

THE BEST PLACE ON EARTH »»

**BUILDING B.C. BETTER
THROUGH PARTNERSHIPS**



WE WANT YOUR INPUT



B.C.'s population has grown more than 50 per cent in the last quarter century, to more than 4.3 million people. This population is increasingly concentrated in our urban areas; by 2031, three million people are expected to call the Lower Mainland home.

To support our growing province, we must maximize the value of today's capital investments, using leading-edge approaches like the partnership model. Public-private partnerships deliver real benefits to communities across British Columbia, shield taxpayers from risk, and yield innovative, cost-effective and timely projects.

British Columbia is renowned for creativity and innovation, and is attracting market participants from around the world for the chance to compete on partnership projects. Firms from Spain, Germany, Australia and the United Kingdom are either expanding or establishing offices in B.C. in order to access the growing partnership market. Many of these prospective business partners have significant experience in delivering partnership projects.

I welcome your input and invite you to contact me with your ideas on how we can ensure efficient, effective and sustainable infrastructure, at the best possible price, for a growing British Columbia.

A handwritten signature in white ink that reads "Gordon Campbell". The signature is fluid and cursive, with the first name "Gordon" being larger and more prominent than the last name "Campbell".

*Honourable Gordon Campbell
Premier of British Columbia*



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FACILITATING PPP BENEFITS ACROSS B.C.

British Columbia's public private partnership program is a success story. Partnerships BC is the provincial agency responsible for evaluating, structuring and implementing partnership solutions. The Province is bringing together ministries, agencies and the private sector to develop projects such as hospitals, roads and bridges, through public-private partnerships or PPPs.

Results speak for themselves: \$4.7 billion in PPP projects are completed or under construction, with \$3 billion from business partners. Four more projects in health and transportation sectors, worth about \$2.7 billion, are now at the competitive selection stage.

The partnership model is delivering real benefits to British Columbians. More than 20 projects have been, or are scheduled to be, delivered on time and on budget in communities all across British Columbia.

By providing exceptional value for taxpayer dollars, and leveraging public dollars to maximize benefits while minimizing risk, PPPs are pioneering smarter, better and greener capital projects for a growing British Columbia.

ABBOTSFORD REGIONAL HOSPITAL AND CANCER CENTRE

*A Healthy Future for One of B.C.'s
Fastest-Growing Communities*



This \$355-million PPP is on time and on budget. This world-class regional referral hospital and cancer centre will serve Fraser Valley residents with greater capacity and state-of-the-art health care services. The design of the hospital and cancer centre incorporates the natural geography of the land, minimizing the building's ecological footprint. As a PPP, the project is expected to bring \$39 million in benefits for B.C.

KICKING HORSE CANYON (PHASE 2)

Enhancing B.C.'s Connection to the Rest of Canada



The Trans-Canada Highway is B.C.'s most important link to the rest of Canada. The Province is investing in major highway upgrading in the Kicking Horse Canyon to improve travellers' safety and the flow of commercial goods through this vital corridor, supporting growing Asia-Pacific trade and increased tourist travel.

A new, four-lane Park (10 Mile) Bridge and nearly six kilometres of new highway are being constructed under a PPP; the bridge opened Aug. 30, 2007. As a PPP, the project is expected to bring \$18 million in benefits for B.C.

SEA-TO-SKY HIGHWAY IMPROVEMENT PROJECT

A Safer, More Efficient and Model "Green" Highway



This \$600-million project is improving the safety and efficiency of the Sea-to-Sky Highway, and will create economic opportunities for communities and First Nations from West Vancouver to Whistler. The route is also part of the Hydrogen Highway, a planned network of hydrogen fuel stations that will stretch from Whistler to Vancouver, Victoria, Surrey and eventually, down the west coast of North America.

This project is now more than half complete, on schedule and on budget, with completion scheduled for 2009. As a PPP, it is expected to bring \$131 million in benefits for B.C.

BRITANNIA MINE WATER TREATMENT PLANT

An Award-Winning Solution to a Decades-Old Pollution Problem



Once among North America's worst polluters, the Britannia Mine site is now home to a state-of-the-art water treatment plant that means a cleaner future for Howe Sound's marine environment and Sea-to-Sky corridor communities. Operational since 2006, the plant diverts contaminated water that once flowed directly into Howe Sound, removing heavy metals and eliminating acidity. This innovative, cost-effective solution won the Gold Award in the Infrastructure Category at the Canadian Council for Public-Private Partnerships 2006 National Awards. As a PPP, the project is expected to bring \$10 million in benefits for B.C.

PORT MANN/HIGHWAY 1 PROJECT

Doubling Capacity to Ease Congestion on a Key Lower Mainland Route



With daily traffic volumes higher than that of San Francisco's Golden Gate Bridge, Vancouver's Port Mann Bridge is currently congested for more than 13 hours a day. This project will widen Highway 1, twin the bridge, upgrade approaching interchanges and improve highway access and safety – in turn, reducing travel times, relieving congestion and improving connections within and between communities for drivers, public transit, cyclists and pedestrians. As of August 2007, the Province has short-listed three firms to participate in a Request for Proposals for this PPP.

GORDON AND LESLIE DIAMOND HEALTH CARE CENTRE

*Uniting Medical Services, Research
and Education to Improve Care*



This 33,900-square-metre centre has brought together Vancouver General Hospital's outpatient services, medical research and education on one site, demonstrating the best in patient-centred care. Completed on budget, this project also exemplifies how a PPP can protect taxpayers from cost increases in a very competitive construction market.

CANADA LINE

*Moving Lower Mainland Commuters
and Visitors More Efficiently*



The Canada Line rapid transit rail system will reduce congestion and shorten travel times between central Richmond, Vancouver International Airport and downtown Vancouver. It will be a model of efficiency and sustainability, reducing greenhouse gas emissions by 14,000 tons by 2021.

This important new link in the regional transportation network is scheduled for completion in time for the 2010 Olympic and Paralympic Winter Games. As a PPP, the project is expected to bring \$92 million in benefits for B.C.

PITT RIVER BRIDGE AND MARY HILL INTERCHANGE PROJECT

Reducing Our Environmental Footprint



This project will use an innovative, cost-effective, cable-stayed bridge design, replacing two swing bridges with a new, seven-lane bridge.

This will result in fewer piers in the river, reducing impacts on the environment and marine traffic. The PPP project will also improve traffic flow on a route that has seen traffic volume triple since 1985.

As part of the Gateway Program, this project will help to meet the needs of B.C.'s strong economy, facilitating increased Asia-Pacific and interprovincial trade, and accommodating a growing population. It is expected to be complete by November 2009.

CHARLES JAGO NORTHERN SPORT CENTRE

Creating Active Communities



The Charles Jago Northern Sport Centre, located at the University of Northern British Columbia, will provide top-notch indoor sport and recreation space in Prince George and help enhance opportunities for training and sport development in preparation for the 2010 Olympic and Paralympic Winter Games. The centre will be a model for winter sport training in B.C. and across Canada, satisfying athletes' desires to train while pursuing an education.

This centre resulted from a true partnership: the Province committed \$20.5 million to the \$30.75-million facility, while other partners provided an interest-free loan of \$3 million, and a \$1.2-million grant on behalf of 40 northern communities. The centre opened in September 2007.

WILLIAM R. BENNETT BRIDGE

Restoring Traffic Flow on One of the Okanagan's Main Corridors



This new bridge will be the centerpiece of a revitalized road network in the Okanagan, relieving congestion on Highway 97 and ensuring the safe, efficient movement of growing volumes of residents, tourists and goods. The bridge is expected to be open in summer 2008.

As a PPP, this project and its operation and maintenance are expected to cost B.C. taxpayers \$170 million over 30 years – about nine per cent less than the estimated cost of using traditional procurement. As well, the private partner has assumed all risk for cost overruns.

GOLDEN EARS BRIDGE

Connecting Growing Fraser River Communities More Efficiently



This new six-lane bridge and related roads will connect Langley and Surrey with Maple Ridge and Pitt Meadows. Construction will create more than \$1 billion in economic activity, shorten travel times, facilitate further growth and link existing cycling networks.

In March 2007, the Infrastructure Journal in the U.K. bestowed its highest annual award, Global Deal of the Year, on this project. The journal considers projects in all sectors worldwide for this award, which recognized the project's complexity, innovative financing and the speed with which it reached financial close. The bridge is expected to open to traffic in mid-2009.

FOR MORE INFORMATION

RELATED MINISTRIES AND INITIATIVES

Partnerships BC

www.partnershipsbc.ca

Ministry of Agriculture and Lands

www.gov.bc.ca/al

Ministry of Energy, Mines and Petroleum Resources

www.gov.bc.ca/empr/

Ministry of Health

www.gov.bc.ca/health/

Ministry of Transportation

www.gov.bc.ca/tran/

TransLink www.translink.bc.ca

University of Northern British Columbia

www.unbc.ca

USEFUL LINKS

Service BC (For information on any provincial government service or program)

Monday to Friday: 7:30 a.m. - 5:00 p.m.

Victoria: 250 387-6121 • Vancouver: 604 660-2421

Toll-free provincewide: 1 800 663-7867

Telephone device for the deaf (TDD)

In Vancouver: 604 775-0303

Elsewhere in B.C.: 1 800 661-8773

www.servicebc.gov.bc.ca



INNOVATION, COST SAVINGS

AND ON-TIME COMPLETION ARE

HALLMARKS OF THE PROVINCE'S LEADING-

EDGE APPROACH TO PUBLIC-PRIVATE

PARTNERSHIPS – THE FOUNDATION OF SOME

OF THE MOST SIGNIFICANT CAPITAL PROJECTS

B.C. HAS UNDERTAKEN IN DECADES.

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**BRITISH
COLUMBIA**

The Best Place on Earth