

report but we advised him, to the best of our abilities, the contents that would be in that report. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Ma. Ms. Fraser, do you want to add something?

Ms. Fraser: If I could just add, part of our normal process of audits and the responses to audits, we only work with officials. We expressly ask officials not to share copies. So in this case, we provided drafts to officials and expressly asked that it not be shared. We do the same thing, quite frankly, in all of our audits. We ask that these not go to ministers.

If it is about, as I mentioned earlier, about the application of policies and procedures, and particularly, in this case, when there was the board also involved, we briefed the board but we, in fact, did not provide drafts to the board because it was still very early, and the main process for all of this, too, is that one of the important elements is to have a validation of facts and only officials can actually do that.

So it's important to us that there be very tight controls over the reports before they are finalized, especially given that this report was going to be tabled here in the Legislative Assembly, we would be very cautious I guess. That's why the timelines were very tight as well, because we were a little concerned if it was to leak, as we say, there could be a lot of unintended consequences from that.

So we specifically requested, in this case, that the copies be kept only by officials and that is why the responses were given by officials. Thank you, Mr. Chairman.

Chairman: Thank you, Ms. Fraser. I can understand that the working and going

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ጠቅላይ ሚኒስትር (ጋኅአባባ): ናይታዲቲ፣ ፍራይደር ሲ. ፍራይደር፣ ለረጅም ሰዓት ለሚደረግ ጥያቄ ማሟላት ስለሚገባ ለሌሎች ማሳሰቢያ ማድረግ ይገባል።

ጋኅአባባ: ናይታዲቲ፣ ጠቅላይ ሚኒስትር፣ ለረጅም ሰዓት ለሚደረግ ጥያቄ ማሟላት ስለሚገባ ለሌሎች ማሳሰቢያ ማድረግ ይገባል። ለረጅም ሰዓት ለሚደረግ ጥያቄ ማሟላት ስለሚገባ ለሌሎች ማሳሰቢያ ማድረግ ይገባል። ለረጅም ሰዓት ለሚደረግ ጥያቄ ማሟላት ስለሚገባ ለሌሎች ማሳሰቢያ ማድረግ ይገባል።

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rejects the loan. If the loan is approved and if it's for more than \$500,000, then, of course, it's recommended to the minister.

Normally, the NBCC staff will send it to the Deputy Minister of ED&T, who would review it in conjunction with senior staff of the department. The deputy minister would then forward documentation to the minister for final approval.

After that, the board's secretary notifies the loans officer and it's entered into the information system, the loan agreement is prepared, signed off by the client who verifies rather, and then signs off as to the terms and conditions, and securities placed.

When the document is returned to us signed, we make sure that everything is adequate and accurate. The senior compliance officer or the loans officer then prepares the security checklist, which is within the procedures manual that's been re-instituted, then prepare the administration and the legal files checklist so that all documents that are required are here.

Once the loans officer has reviewed the checklist for security and all security has been registered, then that information is then passed over to the loans officer and the comptroller, rather once all documents have been received and the files are complete, the checklist is satisfied.

The CEO then instructs the comptroller to produce a cheque for the dispersement of funds which are not given to the client but advanced to the lawyer in trust, and then after the lawyer has given us information, if there were invoices that are being paid by the client, then once we receive those, then we advise the lawyer to disperse the funds finally to the client.

ሳይሆንም የኃይሉ ስፔሻል፣ \$500,000 ድምር ለሌሎች ለግብርና ስራ ስምምነት ማድረግ ይኖርበታል።

ሌላ ምሳሌ የሚከተል አይደለም። ለምሳሌ ለብሔራዊ ግብርና ስራ ስምምነት ማድረግ የሚያስፈልገው ሰነድ ለሌሎች ለግብርና ስራ ስምምነት ማድረግ ይኖርበታል። ሌሎች ለግብርና ስራ ስምምነት ማድረግ ይኖርበታል። ሌሎች ለግብርና ስራ ስምምነት ማድረግ ይኖርበታል።

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Mr. Lennox: Thank you, Mr. Chairman. Yes, the lawyers did cooperate with us for, not just this past audit but in previous audits, when we needed additional information. And, to answer your first question, I think it would be best to pose that question to management as far as who their lawyers were. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Lennox. Mr. Peterson.

Mr. Peterson: Thank you, Mr. Chairman. I thank Mr. Lennox. And, can I propose that question to Ms. Keenainak, or to the acting chair of Nunavut Business Credit Corporation? Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Peterson. Ms. Keenainak.

Ms. Keenainak: Thank you, Mr. Chairman. I think I will ask Allan to respond to that. Thank you.

Chairman: Thank you, Ms. Keenainak. Mr. McDowell.

Mr. McDowell (interpretation): Thank you, Mr. Chairman. (interpretation ends) The lawyer firm we used is Dubuc Osland. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. McDowell. Mr. Peterson.

Mr. Peterson: Thank you, Mr. Chairman. I thank Mr. McDowell for that answer. I'm familiar with this firm; they do a lot of legal work in Nunavut for the private sector and for a lot of the land claims organizations, and I'm not sure who else.

I was a little bit surprised when I learned

ᑕᓐᓇᑲᑦ (ᐅᑦᑲᑦᑲᑦ): ᑦᐅᑦᑲᑦᑲᑦ, ᐃᑲᑦᑲᑦᑲᑦ. ᐃ, ᑕᐃᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦ. ᐃᑲᑦᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦᑲᑦ. ᑕᓐᓇ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦᑲᑦ. ᐃᑲᑦᑲᑦᑲᑦ, ᐃᑲᑦᑲᑦᑲᑦ.

ᐃᑲᑦᑲᑦᑲᑦ (ᐅᑦᑲᑦᑲᑦ): ᑦᑲᑦ ᑕᑦᑲᑦᑲᑦ, ᑦᐅᑦᑲᑦᑲᑦ. ᑦᑲᑦ ᐃᑲᑦᑲᑦ.

ᐃᑲᑦᑲᑦ (ᐅᑦᑲᑦᑲᑦ): ᑦᐅᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᑦᑲᑦ ᑕᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ. ᐃᑲᑦᑲᑦᑲᑦ, ᐃᑲᑦᑲᑦᑲᑦ.

ᐃᑲᑦᑲᑦᑲᑦ (ᐅᑦᑲᑦᑲᑦ): ᑦᐅᑦᑲᑦᑲᑦ, ᑦᑲᑦ ᐃᑲᑦᑲᑦ. ᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ.

ᐃᑲᑦᑲᑦᑲᑦ (ᐅᑦᑲᑦᑲᑦ): ᑦᐅᑦᑲᑦᑲᑦ, ᐃᑲᑦᑲᑦᑲᑦ. ᐃᑲᑦᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ. ᐃᑲᑦᑲᑦᑲᑦ.

ᐃᑲᑦᑲᑦᑲᑦ (ᐅᑦᑲᑦᑲᑦ): ᑦᐅᑦᑲᑦᑲᑦ, ᐃᑲᑦᑲᑦᑲᑦ. ᑦᑲᑦ ᑦᑲᑦᑲᑦᑲᑦ.

ᑦᑲᑦᑲᑦᑲᑦ: ᑦᐅᑦᑲᑦᑲᑦ, ᐃᑲᑦᑲᑦᑲᑦ. (ᐅᑦᑲᑦᑲᑦ) ᑕᐃᑲᑦᑲᑦ ᐅᑦᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ. ᐃᑲᑦᑲᑦᑲᑦ, ᐃᑲᑦᑲᑦᑲᑦ.

ᐃᑲᑦᑲᑦᑲᑦ (ᐅᑦᑲᑦᑲᑦ): ᑦᐅᑦᑲᑦᑲᑦ, ᑦᑲᑦ ᑦᑲᑦᑲᑦᑲᑦ. ᑦᑲᑦ ᐃᑲᑦᑲᑦ.

ᐃᑲᑦᑲᑦ (ᐅᑦᑲᑦᑲᑦ): ᑦᐅᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ. ᑕᐃᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ. ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ.

ᑦᐅᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ ᐃᑲᑦᑲᑦᑲᑦ

Will you be satisfied with abiding by this particular line of responsibilities? Thank you.

Chairman: Thank you, Mr. Curley. Ms. Keenainak.

Ms. Keenainak: Thank you, Mr. Chairman. Again, I'm going to be repeating myself. One of the main action plans is to take a look at clarifying the roles and responsibilities for the minister, the board, the CEO, the deputy minister, the department, and the corporation wanted to do that.

However, I would like to note that I believe Ms. Cooper is your Legal Counsel and we will be seeking our own Legal Counsel with our Department of Justice on this issue. Thank you, Mr. Chairman.

Chairman: Thank you, Ms. Keenainak. Maybe just before I go back to Mr. Curley, on that, Ms. Keenainak, did the department get a legal opinion on the fact that this is something that they could do prior to doing it? Ms. Keenainak.

Ms. Keenainak: Thank you, Mr. Chairman. As we indicated, we've been working on the action plan, and having received the OAG's Report, outlining that particular issue. We will be working through that process. Thank you, Mr. Chairman.

Chairman: Thank you, Ms. Keenainak. My question wasn't answered is that the time when that decision was made to change that reporting relationship, did the department even bother to take look at whether they could legally do that? I guess is my question. Ms. Keenainak.

Ms. Keenainak: Thank you, Mr.

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ግብይት (ጋንታጋጋ): ኛዎቻችን፣ ገንጠላ ጋር ገንዘብ ማወቅ።

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We have looked at the issue of section 7(2), and we did conclude that it was not as limited to broad policy directions, or to ability to give only broad policy directions, but that, instead, it would be possible for the minister, by letter, by written instructions, to, for example, tell the board that, from now on, the CEO would be reporting to the minister, or the deputy minister in his place or her place, instead of directly to the board, that that was a way that the minister could issue the direction to the board of the corporation.

We also looked at the instruments through which the instructions may have been given, and concluded that the letter in December of 2006 could, in fact, operate in that way and carry through that series of instructions. So that was not, of itself, necessarily a concern to us. Thank you, Mr. Chairman.

Chairman: Thank you, Ms. Stewart. My next question, I'll just redirect it towards Ms. Keenainak, is that: why did the minister feel it was necessary to change the reporting relationship from the board of directors to the deputy minister? Ms. Keenainak.

Ms. Keenainak: Thank you, Mr. Chairman. That was mainly due to the 2005-06 audit not being complete, and the minister's directive says that that reporting relationship change will be in place until he is satisfied that the 2005-06 audit is complete. Thank you, Mr. Chairman.

Chairman: Generally and specifically, he didn't have faith or trust in the board to carry out its duties to ensure that they could communicate to the CEO to make sure that that work got done? Ms. Keenainak.

Ms. Keenainak: Thank you, Mr.

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ግብርናው ስርዓት (ግብርናው ስርዓት): ለግብርናው ስርዓት

why I'm asking whether or not, I don't think the section 12 is ambiguous at all, it's quite clear it used the word "shall" receive direction from the Directors of the Board of NBCC.

So having said that, will the department assure us that, instead of amending that provision, it doesn't use the word "may," it uses the word "shall," so there's no ambiguity whatsoever in that regard. So I'm asking the deputy minister once again that you will uphold the provisions of the Act in a court in attempting to sort the mess that NBCC may be in. Thank you.

Chairman: Thank you, Mr. Curley. Ms. Keenainak.

Ms. Keenainak: Thank you, Mr. Chairman. The action plan has clearly outlined that we will be looking at that situation, and I had previously committed to Mr. Curley, talking to our Legal Counsel and seeing if we can share that opinion. We will be looking at the reporting issue very seriously. Thank you, Mr. Chairman.

Chairman: Thank you, Ms. Keenainak. In the way of providing information, I suggested through letters, I figure I'll try for some more.

We heard earlier this morning it was mentioned a lot of the issues that were identified in the management letter for the 2004-05 audit, and also, we have heard talk about the accounting firm doing a report or a review on the Nunavut Business Credit Corporation, and also, the fact that there were letters from the board to the CEO and back again, from the CEO back to the board on some of the issues that were identified in there. Would the department provide copies of those letters and reports to the committee? Ms. Keenainak.

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ሶስት ስርዓት: (ጋኑሳን)፣ ስርዓት 12 ርዕይ ደብዳቤው ላይ ስርዓት 12 ርዕይ ደብዳቤው ይጠቀም ማለት ማለት ለሌሎች ማለት ማለት ነው። ስርዓት 12 ርዕይ ደብዳቤው ላይ ስርዓት 12 ርዕይ ደብዳቤው ይጠቀም ማለት ማለት ለሌሎች ማለት ማለት ነው።

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members that were present at the time. A lot of the time, the discussions at the board meeting were held in-camera. Thank you, Mr. Chairman.

Chairman: Thank you, Ms. Charron. I guess the other part of that question was; and I know you have indicated certain points in the report that sometimes you didn't get a satisfactory answer, as you indicated, for the most part; if you had satisfactory or unsatisfactory responses from those individuals. Ms. Charron.

Ms. Charron: Thank you, Mr. Chairman. As we mentioned in the report, one of the main challenges we had to overcome was the lack of documentation on file, so it was very difficult for us to see exactly what had happened.

Obviously, we had numerous issues where we needed clarification and as we conducted our audit where we raised questions with the individuals and asked for clarification, we did not get all of the answers to the questions we asked because of a lack of documentation and also because there was turnover within the corporation. Thank you, Mr. Chairman.

Chairman: Thank you, Ms. Charron. Let's go on to Paragraph 13 and start off with the observations and recommendations in that first section. There are managing and financing activities. I'll note again that we just got just before lunch there when our meeting started yesterday, we got a list of loans that NBCC has out there.

I'll ask my question but I'm not sure which witness will want to tackle it. This is a global list, it has everything in there and we noted that not all of them are in default, or arrears, or whatever, but I'm just wondering if the department or the

ድርጅቶች ላይ ስርዓተ-አሰሪዎች ከሰርተፊኬት ለማግኘት ስሜት ማድረግ ለማድረግ ይረዳል።

አብይ (ጋኅንባህ): ማህተም፣ ገንዘብ፣ ስራ አፈጻጸም ለማረጋገጥ ለሚያስፈልጉት ሰነድ ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል።

ሄሮል (ጋኅንባህ): ማህተም፣ ስራ አፈጻጸም ለማረጋገጥ ለሚያስፈልጉት ሰነድ ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል።

ሰነድ፣ ሰነድ ለማረጋገጥ ለሚያስፈልጉት ሰነድ ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል።

አብይ (ጋኅንባህ): ማህተም፣ ገንዘብ፣ ስራ አፈጻጸም ለማረጋገጥ ለሚያስፈልጉት ሰነድ ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል።

ሰነድ ለማረጋገጥ ለሚያስፈልጉት ሰነድ ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል። ለሌሎችም ማህተም ማቅረብ ይቻላል።

