
Total Program		291,677	310,948

Objective

To commemorate, protect and present those places that are significant examples of Canada's natural and cultural heritage for the benefit, understanding and enjoyment of the people of Canada, in ways that ensure the ecological and commemorative integrity of this heritage for the benefit of present and future generations.

Program Organization for Delivery

The Parks Canada Program comprises three activities:

- Operation
- Development
- Program Management and Technical Services

Financial Resources of the Parks Canada Program

1997-98 Main Estimates

(thousands of dollars)	Operating	Capital	Less: Revenue Credited to the Vote	Total Main Estimates
Operation	209,749	100,331	(70,165)	239,915
Development	21,463	16,140	-	37,603
Program Management and Technical Services	6,235	7,924	-	14,159
Total	237,447	124,395	(70,165)	291,677

Program Description

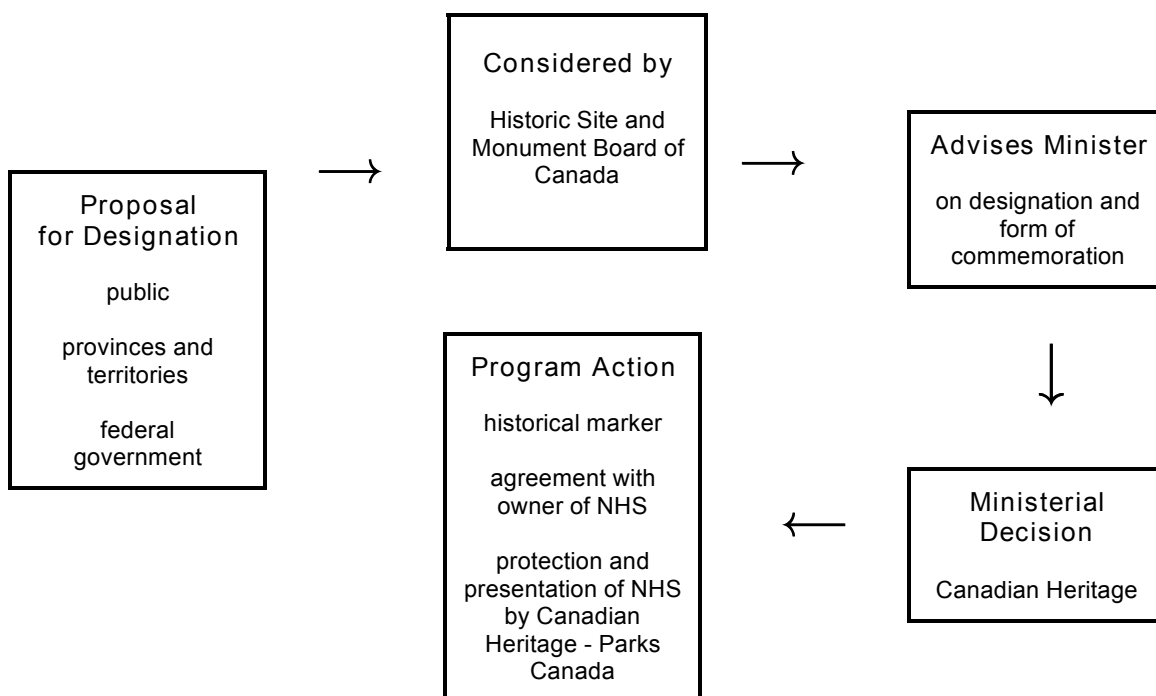
The origins of the Parks Canada Program can be traced to 1885, when the Government set aside a 26 km² area of the Rocky Mountains. Two years later, the Rocky Mountains Park Act was passed to establish the area as a "public park and pleasure ground for the benefit, advantage and enjoyment of the people of Canada." In 1917, the setting aside of Fort Anne in Annapolis Royal, Nova Scotia, as the first national historic site in 1917, followed by the establishment of the Historic Sites and Monuments Board of Canada in 1919, laid the foundation for Canada's system of national historic sites. Since its inception, the Parks Canada Program has established national parks and national historic sites that recognize, present, protect and give expression to the key natural and cultural features of Canada.

Currently, there are 38 national parks, three national marine conservation areas and 786 national historic sites, of which 131 (including the historic canals) are directly administered by the Department. There are a further 60 national historic sites for which agreements have been made with their owners to help in their conservation and presentation. The Department is also responsible for ensuring the protection of heritage railway stations owned or controlled by federally regulated railway companies, and it administers the Federal Heritage Buildings Policy. It administers the Federal Archeology Office and also co-ordinates the federal/provincial co-operative program for the Canadian Heritage River System (British Columbia has its own provincial heritage river system in addition to the federal system). Finally, it actively contributes its expertise in a number of international forums. Parks Canada also co-operates with heritage organizations, the tourism industry, and communities adjacent to parks and historic sites.

The Parks Canada Program uses the following key processes to direct program implementation:

Recommendations of the Minister's Advisors - Ministerial decisions on the commemoration of people, places and events of national historic significance are based on recommendations made by the Historic Sites and Monuments Board of Canada.

Commemoration of National Historic Sites (NHS)



Systems Plans - The National Parks System Plan separates Canada into 39 natural regions and describes the status of their representation by national parks across the country. The National Marine Conservation Area System Plan divides the country into 29 marine regions and describes the planning for each region. The National Historic Sites System Plan organizes Canada's history into themes. These three plans guide the identification of significant natural areas and heritage places as potential candidates for inclusion in the Parks Canada Program.

Management Plans - Management plans are prepared for each park, marine conservation area, historic site and canal. They establish strategies to ensure the ecological and commemorative integrity of each Canadian heritage area. Management plans are created within a regional context and are designed to be consistent with overall objectives of the national policy. Following public consultation, they are approved by the Minister and tabled in Parliament.

Business Plan - Parks Canada produces a strategic document, which outlines priorities and issues to be addressed over a multi-year period to meet the fundamental accountabilities of:

- ensuring the ecological and commemorative integrity of the parks and sites;
- providing services to clients; and
- expending public funds wisely and efficiently.

The State of the Parks Report - This report describes the physical health of existing national parks and the progress that has been made toward the completion of the system. It accounts for trends and reports results of the implementation of the Parks Canada Business Plan.

Environment

Canadians recognize national parks and national historic sites as symbols of the nation: its people, values, history and hopes. Parks Canada's staff are recognized internationally as world leaders in natural- and cultural-resource management. At this time, Parks Canada faces the dual challenge of reducing appropriations while completing the system of national parks, expanding the national marine conservation areas and enhancing the system of national historic sites. It must meet this challenge, since Canadians, seeking confirmation of their identity through their heritage, expect national heritage places to play a significant role in promoting identity and unity. To provide the management focus, and the flexibilities and discipline to respond to change while achieving objectives, the Department will prepare to implement the Parks Canada Agency, which was announced in the 1996 Budget Speech.

Appropriated Planned Resources

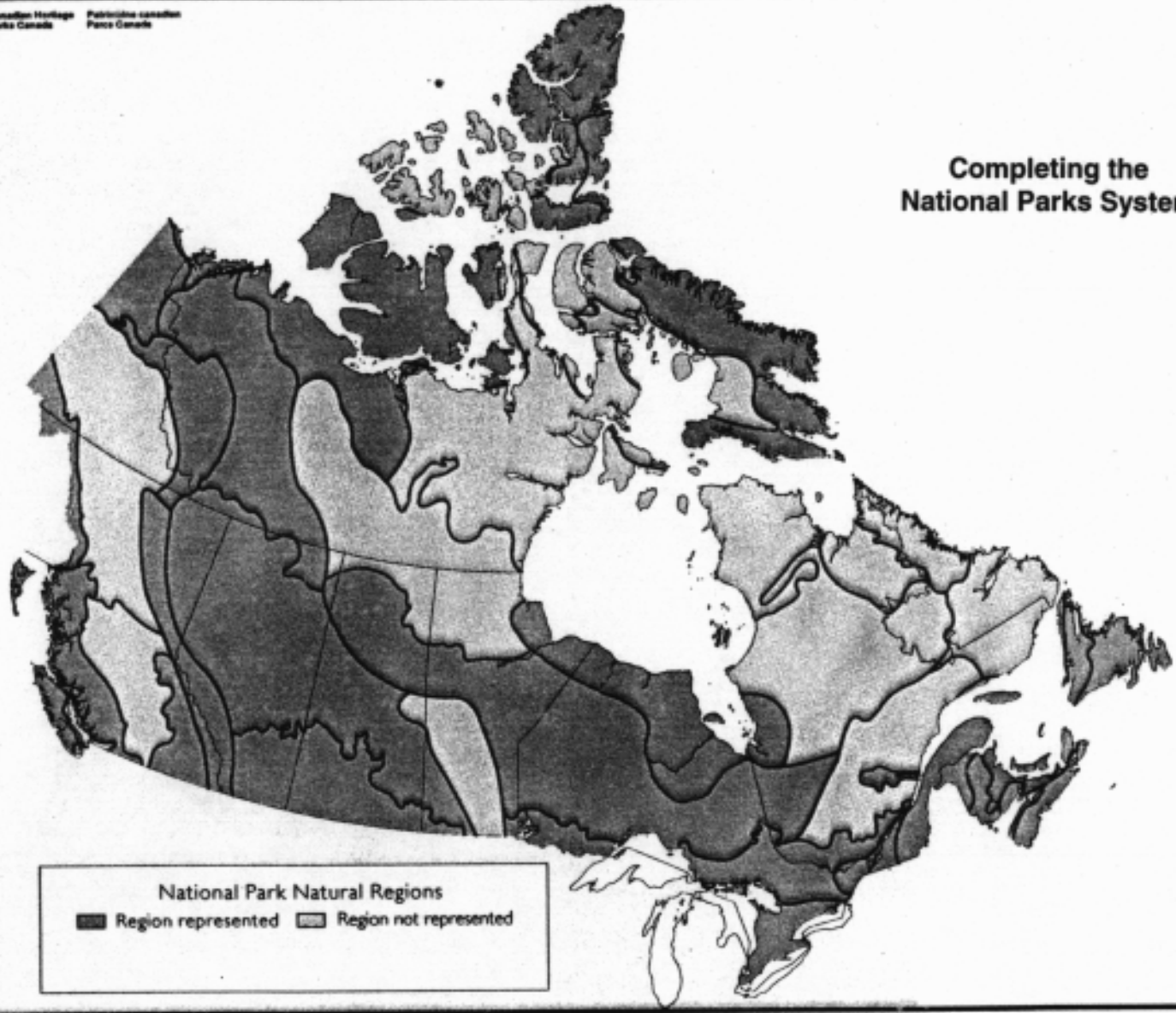
Parks Canada Program (thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	367,913	361,842	324,892	319,501
Revenue Credited to the Vote	(56,965)	(70,165)	(79,159)	(77,340)
Appropriated Planned Resources	310,948	291,677	245,733	242,161

Departmental Plan 1997-98 to 1999-00

New National Parks, National Historic Sites and Related Protected Areas- To complete the national parks system and expand the national historic sites system, the Department of Canadian Heritage will reserve, establish and commemorate additional outstanding examples of Canada's heritage for future generations.

- With the support of provincial, territorial and First Nation partners, agreements are anticipated in 1997-98 for the North Baffin national park proposal (Northwest Territories) and the Wager Bay (Northwest Territories) and Torngat Mountains proposals (Labrador).
- It is further anticipated that, in 1997-98, lands will be reserved for a national park in the Interlake area of Manitoba and additional park proposals will be advanced in the Northwest Territories, Labrador and British Columbia.
- It is also developing co-operative agreements for national historic sites at Arviat, Baker Lake and Grizzly Bear Mountain/Scented Grass Hills.
- It is reviewing commemoration of sites associated with key historic themes to ensure greater representation of Aboriginal, women's and cultural communities' history.
- Cost-sharing agreements will be pursued for national historic sites in the themes areas of settlement patterns; agriculture industry and manufacturing; architecture and engineering; and cultural landscapes.

Completing the National Parks System

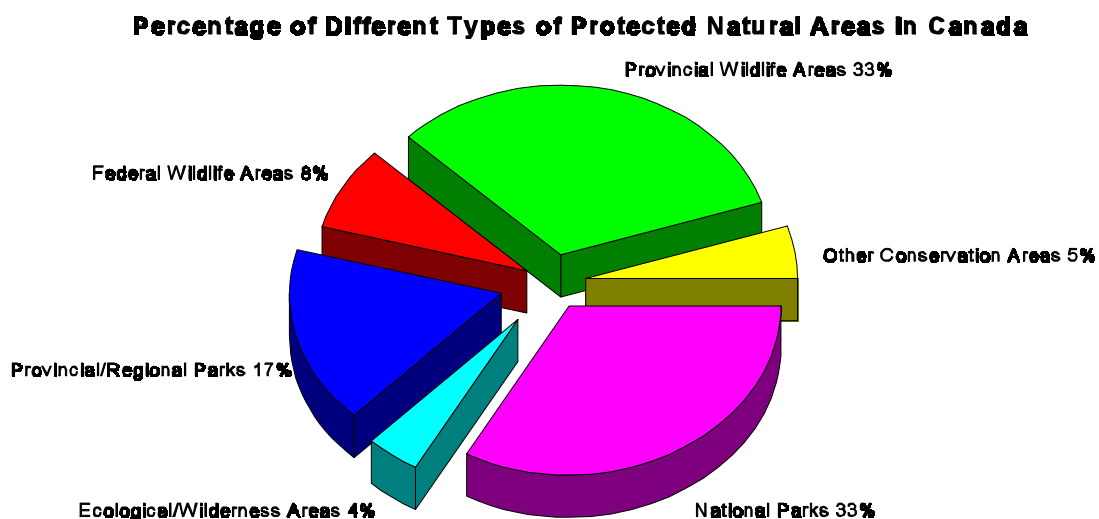


National Park Natural Regions
■ Region represented □ Region not represented

Protecting and Presenting Nationally Significant Natural and Cultural Heritage The Department will maintain the ecological integrity of national parks and the commemorative integrity of national historic sites through effective planning and actions. It will also ensure a strong legislative and policy base for the management of national heritage.

The Department is consulting with the Department of Finance to see if changes to the federal tax system could be made to encourage the protection of private heritage properties. At the same time, the Department is reviewing current property policies to ensure full protection of federally owned heritage assets.

Approved five-year plans will enhance the national reporting on the state of conservation of the natural and cultural resources of Canada's national parks and national historic sites. In 1997-98, a report will be tabled in Parliament that addresses the Parks Canada accountability requirements under the National Parks Act (State of the Parks Report).



Heritage Areas as a Key Contribution to a Healthy, Expanding Tourist Economy The federal government is committed to allowing visitors to use and enjoy Canada's existing heritage areas, and to providing quality visitor services at existing parks and sites. National parks, national marine conservation areas, and national historic sites and canals greet 26 million visitors per year.

With the Canadian Tourism Commission and local authorities, the Department will market programs to attract domestic and international visitors to underutilized sites to experience and learn about Canada's heritage areas as symbols of its nation, heritage and people.

The Department will also develop a strong and consistent message to Canadians and the international community about Canada's heritage areas. To deliver this message, a set of improved

communication products will be developed for use by the national media and the international community. Furthermore, in 1997-98, the Department will implement a new set of corporate identifiers for Parks Canada such as signage, uniforms and publications.

Canadian Heritage will seek to increase partnerships by pursuing opportunities for shared investment, management and promotion of protected heritage areas. New forms of governance will also be explored with the residents of the six park townsites.

Business Plan Approach - To meet budgetary restraint while completing the national parks system, enhancing the system of national historic sites and expanding national marine conservation areas, Parks Canada will decrease its dependency on appropriations by increasing its revenues and strengthening its capacity to manage, establish and protect existing and new heritage resources. It will reduce costs while it maintains services and needed assets, and meets legislated protection and presentation goals through the national Business Plan. The Plan will implement a wide range of reviews focussing on reductions of assets, alternative delivery systems, refocussed priorities, reduction of overhead and more business-like investments.

Parks Canada has started implementing a market-based cost-recovery program for the provision of services and the granting of private rights to use of public assets by eliminating subsidies for services to businesses and by setting fees that reflect full cost-recovery. As leases permit, they will be renegotiated to reflect current market values.

Appropriated Planned Resources

(thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Operation	251,012	239,915	194,241	191,532
Development	42,650	37,603	37,272	36,372
Program Management and Technical Services	17,286	14,159	14,220	14,257
Total	310,948	291,677	245,733	242,161

Operation

To operate parks, sites and canals in such a manner as to ensure their protection for all time, and to encourage public understanding, appreciation and enjoyment of these national heritage resources.

Appropriated Planned Resources

Operation (thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	307,977	310,080	273,400	268,872
Revenue Credited to the Vote	(56,965)	(70,165)	(79,159)	(77,340)
Appropriated Planned Resources	251,012	239,915	194,241	191,532

The Operation activity resources will be used to protect and manage heritage resources, maintain and operate facilities, and provide services to the public. This covers the management of approximately 230,000 km² of land and water, the maintenance of all assets, and the provision of interpretation and other visitor services and facilities.

Resource Protection and Management

The protection and management of natural and cultural resources is based on the principles and practices of ecosystem and cultural-resource management. To protect resources and visitors, initiatives include law enforcement at 38 national parks and public-safety programs at all operating locations. Other projects include the 1,500 environmental assessments conducted per annum, and the 8,000 historic objects and archaeological specimens conserved to date.

Heritage Presentation and Public Education

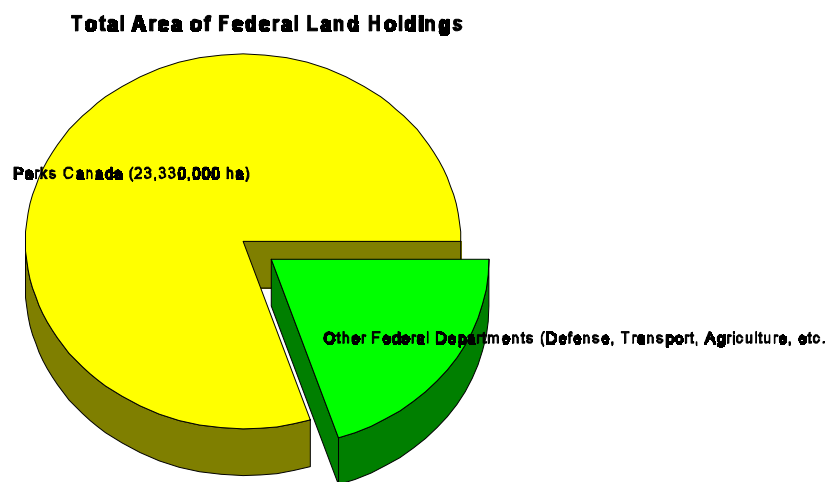
The presentation of natural and cultural resources is delivered through:

- visitor reception and orientation services at all operating locations;
- interpretation and outreach programs;
- recreational opportunities;
- concessions and licences of occupation; and
- public information such as signs, brochures, maps, radio and television broadcasts.

Maintenance of Facilities

A substantial investment of time and resources is required to support the Parks Canada mandate including:

- the ongoing recapitalization of assets valued at \$5.93 billion (expressed in 1995 dollars), including highways. This pertains to major repair, stabilization or replacement of assets that have deteriorated because of their age or use;
- the preventive maintenance and repair of approximately 5,100 contemporary buildings, 900 historic buildings, 3,570 km of roads, 600 utilities' assets, 300 bridges, 785 marine structures, 2,600 grounds assets and 200 fortification assets;
- the replacement of some portion of 5,500 pieces of equipment, including heavy equipment, boats and vehicles valued at \$80 million;
- the performance of 200 routine maintenance functions, such as garbage removal, at 12,500 campsites; and
- the evaluation of the condition and effectiveness of interpretation and information media assets in all national parks, national historic sites, historic canals and national marine conservation areas.



¹ Includes Trans-Canada Highway through national parks, but excludes roads in the Municipality of Banff formerly included in the park inventory.

Development

To identify and acquire, or otherwise ensure, protection to places that are nationally significant examples of Canada's natural and cultural heritage; and to create appropriate opportunities for the public to experience this national heritage.

Appropriated Planned Resources

(thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	42,650	37,603	37,272	36,372
Revenue Credited to the Vote	-	-	-	-
Appropriated Planned Resources	42,650	37,603	37,272	36,372

The Development activity will implement the policy on development of the parks system, on federal heritage buildings and the Heritage Railway Stations Protection Act, and will address priorities of the Long-term Capital Plan. These priorities include fulfilling existing federal provincial agreements, and completing previously approved projects and other binding agreements.

Policy, Research and Planning

The following key programs are involved:

- developing system plans and related studies for national parks, national marine conservation areas and national historic sites to identify and evaluate heritage resources;
- conducting feasibility studies;
- developing federal/provincial agreements, cost-sharing agreements, and other means to create new national parks, national marine conservation areas, national historic sites and co-operative heritage areas; and seeking amendments to legislation;
- participating in Aboriginal land-claim negotiations, as they relate to national parks, national marine conservation areas and national historic sites;
- providing support for the Canadian Heritage Rivers System and Parks Canada's participation in the program as the lead federal agency;
- developing management plans and related planning studies; and

- consulting the public and other government departments on programs, regulations, policies and proposals to establish new national parks, national marine conservation areas and national historic sites.

Acquisition, Conservation and Development of Heritage Places

Major initiatives include:

- the acquisition of heritage resources;
- the conservation of cultural resources;
- the administration of grants and contributions to co-operative conservation programs; and
- the establishment of facilities, programs and services in new or partially developed parks, historic sites and canals.

Program Management and Technical Services

To provide management direction as well as technical and support services to the Parks Canada Program.

Appropriated Planned Resources

(thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Total Resources	17,286	14,159	14,220	14,257
Revenue Credited to the Vote	-	-	-	-
Appropriated Planned Resources	17,286	14,159	14,220	14,257

Program Management

Program Management provides a variety of specialized and technical services such as architectural and engineering services, realty services and marketing. More particularly, and in support of the Business Plan approach, activities include:

- strategic business planning;
- investment and risk analysis;
- business partnerships;
- investment portfolio management; and
- heritage tourism.

Technical Services

Parks Canada purchases design and related expertise from Architectural and Engineering Services, a unit of Public Works and Government Services Canada that is dedicated to the Program. This unit is co-located at Parks Canada Headquarters and in regional offices.

Corporate Management Services Program

Authorities for 1997-98 - Part II of the Estimates

Financial Requirements by Authority

Vote (thousands of dollars)		Main Estimates 1997-98	Main Estimates 1996-97
Corporate Management Services Program			
1	Program Expenditures	76,361	74,097
(S)	Minister of Canadian Heritage - Salary and Motor Car Allowance	49	49
(S)	Contributions to Employee Benefit Plans	8,708	7,674
Total Program		85,118	81,820

Objective

To provide leadership and support to departmental activities in the delivery of programs to enable the Department to fulfil its mandate and accountabilities .

Program Organization for Delivery

The Corporate Management Services Program consists of two activities:

- Co-ordination; and
- Regional Support.

Financial Resources of the Corporate Management Services Program

1997-98 Main Estimates

(thousands of dollars)	Operating	Total Main Estimates
Co-ordination	54,623	54,623
Regional Support	30,495	30,495
Total	85,118	85,118

Appropriated Planned Resources

(thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Co-ordination	50,612	54,623	44,460	42,710
Regional Support	31,208	30,495	22,563	22,625
Total	81,820	85,118	67,023	65,335

Co-ordination

To provide policy direction, management and services to the Department.

The Department aims to make efficient and effective delivery of quality products and services; provide a strong foundation for the strategic management of information, functions and services; and invest in employees through training and development to ensure that they acquire the required skills to support program delivery.

The Co-ordination activity provides strategic advice, services and products associated with financial management; human resources management; communications and public affairs; strategic planning and policy co-ordination; audits; reviews and evaluations; and information management. In addition, it promotes Canadian Heritage activities through active exchange with other government departments, the provinces, territories and the international community. It also co-ordinates Canada's participation in international expositions.

The Co-ordination activity provides support to the Minister and Secretary of State, the Deputy Minister, senior management, as well as employees in all sectors and regions of the Department. It also assists the Department's linkages with the agencies and Crown corporations of the Canadian Heritage Portfolio, other federal departments, the central agencies, Parliament, the private sector and the Canadian public.

The major challenge facing the Co-ordination activity is to find new and improved ways of providing services through strategic management of decreasing resources. Better information of clients' needs is required to help the Department to focus on results. A key objective over the planning period will be to establish closer links with Portfolio agencies and other federal departments to ensure that Canadians are provided with the best possible range of services.

Departmental Plan 1997-98 to 1999-00

Improved Delivery, Alternative Funding Approaches or Alternative Delivery Instruments - Given the Program Review decisions and new reporting relationships for Parks and Sites to the Assistant Deputy Minister - Parks Canada, a new effective and efficient departmental structure will be put in place in which all components of the Department can continue to work cohesively to deliver the mission and provide services to the public.

Canadian Heritage will also promote international expositions to highlight core activities and objectives related to culture, Canadian identity and the next millennium. In this context, the Department will develop a partnership framework that is more responsive to the needs of provincial and private-sector partners.

Strategic Management of Information and Resources - The Co-ordination activity provides value-added information, analysis and advice to support integrated decision-making and accountability. To do so, it will focus its efforts toward research and policy development that supports horizontal initiatives, and will establish networks across the Department, the Portfolio, and Government as a whole, to ensure that all players are working together to meet the needs of Canadians. Improved internal communications and a reinforced co-ordination will help to provide timely and reliable strategic advice in support of departmental priorities. As well, increased emphasis on training of employees will maximize use of new technologies and help to address the challenges of an evolving environment.

Regional Support

To provide direction and services to the delivery of programs at the regional level.

The Regional Support activity provides services in the areas of human resources, administration, finance, communications, information management, legal services, program evaluation and internal audit at the regional level in support of program delivery.

Appropriated Planned Resources

(thousands of dollars)	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Regional Support	31,208	30,495	22,563	22,625

The Department will maintain a strong and active regional presence through five administrative regions: the Atlantic, Québec, Ontario, the Prairies (including Manitoba, Saskatchewan and the Northwest Territories) and Western (Alberta, British Columbia and the Yukon). As of January 2, 1997, regional executive directors responsible for the Canadian Identity Program report to the Assistant Deputy Minister Strategic Management. National Parks and National Historic Sites managers are directly accountable to the Assistant Deputy Minister, Parks Canada. Responsibility for support to all field units for National Parks and National Historic Sites is shared between two directors general: one for the East, (Atlantic, Québec and Ontario) and one for the West (Prairies and Pacific).

C. 1995-96 Performance Report

1. Departmental Overview

The Department of Canadian Heritage works with Canadians to shape and give expression to a society that respects its people, its land and its heritage.

Departmental Priorities for 1995-96

Ensure the availability of Canadian content on the Information Highway.

- Address structural issues associated with the long-term financial stability of cultural and heritage undertakings.
- Strengthen a shared sense of Canadian identity and values, and supporting greater participation of all Canadians in the social, political, economic and cultural spheres of Canadian society.
- Refocus activities related to Canadian identity, citizens' participation and multiculturalism to respond to publicly identified priorities of promoting integration, access to institutions, intergroup understanding and mutual respect, and informed civic-mindedness.
- Position departmental programs to work with Aboriginal citizens in implementing the Government's Aboriginal Agenda.
- Implement an accountability framework for the application of sections 41 and 42 in Part VII of the Official Languages Act.
- Examine two mechanisms related to amateur sport: a funding and accountability framework for contributions to national sport organizations; and a policy on federal support for hosting major international competitions in Canada.
- Apply innovative approaches to: planning and financing existing programs of protecting and presenting Canada's natural and cultural heritage; completing the national park; and enhancing the national historic site systems.
- Provide strategic and timely information and advice, relevant and effective communications, and efficient corporate services to successfully implement the results of the Program Review throughout the Department.

Development of Performance Measures

The Program Review provided an opportunity for a broad crosscutting examination of all the Department's programs and activities. As a result, the Department articulated and validated essential core business-lines, identified crosscutting lateral issues both within the Department and the Portfolio, and made changes to the way it delivers its programs. In addition, it identified savings and implemented plans to achieve them.

The comprehensive review of the Department, the government-wide initiatives such as the changes to the Expenditure Management System, and the emphasis on achieving results and delivering quality service all have led to two significant developments in support of performance reporting.

The Strategic Action Plan - Specific results are linked to the overall policy framework via the five strategic directions: enhancing pride in Canada; contributing to Canada's economic growth and prosperity; protecting Canada's heritage; ensuring access to Canadian voices and Canadian spaces; and encouraging participation in and contribution to Canadian society.

For each core business-line (broadcasting; cultural industries, arts; heritage; Canadian identity; multiculturalism; official languages; sport; and parks and sites), an objective is set to cover the mission and strategic directions. For each objective, a number of strategic thrusts, representing the policy and program priorities, associated internal actions/outputs and milestones, have been identified together with the visible results, which will flow from the Department's activities and the criteria used for measuring the achievement of results.

Creation of the Strategic Management Sector - The Department has created the Strategic Management Sector to provide greater lateral co-ordination, integration and coherence to its activities. This Sector combines strategic policy and planning, communications and review functions to provide an integrated corporate focus in performance reporting, which will help managers to address performance in terms of long-term results and outcomes.

At the strategic level, refining and improving results measures and success criteria are paramount. At the operational level, sectors and programs develop accountability and evaluation frameworks, which assist long-term performance measurement and monitoring. As well, reviews, evaluations and audits are conducted to produce short-term performance information. Some of these reviews speak directly to the strategic priorities of the Department as outlined in the Treasury Board President's Report on Review. Review and evaluation work is increasingly conducted in tandem with policy reorientation, and new program descriptions are accompanied by evaluation frameworks.

Financial Performance

Departmental Planned and Actual Spending by Program

(thousands of dollars)	Main Estimates 1995-96	Actual 1995-96
Canadian Identity	561,781	591,698
Parks	365,448	395,873
Corporate Services	79,588	91,944
	1,006,817	1,079,515
Revenue Credited to the Vote	(39,953)	(54,107)
Net Expenditures	966,864	1,025,408
Non-Budgetary - Loans	10	2,480
Total	966,874	1,027,888

Explanation of Change: The difference of \$61,025,000 between actual expenditures and Main Estimates is primarily due to additional funding received through Supplementary Estimates for:

	(in millions of dollars)
• contributions for official-languages support	16.6
• Operating Budget carry forward	10.5
• Pacific Marine Heritage Legacy development	9.5
• Rouge Valley Conservation	5.0
• financial assistance to initiatives aimed at fostering participation in Canadian society and celebrating Canada Day	4.6
• loans to Cultural Industries and operating expenditures to manage the Cultural Industries Development Fund	4.1
• contribution to Aboriginal associations, Aboriginal women's groups, Native communications societies, friendship centres and capital assistance for friendships centres	3.4
• statutory expenditures related to Employee Benefit Plan	1.6
• contributions to the sponsoring organizations of multisport regional, national and international games	1.5
• the development of the Saguenay-St.Lawrence Marine Park	1.5

(in millions
of dollars)

- spending of proceeds from the disposal of surplus Crown assets 1.1
- film and video training initiatives 1.0
- the development of Grosse Ile National Historic Site 0.7

2. Details by Program

Summary of Departmental Performance

In 1994-95, Program Review I evaluated the activities of the Department, the methods it used and the rationale behind its activities. In 1995-96, however, Program Review II showed that the Department has further refined its policy framework, core business-line and delivery systems to meet the need of Canadians who are committed to a strong federation. These Program Reviews have focussed the policies, priorities and programs of the Department for years to come. For the 1997-98 to 1999-00 period, the focus will be to align performance commitments with demonstrable outcomes.

1995-96 departmental results include:

- making concerted efforts in the area of broadcasting to improve the amount of Canadian content and to ensure that the national media speak with a Canadian voice;
- working to implement sections 41 and 42 of the Official Languages Act to enhance the vitality of the English and French linguistic minorities, and to foster the full recognition and use of both English and French in Canadian society;
- negotiating with Aboriginal people to transfer management and administration of Aboriginal programs to Aboriginal-controlled entities;
- advancing completion of the national parks system and enhancement of the national historic sites system; and
- establishing a collaborative process of strategic planning, which involves all sectors and regions and enables the Department to meet its responsibilities.

Canadian Identity Program

Objective

To foster the development of a strong sense of Canadian identity that is based on shared values and goals to strengthen the foundations upon which Canada can grow and prosper.

Financial Performance by Activity

(thousands of dollars)	Main Estimates 1995-96	Actual 1995-96
Cultural Development	165,752	171,757
Official Languages	253,324	273,899
Participation	142,705	146,041
	561,781	591,697
Revenue Credited to the Vote	(1,185)	(1,262)
Total	560,596	590,435
Non-Budgetary - Loans	10	2,480
	560,606	592,915

Explanation of Change: The difference of \$32,309,000 between actual expenditures and Main Estimates is primarily due to additional funding received through Supplementary Estimates for:

(in millions of dollars)

- grants and contributions in support of official languages 16.6
- financial assistance to initiatives aimed at fostering participation in Canadian society and celebrating Canada Day 4.6
- loans to Cultural Industries and operating expenditures to manage the Cultural Industries Development Fund 4.1
- contributions to Aboriginal associations, Aboriginal women's groups, Native communications societies, friendship centres and capital assistance for friendships centres 3.4
- Operating Budget carry forward 2.0
- contributions to the sponsoring organizations of multisport regional, national and international games 1.5
- film and video training initiatives 1.0

Cultural Development and Heritage

Broadcasting

To safeguard, enrich and strengthen the cultural, social, economic and political fabric of Canada by ensuring the sustainable development of a broadcasting system, which reflects the diversity of the country, and to which all Canadians have access.

Encouraging Canadian Content, Choices and Voices

Following the 1995 Budget Speech, a Mandate Review Committee was established to examine the Canadian Broadcasting Corporation (CBC), National Film Board (NFB) and Telefilm Canada. As a result, the Committee prepared a widely distributed public report with specific recommendations to the Government, and these are now being addressed.

To co-ordinate the transition to digital T.V. and to provide advice on a policy framework, a Secretariat, whose membership included a 'Who's Who' of Canadian broadcasting, was established. As well, mandates for four working groups were finalized. With a view to identifying marketing and economic implications of digital radio, the report "An Assessment of the Datacasting Market for Radio" was released.

Encouraging Broadcasting and the Information Highway in Canadian Society

After reviewing the final report of the Information Highway Advisory Council, Phase I, "Building the Information Society: Moving Canada into the 21st Century", the Department committed to developing strategies for: ensuring Canadian cultural content; improving access to capital for multimedia producers with industry; developing content for foreign consumption; teaming up with the Department of Foreign Affairs and International Trade and Industry Canada to enhance access and quality; creating a task force with Industry Canada on digitization; developing incentives such as a pilot for training creators; and, in partnership with Industry Canada, developing a national access strategy. The Department, with Industry Canada, continued to work on the report "Competition and Culture on Canada's Information Highway" to establish a policy for the Information Highway, as it gains popularity.

Since the Josephson report, "Effect of T.V. Violence on Children", provided a policy position from CRTC on media violence, the Department planned the "Violence - You Can Make A Difference" campaign together with broadcasters, other government departments and outside organizations.

Canadian Heritage influenced G-7 (Group of seven leading industrialized countries), and also some developing countries to recognize the importance of "cultural and linguistic diversity".

Appropriated Planned and Actual Spending

Broadcasting (thousands of dollars)	Main Estimates 1995-96	Actual 1995-96
Total Resources	7,835	9,282
Revenue Credited to the Vote	-	-
Appropriated Planned and Actual Spending	7,835	9,282

Explanation of Change: The difference of \$1,447,000 between actual expenditures and Main Estimates is due to the reallocation of resources to address priorities within the Cultural Development and Heritage Activity.

Cultural Industries

To ensure a sustainable competitive position in the domestic market for the production and distribution of Canadian content in a variety of media, within a legal framework that enforces the national and international copyright regimes.

Film, Video and Sound Recording Industry - The final report of the Task Force on the Future of the Canadian Music Industry, which was submitted in 1996, is currently being examined.

The Department continued its efforts to replace the capital-cost allowance program for audiovisual productions with a tax credit program: it developed guidelines and procedures to make the tax credit program operational, and conducted detailed negotiations regarding amendments to the Income Tax Act and related regulations.

Publishing Industry - In 1995-1996, discussions continued with the industry on policy instruments designed to protect and develop the book publishing industry, namely:

- the foreign investment policy: preserving all the elements of the policy, which helps strengthen the part of the bookselling business that is under Canadian control;
- the Copyright Act: Bill C-32 includes increased protection for exclusive book distributors in Canada;
- financial support: discussions with the industry on the subject of long-term funding mechanisms and a survey of measures in effect and possible options for private financing of Canadian publishing.

Appropriated Planned and Actual Spending

Cultural Industries (thousands of dollars)	Main Estimates 1995-96	Actual 1995-96
Total Resources	101,365	101,837
Revenue Credited to the Vote	-	-
Appropriated Planned and Actual Spending	101,365	101,837
Non-Budgetary - Loans	-	2,480
Total	101,365	104,317

Explanation of Change: The difference of \$2,952,000 between actual expenditures and Main Estimates is primarily due to additional funding received through Supplementary Estimates for the Cultural Industries Development Fund (\$4.1 million utilization) and for film and video training initiatives (\$1 million), and to reallocation of resources to address priorities within the Cultural Development and Heritage activity.

Arts

To foster excellence in Canadian artistic creation and innovation by developing policies and programs that promote the development of a critical mass of cultural products and artistic works.

Ensuring Access to Canadian Cultural Products and Artistic Works - The Department helped assist arts organizations to identify alternative sources of revenue to reach long-term financial stability by: participating in six stabilization feasibility studies; producing an arts-organizations management primer; and supporting the electronic accessibility of a technical assistance registry. To stimulate more corporate and private sponsorships and donations, the Department has published a Canadian Directory of New Media in the Cultural Sector.

In co-operation with Human Resources Development Canada, the Canada Council and the Cultural Human Resources Council, the Department attended two national consultations with cultural-sector representatives to gather information on training needs, criteria for "national training" and long-term funding models.

In March 1995, the Department's Cultural Initiatives Program announced a single application deadline of April 30, 1996. This announcement clarified and tightened the eligibility and assessment criteria and announced that festivals and special arts events were the priorities. The Department also organized a "Content Challenge" Conference, in parallel to the International Symposium on Electronic Arts in Montreal (September 1995).

Appropriated Planned and Actual Spending

Arts (thousands of dollars)	Main Estimates 1995-96	Actual 1995-96
Total Resources	26,709	33,098
Revenue Credited to the Vote	-	-
Appropriated Planned and Actual Spending	26,709	33,098

Explanation of Change: The difference of \$6,389,000 between actual expenditures and Main Estimates is due to the reallocation of resources to address priorities within the Cultural Development and Heritage activity.

Heritage

To foster access to the collective past of Canadians by developing and implementing policies, legislation and programs that encourage the development of a Canadian network of heritage collections with national standards of excellence for the preservation, documentation and sharing of collections.

Heritage Branch - To provide a basis for policy analysis and development, the Department examined and produced reports on the economic benefits of cultural heritage and public support mechanisms. Furthermore, it explored alternative revenue sources for the museum sector.

The Department encouraged the use of new technology in museums by contributing to pilot projects and by examining the sites of museums. As well, the Department participated in a task force that dealt with the preservation and enhanced use of Canada's audio-video legacy.

The Department continues to support the tax mechanisms in place to encourage private donations to Canadian museums, archives and libraries. It has also ensured the retention and repatriation of significant cultural property including: repatriations valued at \$403,678; four retentions valued at \$249,220; issuance of tax certification of cultural property valued at \$99 million; designation of 28 eligible institutions under the Movable Cultural Property Program; and issuance of 475 cultural-property export permits.

The Department ensured that Canada's Museum Policy was implemented through non-federal museums outside the National Capital Region. It also awarded 230 grants to various museums. As well, Canadian Heritage ensured the preservation of significant cultural property in Canada through reciprocal agreements with foreign countries. As a corollary, the Department fulfilled Canada's international obligations to respect the cultural property interests of foreign states by referring possible illegal imports to the Royal Canadian Mounted Police for investigation and to the Department of Justice for prosecution.

Canadian Conservation Institute (CCI)

During 1995-96, the CCI has met the following goals:

Distributing/Circulating Heritage Collections:

- transporting over 8750 exhibit crates;
- making over 50 site visits to museums and related institutions;
- providing conservation seminars and internships;
- distributing conservation publications;
- treating numerous artifacts and works of art (e.g. works by Robert Tait McKenzie); and
- starting treatments on museum collections from Ontario, Yukon and Northwest Territories.

Conducting Research:

- with the Pulp and Paper Research Institute of Canada, on paper permanence and the impact of lignin and pollution on a number of types of paper;
- on the degradation and treatment of silk; and
- on the suitability of laser technology for the cleaning of a wide range of museum artifacts.

Publishing:

- revised and additional Notes on the preservation of cultural heritage; and
- posters on conservation topics.

Canadian Heritage Information Network (CHIN)

On October 1, 1995, the information managed by CHIN, previously available only through a private network, was made available on the Internet as the result of a major technology conversion. The level of access has shown consistent growth, reaching over 2,500 "hits" a day by March 31, 1996.

Three electronic exhibits were released from October to March in partnership with Canadian and international museums: Christmas Traditions in France and Canada; Bone Snow Knives and Tin Oil Lamps; Endangered Species in Endangered Spaces.

In May 1995, the elimination of the service bureau for collections management was announced with a three-year implementation timetable. In February 1996, the first evaluation of commercial collections management software was released.

Appropriated Planned and Actual Spending

Heritage (thousands of dollars)	Main Estimates 1995-96	Actual 1995-96
Total Resources	29,853	27,541
Revenue Credited to the Vote	(1,185)	(1,262)
Appropriated Planned and Actual Spending	28,668	26,279

Explanation of Change: The difference of \$2,379,000 between actual expenditures and Main Estimates is primarily due to the reallocation of resources to address priorities within the Cultural Development and Heritage Activity.

Selected Indicators Regarding Government Actions in the Area of Culture

	1994	1993	1992	1991	1990
Total government cultural expenditures (\$ million) by fiscal year (includes broadcasting)					
- federal	2,875	2,831.2	2,879.0	2,880.1	2,889.4
- provincial	1,824	1,916	1,970.0	1,933.1	1,787.8
Publishing					
Number of:					
- Canadian periodicals	1,404	1,331	1,400	1,440	1,503
- Canadian newspapers ¹	n/a	440	440	*	1,547
- Canadian-authored new books ²	n/a	6,874	6,466	6,193	5,854
Film, Video and Broadcasting					
Canadian productions' share of:					
- hours of TV programming	42%	33%	40%	43%	40%
- hours of TV watched on all services available in Canada (including U.S. stations)	40%	39%	38%	40%	41%
Government expenditures (\$ million) by fiscal year					
Federal					
- broadcasting	1,575	1,509.3	1,508.9	1,463.9	1,456
- film and video	241	240.4	254.1	262.0	255.4
Provincial					
- broadcasting	217.8	217.2	208.7	219.4	211.5
- film and video	76.3	79.2	81.8	78.4	69.8
Sound Recording					
Sales Value of Canadian					
- content records (\$000)	n/a	92,700	71,500	57,900	53,613
Number of Canadian					
- content albums released	n/a	719	669	1,083	618
Government expenditures (\$ million) by fiscal year					
- federal**	5.1	5.5	7.8	6.6	5.2
- provincial	3.9	3.6	2.2	1.5	1.9
Arts and Heritage					
Government expenditures (\$ million) by fiscal year					
Federal					
- performing arts	105.9	114.6	111.0	121.3	109.5
- literary arts	164.4	171.2	193.3	217.2	235.2
- visual arts/crafts	14.7	13.2	18.5	16.4	15.5
- libraries ³	37.5	47.5	41.3	40.7	39.7
- heritage resources ⁴	622.2	624.6	629.1	641.5	647.8
Provincial					
- performing arts	134.2	141.3	149.1	148.5	122.2
- literary arts	21.6	21.3	21.3	21.3	19.8
- visual arts	38.6	41.0	40.0	40.0	33.0
- libraries (estimates) ³	676.2	754.6	730.4	723.8	688.4
- heritage resources ⁴	450.9	431.4	471.5	435.6	397.1

Note: Data on provinces do not include the Territories. Although data on government expenditures are recorded under

the calendar year, they covered a government fiscal year. For example, government expenditure data for 1991 covered fiscal year 1991-92.

* The service contract was not renewed, therefore data are not available.

** These figures include contributions granted under the Sound Recording Development Program, the Canadian Sound Recording Service Organizations Program, the Cultural Initiatives Program, federal expenditures in cultural agreements with the provinces and operating budgets of government departments working in this area.

¹ Starting 1992, only local weekly newspapers are considered in this category.

² By active book publishers with approximately \$50,000 in sales.

³ Libraries include national, public, school, university and college libraries.

⁴ Heritage resources include museums, public archives, and historic parks and sites and nature parks.

Official Languages

To provide financial assistance in order to offer official-language minority communities the possibility to be educated in their own language and all Canadians the chance to learn a second official language and to foster the full recognition and use of both English and French in Canadian society.

Intergovernmental Co-operation - Negotiations continued with the provinces for the signing of a multilateral protocol on official languages in education with the Council of Ministers of Education, Canada (CMEC). An agreement was reached on September 30, 1996.

An agreement with Nova Scotia on the implementation of school governance was signed in October 1995. Provincial elections and a constitutional referendum delayed negotiations with Newfoundland. In British Columbia, the provincial plan for school governance is being challenged in the courts, stalling efforts to reach an agreement.

The Canada-Northwest Territories co-operation agreement on official languages and Aboriginal peoples was renewed for a three-year period (1995-1996 to 1997-1998). A federal-provincial meeting of ministers responsible for official languages was held in Winnipeg in February 1996.

Development of Official-language Minority Communities - Canada-community agreements that reflect the repositioning of support to organizations representing the minority communities were reached with the communities in Nova Scotia, Newfoundland, Prince Edward Island, New Brunswick, Quebec, Northwest Territories and British Columbia, and with national organizations as well. The agreement with Saskatchewan was renewed. Agreements were reached, in 1994 with the Francophone communities in Manitoba and Alberta and the Franco-Ontarian community was last to reach an agreement in December 1996.

With a view to implementing an accountability framework for the application of sections 41 and 42 of the Official Languages Act, the 26 key institutions participated in consultations with minority communities and submitted their first action plans outlining how they will contribute to the development of these communities. The Minister reported on these action plans in his annual report to Parliament for 1994-95.

Appropriated Planned and Actual Spending

Official Languages (thousands of dollars)	Main Estimates 1995-96*	Actual 1995-96
Intergovernmental Co-operation	206,662	209,883
Support to Linguistic Communities	23,997	34,746
Promotion and Dialogue	22,665	29,270
Total	253,324	273,899

* Main Estimates figures have been restated in accordance with the new subactivity structure

Explanation of Change: The difference of \$20,575,000 between actual expenditures and Main Estimates is primarily due to additional funding received through Supplementary Estimates to support initiatives related to the promotion of Official Languages.

Participation

To foster a broader knowledge and appreciation of Canada, its values, symbols and institutions, to ensure that all Canadians have equal and equitable opportunities to further their personal and collective development in Canadian society, and to participate fully in shaping the social, cultural, political and economic environments that affect their future.

Canadian Identity

Ceremonial and Canadian Symbols Promotion - Recent initiatives to increase awareness of Canadian identity and values include: the Canada Day celebrations and the Canada Day Poster Challenge; the 31st anniversary of the national flag; the 10th anniversary of International Youth Year; Canada Remembers, a commemoration of the end of World War II; Canada - Take It To Heart, an annual week of celebrations in February that encompasses National Citizenship Week, National Flag of Canada Day and Heritage Day; the "One in a Million Flag Challenge", launched on February 19, 1996; a private Visit of The Duke of York to Ontario and Saskatchewan; and the installation of lieutenant-governors in British Columbia and Prince Edward Island.

Canadian Studies and Youth - To further Canadians' knowledge and appreciation of Canada, the Department has provided support through grants and contributions under the Canadian Studies Program for the development of Canadian learning materials for various media. The Canadian Studies Program has also produced a number of reference materials pertaining to the study of Canada.

Under the Youth component, the Department supported national exchanges and forums through programs such as Open House Canada, which provided financial assistance to national non-profit organizations, allowing some 7,000 youth from across Canada to participate in activities. Also, Project Youth-Link was launched in February 1996 to facilitate dialogue-based youth exchanges over the Internet.

Native Citizens - To enhance the ability of Aboriginal people to exercise control over matters affecting their communities, the Department has signed an agreement that transferred the administration and management of Aboriginal friendship centres to the National Association of Friendship Centres.

It also provided support for the Women and Wellness Conference, opened negotiations for a new Aboriginal language agreement with the Northwest Territories, as well as explored strategies with Aboriginal broadcasters for greater self-sufficiency and alternative opportunities for business management.

Human Rights - The Department carries out consultations with provinces and territories about the development of various human rights' instruments by the United Nations (UN) and the Organization of American States (OAS). It also prepared reports to fulfill Canada's 1995-96 international reporting obligations to the UN. With non-governmental organizations and other federal departments, the Department celebrated the 50th anniversary of the UN. Finally, it ensured that the Court Challenges Program is able to fulfill its mandate.

Appropriated Planned and Actual Spending

Canadian Identity (thousands of dollars)	Main Estimates 1995-96*	Actual 1995-96
Total Resources	58,029	63,871
Revenue Credited to the Vote	-	-
Appropriated Planned and Actual Spending	58,029	63,871

* Main Estimates figures have been restated in accordance with the new subactivity structure.

Explanation of Change: The difference of \$5,842,000 between actual expenditures and Main Estimates is primarily due to additional funding received through Supplementary Estimates for grants and contributions aimed at furthering participation in Canadian society and celebrating Canada Day.

Multiculturalism

To foster an inclusive society in which people of all backgrounds, whose identities are respected and recognized as vital to an evolving Canadian identity, feel a sense of belonging and an attachment to this country, and participate fully in Canadian society.

Initiatives, Strategies and Partnerships - In 1995-96, the Department provided endowment funding for a Lectureship, "Arts in a Pluralist Society", at Scarborough College, University of Toronto. This initiative focusses on strategies for integrating Canadians of varied ethnocultural backgrounds into the arts and cultural sector.

The Department, together with the Conference Board of Canada and the Canadian Ethnocultural Council, held a conference to highlight the competitive advantages of Canada's ethnocultural diversity, and to formulate a series of practical measures that could help business make full use of the skills and knowledge of Canada's minorities.

In 1995, the Citizenship Participation Initiative (CPI) was conceived to provide accurate and standard information, "nationally portable and locally usable" tools, and accessible and relevant information to first-generation Canadians. The March 21 campaign linked the first day of spring (a

new beginning) with a message of hope even for the bleakest situations, a message that recognizes the importance of ending racial discrimination.

The Department advanced strategies and partnerships to improve accessibility to Canadian institutions while encouraging participation and equality. Such efforts included: production and distribution of facilitators' guides on volunteering; co-sponsoring of a national conference on multicultural health care and an international conference on cultural interpretation; and production of the annual Report to Parliament to be tabled in February 1997.

To respond to charges of systemic racism within the legal profession, the Department helped the Canadian Bar Association to hold cross-Canada consultations on the various components of the justice system (judges, law students, etc.) and how they impact ethnocultural communities.

Appropriated Planned and Actual Spending

Multiculturalism (thousands of dollars)	Main Estimates 1995-96*	Actual 1995-96
Total Resources	30,813	31,072
Revenue Credited to the Vote	-	-
Appropriated Planned and Actual Spending	30,813	31,072

* Main Estimates figures have been restated in accordance with the new subactivity structure.

Sport

To support the achievement of high-performance athletic excellence as a means of stimulating pride in Canada and of promoting Canadian identity at home and abroad; and to work with key partners to sustain the development of the Canadian sport system.

Support to High-performance Athletes - The Department developed the Sport Funding and Accountability Framework to ensure that federal financial contributions are allocated on the basis of an equitable, logical and rigorous system and that federal priorities for sport were met. A comprehensive assessment of national sport organizations was conducted. This assessment, implemented on a pilot basis in 1995-96, determined which organizations would be funded and at what level. As a result, the Department began phasing out funding to 21 organizations, leaving 37 organizations eligible for funding.

The Department revised the policies of the Athlete Assistance Program and increased the monthly stipends to high-performance athletes on April 1, 1995. It revised tuition policies, and implemented deferred tuition policies on September 1, 1995.

Sports Events - The Department developed and distributed the Federal Policy for Hosting International Sport Events and the associated Assessment Guide. It also funded six major world championship events.

The Department supported Major Games activities, including:

- Quebec City's 2002 Winter Olympic bid;
- Winnipeg's preparation for hosting the 1999 Pan-American Games. Federal investment of \$2.4 million in 1995-96 was a component of the \$37 million overall support; and
- support for preparations for the 1996 Summer Olympic and Paralympic Games missions.

Appropriated Planned and Actual Spending

Sport (thousands of dollars)	Main Estimates 1995-96	Actual 1995-96
Total Resources	53,863	51,098
Revenue Credited to the Vote	-	-
Appropriated Planned and Actual Spending	53,863	51,098

Explanation of Change: The difference of \$2,765,000 is mainly due to reallocation of resources to other departmental priorities.

Parks Canada Program

Objective

To commemorate, protect and present those places that are significant examples of Canada's natural and cultural heritage for the benefit, understanding and enjoyment of the people of Canada, in ways that ensure the ecological and commemorative integrity of this heritage for the benefit of present and future generations.

Appropriated Planned and Actual Spending

(thousands of dollars)	Main Estimates 1995-96	Actual 1995-96
Operation	297,459	317,963
Development	44,541	59,805
Program Management and Technical Services	23,448	18,105
	<u>365,448</u>	<u>395,873</u>
Revenue Credited to the Vote	(38,768)	(52,845)
Total	326,680	343,028

Explanation of Change: The difference of \$16,348,000 between actual expenditures and Main Estimates is primarily due to additional funding received mainly through Supplementary Estimates for:

	(in millions of dollars)
• Pacific Marine Heritage Legacy development	9.5
• Operating Budget carry forward	5.6
• Rouge Valley Conservation	5.0
• statutory expenditures related to Employee Benefit Plan	1.6
• the development of Grosse Ile and the Irish Memorial National Historic Site	.7
• the reallocation of resources to other departmental programs	(5.2)

Protecting Canada's Heritage - To complete the national parks and enhance the national historic sites system, the Department reached an agreement with British Columbia for a Pacific Marine Heritage Legacy. It also finalized other park agreements for Churchill and Tuktut Nogait, national parks in Manitoba and the Northwest Territories.

To protect Canada's natural heritage, the Department began pilot ecological integrity statements for four national parks. It also developed a framework to monitor and assess the state of park ecosystems, and a national data bank on biodiversity.

The Department held national workshops with stakeholders to commemorate sites associated with the history of Aborigines, Women and cultural communities.

Ensuring Access to Canadian Spaces - Parks Canada has become an active member of the Canadian Tourism Commission, representing the Department on three committees: Canada Marketing, Industry Enhancement and Asia-Pacific. The Department distributed the Roads to Great Canadian Drives across Canada, and helped sponsor a weekly TV program on Canada's Great Parks. It also developed a heritage tourism manual for Western Canada.

Parks Canada established agreements creating co-operative management boards for Tuktut Nogait and Wapusk (Churchill), and are negotiating Inuit Impact and benefit agreements for Auyuittuq, Ellesmere and North Baffin, which will lead to their formal establishment as national parks.

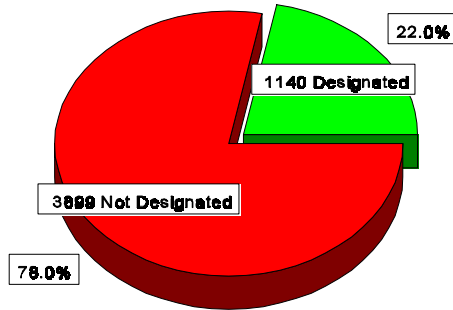
Contributing to Canada's Economic Growth and Prosperity - Expenditures by Parks Canada and visitors produced a total gross domestic product contribution of \$1.25 billion. Foreign visitors to parks and sites bring about \$275 million into the Canadian economy. Parks Canada's revenues increased to \$49 M, while expenditure reductions of \$23.8M were achieved in canals, recreational facilities and program support.

To protect Canada's cultural heritage, the Department undertook the development of commemorative integrity statements for 20 national historic sites and signed cost-sharing agreements for Manitou Mounds (near Fort Frances, Ontario), St Georges Anglican Church (Halifax, Nova Scotia), Farmers' Bank (Rustico, Prince Edward Island) and Christ Church Cathedral (Fredericton, New Brunswick).

Illustrations of Some Accomplishments in the Areas of Historic Places

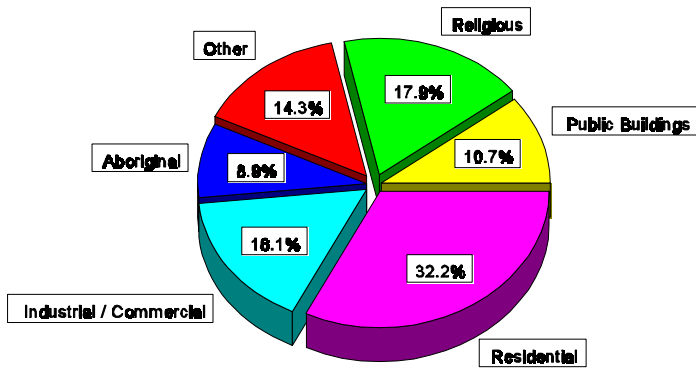
Federal Buildings Evaluated for Heritage Value

(4939 evaluations since inception in Sept. 1983 until March 1998)



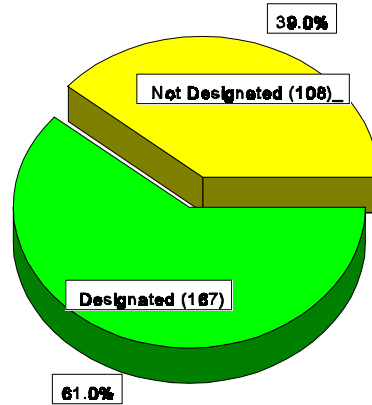
Cost-sharing Program for National Historic Sites

(\$23M for 60 sites not administered by the federal government)



Heritage Railway Stations Protection

(275 evaluations - August 1990 to March 1998)



Completing the National Parks System

NATIONAL PARK TERRESTRIAL NATURAL REGIONS

WESTERN MOUNTAINS

1. Pacific Coast Mountains (Pacific Rim, Gwaii Haanas)
2. Strait of Georgia Lowlands (Southern Gulf Islands Proposals)
3. Interior Dry Plateau (Churn Creek Area of Interest)
4. Columbia Mountains (Glacier, Mount Revelstoke)
5. Rocky Mountains (Banff, Jasper, Kootenay, Yoho, Waterton Lakes)
6. Northern Coast Mountains (Kluane)
7. Northern Interior Plateaus and Mountains
8. Mackenzie Mountains (Nahanni)
9. Northern Yukon Region (Ivvavik, Vuntut)

INTERIOR PLAINS

10. Mackenzie Delta (Ivvavik)
11. Northern Boreal Plains (Wood Buffalo)
12. Southern Boreal Plains and Plateaus (Prince Albert, Wood Buffalo, Riding Mountain, Elk Island)
13. Prairie Grasslands (Grasslands)
14. Manitoba Lowlands

CANADIAN SHIELD

15. Tundra Hills (Tuktoyuk Nogait¹)
16. Central Tundra Region (Wager Bay^w)
17. Northwestern Boreal Uplands (East Arm of Great Slave Lake Proposal^w)
18. Central Boreal Uplands (Pukaskwa)
19. West Great Lakes-St. Lawrence (La Mauricie, Georgian Bay Islands, St. Lawrence Islands)
20. Laurentian Boreal Highlands
21. East Coast Boreal Region (Mealy Mountains Proposal)
22. Boreal Lake Plateau (Lac Guillaume-Delisle Proposal)
23. Whale River Region
24. Northern Labrador Mountains (Torngat Mountains Proposal)
25. Ungava Tundra Plateau
26. Northern Davis Region (Auyuittuq)

HUDSON BAY LOWLANDS

27. Hudson-James Lowlands (Wapusk)
28. Southampton Plain

ST. LAURENCE LOWLANDS

29. St. Lawrence Lowlands (Georgian Bay Islands, Point Pelee, Bruce Peninsula, Mingan Archipelago)

APPALACHIAN

30. Notre-Dame Megantic Mountains (Forillon)
31. Maritime Highlands (Fundy, Cape Breton Highlands)
32. Maritime Plain (Kouchibouguac, Prince Edward Island)
33. Atlantic Coast Uplands (Kejimikujik)
34. Western Newfoundland Island Highlands (Gros Morne)
35. Eastern Newfoundland Island Atlantic Region (Terra Nova)

ARCTIC LOWLANDS

36. Western Arctic Lowlands (Aulavik)
37. Eastern Arctic Lowlands (North Baffin Island^w)

HIGH ARCTIC ISLANDS

38. Western High Arctic Region (Bathurst Island^w)
39. Eastern High Arctic Glacier Region (Ellesmere Island)

^w Lands withdrawn to provide interim protection

¹ Work continues towards establishing the portion of the park located in Nunavut.

	Identify Areas of Interest	Select a Specific Park Proposal	Feasibility Study	Negotiations for Final Agreement	Park or Reserve Protected by National Parks Act
	1	2	3	4	5
1. Pacific Coast Mountains (Pacific Rim, Gwaii Haanas)	█	█	█	█	█
2. Strait of Georgia Lowlands (Southern Gulf Islands Proposals)	█	█	█	█	█
3. Interior Dry Plateau (Churn Creek Area of Interest)	█	█	█	█	█
4. Columbia Mountains (Glacier, Mount Revelstoke)	█	█	█	█	█
5. Rocky Mountains (Banff, Jasper, Kootenay, Yoho, Waterton Lakes)	█	█	█	█	█
6. Northern Coast Mountains (Kluane)	█	█	█	█	█
7. Northern Interior Plateaus and Mountains	█	█	█	█	█
8. Mackenzie Mountains (Nahanni)	█	█	█	█	█
9. Northern Yukon Region (Ivvavik, Vuntut)	█	█	█	█	█
10. Mackenzie Delta (Ivvavik)	█	█	█	█	█
11. Northern Boreal Plains (Wood Buffalo)	█	█	█	█	█
12. Southern Boreal Plains and Plateaus (Prince Albert, Wood Buffalo, Riding Mountain, Elk Island)	█	█	█	█	█
13. Prairie Grasslands (Grasslands)	█	█	█	█	█
14. Manitoba Lowlands	█	█	█	█	█
15. Tundra Hills (Tuktoyuk Nogait ¹)	█	█	█	█	█
16. Central Tundra Region (Wager Bay ^w)	█	█	█	█	█
17. Northwestern Boreal Uplands (East Arm of Great Slave Lake Proposal ^w)	█	█	█	█	█
18. Central Boreal Uplands (Pukaskwa)	█	█	█	█	█
19. West Great Lakes-St. Lawrence (La Mauricie, Georgian Bay Islands, St. Lawrence Islands)	█	█	█	█	█
20. Laurentian Boreal Highlands	█	█	█	█	█
21. East Coast Boreal Region (Mealy Mountains Proposal)	█	█	█	█	█
22. Boreal Lake Plateau (Lac Guillaume-Delisle Proposal)	█	█	█	█	█
23. Whale River Region	█	█	█	█	█
24. Northern Labrador Mountains (Torngat Mountains Proposal)	█	█	█	█	█
25. Ungava Tundra Plateau	█	█	█	█	█
26. Northern Davis Region (Auyuittuq)	█	█	█	█	█
27. Hudson-James Lowlands (Wapusk)	█	█	█	█	█
28. Southampton Plain	█	█	█	█	█
29. St. Lawrence Lowlands (Georgian Bay Islands, Point Pelee, Bruce Peninsula, Mingan Archipelago)	█	█	█	█	█
30. Notre-Dame Megantic Mountains (Forillon)	█	█	█	█	█
31. Maritime Highlands (Fundy, Cape Breton Highlands)	█	█	█	█	█
32. Maritime Plain (Kouchibouguac, Prince Edward Island)	█	█	█	█	█
33. Atlantic Coast Uplands (Kejimikujik)	█	█	█	█	█
34. Western Newfoundland Island Highlands (Gros Morne)	█	█	█	█	█
35. Eastern Newfoundland Island Atlantic Region (Terra Nova)	█	█	█	█	█
36. Western Arctic Lowlands (Aulavik)	█	█	█	█	█
37. Eastern Arctic Lowlands (North Baffin Island ^w)	█	█	█	█	█
38. Western High Arctic Region (Bathurst Island ^w)	█	█	█	█	█
39. Eastern High Arctic Glacier Region (Ellesmere Island)	█	█	█	█	█

Corporate Management Services Program

Objective

To provide leadership and support to departmental activities in the delivery of programs to enable the Department to fulfill its mandate and accountabilities.

Appropriated Planned and Actual Spending

(thousands of dollars)	Main Estimates 1995-96	Actual 1995-96
Activities		
Co-ordination	48,966	58,302
Regional Support	30,622	33,642
Total	79,588	91,944

Explanation of Change: The difference of \$12,356,000 between actual expenditures and Main Estimates is primarily due to the realignment of resources between activities or programs related to the refinement of the departmental structure both at Headquarters and in the regions.

Co-ordination

To provide policy direction, management and services to the Department.

To realize savings, partnerships were set up with five other departments and agencies to share local support services. Through this initiative, the Department has become actively involved in shared-systems initiatives, service clusters, and partnership opportunities at multiple levels in support of the Government's "Blueprint for Renewing Government Services through Information Technology."

The Co-ordination activity played a crucial advisory role in the major restructuring and rationalization of departmental programs resulting from the Program Review. This ensured that the Review and reorientation of priorities related to programs and policies were redesigned effectively and efficiently within a coherent policy and planning framework.

As a follow-up to the Government's Program Review and Budget announcements, the Co-ordination activity ensured that timely and consistent co-ordinated strategic communications were provided for employees and the public.

D. Supplementary Information

1. Financial Resources

Financial Requirements by Object

(thousands of dollars)	Actual 1995-96	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Personnel					
Salaries and Wages	256,709	236,744	231,837	200,237	200,752
Contributions to employee benefit plans	32,339	32,876	37,545	32,177	32,267
Total	289,048	269,620	269,382	232,414	233,019
Goods and Services					
Transport and communications	29,523	27,908	27,954	24,329	23,183
Information	11,866	11,702	11,298	9,943	9,592
Professional and special services	78,850	71,364	76,420	68,408	65,914
Rentals	8,012	7,725	7,830	7,061	6,798
Purchased repair and upkeep	12,850	15,679	12,610	11,428	11,018
Utilities, material and supplies	47,055	38,166	45,549	40,704	39,176
Construction and acquisition of land, building and work	39,630	44,845	39,252	35,932	34,754
Acquisition of machinery and equipment	14,053	20,788	13,564	12,066	11,564
Other subsidies and payments	3,428	3,009	3,270	2,867	2,733
Postal subsidy	69,279	58,000	57,900	47,300	47,300
Total	314,546	299,186	295,647	260,038	252,032
Transfer Payments	475,921	407,748	501,969	408,844	344,072
Gross Expenditures	1,079,515	976,554	1,066,998	901,296	829,123
Revenue Credited to the Vote	(54,107)	(58,524)	(71,953)	(81,342)	(79,575)
Net Budgetary Expenditures	1,025,408	918,030	995,045	819,954	749,548
Non-Budgetary - Loans	2,480	10	10	10	10
	1,027,888	918,040	995,055	819,964	749,558

Departmental Resources by Program

(thousands of dollars)	1995-96	1996-97	1997-98	1998-99	1999-00
Canadian Identity Program					
Cultural Development and Heritage					
Broadcasting	9,282	7,856	107,622	56,975	6,988
Cultural Industries	101,837	85,561	84,364	73,669	73,683
Arts	33,098	25,321	21,283	17,309	17,322
Heritage	27,541	25,349	25,027	24,492	24,511
Revenue Credited to the Vote	(1,262)	(1,559)	(1,788)	(2,183)	(2,235)
Total	170,496	142,528	236,508	170,262	120,269
Non-Budgetary	2,480	10	10	10	10
Total	172,976	142,538	236,518	170,272	120,279
Official Languages					
Intergovernmental Co-operation	209,883	195,577	183,646	163,754	150,197
Support to Linguistic Communities	34,746	24,865	24,370	22,819	22,819
Promotion and Dialogue	29,270	21,688	24,693	21,645	21,645
Total	273,899	242,130	232,709	208,218	194,661
Participation					
Canadian Identity	63,871	58,684	66,461	54,491	52,076
Sport	51,098	52,638	52,196	47,065	48,825
Multiculturalism	31,072	29,282	30,376	26,712	26,221
Total	146,041	140,604	149,033	128,268	127,122
Total Budgetary	590,436	525,262	618,250	506,748	442,052
Non-Budgetary	2,480	10	10	10	10
Total - Canadian Identity	592,916	525,272	618,260	506,758	442,062
Parks Canada Program					
Operation	317,963	307,977	310,080	273,400	268,872
Development	59,805	42,650	37,603	37,272	36,372
Program Management and Technical Services	18,105	17,286	14,159	14,220	14,257
Revenue Credited to the Vote	(52,845)	(56,965)	(70,165)	(79,159)	(77,340)
Total - Parks Canada	343,028	310,948	291,677	245,733	242,161
Corporate Management Services Program					
Co-ordination	58,302	50,612	54,623	44,460	42,710
Regional Support	33,642	31,208	30,495	22,563	22,625
Total - Corporate Management Services	91,944	81,820	85,118	67,023	65,335
Total Budgetary	1,025,408	918,030	995,045	819,504	749,548
Non-Budgetary	2,480	10	10	10	10
Total Department	1,027,888	918,040	995,055	819,514	749,558

2. Personnel Requirements

Full-time Equivalent * by Professional Category

	Actual 1995-96	Main Estimates 1996-97	Main Estimate s 1997-98	Planned 1998-99	Planned 1999-00
Order-in-Council Appointment	1	1	1	1	1
Executive Group	101	96	106	106	106
Scientific and Professional	331	312	299	257	257
Administrative and Foreign Service	1,540	1,452	1,388	1,198	1,194
Technical	924	871	833	718	717
Administrative Support	980	924	884	762	760
Operational	2,003	1,889	1,808	1,558	1,554
Total	5,880	5,545	5,319	4,600	4,589

* Full-time Equivalent (FTE) is a measure of human resource consumption based on average levels of employment. FTE is the ratio of assigned hours of work over scheduled hours of work for each employee on strength.

In 1997-98, the reporting on the Executive Group (EX) has been changed from the number of individuals classified at the EX Group to the number of EX positions.

3. Additional Financial Information

Details of Revenues by Program

(in thousands of dollars)	Actual 1995-96	Main Estimates 1996-97	Main Estimate s 1997-98	Planned 1998-99	Planned 1999-00
Revenue Credited to the Vote					
Canadian Identity					
Museum and Heritage Services	1,262	1,125	1,250	1,735	1,740
Canadian Audio-visual Certification Office	-	434	538	448	495
Sub-total	1,262	1,559	1,788	2,183	2,235
Parks Canada					
Rentals, Lands, Buildings and Concessions	10,180	10,630	11,390	13,800	13,800
Entrance Fees	19,995	23,320	24,230	26,530	26,530
Camping and Trailer Permits	11,462	11,935	12,000	12,000	12,000
Other Revenue	8,273	6,602	8,493	9,716	9,716
Sub-total	49,910	52,487	56,113	62,046	62,046
Total - Revenue Credited to the Vote	51,172	54,046	57,901	64,229	64,281
Revenue Credited to the Parks Canada Revolving Funds					
Townsites					
Municipal Fees	-	3,164	3,962	5,506	5,506
Subsidies	-	5,686	5,749	6,777	4,561
Hot Springs Revenues	2,935	3,350	3,752	4,127	4,416
Golf Course Revenues	-	502	589	703	811
Total of Receipts	2,935	12,702	14,052	17,113	15,294
Revenue Credited to the Consolidated Revenue Fund (CRF)					
Canadian Identity					
Federal-Provincial Lottery Agreement	50,614	50,500	51,000	51,500	52,000
Canadian Audio-visual Certification Office	367	-	-	-	-
Other Revenue	3,591	-	-	-	-
Total - Revenue Credited to the CRF	54,572	50,500	51,000	51,500	52,000

* 1996-97 Main Estimates have been restated to include forecasted revenue for the Revolving Funds.

Federal-Provincial Lottery Agreement - Sport Canada does not generate revenue. There is no direct link between the federal government's spending on Sport Canada and non-tax revenue collected pursuant to the existing federal-provincial lottery agreement. Access to any of the proceeds is controlled by the normal government budgetary system. However, responsibility for receipt and deposit of, and for accounting for the revenue related to the agreement, has been assigned to the Minister of Canadian Heritage and her officials.

The 1979 Lottery Agreement calls for the provinces jointly to remit annually to the Government of Canada the sum of \$24 million payable in quarterly instalments commencing April 1, 1980, with each quarterly instalment to be adjusted to reflect the effects of inflation, using the Consumer Price Index as the standard of measurement and 1979 as the base year. These revenues amount to more than \$50 million annually.

4. Transfer Payments

Grants and Contributions - Summary by Program

(thousands of dollars)	Actual 1995-96	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Canadian Identity Program					
Cultural Development and Heritage					
Broadcasting	5,672	5,600	105,100	54,600	4,600
Cultural Industries	27,424	23,493	21,680	21,871	21,871
Arts	28,629	20,104	17,115	13,322	13,322
Heritage	10,444	9,100	9,100	9,100	9,100
	72,169	58,297	152,995	98,893	48,893
Official Languages	268,024	236,282	226,832	202,623	189,466
Participation					
Canadian Identity	46,932	42,891	50,025	41,432	38,557
Sport	47,752	48,824	48,435	43,795	45,555
Multiculturalism	20,058	18,695	19,332	17,752	17,252
	114,742	110,410	117,792	102,979	101,364
Total - Canadian Identity	454,935	404,989	497,619	404,495	339,723
Parks Canada Program					
Operations	2,318	282	282	282	282
Development	18,669	2,478	4,068	4,068	4,068
Program Management and Technical Services	-	-	-	-	-
	20,987	2,760	4,350	4,350	4,350
Total - Grants and Contributions	475,922	407,749	501,969	408,845	344,073

Details of Grants and Contributions

(in dollars)	Actual 1995-96	Main Estimates 1996-97	Main Estimates 1997-98
Grants			
Canadian Identity Program			
Cultural Development and Heritage			
Arts			
Grants to non-profit organizations and institutions to enhance cultural infrastructures and support cultural development:			
Fathers of Confederation Building Trust	1,400,000	1,200,000	1,125,000
Heritage			
Grants to non-profit museums, national and international museum associations and heritage institutions for the purpose of enhancing access to Canadian Heritage:			
Import/Export of Cultural Property	652,898	663,680	663,680
Museums Assistance Program (MAP)	5,148,320	5,662,250	5,662,250
	7,201,218	7,525,930	7,450,930

Official Languages			
Grants to organizations representing official-language minority communities, non-federal public administrations and other organizations, for the purpose of furthering the use and promotion of the official languages			
	38,024,422	29,779,080	32,279,080
	38,024,422	29,779,080	32,279,080

Participation			
Canadian Identity			
Grants to voluntary organizations, non-governmental institutions and individuals for promoting Canadian studies			
	1,596,420	940,000	890,000
Open House Canada	40,000	2,054,120	3,012,120
Aboriginal Representative Organizations	1,968,571	4,487,560	4,287,560
Aboriginal Women	987,684	1,199,000	1,199,000

Details of Grants and Contributions (cont'd)

(in dollars)	Actual 1995-96	Main Estimates 1996-97	Main Estimates 1997-98
Grants (cont'd)			
Participation (cont'd)			
Canadian Identity (cont'd)			
Grants to the Lieutenant-Governors of the provinces of Canada towards defraying the cost of travel and hospitality incurred in the exercise of their duties in their provincial capital			
	204,000	192,280	192,280
Grants to non-profit organizations for Canada Day celebrations and to the private and public sectors for the purpose of celebrating anniversaries of significance to the Canadian Heritage			
	1,390,811	1,049,600	6,777,600
(S) Payments under Lieutenant Governors Superannuation Act	406,760	390,000	408,000
(S) Supplementary Retirement Benefits - Former Lieutenant-Governors	133,723	137,000	152,000
Community Partnership *	92,085	26,800	26,800
Human Rights	671,076	612,280	892,280
Multiculturalism			
Race Relations and Cross-Cultural Understanding			
	4,705,356	5,412,400	6,249,400
Heritage Cultures and Languages			
	3,666,753	2,490,000	2,490,000
<u>Community Support and Participation</u>			
	9,691,952	10,605,420	10,405,420
	25,555,191	29,596,460	36,982,460
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Total Canadian Identity	70,780,831	66,901,470	76,712,470
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Parks Canada			
Grants in support of activities or projects related to national parks, national marine conservation areas, national historic sites and historic canals			
	40,138	37,845	37,845
	40,138	37,845	37,845
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Grants not required for 1997-98			
Aboriginal Friendship Centres	15,005,871	14,862,280	-
Conservation of the Rouge Valley	5,000,000	-	-
Pacific Marine Heritage Legacy	1,800,000	-	-
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Total Parks	21,805,871	14,862,280	-
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Total Grants	92,626,840	81,801,595	76,750,315
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* Formerly the Voluntary Action program.

Details of Grants and Contributions (cont'd)

(in dollars)	Actual 1995-96	Main Estimates 1996-97	Main Estimates 1997-98
Contributions			
Canadian Identity Program			
Cultural Development and Heritage			
Broadcasting			
Contributions in support of broadcasting distribution:			
Canada Television and Cable Production Fund	-	-	100,000,000
Northern Distribution Program	3,100,000	3,100,000	2,600,000
Contribution to TV5	2,399,100	2,500,000	2,500,000
Cultural Industries			
Contributions to publishing and sound recording organizations to enhance their development and distribution			
Canadian Book Publishing Industry	15,280,003	13,158,000	16,830,000
Sound Recording Development Program	4,200,000	4,200,000	4,200,000
Contributions under the terms and conditions of federal/provincial agreements to support regional cultural development			
Winnipeg Development Agreement	86,884	500,000	350,000
Canada-Alberta Strategic Alliance	-	100,000	300,000
Arts			
Contributions to non-profit organizations and institutions to enhance cultural infrastructures and support cultural development			
Cultural Initiatives Program	9,028,526	6,742,250	6,648,280
Cultural infrastructure projects in Quebec and Alberta	9,373,194	4,820,000	2,000,000
Canadian Conference of the Arts	455,000	390,000	390,000
Canadian Native Arts Foundation	475,000	475,000	475,000
Contributions to the National Ballet School, the National Theatre School and the National Circus School	5,200,000	6,477,000	6,477,000

Details of Grants and Contributions (cont'd)

(in dollars)	Actual 1995-96	Main Estimates 1996-97	Main Estimates 1997-98
Contributions (cont'd)			
Cultural Development and Heritage (cont'd)			
Heritage			
Contributions under the terms and conditions of the Canada-France Agreement in the areas of museums	300,000	200,000	200,000
Contributions to non-profit museums, national and international museum associations and heritage institutions for the purpose of enhancing access to Canadian Heritage			
Museum Public Access	3,427,165	2,259,750	2,259,750
Canadian Museum Association	314,250	314,250	314,250
	53,639,122	45,236,250	145,544,280

Official Languages			
Contributions in respect of programs relating to the use of official languages in areas of provincial/territorial competence; including programs of summer language bursaries and assistance to independent schools and to associations of independent schools	215,421,844	199,936,480	187,988,080
Contributions to organizations representing official- language minority communities, non-federal public administrations and other organizations, for the purpose of furthering the use, acquisition and promotion of the official languages	14,577,814	6,566,000	6,565,000
	229,999,658	206,502,480	194,553,080

Participation			
Canadian Identity			
Heritage Cultures and Languages	405,000	186,740	186,740
Court Challenges	1,148,200	3,927,500	5,157,100
Contributions to voluntary organizations, non-governmental institutions and individuals for promoting Canadian studies	398,138	250,000	625,000
Aboriginal Friendship Centres	1,717,125	-	14,594,280
Northern Native Broadcast Access	9,699,980	8,174,800	7,949,800
Aboriginal Women	864,924	441,566	331,566
Aboriginal Languages in Yukon	934,000	909,040	830,040
Aboriginal Languages in the Northwest Territories	3,395,000	3,237,000	2,700,000

Details of Grants and Contributions (cont'd)

(in dollars)	Actual 1995-96	Main Estimates 1996-97	Main Estimates 1997-98
Contributions (cont'd)			
Participation (cont'd)			
Sport			
Contributions to national amateur sport organizations	31,130,905	28,674,114	28,235,114
Contributions to the Canadian Sport and Fitness Administration Centre	2,500,000	1,500,000	750,000
Contributions to outstanding amateur athletes	6,838,185	7,250,000	7,250,000
Contributions to the sponsoring organizations of multi-sport regional, national and international games	7,282,962	11,400,000	12,200,000
	66,314,419	65,950,760	80,809,640
Contributions not required for 1997-98			
Cultural Development and Heritage			
Publications Distribution Assistance for Books	4,982,376	4,366,000	-
Contributions in support of the film and video sector training initiatives	582,945	1,000,000	-
Contributions under the terms and conditions of federal/provincial agreements to support regional cultural development			
in Saskatchewan	230,544	94,050	-
in Alberta	158,281	75,240	-
in British Columbia	888,351	-	-
in Newfoundland	846,250	-	-
in Prince Edward Island	49,414	-	-
in Nova Scotia	524,000	-	-
in New Brunswick	274,170	-	-
Contributions to national service organizations in the areas of arts, culture, film and video and sound recording in support of services and special projects			
Film and Video National Service Organizations	360,100	-	-
Sound Recording Service Organizations	200,775	-	-
Contributions created under the Special Authorities for cultural development	2,231,184	-	-
Canadian Identity	3,097,662	-	-
Open House Canada	3,097,662	-	-
Aboriginal Representative Organizations	3,180,262	-	-

Details of Grants and Contributions (cont'd)

(in dollars)	Actual 1995-96	Main Estimates 1996-97	Main Estimates 1997-98
Contributions not required for 1997-98 (cont'd)			
Multiculturalism	628,620	-	-
Race Relations and Cross-cultural understanding	959,806	-	-
Community Support and Participation	349,953,199	317,689,490	420,907,000
Contributions - Canadian Identity	349,953,199	317,689,490	420,907,000
Transfer Payments - Canadian Identity	369,147,939	323,224,780	420,907,000
Parks Canada			
Contributions in support of activities or projects related to national parks, national marine conservation areas, national historic sites and historic canals			
Pacific Marine Heritage Legacy	3,449,984	2,721,885	2,312,155
	8,946,552	-	2,000,000
	12,396,536	2,721,885	4,312,155
Contributions not required for 1997-98			
Parks Canada			
Timber Rights in Gwaii Haanas	1,750,000		
Total Parks Canada	14,146,536	2,721,885	4,312,155
Total Contributions	383,294,475	325,946,665	425,219,155
Total Transfer Payments	475,921,315	407,748,260	501,969,470

5. Capital Projects

Capital Expenditures for Parks Canada by Activity

(in thousands of dollars)	Actual 1995-96	Main Estimates 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Operation*	92,373	99,589	100,331	90,089	84,986
Development	20,450	15,985	16,140	15,824	15,228
Program Management and Technical Services	10,093	8,924	7,924	7,924	7,924
Total	122,916	124,498	124,395	113,837	108,138

* Including capital expenditures for the Enterprise Units and Townsites Revolving Funds.

Definitions Applicable to Major Capital Projects

Major Capital Project - A departmental undertaking having expenditures of \$2 million or more which involves the design and development of new programs, equipment, structures, or systems, and has above-normal risk, is deemed to be a government project when:

- its estimated expenditure exceeds the project approval authority granted to the Department by the Treasury Board; or
- it is particularly high risk, regardless of estimated expenditure.

When a high-risk government project exceeds \$100 million in estimated expenditure, it is deemed to be a Major Crown Project.

Class of Estimates

Substantive Estimate (S) - This estimate is one of sufficiently high quality and reliability so as to warrant Treasury Board approval as a cost objective for the project phase under consideration. It is based on detailed system and component design and takes into account all project objectives and deliverables. It replaces the classes of estimates formerly referred to as Class A or B.

Indicative Estimate (I) - This is a low quality order of magnitude estimate that is not sufficiently accurate to warrant Treasury Board approval as a cost objective. It replaces the classes of estimates formerly referred to as C or D.

Preliminary Project Approval (PPA) - This defines Treasury Board's authority to initiate a project in terms of its intended operational requirement, including approval of, and expenditure authorization for, the objectives of the project definition phase. Sponsoring departments are to submit for PPA when the project's complete scope has been examined and costed, normally to the indicative level, and when the cost of the project definition phase has been estimated to the substantive level.

Effective Project Approval (EPA) - Treasury Board's approval of, and expenditure authorization for, the objectives of the project implementation phase. Sponsoring departments are to submit for EPA only when the scope of the overall project has been defined and when the estimates have been refined to the substantive level.

Delegated Authority (DA) - Projects for which authority has been delegated to the Department by Treasury Board.

Details of Major Capital Projects

(thousands of dollars)	Current Estimated Total Cost	Forecast Expenditures March 31, 1997	Estimates 1997-98	Future Years' Requirements
Operation Activity				
Pacific and Yukon Region				
Pacific Rim Culvert Replacement (I-DA)	2,400	215	2,185	
Revelstoke and Glacier Trans-Canada Highway Repairs (S-DA)	15,885	13,065	2,820	-
Alberta Region				
Jasper				
Columbia Icefield Redevelopment (S-EPA)	8,000	5,834	1,996	170
East Gate Redevelopment (I-DA)	2,000	-	2,000	-
Banff and Yoho				
Trans-Canada Highway Repairs (S-DA)	68,500	56,560	11,940	-
Banff				
Bow Valley Study	2,721	2,721	-	-
Lake Louise Sewage Treatment Plant (S-DA) ⁽¹⁾	n/a			
Banff and Jasper				
Icfields Parkway Repairs	12,500	-	2,250	10,250
Prairie and Northwest Territories Region				
Prince Albert				
Waskesiu Visitor Service Centre (S- EPA) ⁽¹⁾	n/a			
Riding Mountain				
Wasagaming Visitor Service Centre (S-EPA) ⁽¹⁾	n/a			
Ontario Region				
Trent Severn Waterway Nassau Dam Reconstruction (I-DA)				
	2,600	-	2,595	5
Sault Ste. Marie Canal Lock Repairs (I- PPA)	6,847	2,639	4,208	-
Rideau Canal Upper Beveridges Lock Repairs (I-DA)	2,330	-	2,095	235
Quebec Region				
Lachine Canal				
Sediment Stabilization (I-DA)	10,000	4,718	750	4,532
La Mauricie National Park Park enhancement (S-DA)	3,500	2,341	741	418
Chambly Canal				
Bridge 7 Repairs (I-DA)	2,561	156	125	2,280
Restoring of Lock 4 (S-DA)	2,145	898	1,097	150

(1) The project is included in the Townsites Revolving Fund.

Details of Major Capital Projects (cont'd)

	Current Estimated Total Cost	Forecast Expenditures March 31, 1997	Estimates 1997-98	Future Years' Requirements
Operation Activity (cont'd)				
Atlantic Region (cont'd)				
Cape Breton Highlands				
Cabot Trail Preservation (S-DA)	3,653	2,248	1,200	205
Halifax Defence Complex				
Georges Island Stabilization (S-DA)	2,762	1,662	600	500
Fundy Highway 114 Repavement (S-DA)	5,800	1,300	2,100	2,400
Fortress of Louisbourg				
Sprinkler System Replacement (I-DA)	3,091	194	1,413	1,484
Kouchibouguac Parkway Repair	2,130	50	1,040	1,040
Development Activity				
Pacific and Yukon Region				
Gwaii Haanas/South Moresby				
Visitor Reception Centres - Queen Charlotte	4,985	4,985	-	-
Islands REDI Initiative (S-DA) Development (S-DA)	20,000	14,600	1,455	3,945
Vuntut Development (I-DA)	6,684	1,129	1,472	4,083
Gulf of Georgia Cannery				
Restoration and Development (I-DA)	6,796	2,296	1,700	2,800
Fire Separation and Beetle Infestation (S-DA)	3,183	2,183	1,000	-
Alberta Region				
Bar U Ranch (I-DA)	5,262	3,812	1,147	303
Prairie and Northwest Territories Region				
Wood Buffalo Disease Exposed				
Bison Research (S-DA)	2,775	330	400	2,045
Wapusk Park Development (S-PPA)	5,000	-	300	4,700
Ontario Region				
Bruce Peninsula Land Acquisition (S-DA)	13,500	5,738	200	7,562
Quebec Region				
Grosse Île and the Irish Memorial Site Development (S-EPA)	14,563	10,075	3,800	688
Saguenay Marine Park Development (S-EPA)	29,490	15,869	4,510	9,111
Cartier-Bréboeuf Site Redevelopment (I-DA)	4,370	470	-	3,900
Fortifications of Quebec Pincers - Nouvelles casernes (S-EPA)	10,698	3,323	2,347	5,028

Details of Major Capital Projects (cont'd)

	Current Estimated Total Cost	Forecast Expenditures March 31, 1997	Estimates 1997-98	Future Years' Requirements
Development Activity (cont'd)				
Quebec Region (cont'd)				
Fort Temiscamingue's Implementation (S-DA)	2,181	628	900	653
Mingan				
Multi-purpose Nautical Base (S-DA)	4,039	4,039	-	-
Manoir Papineau Development (S-DA)	4,217	1,377	644	2,196
Atlantic Region				
Newfoundland				
Red Bay Development (S-DA)	3,512	1,412	1,100	1,000
Ryan Premises Development (S-DA)	3,820	1,720	1,100	1,000
Gros Morne Discovery Centre (I-DA)	5,000	100	2,200	2,700
Prince Edward Island				
Green Gables Redevelopment (S-DA)	2,349	981	1,368	-

Explanation of Major Changes - Previously Versus Currently Estimated Total

(thousands of dollars)	Previously Estimated Total Cost	Currently Estimated Total Cost	Increase (decrease)
Operation Activity			
Sault Canal Lock Repairs (I-PPA)	5,346	6,847	1,501
Higher costs are related to additional underground work			
Queen Charlotte Islands REDI Initiative (Visitor Reception Centre) (S-DA)	2,700	4,985	2,285
Replanning and change to the building location sites increased the total cost of the project			
Bow Valley Study	2,142	2,721	579
The project incurred additional costs related to environmental assessments			

6. Revolving Funds Financial Statements

Parks Canada Enterprise Unit Revolving Fund Statement of Operations

(thousands of dollars)	Actual 1995-96	Forecast 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Revenues	2,935	3,852	4,341	4,830	5,227
Expenses					
Operating:					
Salary and wages	1,811	1,904	1,899	1,883	1,892
Depreciation	558	839	954	1,004	897
Repairs and maintenance	133	403	206	216	213
Administrative and support services	450	330	330	331	331
Utilities, materials and supplies	308	416	419	423	427
Marketing		326	302	224	225
Interest	50	317	429	404	322
Total Operating Expenses	3,310	4,535	4,539	4,485	4,307
(Surplus) Deficit	375	683	198	(345)	(920)

Statement of Changes in Financial Position

(thousands of dollars)	Actual 1995-96	Forecast 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Working Capital Required (Provided)					
Operations					
Net (Income) or Loss for the Year	375	683	198	(345)	(920)
Add: Depreciation and other items not requiring use of funds	(589)	(869)	(984)	(1,034)	(927)
	(214)	(186)	(786)	(1,379)	(1,847)
Capital Requirements	2,917	2,982	1,342	655	730
Net Expenditures Charged to Appropriation Authority	2,703	2,796	556	(724)	(1,117)

Parks Canada Enterprise Unit - Projected Use of Revolving Fund Authority

(thousands of dollars)	Actual 1995-96	Forecast 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Authority	6,000	8,000	8,000	8,000	8,000
Drawdown:					
Balance as at April 1	199	2,902	5,698	6,254	5,530
Projected drawdown	2,703	2,796	556	(724)	(1,117)
	2,902	5,698	6,254	5,530	4,413
Projected Balance at March 31	3,098	2,302	1,746	2,470	3,587

Note: The Parks Canada Enterprise Unit comprises the Hot Springs and the Highlands Links Enterprise Units.

Parks Canada Townsites Revolving Fund Statement of Operations

(thousands of dollars)	Forecast 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Revenues	8,850	9,711	12,283	10,067
Expenses				
Operating:				
Salary and wages	3,148	3,242	3,339	3,439
Depreciation	2,446	2,607	2,798	2,888
Repairs and maintenance	569	586	603	622
Administrative and support services	338	348	359	369
Utilities, materials and supplies	1,331	1,371	1,412	1,455
Interest	-	9	123	356
Total Operating Expenses	7,832	8,163	8,634	9,129
(Surplus) Deficit	(1,018)	(1,548)	(3,649)	(938)

Statement of Changes in Financial Position

(thousands of dollars)	Forecast 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Working Capital Required (Provided)				
Operations				
Net (Income) or Loss for the Year	(1,018)	(1,548)	(3,649)	(938)
Add: Depreciation and other items not requiring use of funds	(2,446)	(2,607)	(2,798)	(2,888)
	(3,464)	(4,155)	(6,447)	(3,826)
Capital Requirements	3,667	6,652	9,420	4,242
Net Expenditures Charged to Appropriation Authority	203	2,497	2,973	416

Parks Canada Townsites - Projected Use of Revolving Fund Authority

(thousands of dollars)	Forecast 1996-97	Main Estimates 1997-98	Planned 1998-99	Planned 1999-00
Authority	10,000	10,000	10,000	10,000
Drawdown:				
Balance as at April 1	-	203	2,700	5,673
Projected drawdown	203	2,497	2,973	416
	203	2,700	5,673	6,089
Projected Balance at March 31	9,797	7,300	4,327	3,911

7. Field Locations Administered by the Parks Canada Program

Field Operations by Province and Territory

Newfoundland and Labrador

National Parks

Gros Morne (H)

Terra Nova

National Historic Sites

Cape Spear *

Port au Choix *

Castle Hill *

Ryan Premises

Hawthorne Cottage

Signal Hill

Hopedale Mission

L'Anse aux Meadows * (H)

Nova Scotia

National Parks

Cape Breton Highlands

Kejimikujik

National Historic Sites

Alexander Graham Bell *

Grassy Island

Fort Anne *

Halifax Citadel *

Fort Edward

Kejimikujik

Fort McNab

Marconi

Fortress of Louisbourg *

Port Royal *

George's Island

Prince of Wales Tower *

Grand Pré *

St. Peters Canal

York Redoubt *

Commemorative Exhibit Administered by Parks Canada

Bank Fishery - The Age of Sail

United Empire Loyalists

New Brunswick

National Parks

Fundy

Kouchibouguac

Field Operations by Province and Territory (continued)

New Brunswick (cont'd)

National Historic Sites

Beaubears Island *	Fort Gaspareaux
Carleton Martello Tower *	St. Andrews Blockhouse
Fort Beauséjour *	Monument Lefebvre

Prince Edward Island

National Parks

Prince Edward Island

National Historic Sites

Ardgowan *	Province House
Fort Amherst-Port-la-Joye *	Dalvay-by-the Sea Hotel

Quebec

National Parks

Forillon

La Mauricie

National Historic Sites

Artillery Park	Fort Témiscamingue *
Battle of the Châteauguay *	Fortifications of Québec (H)
Battle of the Restigouche	Fur Trade at Lachine *
Carillon Barracks	Grande-Grave
Carillon Canal	Grosse Île and the Irish Memorial
Sir George-Étienne Cartier	Lachine Canal
Cartier-Bréboeuf *	Louis S. St. Laurent *
Chambly Canal	Maillou House
Coteau-du-Lac *	Manoir Papineau
Forges du Saint-Maurice	Pointe-au-Père Lighthouse
Fort Chambly	Sainte-Anne-de-Bellevue Canal
Fort Lennox	Saint-Ours Canal
Fort No. 1 at Pointe de Lévy *	Sir Wilfrid Laurier House *

National Park Reserves

Mingan Archipelago

Field Operations by Province and Territory (continued)

Quebec (cont'd)

Marine Park

Saguenay-St. Lawrence

Heritage Place Administered by Parks
Canada

Old Port of Quebec

Ontario

National Parks

Bruce Peninsula (B)
Georgian Bay Islands
Point Pelee (W)

Pukaskwa
St. Lawrence Islands

National Historic Sites

Battle of the Windmill
Bethune Memorial House
Bead Hill
Bellevue House *
Bois Blanc Island Lighthouse
Butler's Barracks
Fort George *
Fort Malden *
Fort Mississauga
Fort St. Joseph *
Fort Wellington *
Glengarry Cairn
Inverarden House

Kingston Martello Towers
Laurier House
Navy Island
Point Clark Lighthouse
Queenston Heights
Rideau Canal
Saint Louis Mission
Sault Ste. Marie Canal
Sir John Johnson House
Southwold Earthworks
Trent-Severn Waterway
Woodside *

National Marine Parks

Fathom Five

Heritage Place Administered by Parks
Canada

Waterloo Pioneers Memorial Tower

Field Operations by Province and Territory (continued)

Manitoba

National Parks

Riding Mountain (B)

Wapusk

National Historic Sites

Linear Mounds

St. Andrew's Rectory *

Lower Fort Garry *

The Forks *

Prince of Wales Fort *

York Factory

Riel House *

Riding Mountain Park East Gate Registration
Complex

Co-operative Heritage Areas

Red River

Saskatchewan

National Parks

Grasslands

Prince Albert

National Historic Sites

Batoche *

Frenchman Butte

Battle of Fish Creek

Fort Pelly

Fort Battleford *

Fort Walsh *

Fort Espérance

Motherwell Homestead *

Fort Livingstone

Alberta

National Parks

Banff (H)

Waterton Lakes (B)

Elk Island

Wood Buffalo (H&W)

Jasper (H)

National Historic Sites

Abbot Pass Refuge Cabin

Howse Pass

Athabasca Pass

Jasper House

Banff Park Museum

Jasper Park Information Centre

Bar U Ranch

Rocky Mountain House *

Cave and Basin

Skoki Ski Lodge

First Oil Well in Western Canada

Sulphur Mountain Cosmic Ray Station

Yellowhead Pass

Field Operations by Province and Territory (continued)

Alberta (cont'd)

Canadian Heritage Rivers

Athabasca (Jasper)

North Saskatchewan (Banff)

British Columbia

National Parks

Glacier

Mount Revelstoke

Kootenay (H)

Yoho (H)

National Historic Sites

Chilkoot Trail

Kicking Horse Pass

Fisgard Lighthouse

Kitwanga Fort *

Fort Langley *

Ninstints (H)

Fort Rodd Hill *

Rogers Pass

Fort St. James

Stanley Park

Gulf of Georgia Cannery

Twin Falls Tea House

National Parks Reserves

Gwaii Haanas/South Moresby

Pacific Rim

Canadian Heritage Rivers

Kicking Horse (Yoho)

Co-operative Heritage Areas

Alexander Mackenzie Heritage Trail

Northwest Territories

National Parks

Aulavik (Banks Island)

Wood Buffalo (H & W)

Tuktut Nogait

National Parks Reserves

Auyuittuq

Nahanni (H)

Ellesmere Island

Field Operations by Province and Territory (continued)

Northwest Territories (cont'd)

Canadian Heritage Rivers

South Nahanni (Nahanni)

Yukon Territory

National Parks

Ivvavik

Vuntut

National Historic Sites

Dawson City Historical Complex
Gold Room at Bear Creek
Dredge No. 4

S.S. Klondike
S.S. Keno

National Parks Reserves

Kluane (H)

Canadian Heritage Rivers

Alsek (Kluane)

Note: Those field locations which are recognized as or contain world heritage sites or biosphere reserves are identified by (H) and (B) respectively. Wetlands of international significance are denoted by the symbol (W).

Within the national historic sites category, the symbol (*) denotes a national historic site set aside under Part 2 of the National Parks Act.

A national park reserve is a park located in an area where a comprehensive Aboriginal land claim has been accepted for negotiation and for which final boundaries will be established upon settlement of the claim.

The jurisdiction of the Department of Canadian Heritage under the Canadian Heritage Rivers System applies to sections of five rivers located within national parks.

8. Statutes Administered by Canadian Heritage

Statutes Administered in Whole or in Part by the Canadian Heritage Portfolio:

Department of Canadian Heritage Act

Canadian Identity Program

Holidays Act

An Act to Incorporate the Jules and Paul-Émile Léger Foundation

National Anthem Act

National Flag of Canada Manufacturing Standards Act

National Symbol of Canada Act

Official Languages Act

Public Service Employment Act

Lieutenant Governors Superannuation Act

Salaries Act

Trade-marks Act

Canadian Multiculturalism Act

Canadian Race Relations Foundation Act

Canadian Heritage Languages Institute Act

Fitness and Amateur Sport Act

National Archives of Canada Act

National Capital Act

National Library Act

National Arts Centre Act

National Film Act

Canada Council Act

Canadian Radio-television and Telecommunications Commission Act

Cultural Property Export and Import Act

Museums Act

Broadcasting Act

Canadian Film Development Corporation Act

Status of the Artist Act

Parks Canada Program

Heritage Railway Stations Protection Act

Historic Sites and Monuments Act

Mingan Archipelago National Park Act

National Battlefields at Quebec Act

National Parks Act

Dominion Water Power Act

Department of Transport Act

Federal Real Property Act

Laurier House Act

9. List of Publications

Department of Canadian Heritage Fact Sheet

Parks Canada Sector

Canada's National Parks and National Historic Sites

Parks Canada Guiding Principles

Protected Areas - Vision for Canada

Parks Canada into the Future

State of the Parks 1994 Report

Recognizing Canadian History - The Historic Sites and Monuments Board of Canada

Policy on Federal Heritage Buildings

Canadian Inventory of Historic Buildings

What Are the Benefits of Canadian Heritage River Designation

The Canadian Heritage Rivers System - Objectives, Principles and Procedures

Annual Report 1994-95 - Canadian Heritage Rivers System

Cultural Development and Heritage Sector

Making Our Voices Heard (Juneau Report)

Canadian Directory of New Media in the Cultural Sector

Digital Radio: The Sound of the Future

Non-Technical Policy and Regulatory Issues - Task Force on the Introduction of Digital Radio

Television Violence: A Review of the Effects on Children of Different Ages

The Status of the Artist - Task Force Report

Cultural Property Export Guide

Regulations Respecting the Export from Canada of Cultural Property

Participation

Sport

Canada Hosting Policy Sport Event Guide

Sport Canada Athlete Assistance Program: Policy and Guidelines

Drug Use and Doping Control in Sport

Sport Canada Policy on Women in Sport

Towards 2000; Building Canada's Sports System

Official Languages

Official Languages - Annual Reports

Official Languages in Brief

Fact Sheets on Official Languages

9. List of Publications (cont'd)

Multiculturalism

Multiculturalism Policy of Canada
Canadian Charter of Rights and Freedoms
The International Bill of Human Rights
Universal Declaration of Human Rights
Multiculturalism Annual Reports
The Great Canadian Adventure (1996)
Off-Reserve Aboriginal Population in Canada
“The Multiculturalism Program: The Context for Renewal” bacgrounder for News
Release on Canadian Race Relations Foundation and Multiculturalism, October 29, 1996.

Portfolio

Canada Council
Thirty-Ninth Annual Report 1995-96 and Supplement

Canada Information Office
1997-98 Estimates - Part III Expenditure Plan

Canadian Broadcasting Corporation
A Corporate Plan Summary for the Canadian Broadcasting Corporation for the period 1996-97
to
2000-01
CBC Annual Report for 1995-96

Canadian Museum of Civilization
Summary of the Corporate Plan (1996-97 to 2000-2001)
Summary of Operating and Capital Budgets (1996-97)
Annual Report 1995-1996

Canadian Museum of Nature
Summary of the Corporate Plan (1996-97 to 2000-2001)
Summary of the Operating and Capital Budget 1996-97
Annual Report 1995-96

Canadian Radio-television and Telecommunications Commission
1997-98 Estimates - Part III Expenditure Plan

National Archives of Canada
1997-98 Estimates - Part III Expenditure Plan

National Battlefields Commission
1997-98 Estimates - Part III Expenditure Plan

9. List of Publications (cont'd)

National Capital Commission

Summary of the Corporate Plan (1996-97 to 2000-2001)

Summary of the Operating and Capital Budgets (1996-97)

Annual Report 1995-96

National Film Board

1997-98 Estimates - Part III Expenditure Plan

Annual Report 1995-96

National Gallery of Canada

National Gallery of Canada and Canadian Museum of Contemporary Photography Summary of Corporate Plan and Capital Budget for 1996-97 to 2000-2001

National Library of Canada

1997-98 Estimates - Part III Expenditure Plan

Annual Report 1995-96

National Museum of Science and Technology

Corporate Plan Summary 1996-97 to 2000-2001

Annual Report 1995-96

National Arts Centre

National Arts Centre The Next Act: Renewal Annual Report 1995-96

Public Service Commission of Canada

Public Service Commission of Canada - 1997-98 Estimates - Part III Expenditure Plan

Annual Report 1995-96

Status of Women Canada

1997-98 Estimates - Part III Expenditure Plan

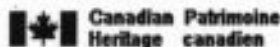
Telefilm Canada

Telefilm Canada Annual Report 1995-96

10. Internet Sites

Canadian Heritage - Main Menu

<http://www.pch.gc.ca/main-e.htm>



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[Official Languages, Sport](#)

[Canadian Identity, Multiculturalism \(March 21\),](#)

[Human Rights, Native Citizens, Canadian Studies](#)

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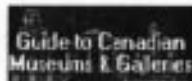
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[Cultural Development and Heritage](#) ?

[Canadian Heritage Information Network,](#)

[Broadcasting, Heritage Policy, Arts Policy,](#)

[Cultural Industries, Canadian Conservation Institute](#)

Canada

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If you wish to report a technical problem or should you have comments or suggestions, please send them to:

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Prairies and Northwest Territories Region

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Winnipeg, Manitoba
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Halifax, Nova Scotia

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