

Canadian Heritage

1998-99 Estimates

A Report on Plans and Priorities

Approved

Minister of Canadian Heritage

Message from the Minister of Canadian Heritage

As Canadians prepare for the new millennium, our shared goal of strengthening and celebrating Canada becomes increasingly important. Therefore, together with the Honourable Hedy Fry, Secretary of State (Multiculturalism) (Status of Women) and the Honourable Andy Mitchell, Secretary of State (Parks), it is my pleasure to introduce the action plan of the Department of Canadian Heritage for the planning period 1998-99 to 2000-01.

To achieve this goal, our Department will undertake initiatives to enhance our pride in our country, contribute to our economic growth and prosperity, protect our heritage, ensure access to Canadian voices and spaces, and encourage participation in and contribution to Canadian society.

Our Department will continue its efforts to increase knowledge and appreciation of Canadian institutions and achievements, Canadian symbols and the values they represent and Canada's fundamental characteristics of linguistic duality, cultural diversity and the contribution of Aboriginal peoples. We will continue to work with federal institutions and other partners to support our official-language minority communities throughout Canada. Through the commemoration of historic milestones and celebration of Canadian athletic achievements, we will provide opportunities for all Canadians to reflect on our shared accomplishments and challenges.

We will continue to provide assistance to cultural industries, and advance the presence of Canadian content — including French-language content — on the information highway and within the Canadian broadcasting system. Culture and heritage tourism will continue to be used to develop and promote Canadian talent, art, youth, culture and heritage, in Canada and abroad.

We are also moving ahead in creating the Canadian Parks Agency to facilitate the completion of the parks system and the protection of our natural environment for the enjoyment of all Canadians.

We are committed to finding new and practical ways of meeting our responsibility to Canadians by providing more accessible information on the cost effectiveness, efficiency and achievements of our programs and activities.

The Department of Canadian Heritage is proud of its role as a vital contributor to Canada's cohesion and prosperity, and we look forward to continuing this important work into the new millennium.

Sheila Copps

Management Representation

Report on Plans and Priorities 1998-99

I submit, for tabling in Parliament, the 1998-99 Report on Plans and Priorities (RPP) for the **Department of Canadian Heritage**.

To the best of my knowledge, the information:

- ! accurately portrays the Department's mandate, plans, priorities, strategies and expected key results of the organization;
- ! is consistent with the disclosure principles contained in the *Guidelines for Preparing a Report on Plans and Priorities*;
- ! is comprehensive and accurate;
- ! is based on sound underlying departmental information and management systems; and
- ! is satisfactory as to the quality assurance processes and procedures used for the RPP's production.

The Planning and Reporting Accountability Structure (PRAS) on which this document is based has been approved by Treasury Board ministers and is the basis for accountability for the results achieved with the resources and authorities provided.

Suzanne Hurtubise
Deputy Minister

Date: _____

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A. Canadian Heritage Portfolio

Portfolio Description

The Canadian Heritage Portfolio was created in 1993 and includes:

- ! the **Department of Canadian Heritage**, which is responsible for arts policy, broadcasting policy, Canadian identity, cultural industries, heritage, multiculturalism, national parks and national historic sites, official languages and sport; as well as the Canadian Conservation Institute, the Canadian Heritage Information Network, the Cultural Property Export Review Board, and the Historic Sites and Monuments Board of Canada;
- ! **seven departmental agencies**: the Canada Information Office, the Canadian Radio-television and Telecommunications Commission (CRTC) (an independent regulatory agency), the National Archives of Canada, the National Battlefields Commission, the National Film Board of Canada, the National Library of Canada and Status of Women Canada; and
- ! **ten Crown corporations**: the Canada Council, the Canadian Broadcasting Corporation, the Canadian Film Development Corporation (Telefilm Canada), the Canadian Museum of Civilization, the Canadian Museum of Nature, the Canadian Race Relations Foundation, the National Arts Centre, the National Capital Commission, the National Gallery of Canada, and the National Museum of Science and Technology.

As well, the Public Service Commission reports to Parliament through the Minister of Canadian Heritage.

The Department and each departmental agency produce their own Report on Plans and Priorities. The Crown corporations prepare Corporate Plans, and Corporate Plan Summaries which are tabled in Parliament, or are subject to the accountability requirements of their enabling legislation. The Minister of Canadian Heritage is responsible for ensuring that the major orientations of the agencies within the Portfolio are in line with Government objectives. In addition, the Minister is responsible to Parliament for the resources allocated to all the organizations in the Portfolio.

Portfolio Resources

Portfolio Planned Spending

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Department of Canadian Heritage*	1,110.4	1,004.3	969.9	949.9
Canada Council*	114.0	116.0	116.0	113.7
Canada Information Office	19.1	20.0	20.0	-
Canadian Broadcasting Corporation*	867.3	844.0	822.4	822.2
Canadian Museum of Civilization*	46.3	44.5	44.6	44.6
Canadian Museum of Nature*	22.5	19.5	19.5	19.5
Canadian Race Relations Foundation **	-	-	-	-
Canadian Radio-television and Telecommunications Commission*	3.8	4.6	4.6	4.6
National Archives of Canada	48.2	46.7	46.9	47.2
National Arts Centre*	20.4	19.5	19.4	19.4
National Battlefields Commission	7.6	6.2	6.2	6.2
National Capital Commission*	72.8	68.7	68.8	69.2
National Film Board*	61.5	55.9	56.1	56.1
National Gallery of Canada*	33.4	31.6	31.6	31.6
National Library of Canada	30.4	28.9	29.0	29.0
National Museum of Science and Technology*	20.6	18.6	18.6	18.7
Public Service Commission*	107.5	103.3	103.7	103.5
Status of Women	17.4	17.0	17.0	17.0
Telefilm Canada*	81.2	78.2	78.2	78.2
Total Appropriations	2,684.4	2,527.5	2,472.5	2,430.6
<i>Plus:</i> Revenue	515.8	526.0	520.8	516.5
Total Resources	3,200.2	3,053.5	2,993.3	2,947.1

* These agencies will generate annual revenues.

** The Canadian Race Relations Foundation does not receive annual appropriations. It is funded primarily from the revenue generated by a \$24 million endowment received from Government in 1996.

Note: Planned spending for each of the next three years for the Department of Canadian Heritage includes funding in the amount of \$33 million earmarked in the fiscal framework for the following governmental commitments: Urban Aboriginal Youth Centres, initiatives aimed at preserving and teaching aboriginal languages and a new cultural multimedia products and services support program. Planned Spending for the Canada Council also includes an additional amount of \$10 million over the next three years to reflect the government commitment for commissioning works of art to mark the beginning of the new millenium. The details and designs for each of these initiatives still require Cabinet approval.

B. The Departmental Plan

1. Overview of the Department of Canadian Heritage

Mandate, Roles and Responsibilities

The Department of Canadian Heritage is one of the 19 organizations in the Canadian Heritage Portfolio created to consolidate national policies and programs that maintain Canada's cultural sovereignty and promote Canadian identity.

The *Department of Canadian Heritage Act* sets out the important role that the Department plays in Canadian society, with regard to Canadian identity and values, cultural development, heritage, and areas of natural or historical significance.

The Minister of Canadian Heritage, supported by the Secretary of State (Multiculturalism) (Status of Women) and the Secretary of State (Parks), is responsible for policies and programs relating to arts, culture and heritage, broadcasting, Canadian identity, multiculturalism, official languages and sport, as well as for policies, programs and operations of national parks, national marine conservation areas, national historic sites, historic canals, heritage railway stations, Canadian heritage rivers and federal heritage buildings.

The Department works with Canadians to strengthen their shared sense of identity while respecting the diversity of the land and people. It works to eliminate barriers and promotes the participation of all citizens, individually and collectively, in the social, political, cultural, environmental and sport life of the country. It pursues initiatives that balance individual and collective rights and responsibilities in a way that promotes community self-reliance and individual fulfilment, creates opportunity for all Canadians and fosters a co-ordinated approach among federal institutions for the enhancement of official-language minority communities. The Department also works with other federal departments and agencies to ensure that the Government of Canada carries out its activities in a manner that is sensitive and responsive to Canada's diversity. The Department is committed to communicating better with Canadians, consulting with them concerning their needs, and improving the delivery of services to the Canadian people.

Policy Framework

The strategies of the Department of Canadian Heritage reinforce the Government's overall program of sustaining and strengthening a successful Canada for the 21st century. The aim is to foster a strengthened sense of what it means to be a part of the Canadian community, to enhance knowledge and appreciation of Canada and Canadians, to ensure that Canadians can participate equally and actively in society, and to give recognition to individual and collective accomplishments.

The departmental mission is:

STRENGTHENING AND CELEBRATING CANADA

The Department is dedicated to strengthening and celebrating Canada -- its people and its land.

This commitment to Canadians is honoured by:

- ! enhancing pride in Canada;
- ! contributing to Canada's economic growth and prosperity;
- ! protecting Canada's heritage;
- ! ensuring access to Canadian voices and Canadian spaces;
- ! encouraging participation in and contribution to Canadian society; and
- ! making Government more responsive.

The Department is also committed to seeking innovative solutions to address the needs of a changing society. The Department's strategies support the Government's agenda of preparing for the future by investing in knowledge, education and innovation.

Organization and Program Composition

In 1997-98, the Department implemented a new Planning, Reporting and Accountability Structure, with the exception of Parks Canada, which was authorized to defer its implementation pending legislation to create the Canadian Parks Agency.

As a result, the planning structure now includes two programs: Canadian Heritage and Parks Canada. The Canadian Heritage Program comprises three Business Lines: Cultural Development and Heritage, Canadian Identity, and Corporate Management. Parks Canada is still structured with three activities: Operation, Development, and Program Management and Technical Services.

Canadian Heritage Program	
Business Lines	Product / Service Lines
Cultural Development and Heritage	Broadcasting Cultural Industries Arts Heritage
Canadian Identity	Official Languages Canadian Identity Multiculturalism Sport
Corporate Management	
Parks Canada Program	
Activities	
Operation Development Program Management and Technical Services	

Following a departmental reorganization, five assistant deputy ministers are now responsible for managing the Canadian Heritage Program, and one assistant deputy minister directs the Parks Canada Program. The diagram on page 35 describes the links that exist between the program's structure and the Department's organizational structure.

Financial Spending Plan

(\$ millions)	Forecast Spending 1997-98*	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Gross Program Spending				
Canadian Heritage	789.1	719.4	693.1	678.8
Parks Canada	393.3	358.9	352.2	346.8
	<u>1,182.4</u>	<u>1,078.3</u>	<u>1,045.3</u>	<u>1,025.6</u>
<i>Less:</i> Revenue Credited to the Vote	72.0	74.0	75.4	75.7
Net Program Spending	<u>1,110.4</u>	<u>1,004.3</u>	<u>969.9</u>	<u>949.9</u>
<i>Less:</i> Revenue Credited to the Consolidated Revenue Fund	51.0	51.5	52.0	52.0
<i>Plus:</i> Non-budgetary	10.8	0.01	0.01	0.01
<i>Plus:</i> Cost of Services Provided by Other Departments	37.8	37.8	37.8	37.8
Net Cost of the Department	<u>1,108.0</u>	<u>990.6</u>	<u>955.7</u>	<u>935.7</u>

* Reflects best forecast of total planned spending to the end of the fiscal year.

Note: Planned spending includes funding of \$33 million for Urban Aboriginal Youth Centres, initiatives aimed at preserving and teaching aboriginal languages and a new cultural multimedia products and services support program. The details and designs for each of these initiatives still require Cabinet approval.

2. Details by Program

Summary of Departmental Plans and Priorities

To Provide Canadians with:

The Department will pursue the following strategies:

Enhanced pride in Canada

- Organize events to celebrate milestones and national achievements, and create special programming to mark the new millennium.
- Enhance the development of high-performance athletes and coaches.
- Enhance the vitality of official-language communities across Canada, and promote the importance of linguistic duality as an integral part of the Canadian experience.
- Encourage a greater dialogue among Canadians, and help youth to experience Canada through exchanges and work experiences in national parks, cultural and heritage institutions, official languages, and other areas.
- Encourage Canadians to recognize and respect Canada's diversity so that people of all backgrounds feel a sense of belonging and attachment to Canada.

Economic growth and prosperity

- Market Canada's diverse cultural and heritage products, and Canada's expertise in minority and second-language education and in language industries.
- Develop a tourism strategy promoting the natural, cultural, historical, identity and sport elements of Canada.

Protection of Canada's heritage

- Advance the completion of the national parks system, and expand the national historic sites system.
- Ensure a cohesive approach to the management of Canada's heritage and increase the range of heritage information available in electronic form.
- Support efforts to ensure that Aboriginal languages are kept alive for future generations.

Access to Canadian voices and spaces

- Support the creation, production, distribution and preservation of Canadian cultural content to sustain a strong Canadian presence in conventional and new media.
 - ▶ Support the production of television programming through the Canada Television and Cable Production Fund.
 - ▶ Provide assistance for marketing and distribution of Canadian books and magazines.
 - ▶ Review the Canadian feature film policy from scripts to screens.
- Support the development of instruments necessary to uphold cultural objectives and sovereignty in trade and investment negotiations.

Participation in and contribution to Canadian society

- Support efforts to ensure Canadians can fully participate in the benefits of the information society and knowledge-based economy.
- Develop the capacity of official-language communities to contribute fully to Canadian society through increased co-operation among federal departments, intergovernmental agreements and Canada-community agreements.
- Promote the awareness of human rights and the importance of combatting racial discrimination as a means of ensuring full participation by all citizens in Canadian society.
- Support the full participation of off-reserve Aboriginal people, particularly Aboriginal youth.

A more responsive Government

- Establish the Canadian Parks Agency.
- Strengthen partnerships within and outside Government to ensure progress toward the fulfillment of the Government's overall agenda.
- Implement La Relève to ensure a productive, sustainable and flexible workforce.
- Make better use of new technologies to ensure efficient and effective delivery of services to Canadians.

Canadian Heritage Program

Program Objective

To build a strong society in which Canadians participate, celebrate and give expression to their values and heritage.

Cultural Development and Heritage Business Line

Planned Spending

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Broadcasting	108.1	127.5	127.5	127.5
Cultural Industries*	109.3	93.1	93.1	93.4
Arts	23.7	22.2	22.2	22.2
Heritage	29.7	28.6	25.0	25.0
	270.8	271.4	267.8	268.1
<i>Less: Revenue Credited to the Vote</i>	1.8	2.2	2.2	2.2
Total Net Expenditures	269.0	269.2	265.6	265.9
Non-budgetary Expenditures	10.8	0.01	0.01	0.01

* Planned spending for Cultural Industries includes funding of \$3 million for a new cultural multimedia products and services support program. The details and designs for this initiative still require Cabinet approval.

Business Line Objective

To foster an environment in which Canada's arts, heritage, cultural industries, and broadcasting products and services are created, produced, marketed, preserved and shared with audiences at home and abroad thereby contributing to Canada's economic, social and cultural growth.

External Factors Influencing the Business Line

Globalization and trade liberalization, coupled with the increasing power and scope of communications technologies, offer Canadians opportunities for international commerce and for the projection of Canadian values to the rest of the world. However, they also put pressure on Canada to harmonize its cultural policies with those of its major trading

partners. These factors affect the strategies and instruments Canada uses to ensure the availability of Canadian choices in cultural products in the domestic market, as well as their promotion internationally.

At the same time, Canada's strength is shifting to a knowledge-based economy, in which the arts, heritage, culture, sport and recreation sectors play an increasingly important role. According to Statistics Canada's preliminary revised estimates, in 1994, the direct economic impact of cultural industries and activities amounted to \$21.9 billion, (or 2.9% of the Canadian gross domestic product which reflects an 8.2% growth since 1989-90) and sustained approximately 700,000 full- and part-time jobs (or 5.2% of the total jobs in Canada in 1994). Furthermore, the Canadian Heritage Portfolio institutions and their related activities and events account for a significant portion of the \$41.8 billion that was spent by tourists in Canada in 1996. With growth projected at 45% between 1991 and 2005, the arts, culture, sport and recreation sectors will form the second-fastest-growing sector of employment. Meeting and maintaining that growth will require increased digital literacy; creativity, entrepreneurship and innovation; and new forms of public participation.

On the other hand, arts and culture organizations continue to suffer from under-capitalization, particularly in the face of increasing demand for Canadian content in an environment of rapidly expanding competition from foreign cultural products on the Internet, on specialty television channels, in new multiplex cinemas, and in new forms of cultural products emerging out of the application of new technologies, the multimedia or new media industries. New technologies also impose new financial requirements on traditional cultural industries, but the financial return on such investments is unproven. In the face of these challenges, public and private partnerships have been formed to involve others in program delivery, decision-making and funding.

Long-Term Expected Results

- ! The creation, production, distribution, preservation and consumption of Canadian cultural and heritage products.
- ! National and international recognition and acceptance of Canadian cultural creations and heritage collections.
- ! Support for the Canadian model of promotion and support for Canada's cultural diversity in relevant international fora.

The following section highlights the Key Plans and Strategies by Product/Service Line. The expected results for the individual Broadcasting, Cultural Industries, Arts and Heritage Product/Service Lines contribute to the achievement of the expected results for the Cultural Development and Heritage Business Line.

Broadcasting - Key Plans and Strategies

Canadian Content, Choices and Voices - Over the planning period, the Department will address the needs of the public and private Canadian broadcasting systems, and will support the increase of Canadian content on all core media services. Support mechanisms such as the Canada Television and Cable Production Fund (CTCPF) will increase the amount, and enhance the quality of, Canadian television programming. The Department will also encourage the use of new partnerships, develop opportunities and stimulate markets to sell Canadian programming, expertise and broadcast-distribution technology.

The Department will work with Television Northern Canada to co-ordinate the transition from reliance on federal programs to self-sufficiency, while ensuring continued provision of broadcasting services in Northern Canada. It will encourage the active participation of Native broadcasters in the information society to allow access of Native and northern citizens to services such as long-distance education, life-long learning, medical services and electronic commerce.

Convergence of the Broadcasting and Telecommunications Industries - The Department will monitor the implementation of the 1996 Convergence Policy to ensure adherence by industry to fair and sustainable competition between the telephone and cable companies, and adherence to the principle of contribution to the development of Canadian content. Starting in 1999-2000, the Department will support the implementation of digital radio and television in Canada, and ensure that broadcasting remains competitive in an increasingly digital world.

Broadcasting and the Information Highway in Canadian Society - The Department will develop, jointly with Industry Canada, a proposed national access strategy, as recommended by the Information Highway Advisory Council. Guiding that work is the principle that Canadians, both as citizens and consumers, should be able to participate fully in the emerging information society and share equitably in its benefits. These efforts complement broader Government priorities to foster lifelong learning, enhance social cohesion and make Canada the most connected nation in the world. Complementary to a national access strategy is the development of a Canadian content strategy. The Department will participate in domestic and international fora to ensure that Canada has a voice in content provision and cultural issues within the policy framework. In collaboration with other federal departments and international organizations, the Department will address the issue of the dissemination of hate propaganda and other inappropriate material on the Information Highway. It will also raise public awareness of the impact of media/violence in society and will assist the development of quality non-violent children's programming.

Expected Results

- ! Quality Canadian content, and provision of Canadian choices and voices, in broadcasting and the emerging information society.
- ! An environment that ensures fair and equitable contribution by the Canadian public and private broadcasters to the objectives of the *Broadcasting Act*.
- ! A broadcasting system that reinforces the social, cultural and economic goals that reflect the diversity and values of Canadians.

Cultural Industries - Key Plans and Strategies

Support to Cultural Industries - The Department will conduct a review of policies and programs in support of feature film, book publishing and periodical publishing to determine how it can most effectively meet policy objectives and improve program delivery. The Department will also review its policies and programs in support of the sound recording industry and develop an action plan to respond to the recommendations of the Task Force on the Future of the Canadian Music Industry. In addition, the Department will conduct an assessment of the feasibility of creating an independent publishing corporation and administer programs in support of the publishing sector.

Creation, Production and Distribution - The Department will develop an overall strategy and specific structural measures to stimulate the production and distribution of new cultural and heritage multimedia products and services, including cultural products that tell Canadian stories and reflect our cultural diversity. It will consider the renewal of the Cultural Industries Development Fund and increased project assistance through innovative financing approaches to ensure greater access to financing for cultural organizations. The review of the Canadian feature film policy will identify measures that will allow the Canadian industry to position itself well in the next century. The Department will also participate in the negotiation of co-production treaties and the organization of mixed commissions with other countries. In partnership with high-tech industries and research centres, the Department will foster strategic alliances to pursue the development of a new technology research and development strategy for creators to provide new avenues for creation and better channels of distribution.

Promotion of Canadian Cultural Products - The Department will work with the Department of Foreign Affairs and International Trade to build alliances at home and abroad to promote Canadian cultural products internationally.

Cultural Advocacy Strategy - The Department will enhance understanding by the international community of Canada's cultural policy, which promotes and assists cultural diversity within Canada and among nations, and stresses Canadian sovereignty.

Copyright - In 1997, the Department signed two new World Intellectual Property Organization (WIPO) treaties, the WIPO Copyright Treaty and the WIPO Performance and Phonograms Treaty. In concert with Industry Canada, the Department will work to amend Canada's copyright legislation to adhere to the treaties and to address other outstanding copyright reform issues in the context of the Phase III reform. Many of these amendments will address the new communications environment, with a view to improving protection and incentives for Canadian producers, creators and performers, and augmenting the remuneration of Canadian creators and performers.

Viable Cultural Industries - In collaboration with Industry Canada, the Department will review investment guidelines to increase foreign investments in the Canadian cultural sector and to strengthen the position of Canadian firms. It will adapt policies and programs to the changing markets, the fiscal context, and industry standards to improve the creative and distribution aspects of cultural industries and to enhance their promotion and marketing profiles.

Expected Results

- ! Cultural industries that create, produce, distribute and promote Canadian products.
- ! A copyright regime that supports the development of Canadian cultural products while respecting Canada's copyright obligations and those of foreign countries.

Arts - Key Plans and Strategies

Financial Stability and Autonomy of Arts Organizations - The Department will provide financial assistance to arts organizations to support the creative process and its expression in various forms. It will collaborate with the Canada Council to support new works of art to mark the beginning of the new millennium and will help to establish arts stabilization funds in co-operation with the private sector and the provinces of Manitoba, Nova Scotia, New Brunswick, Saskatchewan, Ontario and Quebec. The Department will examine alternative funding mechanisms to encourage private, individual and corporate support to the arts. The refined National Arts Training Contribution Program will ensure a long-term funding-support mechanism for essential training in support of Canadian excellence.

Innovation in the Artistic Community - The Department will continue to develop initiatives to assist the arts and culture sector in adapting to the challenges posed by continuing technological changes, in areas such as creation, distribution, dissemination and management. These initiatives will include a policy on the use of new technology, a strategy for human resources development in the area of new media, and communication of information to new media artists on the use of tax incentives.

Audience Development - The Department will work with partners to showcase the best of Canada's art and culture at home and in international venues such as festivals, trade fora

and artists' tours. It will foster the visibility and presence of Canadian talent and expertise on the national and international scenes, notably by participating in the Commission internationale du théâtre francophone to promote French Canadian theatre and by supporting French theatre activities with Francophone minorities.

The Department will review the Cultural Initiatives Program to allow greater access to professional Canadian artists, including those of various cultural backgrounds; to encourage increased circulation of Canadian professional artists to festivals and special arts events; and to provide support for improved management practices and audience-development initiatives, including those that seek to include Canadians of all origins. The Department will continue to support the Confederation Centre for the Arts and ensure its services and programming reflect the dual nature of Canada's linguistic reality.

The Department will work with the Canadian Tourism Commission, and the Aboriginal Tourism Team Canada, and other partners to develop and enhance tourism experiences focussing on natural and cultural heritage places including those celebrating Aboriginal peoples and events and to provide the basis for concerted actions with the tourism industry which can contribute to the stability and growth of cultural enterprises.

Expected Results

- ! Long-term financial stability and increased autonomy of arts organizations.
- ! Excellence and innovation in the artistic community.
- ! Audiences and opportunities for Canadian arts and cultural organizations.

Heritage - Key Plans and Strategies

Preservation, Promotion and Management of Nationally Significant Natural and Cultural Heritage - The Department will promote a more cohesive approach to the care and management of Canada's heritage to ensure its long-term protection. It will continue to work with the network of Canadian museums that is actively engaged in preserving, promoting and managing collections of national importance. It will also pursue its collaborative efforts with the heritage community to preserve the tangible and intangible aspects of Canada's heritage, including through economuseums and Aboriginal museum development. The Department will encourage projects that enhance the stewardship of Canada's audio-visual heritage, access to that heritage, and the potential to generate revenues from audio-visual collections.

The Department will continue to promote the use of tax incentives and measures that encourage donations of significant heritage objects to Canadian museums, galleries, archives and libraries. Comprehensive and up-to-date regulations and mechanisms will be administered to encourage the preservation in Canada of important examples of the national cultural heritage. Support for the acquisition of cultural property of outstanding significance and national importance, and for the retention in Canada of significant examples of the nation's cultural, historic and scientific heritage will result in the

enrichment of Canadian collections. Within Canada, the Department will contribute to the country's fulfilment of international obligations related to the import and export of cultural properties.

The Department will work with heritage institutions to encourage the use of new technologies in museums and to increase the range of information available in an electronic form to ensure a broader public has access to Canadian museum collections. The recommendations of the federal Task Force on Digitization will be addressed in this context.

Through the Young Canada Works Program, the Department will connect Canadians to Canada's past and natural heritage by supporting projects that help young Canadians to gain a broad range of work experiences in heritage institutions.

Enjoyment and Access - The Department will examine ways to make accessible and promote, in Canada and abroad, Canadian art, cultural products and heritage collections, artifacts and reproductions, particularly through the circulation of heritage collections. It will examine the feasibility of an indemnification scheme.

The Department will provide financial assistance to non-federal museums to extend Canada's Museum Policy outside the National Capital Region. It will review the Museums Assistance Program to make more effective use of its resources in support of access and youth exchange objectives.

Standards of Excellence of Collections - The Canadian Heritage Information Network (CHIN) and the Canadian Conservation Institute (CCI) will encourage the development of national standards for heritage collection information and preservation. These standards will reflect Canada's international obligations and our unique requirements. CHIN will promote the sound management of museum information in a digital environment so that audiences may benefit from integrated access to digitized Canadian museum collections. CCI will disseminate conservation knowledge and will provide expert services to heritage institutions to improve conservation practices for, and conditions of, Canadian heritage collections.

Expected Results

- ! Enjoyment and access to heritage collections.
- ! Heritage collections that meet standards of excellence.
- ! Innovation and co-operation in the preservation, promotion and management of national collections and resources.

Canadian Identity Business Line

Planned Spending

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Official Languages	250.9	209.5	192.3	192.3
Canadian Identity*	78.6	98.4	96.3	93.9
Multiculturalism	31.0	26.3	25.7	25.4
Sport	68.5	62.1	62.9	51.8
Total Net Expenditures	429.0	396.3	377.2	363.4

* Planned spending for Canadian Identity includes funding in the amount of \$30 million for Urban Aboriginal Youth Centres and initiatives aimed at preserving and teaching aboriginal languages. The details and designs for these initiatives still require Cabinet approval.

Business Line Objective

To assist Canadians in recognizing and celebrating their shared identity and in enhancing their capacity to contribute to Canadian society.

External Factors Influencing the Business Line

As Canada has grown and matured as a country, it has been preoccupied by questions of unity and diversity, and how to foster and express a sense of itself. The struggle for an inclusive Canadian identity in an increasingly diverse, global and information-oriented society continues to present new challenges for the Canadian Identity Business Line. Many communities, including Aboriginal peoples off-reserve, visible minorities and official-language minorities, face barriers to participation in the social, political, economic and cultural life of the country. Registered charities and other voluntary organizations are key partners with Government in working to improve Canadian society.

Canadians' interest in learning more about Canadian identity and achievements remains high. Their expectations of athletic excellence have not decreased in spite of overall declining Government spending in this area. Funding pressures for official-language support programs have increased. Milestones, such as the Canada Games, the millennium and the hosting of major international games, will enable the Government to showcase Canadian values, achievements and shared goals for the future.

Long-Term Expected Results

- ! Canadians recognize and appreciate their identity, accomplishments and excellence.
- ! Canadians are able to participate fully in, and contribute to, Canadian society.

The following section highlights the Key Plans and Strategies by Product/Service Line. The expected results for the individual Official Languages, Canadian Identity, Multiculturalism and Sport Product/Service Lines contribute to the achievement of the expected results for the Canadian Identity Business Line.

Official Languages - Key Plans and Strategies

Intergovernmental Co-operation - The Department will continue to sustain the presence of official-language communities across Canada and to promote the importance of linguistic duality as an integral part of the Canadian experience. It will also continue to support the provision of quality second-language instruction at all levels in co-operation with provincial and territorial governments through a new general five-year protocol with the Council of Ministers of Education (Canada), which should be followed by bilateral agreements with all provinces and territories.

The Department will continue to work with provinces and territories to help minority school boards to offer education of comparable quality to that of the majority in the spirit of section 23 of the *Canadian Charter of Rights and Freedoms* and to enhance the development of French-language post-secondary institutions through the use of new technologies. In the next two years, the Department will also negotiate the renewal of intergovernmental agreements to deliver provincial and territorial services in the minority language and to promote linguistic duality.

Vitality of Official-Language Minority Communities - The Department provides direct support for the development of minority Francophone and Anglophone communities. It will continue to support access to communications media for official-language minority communities. It will also support the development of additional measures, such as the reinforcement of certain CBC/SRC initiatives and a greater French-language presence on the Information Highway, both in terms of content and access.

The Department implements sections 41 and 42 of the *Official Languages Act* to enhance the impact of federal departments on the development of official-language minority communities. The priority for this planning period is to ensure that valuable, concrete initiatives are developed to support these communities in key sectors of activity: information technology, culture, economic development and human resources development.

Promotion and Dialogue - To promote Canadian Francophonie as an integral part of Canadian identity and a valuable component of Canada, the Department will support the organization of a series of cultural, promotional and information activities in the context of the Sommet de la Francophonie, which will be held in Moncton in 1999. The Department will also continue to offer linguistic exchange and employment opportunities through Young Canada Works and other programs to allow young people to experience linguistic duality.

In partnership with the Department of Foreign Affairs and International Trade, the Department will continue to work toward the implementation of a comprehensive marketing strategy to increase Canada's share of the international marketplace in minority and second-language education and in language industries.

Expected Results

- ! Canadians appreciate our linguistic duality and build bridges across language barriers, through opportunities to learn a second official language, and discover and appreciate the economic, social and cultural advantages of our linguistic duality.
- ! Official-language minority communities contribute fully to Canadian society through community-based economic, social and cultural development, and (through federal-provincial co-operation) equitable access to quality education, training and key provincial-territorial government services.

Canadian Identity - Key Plans and Strategies

Celebration of Canadian Achievements and Identity - The Department promotes Canadian symbols and supports interest in Canadian traditions and accomplishments such as the *Canadian Charter of Rights and Freedoms*, linguistic duality and cultural diversity.

The Department builds partnerships to observe Canada Day, Celebrate Canada, Citizenship and Heritage Week, National Flag of Canada Day, National Volunteer Week, National Aboriginal Day, as well as special events reinforcing a sense of common purpose and pride. These celebrations allow Canadians to recognize the key events that have shaped this country and to appreciate the contribution that many cultures have made to the national fabric of Canada.

Understanding of Canada and Canadians - Through Youth Participation programs, as well as innovative technology projects, the Department will help young Canadians to take part in travel, work opportunities and national fora to learn more about their country and each other.

Participation in Canadian Society - The Department will promote the various elements encompassed by Canadian identity to ensure that all identity-related activities have an integrated focus and support civic participation. The Department will encourage public

and private institutions to develop strategies and activities that will promote citizens' participation. It will stimulate public debate on civic rights and responsibilities to make Canadians, particularly youth, aware of the knowledge, skills and aptitudes of responsible citizenship. It will encourage the voluntary sector to play a more prominent role in Canadian society, especially in the definition of national priorities.

Awareness of Human Rights - The Department will create opportunities for Canadians to advance human rights in the life of their country. It will lead the federal activities commemorating the 50th anniversary of the *United Nations Universal Declaration of Human Rights* to increase Canadians' knowledge of the important role that Canada played in the development of the *Universal Declaration*. Through its *Credo* campaign the Department will challenge Canadian youth to define their concept of human rights and to take a role in shaping the future debates on human rights issues. The Department co-ordinates federal-provincial-territorial reports on Canada's progress in meeting its obligations under United Nations' and other international human rights instruments. It also provides financial support for legal test cases related to official languages and equality rights guaranteed under Canada's Constitution.

Participation of Urban and Off-reserve Aboriginal Peoples - The Department supports centres across Canada that deliver cultural and social services to urban Aboriginal peoples; it supports Aboriginal and provincial-territorial organizations to develop approaches on issues that affect the well-being of Aboriginal women and Aboriginal communities. It also helps Aboriginal communications societies to produce and broadcast programming in 17 Aboriginal languages in the North.

The Department will explore ways to help Aboriginal peoples establish a network of urban Aboriginal youth centres to improve the situation facing Aboriginal youth in educational attainment, labour-force activity, health practices and suicide prevention. The Department will also explore ways to help Aboriginal peoples establish a program to preserve, protect and teach Aboriginal languages, and to ensure that these languages are kept alive for future generations. Assistance is provided to the Yukon and Northwest Territories for Aboriginal languages, most of which are unique to Canada, to bolster the cultural survival of Aboriginal peoples.

Expected Results

- ! Canadians celebrate their achievements and identity.
- ! Canadians learn about each other and their country.
- ! Canadians are active civic participants and make a contribution in all areas of Canadian life.
- ! Canadians are aware of the role and function of human rights in Canadian life.
- ! Urban and off-reserve Aboriginal peoples define and address social, cultural, political and economic issues that affect their lives.

Multiculturalism - Key Plans and Strategies

A Cohesive and Inclusive Society - In recognition of the importance of building a multicultural nation, the Government has appointed the Secretary of State (Multiculturalism) (Status of Women) to assist the Minister in this area.

The Department introduced new directions in the Multiculturalism program to focus on three fundamental policy goals: identity, civic participation and social justice. It will form partnerships to develop collaborative models on how to combat systemic racism. The Department will also conduct research on diversity, and will widen its circle of partners to include corporate and media partners, as well as community organizations and other levels of government, to develop strategies to address systemic discrimination.

The Department will encourage federal and public institutions to fulfil their responsibilities in a manner that is sensitive and responsive to the multicultural reality of Canada. It will work with federal institutions to ensure that diversity issues are integrated in national policies and programs in accordance with their obligations under the *Canadian Multiculturalism Act*.

Through easily recognizable symbols and images, the annual March 21 Anti-Racism Campaign will reinforce the message of social cohesion and an inclusive pluralistic nation. The program of multicultural and anti-racist education will increase individual commitment to take action to eliminate racial discrimination. Networks of youth organizations will develop Millennium Challenges proposals and support the Campaign, especially by participating in the National Stop Racism Video Competition. The Department will also seek sponsorship of the Campaign to increase visibility and awareness of the meaning of that day.

In 1998-99, the Department will lead a cross-government initiative to implement a co-ordinated action plan on hate crime and bias activity. It will develop multimedia and Internet resources for youth that are designed to teach how to recognize and respond to hate on the Internet.

Expected Results

- ! Canadians recognize and respect, and their institutions reflect, Canada's diversity of cultures, so that people of all backgrounds feel a sense of belonging and attachment to Canada.
- ! Canadians have the opportunity and capacity to participate in shaping the future of their communities and their country.
- ! Canada accommodates, ensures fair and equitable treatment for, and respects the dignity of people of all origins.

Sport - Key Plans and Strategies

Promotion of Excellence - The Department will focus federal support on high-performance athletes, including athletes with a disability, Aboriginal people, women, and on coaches by establishing a world-class training environment to enable Canada's international-calibre athletes to excel at the highest level of international competition, including world championships, major games and international sporting events.

There will also be additional support for Paralympic athletes and high-performance athletes through the Athlete Assistance Program. Increased support will be provided for the employment and development of coaches. The Department will address team-sport issues to improve performance in international competitions and major games. To establish links between national and provincial training, the Department will work to expand the network of national sport centres to Vancouver (1998), Toronto (1998) and the Atlantic region (1999).

Canada Games - Unity Through Sport - Canada Games enable young Canadians to compete with athletes from other provinces and territories, experience Canada's diversity and forge new friendships. Through the Canada Games in Corner Brook in 1999 and London in 2001, the Department will help to bring Canadians together in a spirit of excellence, competition, friendship and unity. Canada Houses at Games sites provide a meeting place and information centre for participants, families and spectators to better understand the country, its people, culture and land. Hosting communities benefit from regional revitalization, national profile and increased tourism during the Games. They are also left with a legacy of top-quality sporting facilities for their continued use, as well as an experienced volunteer base for future community events. The Department will explore options for expanding Canada Games and for stabilizing their funding.

International Games - The Department will contribute to games missions and will lead federal participation at the Commonwealth Games (1998), Arctic Winter Games (1998), Pan American Games (1999), North American Indigenous Games (2000), Summer Olympic Games and Paralympic Games (2000), and the IV Jeux de la Francophonie (2001). The long-term hosting strategy for federal support to major games in Canada will be reviewed.

Canadian Sport System - The Department supports the development of the Canadian sport system to ensure healthy, technically and ethically sound opportunities for participation in sports. It will promote the inherent values of sport, including striving for excellence and fairness in a drug-free and ethical environment. The Department will provide leadership to increase access and equity in sport for Canadians with a disability by reducing systemic barriers to their participation, and will promote gender equity in sport. The Department will facilitate the development of leadership skills within the Aboriginal community, and will support major initiatives to promote participation among Aboriginal peoples such as the Aboriginal Sport Circle, North American Indigenous Games, Arctic

Winter Games and other federal-provincial-territorial initiatives. The sport policy on tobacco sponsorship will be reviewed and amended, and strategies to increase alternative corporate support to sport will be developed.

The Department will promote Canadian values in sport internationally and will increase opportunities for co-operation with foreign nations through agreements with France (1996-2000), Cuba (1998), South Africa (1998) and Greece (1998).

Expected Results

- ! Athletic excellence and the celebration of achievement in sport.
- ! A sustainable resource base to support a co-ordinated Canadian high-performance sport system.
- ! Participation in sport and sport-related activities as a key element in social development and nation building.

Corporate Management Business Line

Planned Spending

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Corporate Management	89.3	51.7	48.1	47.3

Business Line Objective

To provide leadership, policy direction and support to departmental program delivery to enable the Department to fulfil its mandate and meet its accountabilities.

External Factors Influencing the Business Line

The Corporate Management Business Line comprises communications, strategic planning and policy co-ordination, program evaluation and internal audit, intergovernmental relations and international events. It also comprises corporate services functions, including correspondence, human resources, finance, information technology, administration and legal services.

The Business Line operates in an environment that is sensitive to the explosion of new technologies, economic globalization and new markets (and the impact on international trade and investment patterns), domestic demographic changes, the demand for horizontal co-ordination and communication, and the need to meet changing citizens' expectations for results and accountability of government in a climate of continued fiscal restraint.

Advice and services are provided in a context of increased issue complexity, fast-paced change and diminished resources. Canada's outstanding reputation in the field of international expositions creates an expectation of a strong Canadian presence. There is a need to strengthen links both within and outside of Government, as well as with partners and third parties to encourage their involvement in successful program delivery. There is also a growing need to contribute to the new Government-wide emphasis on research relating to social cohesion, human development, growth and global challenges. These issues will be addressed while ensuring the health of the Department through the implementation of La Relève.

The creation of the Canadian Parks Agency will bring many changes for the Corporate Management Business Line including the need to adjust the management of human resources, information technology, and other corporate services.

Corporate Management - Key Plans and Strategies

International Expositions - The Department is preparing for Canada's participation at Expo '98 in Lisbon and Expo 2000 in Hanover. The Department will pursue the establishment of partnerships with other federal departments, provincial-territorial governments and the private sector, through financial contributions and input to content development of Canada's participation.

Horizontal Policy Development - Horizontal-issue management is taking on increased importance throughout the federal government. The Department will work to strengthen networks with other departments and agencies as well as intradepartmental links to respond to this challenge. Corporate Management will continue to contribute to the work of the Interdepartmental Policy Research Committee, in particular on issues concerning social cohesion.

The Department contributes to the achievement of the federal government's sustainable development objectives through its strategy entitled "Sustaining Our Heritage". This strategy focuses, not only on the environmental aspects of sustainable development, but also on the importance of fostering social and cultural capital as an integral dimension of this approach to development.

Corporate Management will provide strategic direction on international cultural bilateral and multilateral relations and ensure strategic management of federal-provincial-territorial relations. Plans also include the development of departmental positions on a wide range of trade and investment, trade-development and broad cultural issues efforts to strengthen strategic alliances with multilateral organizations and key bilateral partners.

The Department will foster the influence of Canada on the international scene and the appreciation in Canada of the benefit of our linguistic duality.

The Department, through the Young Canada Works Program, in partnership with non-governmental organizations and the private sector, will contribute to the federal government's Youth Employment Strategy and provide over 2,500 young Canadians with the opportunity to develop useful skills and experience while learning more about the country and their fellow Canadians.

The Department's presence across the country is supported by regional offices which provide effective representation of interests in support of policy development and program delivery. For example, the Quebec Region will work with the Economic Development Agency of Canada for the Region of Quebec to develop a strategy to include the tourism and cultural industries as well as the social and economic development in the broader context of economic development of the Montreal region.

Corporate Services - Key processes will be reviewed with a view to simplifying and making products more responsive to central agency requirements and departmental managers.

The Department will explore opportunities, including the use of new technologies and the Internet, to improve delivery mechanisms and to promote departmental programs and services. As of April 1, 1998, a new integrated financial and material management system will be in place to better meet Government's requirements for financial information such as accrual accounting. The Department is also committed to replacing the other technology support systems, including correspondence and human resource systems. Furthermore, the Department will explore alternate service delivery solutions for the provision of informatics services. Year 2000 issues will continue to be addressed by ensuring a co-ordinated departmental approach to assess possible risks and ensuring that necessary action is taken.

The Department, through implementation of La Relève, will adopt innovative practices to ensure a productive, sustainable, and flexible workforce.

Long-Term Expected Results

- ! Strategic management of, and effective functional direction over information, resources and services in support of departmental policy and Government-wide objectives.
- ! Effective regional presence and representation of interests in support of policy development and program delivery.
- ! Effective liaison with other jurisdictions and representation of Canadian interests through international expositions.
- ! Delivery of effective and efficient corporate products and services in support of decision-making and program delivery.

Parks Canada Program

Program Objective

To commemorate, protect and present those places that are significant examples of Canada's natural and cultural heritage for the benefit, understanding and enjoyment of the people of Canada, in ways that ensure the ecological and commemorative integrity of this heritage for the benefit of present and future generations.

The Parks Canada Program comprises three activities:

- ! Operation
- ! Development
- ! Program Management and Technical Services

Role and Responsibilities

The Government has recognized the important role Parks Canada plays for Canadians by appointing a Secretary of State (Parks) to assist the Minister in this area. On February 5, 1998, the Secretary of State (Parks), on behalf of the Minister of Canadian Heritage, introduced legislation to establish the Canadian Parks Agency as a departmental corporation. The Agency will provide more efficient services to Canadians and pursue the completion of the national parks, and the expansion of the national historic sites and national marine conservation areas systems. The Canadian Parks Agency will be able to take advantage of new authorities and greater flexibility.

Currently, there are 38 national parks, three national marine conservation areas and 792 national historic sites, of which 131 (including the historic canals) are directly administered by Parks Canada. There are a further 60 national historic sites for which agreements have been made with their owners to help in their conservation and presentation. Parks Canada is also responsible for ensuring the protection of heritage railway stations that are owned or controlled by federally regulated railway companies, and it administers the Federal Heritage Buildings Policy. It also administers the Federal Archeology Office and co-ordinates the federal-provincial co-operative program for the Canadian Heritage River System. Parks Canada actively contributes its expertise in a number of international fora, and co-operates with heritage organizations, the tourism industry and communities adjacent to parks and historic sites.

External Factors Influencing the Program

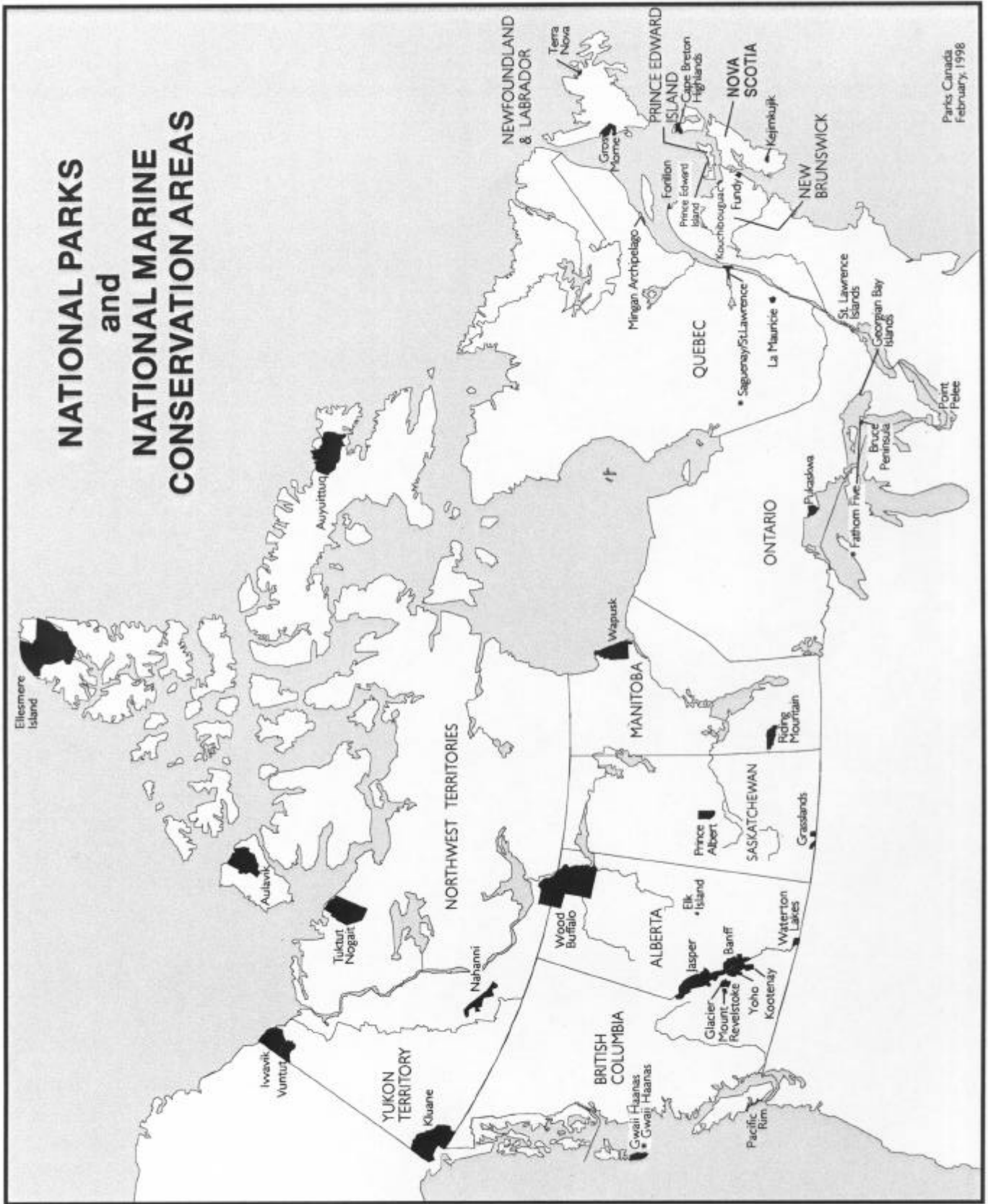
Canadians recognize national parks and national historic sites as symbols of the nation, its people, values, history and hopes. At this time, Parks Canada faces the dual challenge of reduced appropriations while maintaining service at existing parks and sites and completing the system of national parks, expanding the national marine conservation areas and enhancing the system of national historic sites. To provide the management focus, and the flexibility and discipline to respond to change while achieving objectives, a bill has been introduced in Parliament to create the Canadian Parks Agency.

Parks Canada Program - Key Plans and Strategies

New National Parks, National Historic Sites and Related Protected Areas - Parks Canada will work toward the completion of the national parks system and will expand the national historic sites system to address under-represented aspects of Canadian history. To achieve this, it will reserve, establish and commemorate, for future generations, additional outstanding examples of Canada's heritage.

- ! With the support of territorial and First Nation partners, agreements are expected for the North Baffin and Wager Bay national park proposals in the Northwest Territories. Agreement may be achieved or lands may be withdrawn for proposed national parks in the Torngat Mountains, Newfoundland, and Manitoba Lowlands, Manitoba, and it may be possible to announce a national park proposal for the Mealy Mountains, in Newfoundland. The establishment of Gwaii Haanas National Marine Conservation Area Reserve should be completed.
- ! Progress will be made on additional national parks and national marine conservation area proposals. National park candidates include the Gulf Islands in British Columbia, Bathurst Island in the Northwest Territories and possibly Wolf Lake in the Yukon. National marine conservation areas candidates include Lake Superior in Ontario, Bonavista/Notre Dame Bays in Newfoundland and the Strait of Georgia in British Columbia.
- ! Parks Canada is negotiating cost-sharing agreements for Arivi'juag and Fall Caribou Crossing national historic sites, Northwest Territories.
- ! It will enter into cost-sharing agreements to commemorate sites associated with specific themes to ensure better representation of Aboriginal, women's and cultural communities' history within the national historic sites system.
- ! Cost-sharing agreements will also be pursued for national historic sites targeted for the theme areas of settlement patterns, agriculture, industry and manufacturing, architecture and engineering, and cultural landscapes.

NATIONAL PARKS and NATIONAL MARINE CONSERVATION AREAS



Protection and Presentation of Nationally Significant Natural and Cultural

Heritage - Parks Canada will maintain the ecological integrity of national parks and the commemorative integrity of national historic sites through effective planning and actions. It will enhance the policy and legislative framework for management of national heritage, including federally owned heritage assets. A panel of government and non-government experts will study ways to maintain the ecological integrity of Canada's national parks and make recommendations to the Minister.

Individual National Parks and National Historic Site Management Plans provide the direction necessary to ensure resources are adequately protected and presented. The State of the Parks Report that is tabled in Parliament addresses accountability requirements under the *National Parks Act*.

Heritage Tourism - Parks Canada provides opportunities for Canadians and the international community to experience and learn about Canada's heritage areas. With the Canadian Tourism Commission, other federal allies and corporate partners, Parks Canada will focus marketing programs to attract visitors to underutilized sites as part of a broader heritage-tourism initiative. To increase opportunities for heritage-tourism experiences, Parks Canada will develop travel trade, travel and trip-planning information and products. Examples include the distribution of the "Canadian Heritage Discoveries" guidebook and the travel-trade manuals for Eastern Canada and for Canada's North and West.

Long-Term Expected Results

- ! Significant natural and cultural heritage places are protected and presented for the benefit of Canadians.
- ! Canadian heritage places are recognized as a part of our national identity and as part of a global heritage.
- ! National and international recognition of Parks Canada's leadership and expertise in heritage protection and presentation and sharing this expertise with others.
- ! Canadians appreciate, enjoy and benefit from their natural and cultural heritage.
- ! Canadians support and participate in the protection and conservation of the system of national heritage places.
- ! Environmental, economic and social benefits are derived from national heritage places.

Planned Spending

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Operation	334.7	280.4	276.1	275.1
Development	38.8	42.8	41.9	37.5
Program Management and Technical Services	19.8	35.7	34.2	34.2
	393.3	358.9	352.2	346.8
<i>Less: Revenue Credited to the Vote</i>	70.2	71.8	73.2	73.5
Total Net Expenditures	323.1	287.1	279.0	273.3

Operation Activity

Planned Spending

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Gross Expenditures	334.7	280.4	276.1	275.1
<i>Less: Revenue Credited to the Vote</i>	70.2	71.8	73.2	73.5
Total Net Expenditures	264.5	208.6	202.9	201.6

Activity Objective

To operate parks, sites and canals in such a manner as to ensure their protection for all time, and to encourage public understanding, appreciation and enjoyment of these national heritage resources.

Operation Activity - Key Plans and Strategies

The Operation activity resources will be used to manage approximately 230,000 km² of land and water, maintain all assets, and provide interpretation, and other services and facilities, to 24 million visitors per year.

Resource Protection and Management - The protection and management of natural and cultural resources are based on the principles and practices of ecosystem and cultural-resource management. To protect resources and visitors, initiatives include law enforcement at 38 national parks and public-safety programs at all operating locations. Other projects include the 1,800 historic objects and archaeological specimens conserved, and the 1,500 environmental assessments conducted per annum.

Heritage Presentation and Public Education - The presentation of natural and cultural heritage resources is delivered through visitor reception and orientation services at all operating locations; interpretation and outreach programs; recreational opportunities; concessions and licences of occupation; and public information such as signs, brochures, maps, and radio and television broadcasts.

Maintenance of Facilities - A substantial investment of time and resources is required to support the Parks Canada mandate. This includes:

- ! the ongoing recapitalization of assets valued at \$6.4 billion (expressed in 1996 dollars), including highways;
- ! the preventive maintenance and repair of approximately 5,100 contemporary buildings, 900 historic buildings, 3,570 km of roads¹, 600 utilities assets, 300 bridges, 785 marine structures, 2,600 grounds assets and 200 fortification assets;
- ! the replacement of some portion of 5,500 pieces of equipment, including heavy equipment, boats and vehicles valued at \$80 million;
- ! the performance of 200 routine maintenance functions, such as garbage removal at 12,500 campsites; and
- ! the evaluation of the condition and effectiveness of interpretation and information-media assets in all national parks, national historic sites, historic canals and national marine conservation areas.

¹ Includes the Trans-Canada Highway through national parks, but excludes roads in the Municipality of Banff formerly included in the park inventory.

Development Activity

Planned Spending

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Gross Expenditures	38.8	42.8	41.9	37.5
<i>Less:</i> Revenue Credited to the Vote	-	-	-	-
Total Net Expenditures	38.8	42.8	41.9	37.5

Activity Objective

To identify and acquire, or otherwise ensure, protection to places that are nationally significant examples of Canada's natural and cultural heritage; and to create appropriate opportunities for the public to experience this national heritage.

Development Activity - Key Plans and Strategies

- ! Developing system plans and related studies for national parks, national marine conservation areas and national historic sites to identify and evaluate heritage resources including heritage railway stations.
- ! Developing federal-provincial agreements, cost-sharing agreements, and other means to create new national parks, national marine conservation areas, national historic sites and co-operative heritage areas; and seeking amendments to legislation.
- ! Participating in Aboriginal land-claim negotiations, as they relate to national parks, national marine conservation areas and national historic sites.
- ! Providing support for the Canadian Heritage Rivers System and participating in the program as the lead federal agency.
- ! Acquiring, conserving and developing Heritage Places and the establishment of facilities, programs and services in new or partially developed parks, historic sites and canals.

Program Management and Technical Services Activity

Planned Spending

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Gross Expenditures	19.8	35.7	34.2	34.2
<i>Less:</i> Revenue Credited to the Vote	-	-	-	-
Total Net Expenditures	19.8	35.7	34.2	34.2

Activity Objective

To provide management direction as well as technical and support services to the Parks Canada Program.

Program Management and Technical Services Activity - Key Plans and Strategies

Parks Canada has decreased its dependency on appropriations and will strengthen its capacity to manage, establish and protect existing and new heritage resources through the new Canadian Parks Agency.

- ! Program Management services will be provided and a range of tools developed including a new Agency Corporate Plan, an improved business planning process utilizing the Planning, Reporting and Accountability Structure (PRAS) framework, annual reports to improve accountability and a new National Asset Management Plan.
- ! Financial, administrative and human resources management and support will be provided to the program including the development of the new Human Resources regime of the Agency.
- ! Technical services will be provided including architectural and engineering support purchased from Public Works and Government Services Canada.

C. Supplementary Information

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C. Supplementary Information

1. Spending Authorities

Table 1: Ministry Summary Part II of the Estimates

Vote (\$ thousands)	Main Estimates 1998-99	Main Estimates * 1997-98
Canadian Heritage Department		
<i>Canadian Heritage Program</i>		
1 Operating Expenditures	96,322	132,180
5 Grants and Contributions	463,875	497,059
10 Payments to the Canada Post Corporation	47,300	57,900
(S) Salaries of the Lieutenant-Governors	930	930
(S) Payments under the <i>Lieutenant-Governors Superannuation Act</i>	458	408
(S) Supplementary Retirement Benefits - Former Lieutenant-Governors	182	152
(S) Minister of Canadian Heritage - Salary and Motor Car Allowance	49	49
(S) Contributions to Employee Benefit Plans	12,563	14,690
Total Budgetary	621,679	703,368
L15 Loans to Institutions and Public Authorities under the <i>Cultural Property Export and Import Act</i>	10	10
Total Program	621,689	703,378
<i>Parks Canada Program</i>		
20 Operating Expenditures	154,806	150,111
25 Capital Expenditures	100,471	116,401
(S) Parks Canada Enterprise Units Revolving Fund	(322)	556
(S) Townsites Revolving Fund	4,169	2,497
(S) Contributions to Employee Benefit Plans	27,952	22,112
Total Program	287,076	291,677
Total Department	908,765	995,055

* 1997-98 Main Estimates has been adjusted to reflect the new Planning, Reporting and Accountability Structure.

2. Personnel Information

Table 2: Organization and Program Composition

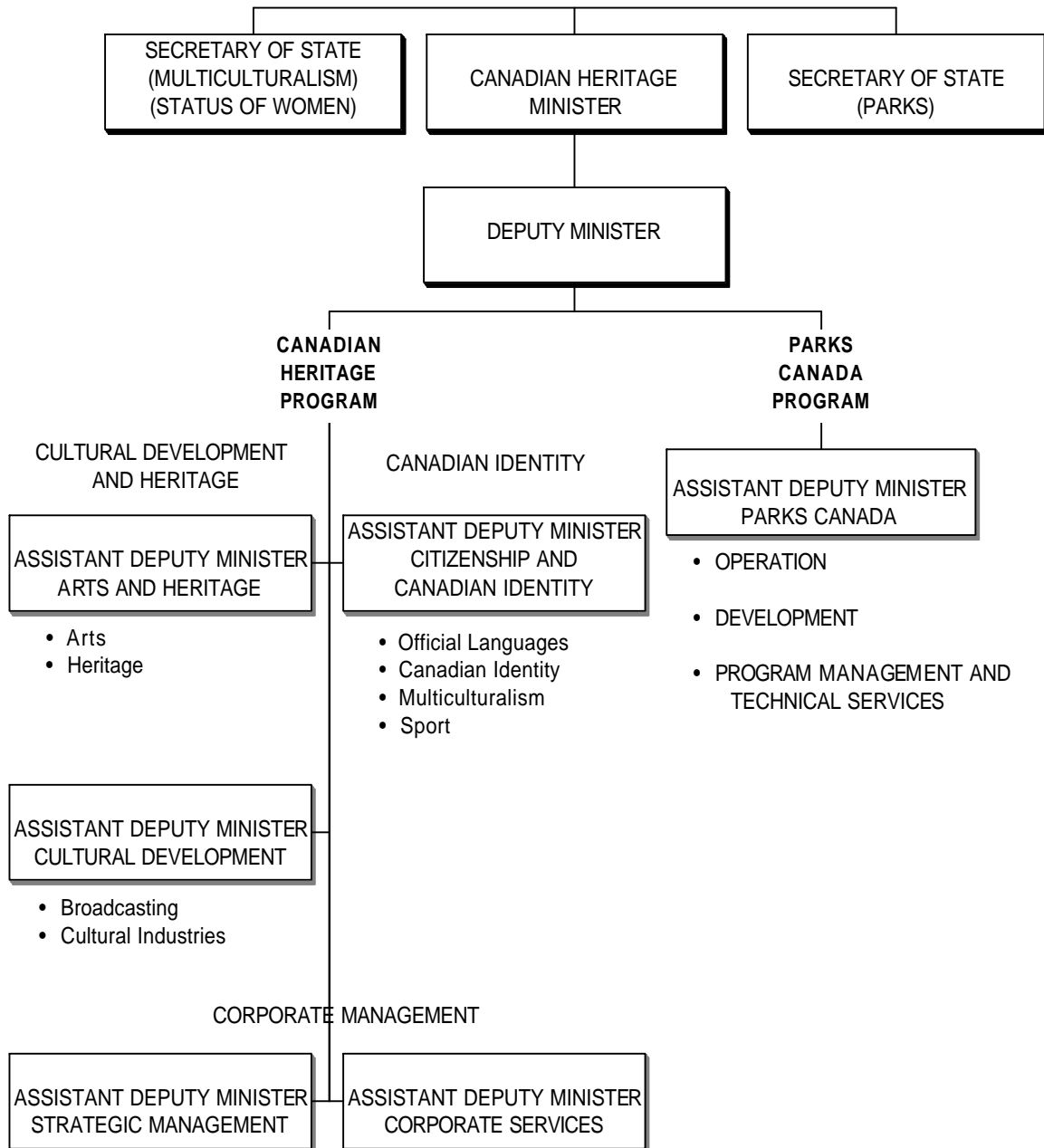


Table 2.1: Responsibility for Planned Spending by Program and Business Line for 1998-99

Programs / Business Lines	Accountability						Total
	ADM Arts and Heritage	ADM* Cultural Development	ADM* Citizenship and Canadian Identity	ADM Parks	ADM Strategic Management	ADM Corporate Services	
<i>Canadian Heritage Program</i>							
Cultural Development and Heritage	49.1	220.1	---	---	---	---	269.2
Canadian Identity	---	---	396.3	---	---	---	396.3
Corporate Management	---	---	---	---	17.1	34.6	51.7
<i>Parks Canada Program</i>							
Operation	---	---	---	208.6	---	---	208.6
Development	---	---	---	42.8	---	---	42.8
Program Management and Technical Services	---	---	---	35.7	---	---	35.7
Total Planned Spending	49.1	220.1	396.3	287.1	17.1	34.6	1,004.3

* Planned Spending includes the new funding: for the Assistant Deputy Minister (ADM) Cultural Development (\$3 million) for the new cultural multimedia products and services support program and the Assistant Deputy Minister (ADM) Citizenship and Canadian Identity (\$30 million) for Urban Aboriginal Youth Centres and initiatives aimed at preserving and teaching Aboriginal Languages. The details and designs for these initiatives still require Cabinet approval.

Table 2.2: Planned Full-Time Equivalents (FTE's) by Program and Business Line

	Forecast 1997-98	Planned 1998-99	Planned 1999-00	Planned 2000-01
Canadian Heritage Program				
Cultural Development and Heritage	272	293	295	295
Canadian Identity	258	250	252	252
Corporate Management	826	595	595	592
Total	1,356	1,138	1,142	1,139
Parks Canada Program				
Operation	3,348	2,992	2,992	2,991
Development	161	160	160	160
Program Management and Technical Services	21	325	325	325
Total	3,530	3,477	3,477	3,476
Total Department	4,886	4,615	4,619	4,615

Table 2.3: Details of FTE Requirements

	Forecast 1997-98	Planned 1998-99	Planned 1999-00	Planned 2000-01
Salary Ranges				
< 30,000	1,755	1,657	1,659	1,658
30,000 - 40,000	1,310	1,237	1,238	1,238
40,000 - 50,000	946	889	890	887
50,000 - 60,000	489	462	462	462
60,000 - 70,000	260	246	246	246
70,000 - 80,000	63	61	61	61
>80,000	63	63	63	63
Total	4,886	4,615	4,619	4,615

* Full-time Equivalent (FTE) is a measure of human resource consumption based on average levels of employment. FTE is the ratio of assigned hours of work over scheduled hours of work for each employee on strength.

3. Capital Project Information

Definitions Applicable to Major Capital Projects

Major Capital Project - A departmental undertaking having expenditures of \$2 million or more which involves the design and development of new programs, equipment, structures, or systems, and has above-normal risk, is deemed to be a government project when:

- ! its estimated expenditure exceeds the project approval authority granted to the Department by the Treasury Board; or
- ! it is particularly high risk, regardless of estimated expenditure.

Class of Estimates

Substantive Estimate (S) - This estimate is one of sufficiently high quality and reliability so as to warrant Treasury Board approval as a cost objective for the project phase under consideration. It is based on detailed system and component design and takes into account all project objectives and deliverables.

Indicative Estimate (I) - This is a low quality order of magnitude estimate that is not sufficiently accurate to warrant Treasury Board approval as a cost objective.

Preliminary Project Approval (PPA) - This defines Treasury Board's authority to initiate a project in terms of its intended operational requirement, including approval of, and expenditure authorization for, the objectives of the project definition phase. Sponsoring departments are to submit for PPA when the project's complete scope has been examined and costed, normally to the indicative level, and when the cost of the project definition phase has been estimated to the substantive level.

Effective Project Approval (EPA) - Treasury Board's approval of, and expenditure authorization for, the objectives of the project implementation phase. Sponsoring departments are to submit for EPA only when the scope of the overall project has been defined and when the estimates have been refined to the substantive level.

Delegated Authority (DA) - Projects for which authority has been delegated to the Department by Treasury Board.

Table 3.1: Capital Spending by Program and Activity

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Parks Canada Program				
Operation*	86.3	80.5	77.2	76.3
Development	16.2	20.8	20.2	16.1
Program Management and Technical Services	7.9	7.9	7.9	7.9
Total	110.4	109.2	105.3	100.3

* Including capital expenditures for the Enterprise Units and Townsites Revolving Funds.

Table 3.2: Capital Projects by Activity

(\$ millions)	Current Estimate of Total Cost	Forecast Spending to March 31, 1998	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01	Future Year Spending Requirement
Operation Activity						
Alberta						
Jasper						
Columbia Icefield Redevelopment (S-EPA)	7.3	7.2	0.1	-	-	-
Banff and Jasper						
Icefields Parkway Repairs (I-PPA)	12.5	0.0	0.5	2.5	2.5	7.0
Ontario						
Trent Severn Waterway Nassau Dam Reconstruction (S-DA)						
	2.6	2.2	0.4	-	-	-
Sault Ste. Marie Canal Lock Repairs (I-PPA)						
	7.0	6.8	0.2	-	-	-
Quebec						
La Mauricie National Park						
Park enhancement (S-DA)	3.5	2.8	0.2	0.2	0.1	0.2
Chambly Canal						
Restoring of Lock 4 (S-DA)	2.0	1.9	0.1	-	-	-
Lachine Canal						
Sediment Stabilization	5.0	5.0	-	-	-	-
New Brunswick						
Fundy Highway 114 Repavement (S-DA)						
	5.8	1.4	1.3	1.3	1.8	-
Nova Scotia						
Halifax Defence Complex						
Georges Island Stabilization (S-DA)	3.9	2.2	0.5	0.5	0.7	
Fortress of Louisbourg						
Sprinkler System Replacement (I-DA)	5.6	0.6	1.5	1.6	1.3	0.6

Table 3.2: Capital Projects by Activity (cont'd)

(\$ millions)	Current Estimate d Total Cost	Forecast Spending to March 31 , 1998	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01	Future Year Spending Require- ment
Development Activity						
British Columbia						
Gwaii Haanas/South Moresby Development	20.0	14.9	1.5	1.5	1.6	0.5
Gulf of Georgia						
Restoration and Development (S-DA)	6.1	3.0	1.4	1.7	-	-
Fire Separation and Beetle Infestation (S-DA)	2.9	2.7	0.2	-	-	-
Yukon						
Vuntut Development (I-DA)	6.7	1.6	1.3	1.5	1.3	1.0
Alberta						
Bar U Ranch (S-DA)	5.3	5.0	0.3	-	-	-
Northwest Territories						
Wood Buffalo Disease Exposed Bison Research (I-DA)	2.6	0.5	0.5	0.5	0.5	0.6
Manitoba						
Wapusk Park Development - Phase I (I-PPA)	5.0	0.9	1.2	1.3	1.6	-
Ontario						
Bruce Peninsula Land Acquisition (I-DA)	13.5	5.3	0.2	0.2	0.2	7.6
Quebec						
Lachine Canal Enhancement						
Heritage Commemoration	22.9	1.2	3.5	4.1	6.9	7.2
Locks and Bridge Clearance	14.5	0.8	5.0	5.0	1.0	2.7
Grosse Île and the Irish Memorial Site						
Development (S-EPA)	14.6	13.0	1.4	0.2	-	-
Saguenay Marine Park Development						
(S-EPA)	31.7	17.9	3.3	3.8	3.8	2.9
Cartier-Brébeuf Site Redevelopment						
(I-DA)	4.4	0.5	0.2	0.4	1.6	1.7
Manoir Papineau Development						
Fortifications of Quebec Pincers - Nouvelles casernes (S-EPA)	4.7	2.2	0.8	1.1	0.6	-
Fort Temiscamingue's Implementation (S-DA)	10.7	4.5	2.9	2.5	0.8	-
2.3	1.2	0.8	0.3	-	-	
Newfoundland						
Red Bay Development (S-DA)	3.9	2.2	1.0	0.7	-	-
Ryan Premises Development (S-DA)	3.8	2.0	1.4	0.4	-	-
Gros Morne Discovery Centre (I-DA)	4.8	0.6	3.1	1.1	-	-
Prince Edward Island						
Green Gables Redevelopment (S-DA)	2.2	2.2	-	-	-	-

4. Additional Financial Information

Table 4a: Standard Objects of Expenditures - Canadian Heritage Program

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Personnel				
Salaries and Wages	87.6	60.8	61.0	61.0
Contributions to Employee Benefit Plans	14.3	12.6	12.6	12.6
Total	101.9	73.4	73.6	73.6
Goods and Services				
Transport and Communications	10.0	7.1	6.6	6.5
Information	6.2	4.1	3.8	3.7
Professional and Special Services	17.9	12.6	9.9	9.6
Rentals	1.1	0.6	0.6	0.6
Purchased Repair and Upkeep	2.2	1.1	1.0	1.0
Utilities, Material and Supplies	17.9	10.4	9.7	9.5
Acquisition of Machinery and Equipment	2.7	2.1	2.0	1.9
Other Subsidies and Payments	2.0	1.2	1.1	1.1
Postal Subsidy	57.6	47.3	47.3	47.3
Total Operating	117.6	86.5	82.0	81.2
Transfer Payments	569.6	526.5	504.5	491.0
Unallocated funding *	-	33.0	33.0	33.0
Gross Expenditures	789.1	719.4	693.1	678.8
<i>Less:</i> Revenue Credited to the Vote	1.8	2.2	2.2	2.2
Net Budgetary Expenditures	787.3	717.2	690.9	676.6
Non Budgetary Expenditures - Loans	10.8	0.01	0.01	0.01
Total - Canadian Heritage Program	798.1	717.2	690.9	676.6

* This funding will be allocated pending Cabinet approval for the Urban Aboriginal Youth Centres, initiatives aimed at preserving and teaching aboriginal languages and the new cultural multimedia products and services program. The details and designs for these initiatives still require Cabinet approval.

Table 4b: Standard Objects of Expenditure - Parks Canada Program

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Personnel				
Salaries and Wages	152.7	145.2	145.4	145.3
Contributions to Employee Benefit Plans	24.7	28.8	28.8	28.8
Total	177.4	174.0	174.2	174.1
Goods and Services				
Transport and Communications	19.0	14.8	14.2	13.8
Information	10.0	8.8	8.4	8.2
Professional and Special Services	62.3	52.3	50.3	48.7
Rentals	10.3	8.8	8.5	8.2
Purchased Repair and Upkeep	13.8	11.9	11.4	11.1
Utilities, Material and Supplies	39.8	32.1	30.9	29.9
Construction and Acquisition of Land, Building and Work	41.9	39.8	38.3	37.1
Acquisition of Machinery and Equipment	7.8	6.5	6.3	6.1
Other Subsidies and Payments	6.6	5.6	5.4	5.3
Total	211.5	180.6	173.7	168.4
Transfer Payments	4.4	4.3	4.3	4.3
Gross Budgetary Expenditures	393.3	358.9	352.2	346.8
<i>Less: Revenue Credited to the Vote</i>	<i>70.2</i>	<i>71.8</i>	<i>73.2</i>	<i>73.5</i>
Net Budgetary Expenditures	323.1	287.1	279.0	273.3

Table 5: Resources by Program and Business Line for the Estimates Year

	FTE	Operating	Capital	Transfer Payments	Gross Planned Spending	Less: Revenue Credited to the Vote	Net Planned Spending
(\$ millions)							
<i>Canadian Heritage Program*</i>							
Cultural Development and Heritage	293	74.8	-	193.6	268.4	2.2	266.2
Canadian Identity	250	33.4	-	332.9	366.3	-	366.3
Corporate Management	595	51.7	-	-	51.7	-	51.7
Total - Budgetary	1,138	159.9	-	526.5	686.4	2.2	684.2
Non-Budgetary - Loans							0.01
Total Program							684.2
<i>Parks Canada Program</i>							
Operation	2,992	199.6	80.5	0.3	280.4	71.8	208.6
Development	160	17.9	20.9	4.0	42.8	-	42.8
Program Management and Technical Services	325	27.8	7.9	-	35.7	-	35.7
Total Program	3,477	245.3	109.3	4.3	358.9	71.8	287.1
Total Department	4,615	405.2	109.3	530.8	1,045.3	74.0	971.3

* The allocation of additional \$33 million between Operating and Transfer payments will be made upon Cabinet approval for the details and designs of the Urban Aboriginal Youth Centres, initiatives aimed at preserving and teaching aboriginal languages and the new cultural multimedia products and services support program. Therefore, the table does not reflect the additional funding.

Table 6: Departmental Resources by Program

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Canadian Heritage Program				
Cultural Development and Heritage				
Broadcasting	108.1	127.5	127.5	127.5
Cultural Industries*	108.8	92.6	92.6	92.9
Arts	23.7	22.2	22.2	22.2
Heritage	28.4	26.9	23.3	23.3
Total	269.0	269.2	265.6	265.9
Canadian Identity				
Official Languages	250.9	209.5	192.3	192.3
Canadian Identity*	78.6	98.4	96.3	93.9
Multiculturalism	31.0	26.3	25.7	25.4
Sport	68.5	62.1	62.9	51.8
Total	429.0	396.3	377.2	363.4
Corporate Management	89.3	51.7	48.1	47.3
Total - Budgetary	787.3	717.2	690.9	676.6
Total - Non-Budgetary	10.8	0.01	0.01	0.01
Parks Canada Program				
Operation	264.5	208.6	202.9	201.6
Development	38.8	42.8	41.9	37.5
Program Management and Technical Services	19.8	35.7	34.2	34.2
Total - Parks Canada	323.1	287.1	279.0	273.3
Total Department	1,110.4	1,004.3	969.9	949.9
Non-Budgetary	10.8	0.01	0.01	0.01

* Includes funding of \$33 million for the new cultural multimedia products and services support program, Urban Aboriginal Youth Centres, and initiatives aimed at preserving and teaching aboriginal languages. The details and designs for each of these initiatives still require Cabinet approval.

Table 7: Details of Grants and Contributions

(thousands of dollars)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Grants				
Canadian Heritage Program				
Cultural Development and Heritage				
<i>Arts</i>				
Grants to non-profit organizations and institutions to enhance cultural infrastructures and support cultural development:				
Fathers of Confederation Building Trust	1,125.0	1,125.0	1,125.0	1,125.0
	1,125.0	1,125.0	1,125.0	1,125.0
<i>Heritage</i>				
Grants to non-profit museums, national and international museum associations and heritage institutions for the purpose of enhancing access to Canadian Heritage:				
Import/Export of Cultural Property	663.7	1,163.7	1,163.7	1,163.7
Museums Assistance Program (MAP)	5,662.2	5,662.2	5,662.0	5,662.2
	6,325.9	6,825.9	6,825.7	6,825.9
Cultural Development and Heritage	7,450.9	7,950.9	7,950.7	7,950.9
Canadian Identity				
<i>Official Languages</i>				
Grants to organizations representing official-language minority communities, non-federal public administrations and other organizations, for the purpose of furthering the use and promotion of the official languages				
	32,279.1	27,778.7	27,778.7	27,778.7
	32,279.1	27,778.7	27,778.7	27,778.7
<i>Canadian Identity</i>				
Grants to voluntary organizations, non-governmental institutions and individuals for promoting Canadian studies				
	890.0	890.0	890.0	890.0
Youth Participation	3,012.1	2,012.1	2,012.1	2,012.1
Aboriginal Representative Organizations	4,502.5	6,287.6	6,287.6	6,287.6
Aboriginal Women	1,199.0	1,914.0	1,914.0	1,914.0

Table 7: Details of Grants and Contributions (cont'd)

(thousands of dollars)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Grants (cont'd)				
Canadian Identity (cont'd)				
Grants to the Lieutenant-Governors of the provinces of Canada towards defraying the cost of travel and hospitality incurred in the exercise of their duties in their provincial capital	192.3	192.3	192.3	192.3
Grants to non-profit organizations for Canada Day celebrations and to the private and public sectors for the purpose of celebrating anniversaries of significance to the Canadian Heritage	5,777.6	777.6	777.6	777.6
(S) Payments under <i>Lieutenant Governors Superannuation Act</i>	408.0	458.0	458.0	458.0
(S) Supplementary Retirement Benefits - Former Lieutenant-Governors	152.0	182.0	182.0	182.0
Community Partnership *	26.8	26.8	26.8	26.8
Human Rights	892.3	392.3	392.3	392.3
	17,052.6	13,132.7	13,132.7	13,132.7
Multiculturalism				
Race Relations and Cross-Cultural Understanding	6,249.4	-		
Heritage Cultures and Languages	2,490.0	-		
Community Support and Participation	10,405.4	-		
Grants in support of Multiculturalism	-	16,783.2	16,233.2	15,983.2
	19,144.8	16,783.2	16,233.2	15,983.2
Canadian Identity	68,476.5	57,694.6	57,144.6	56,894.6
Total - Canadian Heritage Program	75,927.4	65,645.5	65,095.3	64,845.5
Parks Canada				
Grants in support of activities or projects related to national parks, national marine conservation areas, national historic sites and historic canals	37.8	22.7	22.7	22.7
	37.8	22.7	22.7	22.7
Total Grants	75,965.2	65,668.2	65,118.0	64,868.2

* Formerly the Voluntary Action program.

Table 7: Details of Grants and Contributions (cont'd)

(thousands of dollars)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Contributions				
Canadian Heritage Program				
Cultural Development and Heritage				
Broadcasting				
Contributions in support of broadcasting distribution:				
Canada Television and Cable Production Fund	100,000.0	100,000.0	100,000.0	100,000.0
Northern Distribution Program	2,600.0	2,100.0	2,100.0	2,100.0
Contribution to TV5	2,500.0	2,500.0	2,500.0	2,500.0
Radio-Canada International	-	20,520.0	20,520.0	20,520.0
	105,100.0	125,120.0	125,120.0	125,120.0
Cultural Industries				
Contributions to publishing and sound recording organizations to enhance their development and distribution				
Canadian Book Publishing Industry	31,438.0	31,757.0	31,757.0	31,757.0
Sound Recording Development Program	10,900.0	3,900.0	3,900.0	4,200.0
Contributions in support of the film and video sector				
training initiatives	1,300.0	1,300.0	1,300.0	1,300.0
Contributions under the terms and conditions of federal/provincial agreements to support regional cultural development				
Winnipeg Development Agreement	350.0	350.0	-	-
Canada-Alberta Strategic Alliance	300.0	440.0	240.0	-
	44,288.0	37,747.0	37,197.0	37,257.0
Arts				
Contributions to non-profit organizations and institutions to enhance cultural infrastructures and support cultural development				
Cultural Initiatives Program	7,756.3	9,021.3	9,826.3	10,066.2
Cultural infrastructure projects in Quebec and Alberta	2,000.0	255.0	-	-
Canadian Conference of the Arts	390.0	390.0	390.0	390.0
Canadian Native Arts Foundation	475.0	-	-	-
Contributions to the National Ballet School, the National Theatre School and the National Circus School				
	7,209.0	7,209.0	7,209.0	7,209.0
	17,830.3	16,875.3	17,425.3	17,665.2

Table 7: Details of Grants and Contributions (cont'd)

(thousands of dollars)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Contributions (cont'd)				
Cultural Development and Heritage (cont'd)				
<i>Heritage</i>				
Contributions under the terms and conditions of the Canada-France Agreement in the areas of museums	200.0	200.0	200.0	200.0
Contributions to non-profit museums, national and international museum associations and heritage institutions for the purpose of enhancing access to Canadian Heritage				
Museum Public Access	6,051.8	5,356.7	1,760.0	1,760.0
Canadian Museum Association	314.3	314.3	314.3	314.3
	6,566.1	5,871.0	2,274.3	2,274.3
Total - Cultural Development and Heritage	173,784.4	185,613.3	182,016.6	182,316.5
Canadian Identity				
<i>Official Languages</i>				
Contributions in respect of programs relating to the use of official languages in areas of provincial/territorial competence; including programs of summer language bursaries and assistance to independent schools and to associations of independent schools	200,988.1	165,653.9	152,496.9	152,496.9
Contributions to organizations representing official- language minority communities, non-federal public administrations and other organizations, for the purpose of furthering the use, acquisition and promotion of the official languages	10,866.0	10,286.9	6,714.3	6,714.3
	211,854.1	175,940.8	159,211.2	159,211.2
<i>Canadian Identity</i>				
Court Challenges	2,727.0	3,852.4	4,032.2	1,602.2
Contributions to voluntary organizations, non-governmental institutions and individuals for promoting Canadian studies	3,475.0	625.0	-	-
Youth Participation	8,690.0	8,640.0	8,640.0	8,640.0
Aboriginal Friendship Centres	16,094.3	16,094.3	14,594.3	14,594.3
Northern Native Broadcast Access	7,949.8	7,949.8	7,949.8	7,949.8
Aboriginal Women	331.6	331.6	331.6	331.6
Aboriginal Languages in Yukon	830.0	1,041.0	1,041.0	1,041.0
Aboriginal Languages in the Northwest Territories	2,700.0	2,700.0	2,700.0	2,700.0
	42,797.7	41,234.1	39,288.9	36,858.9

Table 7: Details of Grants and Contributions (cont'd)

(thousands of dollars)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Contributions (cont'd)				
<i>Multiculturalism</i>				
Contributions in support of multiculturalism	186.7	186.6	186.6	186.6
	186.7	186.6	186.6	186.6
<i>Sport</i>				
Contributions to national sport organizations	28,425.1	33,865.1	32,865.1	32,865.1
Contributions to outstanding amateur athletes	7,250.0	9,250.0	9,250.0	9,250.0
Contributions to the sponsoring organizations of multi-sport regional, national and international games	28,700.0	14,780.0	16,540.0	5,440.0
	64,375.1	57,895.1	58,655.1	47,555.1
Total - Canadian Identity	319,213.6	275,256.6	257,341.8	243,811.8
Contributions not required for 1998-99				
Canadian Identity				
Contributions to the Canadian Sport and Fitness Administration Centre	750.0	-	-	-
Canadian Identity	750.0	-	-	-
Parks Canada				
Contributions in support of activities or projects related to national parks, national marine conservation areas, national historic sites and historic canals	2,312.2	2,312.3	2,312.3	2,312.3
Pacific Marine Heritage Legacy	2,000.0	2,000.0	2,000.0	2,000.0
Total - Parks Canada	4,312.2	4,312.3	4,312.3	4,312.3
Total Grants and Contributions - Parks Canada	4,350.0	4,335.0	4,335.0	4,335.0
Total Grants and Contributions - Canadian Heritage	569,675.4	526,515.4	504,453.7	490,973.8
Total Grants and Contributions - Department	574,025.4	530,850.4	508,788.7	495,308.8

Note: Planned spending for Grants and Contributions does not include the allocation of the \$33 million for Urban Aboriginal Youth Centres, initiatives aimed at preserving and teaching aboriginal languages and a new cultural multimedia products and services support program. Allocation will be made upon receiving Cabinet approval of the details and designs of these initiatives.

Table 8: Details of Revenues by Program

Revenue Credited to the Vote (\$ millions)	Forecast Revenue 1997-98	Planned Revenue 1998-99	Planned Revenue 1999-00	Planned Revenue 2000-01
<i>Canadian Heritage Program</i>				
Museum and Heritage Services	1.3	1.7	1.7	1.7
Canadian Audio-visual Certification Office	0.5	0.5	0.5	0.5
	1.8	2.2	2.2	2.2
<i>Parks Canada Program</i>				
Rentals, Lands, Buildings and Concessions	11.4	12.0	12.0	12.0
Entrance Fees	24.5	25.2	25.2	25.2
Camping and Trailer Permits	11.7	11.8	11.8	11.8
Other Revenue	8.5	9.1	9.1	9.1
	56.1	58.1	58.1	58.1
Total	57.9	60.3	60.3	60.3
Revenue Credited to the Parks Canada Revolving Funds				
Townsites				
Municipal Fees	4.0	3.6	5.5	5.5
Subsidies	5.7	5.4	4.6	4.6
Hot Springs Revenues	3.8	4.0	4.2	4.4
Golf Course Revenues	0.6	0.7	0.8	0.9
	14.1	13.7	15.1	15.4
Total Credited to the Vote	72.0	74.0	75.4	75.7
Revenue Credited to the Consolidated Revenue Fund (CRF)				
Canadian Heritage Program				
Federal-Provincial Lottery Agreement	51.0	51.5	52.0	52.0
Total - Revenue Credited to the CRF	51.0	51.5	52.0	52.0
Total Revenue	123.0	125.5	127.4	127.7

Federal-Provincial Lottery Agreement - The 1979 Lottery Agreement calls for the provinces jointly to remit annually to the Government of Canada the sum of \$24 million payable in quarterly instalments commencing April 1, 1980, with each quarterly instalment to be adjusted to reflect the effects of inflation, using the Consumer Price Index as the standard of measurement and 1979 as the base year. These revenues amount to more than \$50 million annually. Responsibility for receipt and deposit of, and for accounting for the revenue related to the federal-provincial lottery agreement, has been assigned to the Minister of Canadian Heritage and her officials.

Table 9: Net Cost of Programs for 1998-99

(\$ millions)	Canadian Heritage*	Parks Canada	Total
Gross Planned Spending	719.4	358.9	1,078.3
<i>Plus:</i>			
Services Received without charge			
Accommodation provided by Public Works and Government Services Canada (PWGSC)	14.5	8.9	23.4
Contributions covering employer's share of employee's insurance premiums and costs paid by Treasury Board Secretariat (TBS)	3.9	9.1	13.0
Worker's compensation coverage provided by Human Resources Canada	0.1	0.4	0.5
Salary and associated costs of legal services provided by Justice Canada	0.5	0.4	0.9
Total Cost of Programs	19.0	18.8	37.8
<i>Less:</i>			
Revenue Credited to the Vote	2.2	71.8	74.0
Revenue Credited to the CRF	51.5	-	51.5
1998-99 Estimated Net Program Cost	684.7	305.9	990.6

* Includes funding of \$33 million for Urban Aboriginal Youth Centres, initiatives aimed at preserving and teaching aboriginal languages and a new cultural multimedia products and services support program. The details and designs for these initiatives will require Cabinet approval.

Table 10a: Revolving Funds Financial Statements**Parks Canada Enterprise Unit Revolving Fund Statement of Operations**

(\$ millions)	Forecast 1997-98	Main Estimates 1998-99	Planned 1999-00	Planned 2000-01
Revenues	4.1	4.7	5.1	5.3
Expenses				
Operating:				
Salary and wages	1.9	1.9	1.9	1.9
Depreciation	1.0	1.0	0.9	0.9
Repairs and maintenance	0.2	0.2	0.2	0.2
Administrative and support services	0.3	0.3	0.3	0.3
Utilities, materials and supplies	0.4	0.4	0.4	0.4
Marketing	0.3	0.3	0.3	0.3
Interest	0.4	0.4	0.3	0.2
Total Operating Expenses	4.5	4.5	4.3	4.2
(Surplus) Deficit	0.4	(0.2)	(0.8)	(1.1)

Statement of Changes in Financial Position

(\$ millions)	Forecast 1997-98	Main Estimates 1998-99	Planned 1999-00	Planned 2000-01
Working Capital Required (Provided)				
Operations				
Net (Income) or Loss for the Year	0.4	(0.2)	(0.8)	(1.1)
Add: Depreciation and other items not requiring use of funds	(1.0)	(1.1)	(0.9)	(1.0)
	(0.6)	(1.3)	(1.7)	(2.1)
Capital Requirements	1.1	1.0	1.2	0.3
Net Expenditures Charged to Appropriation Authority	0.5	(0.3)	(0.5)	(1.8)

Enterprise Unit - Projected Use of Revolving Fund Authority

(\$ millions)	Forecast 1997-98	Main Estimates 1998-99	Planned 1999-00	Planned 2000-01
Authority	8.0	8.0	8.0	8.0
Drawdown:				
Balance as at April 1	5.6	6.1	5.8	5.4
Projected drawdown	0.5	(0.3)	(0.5)	(1.8)
	6.1	5.8	5.3	3.6
Projected Balance at March 31	1.9	2.2	2.7	4.4

Note: The Parks Canada Enterprise Unit comprises the Hot Springs and the Cape Breton Highlands Links Enterprise Units.

Table 10b : Parks Canada Townsites Revolving Fund Statement of Operations*

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Revenues	6.7	9.0	-	-
Expenses				
Operating:				
Salary and wages	2.9	3.1	-	-
Depreciation	2.5	2.8	-	-
Repairs and maintenance	0.5	0.5	-	-
Administrative and support services	0.1	0.1	-	-
Utilities, materials and supplies	1.6	1.6	-	-
Interest	-	0.1	-	-
Total Operating Expenses	7.6	8.2	-	-
(Surplus) Deficit	0.9	(0.8)	0.0	-

Statement of Changes in Financial Position

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Working Capital Required (Provided)				
Operations				
Net (Income) or Loss for the Year	0.9	(0.8)	-	-
Add: Depreciation and other items not requiring use of funds	(2.5)	(2.8)	-	-
	(1.6)	(3.6)	-	-
Capital Requirements	2.4	7.8	-	-
Net Expenditures Charged to Appropriation Authority	0.8	4.2	-	-

Parks Canada Townsites - Projected Use of Revolving Fund Authority

(\$ millions)	Forecast Spending 1997-98	Planned Spending 1998-99	Planned Spending 1999-00	Planned Spending 2000-01
Authority	10.0	10.0	-	-
Drawdown:				
Balance as at April 1	0.4	1.2	-	-
Projected drawdown	0.8	4.2	-	-
	1.2	5.4	-	-
Projected Balance at March 31	8.8	4.6	-	-

* The status of the Townsites Revolving Fund is being reviewed and resource levels are not yet completed.

5. Other Information

Statutes Administered in Whole or in Part by Canadian Heritage:

Department of Canadian Heritage Act S.C. 1995, c.11

Canadian Identity Program

<i>Holidays Act</i>	R.S. 1985, c. H-5
<i>An Act to Incorporate the Jules and Paul-Émile Léger Foundation</i>	S.C. 1980-81-82-83, c.85
<i>National Anthem Act</i>	R.S. 1985, c. N-2
<i>National Flag of Canada Manufacturing Standards Act</i>	R.S. 1985, c. N-9
<i>National Symbol of Canada Act</i>	R.S. 1985, c. N-17
<i>Official Languages Act</i>	R.S. 1985, c. 31 (4th Supp.)
<i>Public Service Employment Act</i>	R.S. 1985, c. P-33
<i>Lieutenant Governors Superannuation Act</i>	R.S. 1985, c. L-8
<i>Salaries Act</i>	R.S. 1985, c. S-3
<i>Trade-marks Act</i>	R.S. 1985, c. T-13
<i>Canadian Multiculturalism Act</i>	R.S. 1985, c. 24 (4th Supp.)
<i>Canadian Race Relations Foundation Act</i>	S.C. 1991, c. 8
<i>Fitness and Amateur Sport Act</i>	R.S. 1985, c. F-25
<i>National Archives of Canada Act</i>	R.S. 1985, c. 1 (4th Supp.)
<i>National Capital Act</i>	R.S. 1985, c. N-4
<i>National Library Act</i>	R.S. 1985, c. N-12
<i>National Arts Centre Act</i>	R.S. 1985, c. N-3
<i>National Film Act</i>	R.S. 1985, c. N-8
<i>Canada Council Act</i>	R.S. 1985, c. C-2
<i>Canadian Radio-television and Telecommunications Commission Act</i>	R.S. 1985, c. C-22
<i>Cultural Property Export and Import Act</i>	R.S. 1985, c. C-51
<i>Museums Act</i>	S.C. 1990, c. 3
<i>Broadcasting Act</i>	S.C. 1991, c. 11
<i>Canadian Film Development Corporation Act</i>	R.S. 1985, c. C-16
<i>Status of the Artist Act</i>	S.C. 1992, c. 33

Parks Canada Program

<i>Heritage Railway Stations Protection Act</i>	R.S. 1985, c. 52 (4th Supp.)
<i>Historic Sites and Monuments Act</i>	R.S. 1985, c. H-4
<i>Mingan Archipelago National Park Act</i>	S.C. 1984, c. 34
<i>National Battlefields at Quebec Act</i>	S.C. 1907-08, cc. 57-58
<i>National Parks Act</i>	R.S. 1985, c. N-14
<i>Dominion Water Power Act</i>	R.S. 1985, c. W-4
<i>Department of Transport Act</i>	R.S. 1985, c. T-18
<i>Federal Real Property Act</i>	S.C. 1991, c. 50
<i>Laurier House Act</i>	R.S. 1952, c. 163

Regulations Currently in Force

National Parks Aircraft Access Regulations
National Parks Building Regulations
National Parks Businesses Regulations
National Parks Camping Regulations
National Parks Cemetery Regulations
National Parks Cottages Regulations
National Parks Domestic Animals Regulations
National Parks Fire Protection Regulations
National Parks Fishing Regulations
National Parks Garbage Regulations
National Parks General Regulations
National Parks Grazing Regulations
National Parks Highway Traffic Regulations
National Parks Signs Regulations
National Parks Water and Sewer Regulations
National Parks Wildlife Regulations
Town of Jasper Street Works Tax Regulations
Town, Visitor Centre and Resort Subdivision Designation Regulations
Wood Buffalo National Park Game Regulations
Gros Morne Forestry Timber Regulations
National Historic Parks Domestic Animals and Wildlife Regulations
National Historic Parks General Regulations
National Historic Parks Order
Heritage Railway Stations Regulations
Historic Canals Regulations
Dominion Water Power Regulations
Cultural Property Export Control List

Proposed Regulations

Current Initiatives

Historic Canals Regulations	to be initiated in 1998
Amendments to National Parks Fishing Regulations	to be in force in March 1999
National Parks Miscellaneous Amendment Regulations	to be in force in 1998
National Parks Wilderness Areas Designation Regulations	to be in force in 1998
Amendments to National Parks Highway Traffic Regulations	to be in force in March 1999
Amendments to National Parks Water and Sewer Regulations	to be in force in 1998
Amendments to National Parks Businesses Regulations	to be in force in March 1999
New Regulations on tax credits to the film and video industry	to be initiated in 1998
New Regulations on split-run issues of foreign periodicals	to be initiated in 1998
Copyright Regulations - Wireless Transmission System (joint proposal with Industry)	to be in force 1998
Copyright Regulations - Regulations Prescribing Cinematographic Works (joint proposal with Industry)	to be in force in 1998
Copyright Regulations - Regulations defining "prescribed networks" (joint proposal with Industry)	to be in force 1998
Copyright Regulations - Regulations related to non-profit libraries, museums and archives (joint proposal with Industry)	to be in force in 1998
Copyright Regulations - Regulations on the parallel importation of books (joint proposal with Industry)	to be in force in 1998
Copyright Regulations - Regulations on taping and performance of communications to the public by educational institutions (joint proposal with Industry)	to be in force in 1998

Future Initiatives

- New Regulations relating to activities within the newly established Saguenay-St. Lawrence Marine Park
- New Regulations relating to activities in newly established national parks

Department of Canadian Heritage Website: <http://www.pch.gc.ca>

List of Publications

Department of Canadian Heritage Fact Sheet

Parks Canada

Canada's National Parks and National Historic Sites
Parks Canada Guiding Principles
Protected Areas - Vision for Canada
Parks Canada into the Future
State of the Parks 1994 Report
Recognizing Canadian History - The Historic Sites and Monuments Board of Canada
Policy on Federal Heritage Buildings
Canadian Inventory of Historic Buildings
What Are the Benefits of Canadian Heritage River Designation
The Canadian Heritage Rivers System - Objectives, Principles and Procedures
Annual Report 1994-95 - Canadian Heritage Rivers System

Cultural Development and Heritage

Making Our Voices Heard (Juneau Report)
Canadian Directory of New Media in the Cultural Sector
Digital Radio: The Sound of the Future
Non-Technical Policy and Regulatory Issues - Task Force on the Introduction of Digital Radio
Television Violence: A Review of the Effects on Children of Different Ages
The Status of the Artist - Task Force Report
Cultural Property Export Guide
Regulations Respecting the Export from Canada of Cultural Property
Digitization Task Force Report

Official Languages

1995-96 Annual Report (1997)
Francophones in Canada Community of Interests (1996)
Status Report: Minority Language Education Rights (1996)
Where to Learn English and French in Canada (1996)
Official Languages: Towards a National Understanding (1995)
La Francophonie National Week (1996)
Canada and la Francophonie (1995)
Adventures in Time (1994)
41-42 (Quarterly Newsletter)
Official Languages: Myths and Realities (1993)
Official Languages Act: In Brief (1993)

List of Publications (cont'd)

Canadian Identity

The Canadian Charter of Rights and Freedoms (1997)
Your Guide to the Canadian Charter (1997)
It's Your Right (1996)
United Nations Universal Declaration of Human Rights (1997)
Convention on the Rights of the Child (1997)
50th Anniversary of the Universal Declaration of Human Rights - Campaign Information Kit (1997)
The International Bill of Human Rights (1997)
Canada's Off-Reserve Aboriginal Population (1991)
Projections of Canada's Aboriginal Population 1986-2011 (1991)
Aboriginal Women: A Statistical Overview (1995)
Aboriginal Friendship Centre Program: Capital History (1991)
The Use of Aboriginal Languages in Canada: An Analysis of the 1981 Census Data (1986)
The Great Canadian Adventure Board Game (1997)
Symbols of Canada (1995)
The National Flag of Canada: A Profile (1995)
How Canadians Govern Themselves (1997)
Flag Etiquette in Canada (1995)
Guide to a Good Exchange (1994)
Exchange Opportunities for Canadians (1998)
Open House Canada: Fact Sheet (1998)

Multiculturalism

Multiculturalism Policy of Canada
March 21 Anti-Racism Campaign Kit (1997)
Funding Guidelines for the Renewed Multiculturalism Program (1997)
Annual Report on Multiculturalism (1996-97)

Sport

Federal Policy for Hosting International Sport Events (1996)
NSO/MSO Contribution Guidelines (1997)
Gender Portroyal in English Television Coverage of the 1994 Olympic Games (1996)
Sport Canada Athlete Assistance Program: Policy and Guidelines
Sport Canada Position Paper on National Multi-Sport Development Centres (1995)
Sport Participation in Canada (1994)
Status of the High Performance Athlete in Canada (1997)
Sport Canada Policy on Women in Sport (1986)

Main Addresses, Telephone Numbers and Internet Address

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- March 21 Anti-Racism Campaign
www.march21.com
- Matthew Da Costa Awards
www.ctf-fce.ca/ctf/dacosta/eindex.htm
- Youth link
moo.schoolnet.ca/eng/4/
- 50th Anniversary of the United Nations Universal Declaration of Human Rights
www.credo98.com

Addresses of the Regional Offices

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Addresses of the Regional Offices (cont'd)

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Director General
Eastern Canada
Canadian Heritage
Historic Properties
Upper Water Street
Halifax, Nova Scotia
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Tel.: (902) 426-4845 FAX: (902) 426-1378

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