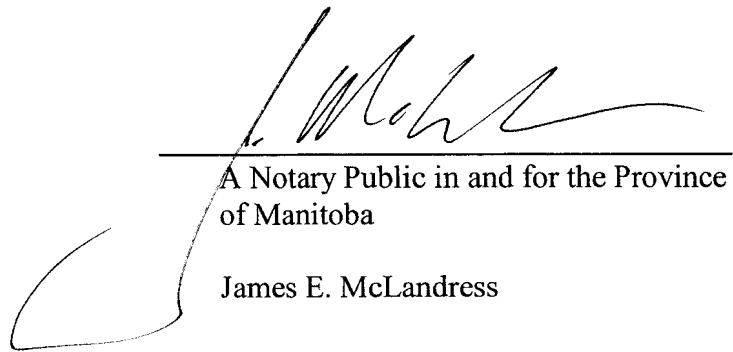


**THIS IS EXHIBIT "4"  
REFERRED TO IN THE  
AFFIDAVIT OF KENNETH R. RITTER  
AFFIRMED BEFORE ME  
THIS 7<sup>th</sup> DAY OF FEBRUARY, 2007**



---

A Notary Public in and for the Province  
of Manitoba

James E. McLandress

June 2, 2006

The Honourable Chuck Strahl, P.C., M.P.  
Minister of Agriculture & Agri-Food and  
Minister responsible for the Canadian Wheat Board  
Agriculture and Agri-Food Canada  
Sir John Carling Building  
930 Carling Avenue  
Ottawa Ontario K1A 0C5

Dear Minister Strahl:

It is my pleasure to provide you with the 2006-07 Corporate Plan for the CWB.

Consistent with the CWB Act and with the mission and vision established by the CWB's board of directors, the Corporate Plan outlines the CWB's expectations for the marketing and financial environment during the 2006-07 crop year. It also profiles the organization's operational activities and provides an overview of the corporate strategies we intend to pursue over the next five years, as well as the actions planned for 2006-07 with respect to these strategies. In particular, I would like to draw your attention to Section 3, which identifies the specific approvals requested by the CWB.

The plan includes references to the Harvesting Opportunity proposal that was shared with you in April, as it is an important enabler of the board's long-term strategic direction. However, we are not seeking approval of the Harvesting Opportunity proposal through this process; rather, this information has been provided to ensure a comprehensive overview of the CWB's strategic direction is provided. Therefore, at this time we are seeking approval of the corporate plan and borrowing plan as attached, excluding the direct references to the Harvesting Opportunity proposal.

The CWB's singular focus of serving the needs of western Canadian farmers continues to be very strong. Farmers are currently facing a multitude of challenges driven by the turbulent environment in which they operate, necessitating innovative solutions from the CWB. We continue to explore new flexible payment options and refine existing ones in order to provide farmers with an array of choices that best suit the diverse needs of their businesses. These have been well received by farmers and are a major contributing factor to the continuing increase in support the CWB is experiencing. We will continue to build on this momentum to seek solutions to the issues facing farmers during the 2006-07 crop year.

If you require further information or explanation with respect to the plan, please do not hesitate to call.

Yours truly,

**Adrian C. Measner**  
**President and Chief Executive Officer**

/sb

Attachment

c: **The Honourable James M. Flaherty, P.C., M.P., Minister of Finance**  
**Laurie Throness, Chief of Staff to the Minister responsible for the Canadian**  
**Wheat Board**  
**David Anderson, Parliamentary Secretary (for the Canadian Wheat Board) to the Minister**  
**of Agriculture and Agri-Food and Minister for the Canadian Wheat Board**  
**David McLaughlin, Chief of Staff to the Minister of Finance**

June 2, 2006

The Honourable Chuck Strahl, P.C., M.P.  
Minister of Agriculture & Agri-Food and  
Minister responsible for the Canadian Wheat Board  
Agriculture and Agri-Food Canada  
Sir John Carling Building  
930 Carling Avenue  
Ottawa Ontario K1A 0C5

Dear Minister Strahl:

Farmer support for the CWB continues to grow despite increasing pessimism among farmers over the state of the agriculture industry in Western Canada. Volatile commodity prices, high input costs, and increasing supply chain consolidation are having significant impacts on the financial well-being of farmers. As part of its fiduciary responsibility, the board of directors has spent considerable time developing an innovative long-term vision and strategic plan to assist in addressing these and other issues to improve western Canadian farmers' ongoing profitability and viability. The Harvesting Opportunity proposal that was shared with you is an important part of that strategic plan, as it simultaneously addresses many of the fundamental issues currently impacting the grains and oilseeds sector in Western Canada. We anticipate there will be further discussions on this topic in the near future.

The board of directors welcomed the removal earlier this year of the countervailing and antidumping duties for exports of hard red spring (HRS) wheat from Canada to the U.S. that had been in place since the fall of 2003. On February 24, 2006, U.S. Customs headquarters notified all American ports of entry that, effective January 2, 2006 (retroactively), imports of Canadian hard red spring wheat would no longer be subject to any duties. Despite this positive outcome, efforts by the U.S. and the EU to constrain the operations of the CWB within the WTO negotiations are expected to continue.

As a result of the Doha round of WTO negotiations, the Government of Canada's payment and borrowing guarantees will be withdrawn if an agreement is reached, which will fundamentally impact how the CWB operates. This is a concern to western Canadian farmers, who are urging the CWB to work with the government to determine how the industry will operate in the absence of the guarantees. Despite this risk, the CWB is optimistic that the negotiations could improve the trade environment for western Canadian farmers by reducing trade distorting domestic support, improving

market access, eliminating export subsidies and ensuring credit and food aid are not used as disguised export subsidies. In addition, the board believes that decisions regarding what marketing system exists in western Canada should be made domestically by farmers, not as part of a WTO discussion. To this end, the board supports and appreciates the strong position that the Canadian Government has taken in the negotiations regarding state trading enterprises (STEs).

The CWB has achieved significant progress since the 15 member board of directors, 10 of whom are elected farmer representatives, assumed control of the organization. The CWB has demonstrated the responsiveness and flexibility farmers are seeking by offering them the programs and services they require to effectively run their farming operations, all within the realm of the single-desk. These efforts, among others, have contributed to increased farmer support for the organization across the Prairies. Building on this momentum, the board of directors will continue to represent the interests of farmers on marketing-related issues and offer them innovative programs and services to meet their business needs.

The current environment is a challenging one for farmers. However, the board is confident that our strategic plan lays the foundation for future success. We look forward to working with you in addressing the issues facing farmers to secure their ongoing prosperity.

Yours truly,

Ken Ritter,  
Chair, CWB Board of Directors

/sb

c: The Honourable James M. Flaherty, P.C., M.P., Minister of Finance  
Laurie Throness, Chief of Staff to the Minister responsible for the Canadian  
Wheat Board  
David Anderson, Parliamentary Secretary (for the Canadian Wheat Board) to the Minister  
of Agriculture and Agri-Food and Minister for the Canadian Wheat Board  
David McLaughlin, Chief of Staff to the Minister of Finance

Minister  
of Agriculture and  
Agri-Food  
and Minister for the  
Canadian Wheat Board



Ottawa, Canada K1A 0C5

Ministre  
de l'Agriculture et de  
l'Agroalimentaire  
et ministre de la  
Commission canadienne du blé

**SECRET**

Quote: 455241

**JUN 3 0 2006**

Mr. Adrian C. Measner  
President and Chief Executive Officer  
The Canadian Wheat Board  
423 Main Street  
PO Box 816, Stn. Main  
Winnipeg, Manitoba R3C 2P5

Dear Mr. Measner:

Thank you for your letter with which you submitted the 2006-07 Corporate Plan for the Canadian Wheat Board (CWB) for my approval, as required by the CWB Act.

Following our meeting on April 27, 2006, I asked that a proposal be developed on how the CWB would operate following the implementation of the Government's policy to provide producers with the choice of whether they market their wheat and barley through the CWB. I am therefore extremely disappointed that the 2006-07 Corporate Plan that the CWB has submitted does not contain reference to this government policy. Furthermore, the Corporate Plan that you have submitted is based on a strategic direction that envisages the maintenance of the single desk. As you are aware, this vision is at variance with the realities of the situation in which the Corporation finds itself. A responsible corporate plan must address how the Corporation will deal with the reality that government policy is to provide producers with choice. A corporate plan that fails to do so is simply unrealistic and not relevant to the environment in which the Corporation will work in 2006-07.

Enclosed you will find some wording that reflects planning by the Corporation to deal with the Government's policy direction. Before I will consider approving the Corporate Plan, the CWB needs to revise it to incorporate the enclosure, to delete any reference to the CWB Board of Directors' Harvesting Opportunity initiative, the maintenance of the single desk, and any activities in 2006-07 that would be part of the Harvesting Opportunity initiative or are geared to the maintenance of the single desk.

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P. 3/4

Mr. Adrian C. Measner

Page 2

I look forward to receiving a revised CWB Corporate Plan for 2006-07 that contains the information that I consider appropriate.

Thank you for your attention to this matter.

Sincerely,

A handwritten signature in cursive script, appearing to read "Chuck Strahl". The signature is written in dark ink on a white background.

Chuck Strahl

Enclosure

**ENCLOSURE****INSERT TO THE CANADIAN WHEAT BOARD 2006-07 CORPORATE PLAN**

The Government of Canada is committed to ensuring that prairie grain farmers have the option of participating voluntarily in the CWB. This will mean that prairie grain farmers will be free to make their own marketing and transportation decisions.

The CWB's role will be to effectively and efficiently market grain for those farmers who choose to have the CWB do the marketing of their wheat and barley on their behalf.

Consequently, the CWB will prepare a proposal on how the CWB and the CWB Act should be modified to reflect the Government's strategic policy direction for the CWB.





The Canadian Wheat Board  
La Commission canadienne du blé



Adrian C. Measner  
President and Chief Executive Officer  
Président-directeur général

July 31, 2006

The Honourable Chuck Strahl, P.C., M.P.  
Minister of Agriculture and Agri-Food and  
Minister responsible for the Canadian Wheat Board  
Agriculture and Agri-Food Canada  
Sir John Carling Building  
930 Carling Avenue  
Ottawa, ON K1A 0C5

via facsimile: (613) 995-5621

Dear Minister Strahl:

**Re: Canadian Wheat Board 2006-07 Corporate Plan**

Thank you for your letter of June 30, 2006 responding to my letter of June 2, 2006 with which I submitted the 2006-07 Corporate Plan for approval.

Section 19(2) of the *Canadian Wheat Board Act* (the *Act*) requires that the Corporate Plan contain any information that you consider appropriate. Hence, the board of directors has agreed to amend the 2006-07 Corporate Plan to include the information you enclosed. This enclosure included a request to "prepare a proposal on how the CWB and the CWB Act should be modified to reflect the Government's strategic policy direction for the CWB." It is our interpretation that section 19(2) does not expressly provide for the Minister to direct the CWB to undertake specific work; however, we feel it would be worthwhile for you to have a clear understanding of what we see to be the implications of the dual-market approach that is underpinning the Government's strategic policy direction. Accordingly, the board of directors has agreed to amend the Corporate Plan to prepare the proposal referred to in the enclosure which accompanied your letter.

Regrettably, we are unable to accept your recommendation to remove reference to either Harvesting Opportunity or the single desk. The Corporate Plan is, among other things, an expression by the board of directors of how the CWB intends to achieve its statutory mandate. The board of directors is obliged under the *Act* to set the strategic direction for the corporation and the Plan must therefore also reflect that direction. The board has determined that, as a part of performing its duties under the *Act*, it must take steps to ensure that its stakeholders, particularly the farming community, are fully informed about the importance of the CWB and how the CWB can be modified to create additional opportunities and value for farmers. That is the objective of the Harvesting Opportunity document.

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The Honourable Chuck Strahl  
Minister of Agriculture and Agri-Food and  
Minister responsible for the CWB  
Re: Canadian Wheat Board 2006-07 Corporate Plan

July 31, 2006  
Page 2

Harvesting Opportunity and the single desk are central to the strategic direction that the board has set for the CWB. Should references to them be deleted from the Plan, it would no longer accurately reflect the board's vision, which would, in turn, be an abdication of the board's responsibility and its accountability to farmers. Given the inclusion of the information that you have requested and the additional activity that the board has agreed to undertake, we believe that the Plan can appropriately reflect both strategic visions for the CWB.

That being said, as indicated in our letter of June 2<sup>nd</sup>, we are not seeking approval of the Harvesting Opportunity proposal in the context of the 2006-07 Corporate Plan, but rather have made reference to it in order to provide a comprehensive overview of the CWB's strategic direction.

When we first met in February 2006, you indicated that the government wanted farmers' best interests to be the guide on this issue. The CWB board has always felt exactly the same way. It is, of course, farmers who must ultimately decide the future direction of the CWB, but it is our collective responsibility to ensure that their choice is a fully informed one. Farmers are receiving signals regarding the Government's vision and similarly are entitled to see the vision for the future that their directors have charted.

In the meantime, we remain hopeful that you will take up our offer to meet to discuss the future of the CWB to find a shared vision for it.

A revised 2006-07 Corporate Plan to reflect the foregoing is attached.

Yours truly,

Adrian C. Measner  
President and Chief Executive Officer

Ken Ritter  
Chair, CWB Board of Directors

ACM/gs  
047CEO-06

Attachment

c: Laurie Throness, Chief of Staff to the Minister responsible for the Canadian Wheat Board,  
Fax: (613) 759-1081