

2004
ANNUAL REPORT

Workplace Safety & Insurance Board

Financial

Management's Discussion & Analysis

Management's discussion and analysis (MD&A) is a narrative explanation of the WSIB's financial condition and results of operations for the year ended December 31, 2004, compared with the year ended December 31, 2003. The MD&A should be read together with the financial statements and the accompanying notes for the same period.

Forward-looking statements contained in this MD&A represent management's expectations based on information currently available. Because forward-looking statements involve risks and uncertainties, actual results may differ from the future expectations.

WSIB's operations

The Workplace Safety and Insurance Board (WSIB) oversees Ontario's workplace safety education and training system and administers Ontario's no-fault workplace insurance for employers and their workers, by:

- Being a catalyst for prevention and promoting health and safety in Ontario's workplaces
- Providing disability benefits
- Monitoring the quality and timeliness of health care, and
- Assisting in early and safe return to work for workers injured on the job.

The WSIB is funded entirely by employer premiums and receives no funding from the Ontario provincial government. In turn, the WSIB provides funding for the health and safety associations, Occupational Health Clinics for Ontario Workers, the Workers Health and Safety Centre, Workplace Safety and Insurance Appeals Tribunal, and the Offices of the Worker and Employer Adviser. Also, the WSIB is required to reimburse the Government of Ontario for all administrative costs of the *Occupational Health and Safety Act*.

The WSIB's vision is the elimination of all workplace injuries and illnesses. There are five fundamentals on which the WSIB focuses its efforts for the benefit of its stakeholders: Health and safety, customer satisfaction, return to work, financial sustainability and building on success and continuous improvement. The WSIB's initiatives and activities are aligned with these five fundamentals.

Accounting change for 2004

From 1992 until 2003, the WSIB, along with the other Canadian workers' compensation boards (WCBs), used an industry-specific method of reporting investment income and assets. Equities and real estate were carried at cost, adjusted towards fair value, using a five-year moving average market method. Realized gains and losses were deferred and amortized over a four-year period. This smoothing of investment gains and losses lessened the impact of market volatility.

In 2004, the Canadian Institute of Chartered Accountants (CICA) introduced two major changes. The first of these changes relates to the application of generally accepted accounting principles (GAAP) and is in effect for 2004. As a result of this change, the WSIB is no longer using the "smoothed" approach to account for investment gains and losses. Starting in 2004, the WSIB is accounting for investments at fair value.

Fair value accounting for investments will be mandatory in 2007, however, the CICA has approved early adoption for 2004. The WSIB, along with other Canadian WCBs, has

adopted fair value accounting for investments starting in 2004. Fair value accounting results in more open and transparent financial reporting because the full impact of market gains and losses are reported in the financial statements in the year they arise.

For 2004, the change to fair value accounting increases the value of WSIB's investments and investment revenue, resulting in a reduction of the unfunded liability of \$1,573 million. Under fair value accounting, the WSIB's investment values and investment income and the reported unfunded liability will experience increased volatility directly related to volatility of the investment markets. The WSIB is committed to implementing a method to dampen the impact of market volatility on premium rate-setting.

Funding strategy

Slightly more than 200,000 employers are registered as Schedule 1 employers with the WSIB. Schedule 1 relates to services and industries in which employers are insured through "collective liability" and are required to pay premiums into a fund referred to as the WSIB Insurance Fund.

The long-term funding strategy for the WSIB's collective liability insurance plan requires that the full cost of all claims in the system be provided for by 2014. Although the funding strategy is long-term in nature, annual reviews are performed to ensure premium rates are set for the following year at appropriate levels.

There are a variety of issues that face the workers' compensation industry in North America. Both economic and non-economic factors can add significant cost pressures to the total cost of the system at any time. Economic factors include investment returns, inflation rates, wage increases, income tax rates, and healthcare costs. Examples of non-economic factors include the frequency and duration of claims, mortality rates, the timeliness and degree of recovery from injuries, and demographic characteristics.

Given the significant pressures facing the workplace safety and insurance system in Ontario, the WSIB has launched a number of initiatives to address these pressures. They include:

- Healthcare review
- Funding framework review
- Return to Work and labour market re-entry policy development
- Canada Revenue Agency (CRA)/WSIB Joint Registration Initiative
- Administrative cost containment.

The WSIB has also launched a series of information sessions with stakeholders to share information and to obtain their inputs and suggestions on these issues.

The WSIB has about 700 registered Schedule 2 employers. These employers are referred to as "self-insured." A Schedule 2 employer pays for its own injured workers' benefit costs and the related administrative expenses rather than sharing these costs with other employers in similar businesses. A separate plan is in place to provide assurances that Schedule 2 employers are able to fund the cost of future benefit payments to their injured workers.

Investment strategy

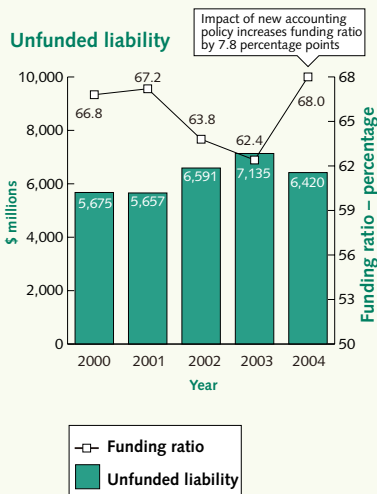
The WSIB's investment strategy is based on a long-term view. However, in the short term, returns on the fund will vary according to market volatility. The WSIB's investment portfolio is diversified among asset classes – fixed-income securities, equities, and real estate – in order to maximize returns at acceptable risks. This asset mix takes into account the nature of the WSIB's financial obligations and funding goals.

An Investment Committee, reporting to the Board of Directors, oversees the WSIB's investments. The Statement of Investment Policy and Procedures (SIPP) that governs the Insurance Fund for collective liability employers is reviewed annually. The SIPP defines the policies and principles employed in the use of the Insurance Fund's assets, and sets an appropriate asset mix based on WSIB objectives. The SIPP also defines the governance structure and procedures used in the ongoing management and oversight of the Insurance Fund's assets and investment managers. Management of the Insurance Fund's investments has been delegated to a selected team of independent external investment management organizations.

Unfunded liability

The WSIB has an unfunded liability, which means that insufficient assets are available today to satisfy the lifetime costs of all of the claims now in the system. As of December 31, 2004, the unfunded liability decreased by a net amount of \$715 million to \$6,420 million compared with \$7,135 million as of December 31, 2003. At the end of 2004, the funding ratio (the ratio of assets to liabilities) stood at 68.0 per cent. At December 31, 2003, the funding ratio was 62.4 per cent.

The decrease in the unfunded liability reflects the implementation of the new accounting policy, which values investments at fair value and is offset, to a large extent, by an increase to the benefit liability for an assumption change in the valuation of the loss of earnings benefits. The total impact of the new accounting policy on the unfunded liability as of December 31, 2004, is a reduction of the unfunded liability of \$1,573 million, however, a significant change in the assumption for loss of earnings claims increased the unfunded liability by \$465 million.

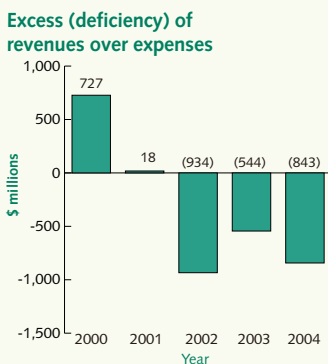


Excess (deficiency) of revenue over expenses

2004 was another difficult year as expenses exceeded revenue. The primary factor driving this deficiency was a \$950 million increase in benefit liability in 2004, reflecting largely a higher proportion of fully indexed claims, increased claim durations and higher healthcare costs. Even though the WSIB experienced improvements in total premium and investment revenue compared to 2003, these were not sufficient to cover benefit costs, which included the increase in benefit liability.

Premium revenue

Premium revenue for 2004 was \$3,141 million, which was an increase of \$212 million over 2003 premium revenue of \$2,929 million.



Premium revenue for years ended December 31

(\$ millions)	2004	2003	Increase/(decrease)	
Schedule 1 (collective liability)				
Gross premiums	\$1,914	\$1,941	\$(27)	(1)%
Experience rating net refunds	(115)	(169)	54	(32)
Interest, penalties less bad debts	45	23	22	96
Schedule 1 current premiums	1,844	1,795	49	3
Schedule 2 (self-insurers) reimbursements	280	273	7	3
Premiums for the year	2,124	2,068	56	3
Premiums for unfunded liability	1,017	861	156	18
Total premium revenue	\$3,141	\$2,929	\$212	7%

Schedule 1 (collective liability)

Premium rates, employers' insurable earnings, and experience rating refunds/surcharges determine the amount of premium revenue received from Schedule 1 employers. Premium rates are applied to employers' insured payroll. The average premium rate for 2004 remained unchanged at \$2.19 for every \$100 of insurable earnings. The decision to keep the 2004 average premium rate at its 2003 level reflected stakeholders' input and the recognition of economic factors facing employers in Ontario. The average premium rate is again unchanged for 2005 at \$2.19.

The WSIB faces a number of financial pressures, such as rising healthcare costs, and higher benefit costs. Various initiatives are planned throughout 2005, including extensive discussions with stakeholders, to explore potential solutions to financial pressures. The WSIB believes that a premium rate increase will be required in 2006.

The increase in premium revenue for 2004 can be attributed to growth in insured payroll. This growth results from both higher levels of employment as well as increased earnings. Total insured payroll for 2004 was \$130,398 million, an increase of \$4,760 million from the 2003 insured payroll of \$125,638 million. Although most sectors experienced an increase in payroll, the sectors that contributed most to the growth were health care, services, manufacturing, and construction. The Ontario economy is expected to continue to grow in 2005, and insured payroll is expected to increase to approximately \$138,245 million. This will be driven by increases in employment, average wages, and average weekly hours worked.

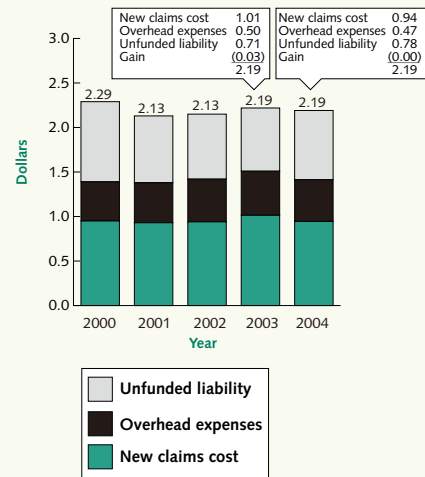
The WSIB's experience rating programs are key motivators to encourage injury prevention and return to work. The programs adjust premiums with refunds or surcharges. The adjustment is based on a comparison between the employer's own injury experience and the injury experience of the rate group to which the employer belongs.

Total premium revenue for 2004 of \$3,141 million is after experience rating net refunds to employers of \$115 million. In 2003, employers received experience rating net refunds of \$169 million. Net refunds represent the difference between refunds and surcharges paid to or received from employers as incentives to improve workplace health and safety performance. The net refunds are a result of the following prevention incentive programs: *New Experimental Experience Rating (NEER)*, *Council Amended Draft 7 (CAD-7)*, *Safe Communities Incentive* program and *Safety Groups* programs. For 2005, the experience rating net refund is expected to decrease again. This reduction will be largely achieved through stakeholder discussions in 2005 focusing on modifying the methodology used to calculate the experience rating refunds and surcharges to eliminate non-performance-based systemic biases and to increase surcharges for poor performance.

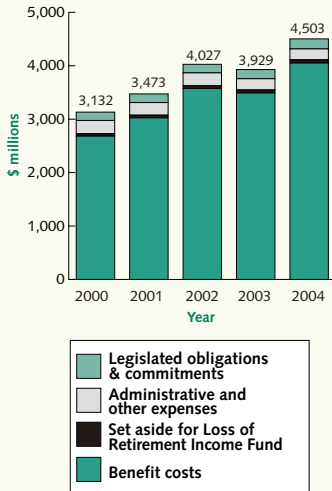
Schedule 2 (self-insurance)

Revenue from Schedule 2 employers in 2004 was \$280 million, \$7 million higher than 2003. This is due to higher reimbursements of benefit costs from Schedule 2 employers.

Components of premium rate



Total expenses



Expenses

The WSIB's expenses are made up of benefit costs, administrative and other expenses, and legislated obligations and commitments. In 2004, total expenses were \$4,503 million, an increase of \$574 million or 14.6 per cent from \$3,929 million in 2003. This is mainly the result of an increase in benefit costs.

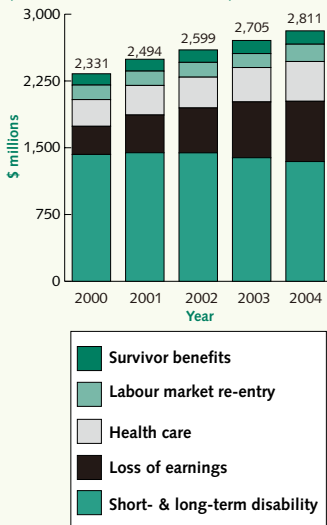
Benefit costs

Benefit costs, as reported on the Statement of Operations, are made up of "benefit costs paid" and the "change in benefit liabilities." Benefit costs paid represent payments for injured and ill workers during the year, regardless of the injury year. These benefits include loss of earnings benefits for wage loss, labour market re-entry benefits when return to pre-injury employment is not possible, healthcare benefits, short- and long-term disability benefits provided under pre-1998 legislation for wage loss, and survivor benefits.

The change in benefit liabilities is an adjustment to the benefit liabilities to reflect the estimated future cost of all existing claims. This adjustment also captures changes in liabilities for prior years' claims based on experience to date.

Benefit costs increased by \$560 million in 2004 to \$4,051 million from \$3,491 million in 2003. This increase was mainly the result of a higher benefit liability reflecting new data and experience for loss of earnings, which indicate increased claims durations and a higher proportion of workers receiving full indexing.

Total benefit costs paid (before claim administration costs)



Benefit costs paid

Benefit costs paid for workers in 2004 were \$2,811 million, an increase of \$106 million (3.9 per cent) compared with 2003 benefit payments of \$2,705 million. Benefit payments for loss of earnings, labour market re-entry, health care and survivor benefits all increased in 2004, while short- and long-term disability payments decreased.

Loss of earnings (LOE) benefit costs paid in 2004 were \$678 million, compared with 2003 payments of \$627 million. This \$51 million (8.1 per cent) increase is the result of benefit indexation, an increase in average durations of claims and growth in claim volume as one more accident year was added to the inventory of claims for accidents that occurred more than 12 months ago.

Labour market re-entry (LMR) benefit costs paid in 2004 were \$194 million, up \$37 million (23.6 per cent) from 2003 payments of \$157 million. Starting in May of 2004, LMR benefit payments include LOE payments for injured workers in LMR programs, which were previously captured under LOE benefits.

Short- and long-term disability benefit costs paid decreased by \$46 million or 3.3 per cent in 2004. This reflects the natural reductions and closures of older claims.

Healthcare benefit costs paid in 2004 increased by \$61 million to \$447 million from 2003 payments of \$386 million. Healthcare benefits paid or provided by the WSIB include a full range of medical, hospital, and treatment services. Reimbursements to the Ministry of Health and Long-Term Care for physicians' services – as well as payments for drugs, hearing aids, medical equipment and devices, personal care allowances, and independent living allowances – are also classified as healthcare benefits.

The increase in healthcare costs paid in 2004 reflects a higher average health care cost per claim. This is due to the emergence of new higher-cost drug therapies

and technological advances, which typically result in more expensive medical devices. They also reflect new initiatives undertaken by the WSIB that are geared towards providing injured workers with improved and more efficient healthcare service, as well as a \$15 million retroactive payment to the Ministry of Health and Long-Term Care for physicians' services provided in previous years.

Healthcare costs are expected to increase in 2005 due to many factors. There is a trend towards increased use of healthcare, particularly during the early years after injury, and service provider fees will increase compared with last year. As well, initiatives that were introduced in 2004, such as the hospital in-patient care fee, Form 8 fee changes and new programs of care, will be in effect for all of 2005, driving healthcare costs higher. Given the significance of healthcare to our business and the associated rising costs, a review of our healthcare delivery model has been initiated to review all aspects of our current healthcare business model and make appropriate recommendations.

Benefit costs				
(\$ millions)	2004	2003	Increase/(decrease)	
Benefit costs paid:				
Loss of earnings	\$678	\$627	\$51	8.1%
Labour market re-entry	194	157	37	23.6
Short- and long-term disability	1,342	1,388	(46)	(3.3)
Health care	447	386	61	15.8
Survivor	150	147	3	2.0
Total benefit costs paid	2,811	2,705	106	3.9
Claims administration costs	290	291	(1)	(0.3)
Net increase in benefit liabilities	950	495	455	91.9
Total benefit costs	\$4,051	\$3,491	\$560	16.0%

Benefit liabilities

The WSIB's benefit liabilities are actuarially determined provisions for future benefit costs related to claims that occurred on or before December 31, 2004. As of December 31, 2004, the benefit liabilities were \$18,410 million, a \$950 million increase from the December 31, 2003, value of \$17,460 million.

Two significant changes in actuarial assumptions that contributed to the change in benefit liabilities are:

- A change in the assumption for loss of earnings benefits, which recognized higher proportions of injured workers receiving 100 per cent wage loss, as well as claims persisting longer than previously assumed. This resulted in a \$465 million increase in the benefit liabilities.
- The assumption for future claims administration expense changed from 5.0 per cent to 4.6 per cent of benefit liabilities. The result of this assumption change was a \$70 million decrease in the benefit liabilities.

In addition, benefit liabilities increased because the growth of new claims outpaced the natural reductions of benefit liabilities and closures of older claims. Changes in claim inventories and policy changes, which accounted for \$555 million of the increase in benefit liabilities, include the following items:

- A \$448 million increase related to net growth in loss of earnings claims inventory,

- A \$209 million increase in healthcare liabilities due to increased awards and utilization,
- A \$53 million increase relating to net growth in survivor pensions claims inventory,
- A \$109 million provision relating to policy changes with respect to reduced CPP offsets and extension of education benefits to dependents,
- A \$224 million decrease due to natural reductions and closures of pensions and supplemental payments to pre-1990 injured workers,
- An \$89 million decrease due to natural reductions and closures on future economic loss benefits and their supplemental payments, temporary compensation benefits, and rehabilitation benefits, and
- A \$49 million increase due to net growth in the future claims administration expense liability.

Administrative and other expenses

Administrative and other expenses in 2004 were \$494 million. This was a decrease of \$7 million from 2003 expenses of \$501 million. On the Statement of Operations, administrative and other expenses are shown as \$204 million for 2004 (\$210 million for 2003). This amount is after a reduction of \$290 million (\$291 million in 2003), which represents claims administration costs and is included in benefit costs.

A number of factors contributed to the \$7 million decrease in administrative and other expenses, including:

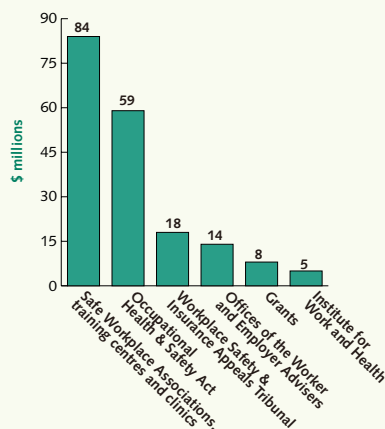
- New systems development and integration decreased by \$17 million (65.4 per cent). This is due to the substantial completion of Phase 2 of the Integrated Financial System (IFS) in 2003 and the completion of work on other smaller projects. In addition, the operating costs of IFS and other projects, included as development costs in 2003, were included as administrative costs in the applicable divisions in 2004.
- Supplies and services increased by \$5 million (23.8 per cent) as software license fees for the IFS were paid under this category, but were paid as new systems development in 2003. In addition, 2004 saw the implementation of a WSIB-wide Windows upgrade.
- Salaries and benefits increased by \$4 million (1.2 per cent) in 2004 primarily due to salary increases related to WSIB's collective bargaining agreement.

In line with the financial sustainability fundamental, WSIB will remain committed to containing controllable administrative costs for 2005. There are initiatives under way to manage costs, including strategic sourcing, and operational reviews to ensure that the WSIB operates effectively and efficiently without affecting service to injured workers and employers.

Legislative obligations and commitments

Legislative obligations and commitments increased by \$16 million in 2004 to \$188 million, from \$172 million in 2003. Seven million dollars of this increase is for additional health and safety inspectors hired by the Ministry of Labour to increase strategic enforcement activity, with the objective of reducing lost-time injury rates by 20 per cent over the next four years. The increased enforcement activities will

Breakdown of legislated obligations and commitments



continue into 2005, with additional safety inspectors being hired to ensure safer workplaces. As well, the WSIB paid an additional \$9 million in 2004 to the Ministry of Labour to cover the full cost of delivering the *Ontario Health and Safety Act* program. In the past, the WSIB paid 84 per cent of the cost of this program.

Investments

The WSIB's investments are held to meet future benefit payments to injured workers. Most of the WSIB's investments are held in the Insurance Fund, a reserve for injured workers who have collective liability coverage. The Insurance Fund is diversified among three primary asset classes – fixed-income securities, equities, and real estate. Certain WSIB real estate investments are held by consolidated subsidiary companies. These subsidiary companies are: 000534688 BCC Ltd., MCC Ontario Limited, and 101 Street Properties Ltd. In 2004, investment income was \$470 million – an increase of 3.1 per cent or \$14 million compared with 2003, when investment income was \$456 million. Improvements in investment income for 2003 and 2004 follow two difficult years in 2001 and 2002.

During 2004, the Canadian economy was impacted by significant oil price increases, persistent strengthening of the Canadian dollar, and the election of a minority government at the federal level. These events contributed significantly to the performance of the Canadian economy, which dampened in the third quarter but still outperformed the previous year, with the estimated 2004 GNP increasing almost 40 per cent more than the 2003 rate.

Although not as robust as 2003, world equity markets continued to perform in positive territory. Due to a strong fourth quarter, all major markets recorded single or double-digit returns on the year. In Canada, the S&P/TSX gained 14.5 per cent and led all North American markets as well as most international indices.

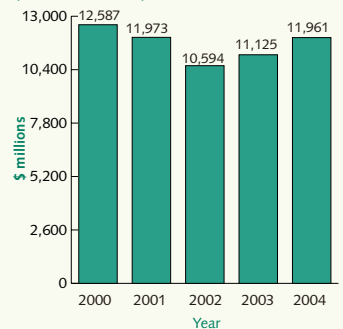
Although foreign equity markets also recorded good performance in their home currencies, the strength of the Canadian dollar – particularly against the U.S. dollar – was a negative influence to Canadian investors in foreign markets. The Canadian dollar posted yet another increase in the year after its largest-ever one-year gain against its U.S. counterpart, ending the year up almost eight per cent. On balance the Canadian dollar also improved one per cent against a basket of international currencies including the U.K. pound, the Japanese yen and the euro.

Interest rates declined fractionally on the year and, as a result, bonds recorded moderate returns, with the Scotia Capital Universe index gaining 7.2 per cent for the year. Real estate recorded returns in the 12.5 per cent range.

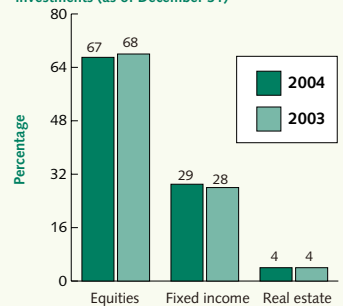
The Insurance Fund closed the year with a fair value of \$11,961 million after transfers of \$515 million to fund injured worker benefit payments. This closing fair value increased by \$836 million from the 2003 fair value of \$11,125 million.

Insurance Fund returns are based on increases in the market value of the funds after allowing for cash outflows throughout the year. The Insurance Fund recorded an 8.5 per cent return for the calendar year, modestly underperforming its 8.9 per cent benchmark. For the five-year period ending December 31, 2004, the Insurance

Fair value of investments
(as of December 31)



Actual asset mix,
including Insurance Fund short-term
investments (as of December 31)



Fund earned an annualized return of 4.1 per cent, well ahead of its 0.5 per cent benchmark. Over the ten year period ending December 31, 2004, the Insurance Fund recorded an annualized return of 9.4 per cent compared with its 7.8 per cent benchmark.

In December 2004, the WSIB's Board of Directors affirmed the Insurance Fund's total equity policy allocation at 65 per cent (+/-5%). The bond and real estate policy allocations were also unchanged at 30 (+/-5%) and 5 per cent respectively.

At the start of 2005, securities markets were mixed. Canadian equities continued their strength from last year, leading world equity markets due to energy and other resources shares. U.S. equities were flat, and European and Asian stocks increased modestly. The Canadian dollar was mixed, as early weakness gave way to continued strength relative to the U.S. dollar. Historically low interest rates continued to support prevailing equity pricing.

For 2005, Asia (excluding Japan) is expected to lead world growth, followed by North America. Europe and Japan are expected to lag. Canadian growth is expected to be lower than U.S. growth however, this depends on the value of the Canadian dollar and its influence on the export sector. Expectations for returns on financial assets for 2005 are modest. Equities are expected to return in the 7 per cent to 8 per cent range, and fixed-income returns will probably be around 3 per cent. Continued economic growth is expected to generate higher inflation, which in turn could lead to higher interest rates.

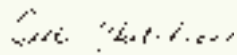
CONSOLIDATED BALANCE SHEET

As of December 31

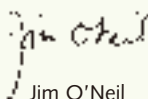
(\$ millions)	2004	2003
ASSETS		
Cash and cash equivalents	\$154	\$452
Receivables	748	653
Investments (note 3)	11,961	10,037
Loss of Retirement Income Fund (note 4)	620	527
Property, equipment and other assets (note 5)	160	178
	\$13,643	\$11,847
LIABILITIES		
Payables and accruals	\$569	\$546
Mortgage payable (note 6)	71	71
Loss of Retirement Income Fund (note 4)	620	527
Employee benefit plans (note 7)	393	378
Benefit liabilities (note 8)	18,410	17,460
	20,063	18,982
UNFUNDED LIABILITY (note 9)		
Accumulated excess of expenses over revenues	(7,735)	(7,135)
Accumulated other comprehensive income	1,315	–
	(6,420)	(7,135)
	\$13,643	\$11,847

Commitments and Contingencies (note 12)

On behalf of the Board of Directors



Jill Hutcheon, Interim Chair
Director



Jim O'Neil
Director

The accompanying notes form an integral part of the consolidated financial statements.

CONSOLIDATED STATEMENT OF OPERATIONS

For the years ended December 31

(\$ millions)	2004	2003
GROSS REVENUE	\$3,660	\$3,385
CURRENT OPERATIONS		
REVENUES		
Premiums for the year	\$2,124	\$2,068
Investments (note 3)	470	456
Other income (note 5)	49	–
	2,643	2,524
EXPENSES		
Benefit costs (note 8)	4,051	3,491
Loss of Retirement Income Fund (note 4)	60	56
Administrative and other expenses (note 10)	204	210
Legislated obligations and commitments (note 11)	188	172
	4,503	3,929
Excess of expenses over revenues from current operations	(1,860)	(1,405)
Premiums for unfunded liability	1,017	861
EXCESS OF EXPENSES OVER REVENUES	\$(843)	\$(544)

The accompanying notes form an integral part of the consolidated financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN UNFUNDED LIABILITY

For the years ended December 31		
(\$ millions)	2004	2003
ACCUMULATED EXCESS OF EXPENSES OVER REVENUES		
Balance at beginning of year	\$(7,135)	\$(6,591)
Effect of change in accounting policy (note 2)	243	–
Excess of expenses over revenues	(843)	(544)
Balance at end of year	(7,735)	(7,135)
ACCUMULATED OTHER COMPREHENSIVE INCOME		
Effect of change in accounting policy (note 2)	845	–
Unrealized gains on investments net of amounts realized	470	–
Balance at end of year	1,315	–
UNFUNDED LIABILITY AT END OF YEAR	\$(6,420)	\$(7,135)

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (LOSS)

For the years ended December 31		
(\$ millions)	2004	2003
EXCESS OF EXPENSES OVER REVENUES	\$(843)	\$(544)
Other comprehensive income (loss):		
Unrealized net gains on available-for-sale financial assets arising during the year	606	–
Reclassification of realized gains included in income	(136)	–
Unrealized gains on investments, net of amounts realized	470	–
COMPREHENSIVE INCOME (LOSS)	\$(373)	\$(544)

The accompanying notes form an integral part of the consolidated financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

For the years ended December 31

(\$ millions)	2004	2003
OPERATING CASH FLOWS		
Cash received from:		
Premiums for the year	\$2,058	\$2,099
Premiums for unfunded liability	989	855
Investment income	382	316
	3,429	3,270
Cash paid to:		
Claimants, survivors and care providers	(2,797)	(2,700)
Loss of Retirement Income Fund	(60)	(56)
Employees and suppliers for administrative goods and services	(436)	(476)
Legislated obligations and commitments	(218)	(160)
	(3,511)	(3,392)
Net cash required by operating activities	(82)	(122)
INVESTING CASH FLOWS		
Sale of investments	17,832	17,896
Purchase of investments	(18,048)	(17,435)
Net cash provided (required) by investing activities	(216)	461
Increase (decrease) in cash and cash equivalents	(298)	339
Cash and cash equivalents, beginning of year	452	113
Cash and cash equivalents, end of year	\$154	\$452

The accompanying notes form an integral part of the consolidated financial statements.

Notes to the Consolidated Financial Statements

December 31, 2004

1. NATURE OF OPERATIONS

The Workplace Safety and Insurance Board (WSIB) is a statutory corporation created by an Act of the Ontario Legislature in 1914. The WSIB is responsible for administering the *Workplace Safety and Insurance Act, 1997*. The WSIB promotes the prevention of injuries and illnesses in Ontario workplaces and provides insurance benefits to workers who sustain injuries in the course of employment or contract occupational diseases. The WSIB also provides insurance benefits in the case of workers who die due to workplace injuries or illnesses to their survivors and assists injured workers in their early and safe return to work.

Employers covered by the Workplace Safety and Insurance Act, 1997, are divided into two groups, referred to as “Schedule 1” and “Schedule 2.” Schedule 1 employers are insured under a “collective liability” system and are required to contribute to the WSIB Insurance Fund. Schedule 2 employers are “self-insured” and are individually liable for the full costs of their workers’ claims. The WSIB pays insurance benefits for Schedule 2 workers and is reimbursed by their employers for the costs of the claims, including administrative costs, and for the cost of the WSIB’s prevention activities.

The WSIB also administers the federal *Government Employees Compensation Act*. Under an agreement with Human Resources Development Canada, the federal government is treated like a Schedule 2 employer.

Revenue is raised through premiums, which are collected from all Schedule 1 employers covered under the Workplace Safety and Insurance Act, 1997. Revenue is also earned from a diversified investment portfolio held to meet future obligations on existing claims. Schedule 2 reimbursements also contribute to WSIB revenue. The WSIB receives no government funding or assistance. The financial statements have been prepared on a “going concern” basis, as management has plans to eliminate the unfunded liability over the course of several years.

2. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements include the Schedule 1 and Schedule 2 accounts of the WSIB and its subsidiaries. These financial statements have been prepared in accordance with generally accepted accounting principles. These principles require management to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from these estimates.

Change in accounting policy

Effective January 1, 2004, the WSIB adopted the new CICA accounting standards on “Financial Instruments - Recognition and Measurement” (*CICA Handbook*, Section 3855) and “Comprehensive Income” (*CICA Handbook*, Section 1530).

Under the new standard, “Financial Instruments – Recognition and Measurement,” the WSIB has, based on management’s intention, designated all of its investments as *available-for-sale* except for derivatives, which are classified as *held-for-trading*.

Available-for-sale securities include securities that may be sold in response to or in anticipation of changes in interest rates, changes in foreign currency risk, changes in funding sources, or to meet liquidity needs. Available-for-sale securities are now carried at estimated fair value. Realized gains and losses are recognized as investment income in the year in which they occur. Unrealized gains and losses on available-for-sale securities are recognized in other comprehensive income until they are realized.

Held-for-trading securities, which are purchased for sale in the near term, are reported at estimated fair value. Realized and unrealized gains and losses are recognized as investment income as they arise.

These accounting changes are applied prospectively from January 1, 2004. Comparative amounts and disclosures have not been restated.

Under the previous accounting policy, bonds were carried at amortized cost. Realized gains and losses on the sale of bonds and coupons were deferred and amortized over either 20 years or the period to maturity of the security, whichever was the lesser. Equities and real estate were carried at cost, adjusted towards fair value, using a five-year moving average method. Realized gains and losses were deferred and amortized over a four-year period.

As a result of this change, as of January 1, 2004, the carrying value of investments was increased by \$845 million to recognize the amount of unrealized gains on investments, and this amount formed the opening balance of accumulated other comprehensive income. Also as a result of this change, unamortized net gains realized on sale of investments from prior years in the amount of \$243 million were recognized by reducing the accumulated excess of expenses over revenues (unfunded liability) as of January 1, 2004.

The effect of the accounting change on 2004 operating results was an increase of \$15 million in investment revenue and an increase of \$470 million in other comprehensive income.

As of December 31, 2004, the total impact of the accounting change is a reduction in the unfunded liability of \$1,573 million.

The significant accounting policies are summarized as follows:

Cash and cash equivalents

Cash and cash equivalents are funds consisting of cash and money market instruments with initial maturities up to three months.

Investments

Investments are comprised of short-term securities, bonds, equities, and real estate, and are classified as either held-for-trading or available-for-sale based on management’s intention. Investments transactions are recorded on a trade date basis. The WSIB has designated all of its investments as available-for-sale except for derivatives, which are classified as held-for-trading.

Available-for-sale securities include securities that may be sold in response to or in anticipation of changes in interest rates, changes in foreign currency risk, changes in funding sources, or to meet liquidity needs. Available-for-sale securities are carried at estimated fair value. Realized gains and losses are recognized as investment income in the year in which they occur. Unrealized gains and losses on available-for-sale securities are recognized in other comprehensive income until they are realized.

Held-for-trading securities, which are purchased for sale in the near term, are reported at estimated fair value. Realized and unrealized gains and losses are recognized as investment income as they arise.

Fair value of financial instruments

The fair values of investments are the year-end quoted prices where available. Where quoted prices are not available, estimated fair values are calculated based upon the yields and values of comparable marketable securities.

Cash and cash equivalents denominated in foreign currencies are translated into Canadian dollars at the exchange rate in effect on the balance sheet date.

The cost of short-term securities, treasury bills, and term deposits maturing within a year, plus accrued interest income, approximates the fair value of these instruments.

The fair value of bonds and equities denominated in foreign currencies is translated into Canadian dollars at the exchange rate in effect on the balance sheet date.

The fair value of real estate is based on appraised values conducted on a cyclical basis.

Pooled-fund investments are valued at the unit values supplied by the pooled-fund administrator. These values represent the WSIB's proportionate share of underlying net assets at fair values determined using closing market prices.

Foreign currency translation

Assets and liabilities denominated in foreign currencies are translated into Canadian dollars at exchange rates prevailing on the balance sheet date. Revenues and expenses are translated at exchange rates in effect on the transaction date. Realized exchange gains and losses are included in income. Unrealized exchange gains and losses are included in other comprehensive income.

Derivative financial instruments

The WSIB is party to forward foreign exchange contracts that are designated as held-for-trading. On inception, the contract value of the receivables and payables resulting from these contracts is included in investments. The gains and losses on forward foreign exchange contracts are recognized in income in the period in which they arise.

Fair value of other financial assets and liabilities

The carrying value of receivables and payables approximates their fair value because of the short-term nature of these instruments.

Loss of Retirement Income Fund (previously Injured Workers' Retirement Fund)

The Loss of Retirement Income Fund is invested in short-term securities, bonds, equities and pooled funds. These investments are designated as available-for-sale and

carried at fair value as described above. Changes in fair value are included in investment income of the Loss of Retirement Income Fund in the year in which they occur.

Property, equipment, and other assets

Property, equipment, and other assets are recorded at cost. The cost of buildings includes development, financing, and other costs capitalized prior to the day they become fully operational. At this time, depreciation commences. Capital assets are depreciated using the straight-line method, at rates calculated to expense the cost of assets over their estimated useful lives, which are 20 years for buildings, five years for office equipment, three years for computer equipment, and lease term or ten years for leasehold improvements.

Premiums

In advance of the fiscal year, the WSIB determines the total amount of premiums to be paid by Schedule 1 employers and notifies them of their premium rates for the following year. Premium revenue is determined by applying premium rates to Schedule 1 employers' payrolls.

Premium rates include a component that is applied to reduce the unfunded liability. Schedule 2 employers are individually liable to pay all insurance benefits with respect to their workers' claims. Reimbursements for claims paid and the cost of administering the claims are included in premium revenue.

Benefit liabilities

Benefit liabilities are determined annually through an actuarial valuation, which estimates the present value of future payments for loss of earnings, labour market re-entry, short- and long-term disability, health care, survivor benefits, retirement income benefits, and claim administration costs. They represent a provision for future benefit payments and the future cost of administering claims incurred on or before December 31. The provision has been determined by estimating future benefit payments in accordance with the adjudication practices in effect on December 31 and with relevant legislation.

The benefit liabilities do not include any provision for payment of Schedule 2 claims. The costs of these claims are not considered WSIB liabilities because they are a liability of Schedule 2 employers.

Benefit liabilities do not include any provision for future claims relating to occupational diseases, or for injuries and illnesses that are not currently considered to be work-related.

Pension and other benefit plans

The WSIB offers a number of benefit plans, which provide pension and other post-retirement benefits to eligible staff. These plans include a statutory pension plan, a supplemental pension plan, and other post-retirement benefits plans including health, dental, and life insurance.

The WSIB funds its statutory pension and post-retirement benefit plans annually based on actuarially determined amounts required to satisfy employee benefit entitlements under current pension regulation and benefit plan policies. These pension plans provide benefits based on years of service and average earnings at retirement.

Actuarial valuations are performed annually to determine the present value of the accrued pension benefits, based on projections of the employees' compensation levels to the time of retirement. Investments held by pension funds primarily comprise equity securities, bonds and debentures. Pension fund assets are valued at fair value.

Pension benefit expense, which is included in salaries and employee benefits within administrative and other expenses (note 10), consists of the cost of employee pension benefits for the current year's service, interest cost on the liability, expected investment return on the market-related value of plan assets and the amortization of unrecognized past service costs, unrecognized net actuarial gains or losses and unrecognized transition asset or obligation. Amortization is charged over the expected average remaining service period of active employees covered by the plan.

The cumulative excess of pension fund contributions over the amount recorded as expenses is reported as a prepaid pension benefit expense in other assets. The cumulative excess of pension benefit expense over pension fund contributions is reported in the employee benefit plans' liabilities. Liabilities for other post-retirement benefits are also reported in the employee benefit plans' liabilities.

The full amount of the gain or loss from the change in obligation for workplace accident benefits is recognized in the year the gain or loss occurs.

Other defined-contribution plan costs are recognized in income for services rendered by employees during the period.

3. INVESTMENTS AND INVESTMENT REVENUE

Value of investments by category are as follows:						
(\$ millions)	2004				2003	
	Amortized cost	Carrying value adjustments*	Unrealized amounts included in other comprehensive income	Fair value	Carrying value	Fair value
Held-for-trading:						
Foreign exchange contracts	\$ –	\$ –	\$ (1)	\$ (1)	\$ –	\$ –
Available-for-sale:						
Fixed income securities						
Bonds	3,233	–	149	3,382	2,320	2,829
Equities						
Domestic	1,913	200	597	2,710	1,946	2,404
Foreign – U.S.	2,288	9	106	2,403	2,180	2,324
– Global	2,494	38	416	2,948	3,153	3,108
	6,695	247	1,119	8,061	7,279	7,836
Real estate	388	32	48	468	391	412
Accrued investment income	51	–	–	51	47	48
	10,367	279	1,316	11,962	10,037	11,125
Total investments	\$10,367	\$279	\$1,315	\$11,961	\$10,037	\$11,125

* Carrying value adjustments recognized in excess of expenses over revenues in previous years.

Foreign currency risk

Foreign currency risk is the risk of loss due to adverse movements in foreign currency rates as compared to the Canadian dollar. From time to time, the WSIB uses foreign exchange contracts to hedge currency risk. Foreign exchange contracts are agreements to exchange an amount of one currency for another at a future date and at a set price, agreed upon at the contract inception. The fair value of these financial instruments would change in response to changes in the underlying variables affecting the contracts, such as changes in the foreign exchange rates of the currencies involved in the contracts.

The notional amounts in foreign exchange contracts are the contractual amounts on which payments are made. These notional amounts have been converted into Canadian dollars at the contractual exchange rates in effect at the inception of the contracts. Outstanding contracts from 2004 mature in the first three months of 2005.

As of December 31, 2004, the notional value of outstanding foreign currency contracts was \$301 million (2003: \$1,256 million). Outstanding contracts in a favourable position had a fair value of \$1 million (2003: \$28 million) and those in an unfavourable position had a fair value of negative \$2 million (2003: negative \$3 million). Unrealized losses on pending foreign exchange contracts of \$1 million were included in net income.

The fair value of the investment portfolio includes \$5,313 million (2003: \$5,380 million) of securities denominated in foreign currency.

Bonds by term to maturity as of December 31:						
(\$ millions)	2004					2003
	Term to maturity					
	Up to 1 year	1 – 5 years	5 – 10 years	Over 10 years	Total	Total
Government bonds						
Carrying value	–	\$1,081	\$641	\$675	\$2,397	\$1,937
Fair value	–	\$1,081	\$641	\$675	\$2,397	\$2,012
Yield (%)*	–	3.3	4.2	5.0	4.0	5.4
Corporate bonds						
Carrying value	\$3	\$393	\$312	\$277	\$985	\$778
Fair value	\$3	\$393	\$312	\$277	\$985	\$817
Yield (%)*	2.5	3.6	4.6	5.6	4.5	4.8
Less: Unamortized gain					–	\$395
Total						
Carrying value	\$3	\$1,474	\$953	\$952	\$3,382	\$2,320
Fair value	\$3	\$1,474	\$953	\$952	\$3,382	\$2,829
Yield (%)*	2.5	3.4	4.3	5.2	4.2	5.2

* The average yield reflects the yield to maturity, which is the discount rate that makes the present value of future cash flows for each bond equal to its fair value as of December 31.

Revenue by category of investment is as follows:		
(\$ millions)	2004	2003
Short-term securities	\$11	\$9
Bonds	177	170
Equities and real estate	308	301
	496	480
Investment expenses	(26)	(24)
Net Investment revenue	\$470	\$456

Note: Revenue from bonds includes \$28 million (2003: \$41 million amortized net gains) of net realized gains. Revenue from equities and real estate includes \$108 million (2003: \$123 million amortized net gains) of net realized gains.

Securities lending

The WSIB earns additional income by participating in a securities lending program. Securities it owns are loaned to others for a fee and are secured by high-quality collateral. The fair value of the collateral always exceeds the fair value of the securities loaned and the collateral is marked to market daily. The program is managed by a financial institution in Canada.

As of December 31, 2004, the fair value of securities on loan was \$1,516 million (2003: \$976 million). The collateral held with respect to these securities was \$1,618 million (2003: \$1,048 million).

4. LOSS OF RETIREMENT INCOME FUND (previously Injured Workers' Retirement Fund)

For injuries and illnesses that occurred prior to January 1, 1998, the WSIB sets aside funds equal to ten per cent of every payment made to injured workers.

Effective January 1, 1998, for claims incurred after December 31, 1997, for workers who have received loss of earnings benefits for 12 continuous months, the WSIB sets aside five per cent of their loss of earnings benefits for their retirement fund. Injured workers may choose to contribute a further five per cent from their loss of earnings benefits. These funds are segregated from the WSIB's investment portfolio and are invested to provide retirement income benefits for injured workers.

The carrying value of the Fund as of December 31 is as follows:		
(\$ millions)	2004	2003
Cash and cash equivalents	\$36	\$33
Bonds	137	117
Equities	152	154
Investments in pooled fund	295	223
	\$620	\$527

The underlying securities in the pooled fund include fixed-income securities valued at \$78 million (2003: \$71 million), equities valued at \$216 million (2003: \$143 million) and money market instruments valued at \$1 million (2003: \$9 million).

The change in net assets is as follows:		
(\$ millions)	2004	2003
Funds set aside under the <i>Act</i>	\$60	\$56
Investment income (loss)	53	52
Benefit costs paid	(20)	(15)
Increase in net assets	93	93
Net assets, beginning of year	527	434
Net assets, end of year	\$620	\$527

5. PROPERTY, EQUIPMENT, AND OTHER ASSETS

(\$ millions)	2004		2003
	Cost	Net Carrying Value	Net Carrying Value
Buildings and leasehold improvements	\$192	\$115	\$129
Office equipment	110	2	5
Computer equipment	120	14	19
	422	131	153
Other assets	29	29	25
	\$451	\$160	\$178

Depreciation expense in 2004 was \$23 million (2003: \$30 million).

On May 3, 2004, the WSIB sold its Downsview Rehabilitation Centre property, which included buildings, roads, and land. The WSIB recorded a gain on sale of \$43 million, which is included in other income.

6. MORTGAGE PAYABLE

The WSIB, through its wholly owned subsidiary, 799549 Ontario Inc., is a 75 per cent participant in a co-ownership agreement for its head office building at 200 Front Street West, Toronto. To fund part of the development and construction of the building, the WSIB entered into a long-term mortgage loan agreement in 1993. The mortgage loan is secured by the building, and matures in the year 2015. The interest rate is fixed at 10.25 per cent per annum, compounded semi-annually.

The fair value of the mortgage payable as of December 31, 2004, was \$76 million (2003: \$74 million), with a book value of \$71 million (2003: \$71 million). The \$7 million mortgage interest expense for the year was included in occupancy costs (note 10) (2003: \$7 million).

7. EMPLOYEE BENEFIT PLANS

The WSIB has several benefit plans for eligible current and retired employees. The cost of employee benefit plans is recognized in the reporting period in which employees have provided service.

Pension and other benefit plans

The WSIB has two pension plans for its employees and employees of Safe Workplace associations, the WSIB Employees' Pension Plan and the WSIB Employees' Supplementary Pension Plan.

The WSIB Employees' Pension Plan is a defined-benefit pension plan that provides for partially indexed pensions based on years of service and best five consecutive years' average earnings in the last ten years. The WSIB Employee's Supplementary Pension Plan ensures that employees of the WSIB and Safe Workplace Associations whose earnings exceed the threshold earnings for the maximum pension benefit permitted under the federal *Income Tax Act* will receive pension benefits based on their total earnings.

The investment activities and the administrative and accounting functions of the pension plans are administered by the WSIB. The accrued pension obligations of the plans reflect management's estimates of salary escalation, investment rate of return, mortality of members, terminations, and ages at which members will retire.

Other benefits include medical, dental, and life insurance, accrued vacation, short-term salary protection to cover periods of illness and other absences, as well as the costs of insurance benefits provided to employees who sustain injuries in the course of employment.

The measurement date for financial reporting purposes of the plan assets and the benefits obligation is as of December 31, 2004. The most recent and next actuarial valuations for funding purposes are as of December 31, 2004 and 2005, respectively.

Information about the WSIB's defined-benefit pension plans and other benefit plans in aggregate is as follows:

(\$ millions)	Employees' Pension Plan		Employees' Supplementary Pension Plan		Other benefit plans		Total plans	
	2004	2003	2004	2003	2004	2003	2004	2003
ACCRUED BENEFIT OBLIGATION								
Beginning of year	\$1,213.8	\$1,042.6	\$13.9	\$10.9	\$357.9	\$316.5	\$1,585.6	\$1,370.0
Current service cost	39.7	43.5	0.5	0.4	5.2	4.1	45.4	48.0
Interest cost	76.3	70.8	0.9	0.8	21.3	14.7	98.5	86.3
Benefits paid	(42.8)	(37.9)	(0.5)	(0.2)	(13.5)	(5.2)	(56.8)	(43.3)
Employee past service contributions	2.7	2.5	–	–	–	–	2.7	2.5
Employee current service contributions	15.5	3.6	0.4	0.3	–	–	15.9	3.9
Past service benefit cost	4.6	2.2	(4.7)	–	0.8	–	0.7	2.2
Actuarial (gain) loss	(7.6)	86.5	0.2	1.7	5.0	27.8	(2.4)	116.0
End of year	1,302.2	1,213.8	10.7	13.9	376.7	357.9	1,689.6	1,585.6
PLAN ASSETS								
Fair value at beginning of year	1,196.5	1,056.2	2.0	1.6	–	–	1,198.5	1,057.8
Actual return on plan assets	111.6	148.0	–	–	–	–	111.6	148.0
Employer contributions	25.9	24.1	0.3	0.3	13.5	5.2	39.7	29.6
Employee current service contributions	15.5	3.6	0.4	0.3	–	–	15.9	3.9
Employee past service contributions	2.7	2.5	–	–	–	–	2.7	2.5
Benefits paid	(42.8)	(37.9)	(0.4)	(0.2)	(13.5)	(5.2)	(56.7)	(43.3)
Fair value at end of year	1,309.4	1,196.5	2.3	2.0	–	–	1,311.7	1,198.5
FUNDED STATUS								
Funded status, plan surplus (deficit)	7.2	(17.3)	(8.4)	(11.9)	(376.7)	(357.9)	(377.9)	(387.1)
Unamortized net actuarial (gain) loss	43.1	82.4	0.2	(0.1)	25.9	(1.7)	69.2	80.6
Unamortized past service costs	18.5	15.0	(0.1)	–	2.9	26.4	21.3	41.4
Unamortized transitional obligation	(106.1)	(117.9)	–	5.0	–	–	(106.1)	(112.9)
Accrued benefit asset (liability)	(37.3)	(37.8)	(8.3)	(7.0)	(347.9)	(333.2)	(393.5)	(378.0)
Accrued benefit obligation, end of year	1,302.2	1,213.8	10.7	13.9	376.7	357.9	1,689.6	1,585.6
Fair value of plan assets, end of year	1,309.4	1,196.5	2.3	2.0	–	–	1,311.7	1,198.5
Funded status, plan surplus (deficit)	7.2	(17.3)	(8.4)	(11.9)	(376.7)	(357.9)	(377.9)	(387.1)
NET BENEFIT PLAN EXPENSE								
Current service cost	39.7	43.5	0.5	0.4	5.2	4.1	45.4	48.0
Interest cost	76.3	70.8	0.9	0.8	21.3	14.7	98.5	86.3
Expected return on plan assets	(80.6)	(79.0)	(0.1)	(0.1)	–	–	(80.7)	(79.1)
Amortization of past service costs	1.2	1.0	–	–	2.4	2.4	3.6	3.4
Amortization of transitional obligation	(11.8)	(11.8)	0.5	0.5	–	–	(11.3)	(11.3)
Amortization of net loss (gain)	0.6	–	–	(0.1)	(0.8)	4.7	(0.2)	4.6
Net benefit plan expense	\$25.4	\$24.5	\$1.8	\$1.5	\$28.1	\$25.9	\$55.3	\$51.9

(\$ millions)	Employees' Pension Plan				Employees' Supplementary Pension Plan	
	2004		2003		2004	2003
	\$	%	\$	%	\$	\$
Plan Assets by Major Category						
Equity securities	\$841.1	64.3	\$731.5	61.2	–	–
Debt securities	395.6	30.2	369.2	30.9	–	–
Real estate	33.2	2.5	30.2	2.5	–	–
Accrued investment income	5.6	0.4	5.2	0.4	–	–
Other	33.9	2.6	60.4	5.0	2.3	2.0
Total	\$1,309.4	100.0	\$1,196.5	100.0	\$2.3	\$2.0

The significant actuarial assumptions adopted as of December 31 to value the Employees' Pension Plan, the Employees' Supplementary Pension Plan and other benefit plans are as follows:

	Employees' Pension Plan		Employees' Supplementary Pension Plan		Other benefit plans	
	2004	2003	2004	2003	2004	2003
Discount rate plan expenses	6.25%	6.75%	6.25%	6.75%	6.25%	6.75%
Discount rate accrued benefit obligations	6.25%	6.25%	6.25%	6.25%	6.25%	6.25%
Expected long-term rate of return on plan assets	7.0%	7.0%	3.5%	3.5%	–	–
Dental cost escalation	–	–	–	–	4.0%	4.0%
Average remaining service period (years)	13	14	13	14	13	14

Healthcare cost trend rates as of December 31

	2004	2003
Medical Cost		
General inflation rate		
Initial rate	10.0%*	7.0%
Ultimate rate	4.0%	4.0%
Year ultimate rate reached	2011	2013
Age inflation of 2% per year of age		
Dental costs		
General inflation rate	4.0%	4.0%

* Grading down by 1% per year

8. BENEFIT LIABILITIES AND BENEFIT COSTS

Benefit liabilities represent an actuarially determined provision for future benefit payments relating to incurred claims and the expense of administering those benefits, and are discounted to present value at the assumed net investment returns shown below. Estimates of future benefit payments apply to both reported and unreported claims resulting from injuries and illnesses that occurred on or before December 31, 2004. They are based on the level and nature of entitlement, and adjudication practices in effect as of December 31, 2004. The benefit liabilities were determined using accepted actuarial practices in accordance with the standards established by the Canadian Institute of Actuaries.

The actuarial present value of future benefit payments depends on economic and actuarial assumptions that are based on past experience, modified for current trends. These assumptions may change over time to reflect underlying conditions, and it is possible that such changes could cause a material change in the actuarial present value of future benefit payments. The following key long-term economic assumptions were used in the actuarial valuation of the benefit liabilities:

	2004	2003
Inflation rate	3.0%	3.0%
Investment rate of return	7.0%	7.0%
Rate of indexation of benefits		
Fully indexed	3.0%	3.0%
Partially indexed	0.5%	0.5%
Investment return, net of indexation		
Fully indexed	4.0%	4.0%
Partially indexed	6.5%	6.5%
Wage escalation rate	4.0%	4.0%
Health care costs escalation rate	6.5%	6.5%

Mortality estimates are based on the WSIB's injured-worker mortality experience from 1996 to 2000 adjusted for mortality improvements to 2004 and for survivors of deceased workers, the 1995-1997 Ontario Life Tables, adjusted for mortality improvements to 2004. Provisions have been made for the effect of future increases in the covered earnings ceiling and indexation of benefits.

Management believes that the valuation methods and assumptions are, in aggregate, appropriate for the valuation. Long-term economic and actuarial assumptions and methods are reviewed annually on December 31, when an independent actuarial valuation is performed.

The change in present value of future benefit payments for reported and unreported work-related injuries and illnesses is recorded as a benefit cost. Any adjustments resulting from the continual review of entitlements and experience, or from changes in legislation, assumptions, or methods, are also included as benefit costs.

The benefit liabilities include a provision of \$810 million (2003: \$831 million) for future costs of administering existing claims. Administrative and other expenses have been adjusted by \$290 million (2003: \$291 million) to reflect the amount that was charged against the provision for benefit liabilities relating to future claim administration expenses in the current year.

Sensitivity of actuarial assumptions

Benefit liabilities are calculated based on actuarial assumptions. Changes in these assumptions can cause significant changes in the benefits liabilities. This sensitivity is illustrated as follows.

The actuarial assumption most susceptible to change is the assumed investment return of seven per cent. The approximate impact of a 0.5 per cent decrease in the assumed investment return would be a \$625 million increase in the benefit liabilities.

Calculation of the benefit liabilities was based on the WSIB's injured-worker mortality experience. A flat reduction of five per cent in these mortality rates would increase benefits liabilities by approximately \$105 million.

A ten per cent decrease in the number of lost-time injuries in the current year would decrease benefit liabilities by approximately \$140 million.

Healthcare benefit liabilities are calculated assuming a future rate of escalation of healthcare costs of 6.5 per cent per year. A 0.5 per cent change in the escalation factors used for future healthcare costs would increase benefits liabilities by approximately \$85 million.

Benefit liabilities and benefit costs paid in 2004 were as follows:									
(\$ millions)	2004								2003
	Labour market re-entry								
	Loss of earnings	Income support	External providers	Short- & long-term disability	Health-care	Survivor benefits	Claim admin. costs	Total	Total
BENEFIT LIABILITIES									
Beginning of year	\$1,967	\$109	\$323	\$10,313	\$2,294	\$1,623	\$831	\$17,460	\$16,965
BENEFIT COSTS	1,592	48	155	1,115	656	216	269	4,051	3,491
BENEFIT COSTS PAID									
During the year									
Schedule 1	(609)	(68)	(119)	(1,240)	(405)	(134)	(290)	(2,865)	(2,768)
Schedule 2	(69)	(4)	(3)	(102)	(42)	(16)	–	(236)	(228)
	(678)	(72)	(122)	(1,342)	(447)	(150)	(290)	(3,101)	(2,996)
CHANGE IN BENEFIT LIABILITIES	914	(24)	33	(227)	209	66	(21)	950	495
BENEFIT LIABILITIES, End of year	\$2,881	\$85	\$356	\$10,086	\$2,503	\$1,689	\$810	\$18,410	\$17,460

9. RECONCILIATION OF THE CHANGE IN THE UNFUNDED LIABILITY

The unfunded liability is affected by a number of factors, including an interest charge on the unfunded liability, premiums applied to reduce the unfunded liability, experience gains and losses, changes in accounting practices, policy, or legislation, and changes in actuarial assumptions for calculating benefit liabilities.

The interest charge on the unfunded liability recognizes that there are insufficient assets to cover existing liabilities, resulting in a shortfall in investment income and assets to pay future claim payments. Premiums that are collected to reduce the unfunded liability include an amount to cover this shortfall.

In addition, the difference between expected and actual experience on items such as indexation, investment returns and claims experience also gives rise to changes in the unfunded liability.

In 2004, the new standard, “Financial Instruments – Recognition and Measurement,” was adopted. The impact of this accounting change is a \$1,573-million reduction in the unfunded liability as of December 31, 2004.

The actuarial reconciliation of the change in the unfunded liability is as follows:		
(\$ millions)	2004	2003
Unfunded liability, beginning of year	\$7,135	\$6,591
Add (deduct)		
Investment income not earned due to shortfall in invested assets	502	464
Premiums allocated to reduction of unfunded liability	(1,017)	(861)
Experience (gains)/losses resulting from:		
Indexation of benefits less than expected	(82)	(116)
Lower (higher) than expected investment returns	365	321
Prior and current years' claims experience	400	165
Changes in assumptions:		
Mortality	13	146
Non-economic loss benefits	–	64
Long-term loss of earnings	465	47
Healthcare benefits	110	271
Long-term disability	22	14
External agency rehabilitation payments	27	57
Future claim administration expense	(70)	–
Other changes	14	(28)
Effect of change in accounting policy (note 2)		
At beginning of year	(1,088)	–
Other comprehensive income	(470)	–
The effect on 2004 operating results	(15)	–
Other changes:		
Change in CPP offset policy and child survivor	109	–
Unfunded liability, end of year	\$6,420	\$7,135

10. ADMINISTRATIVE AND OTHER EXPENSES

Administrative and other expenses consist of the following:		
(\$ millions)	2004	2003
Salaries and employee benefits	\$339	\$335
Equipment depreciation and maintenance	38	40
Occupancy	42	44
Communication	16	12
Supplies and services	26	21
Travel and vehicle maintenance	6	6
New systems development and integration	9	26
Other	18	17
	494	501
Claim administration costs (note 8)	(290)	(291)
	\$204	\$210

11. RELATED-PARTY TRANSACTIONS

Legislated obligations and commitments

Under the *Workplace Safety and Insurance Act, 1997* and as directed by the Lieutenant Governor through Orders in Council, the WSIB is required to reimburse the Government of Ontario for all administrative costs of the *Occupational Health and Safety Act*. The WSIB is also required to fund the Workplace Safety and Insurance Appeals Tribunal (WSIAT), and the Offices of the Worker and Employer Advisor. These reimbursements and funding amounts are determined and approved by the Minister of Labour. The WSIB is also committed to providing funding for the Institute for Work and Health and Safe Workplace Associations, clinics and training centres.

The total amount of funding provided under these legislated obligations and commitments in 2004 was \$188 million (2003: \$172 million).

Investments

Included in investments are marketable fixed-income securities issued by the Ontario provincial government and related corporations valued at \$325 million (2003: \$262 million).

Other

In addition to legislated obligations and workplace health and safety expenses, the financial statements include amounts resulting from transactions conducted in the normal course of operations with various Ontario government-controlled ministries, agencies, and Crown corporations. Such transactions are conducted on terms and conditions similar to those that apply to transactions with unrelated parties. Account balances resulting from these transactions are not significant.

12. COMMITMENTS AND CONTINGENCIES

Operating leases

As of December 31, 2004, the WSIB was committed under non-cancellable operating leases requiring future minimum payments of approximately \$10 million per year over the next five years, and \$23 million in aggregate thereafter.

Legal actions

The WSIB is party to various claims and lawsuits, which are being contested. In the opinion of management, the outcome of such claims and lawsuits will not have a material effect on WSIB expenses or financial position.

Bank line of credit

The WSIB maintains an unsecured \$150 million line of credit with a commercial bank.

13. COMPARATIVE FIGURES

Certain of the comparative amounts have been reclassified to conform with the presentation adopted in the current year.

Responsibility for Financial Reporting

The accompanying financial statements were prepared by management in accordance with Canadian generally accepted accounting principles, consistently applied, and include amounts based upon management's best estimates and judgements. Any financial information contained elsewhere in the Annual Report is consistent with these financial statements.

Management is responsible for the integrity of the financial statements and has established systems of internal control to provide reasonable assurance that assets are properly accounted for and safeguarded from loss. The Board of Directors has established an Audit Committee, to ensure that management fulfils these responsibilities. The Audit Committee meets periodically with management, internal auditors and external auditors to ensure that their responsibilities are properly discharged with respect to financial statement presentation, disclosure and recommendations on internal control.

The Internal Audit Branch performs audits designed to test the adequacy and consistency of the WSIB's internal controls, practices and procedures.

Role of the actuary

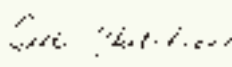
With respect in the preparation of these financial statements, management prepares a valuation, including the selection of appropriate assumptions, of the WSIB's benefit liabilities as of the balance sheet date. With respect to the preparation of these financial statements, Eckler Partners Ltd. determines the valuation of the benefit liabilities and provides an opinion to the Board of Directors regarding the appropriateness of the benefit liabilities recorded by management of the WSIB as of the balance sheet date. The work to form that opinion includes an examination of the sufficiency and reliability of data, and review of the valuation process used by management. The independent actuary is responsible for assessing whether the assumptions and methods used for the valuation of the benefit liabilities are in accordance with accepted actuarial practice, applicable legislation, and associated regulations and directives. In performing the review of these liabilities determined by management, which are by their very nature inherently variable, the actuary makes assumptions as to future interest and mortality rates, expenses, related trends, and other contingencies, taking into consideration the circumstances of the WSIB. It is certain that the benefit liabilities will not develop exactly as projected and may, in fact, vary significantly from the projections. Further, the projections make no provision for new

claim categories not sufficiently recognized in the claims database.

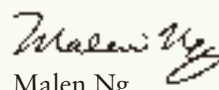
Management is responsible for the accuracy and completeness of the underlying data used in the valuation. The actuary's report outlines the scope of the review and the opinion.

Role of the external auditor

The external auditors, KPMG LLP, working under the direction of the Provincial Auditor, have performed an independent and objective audit of the financial statements of the WSIB in accordance with Canadian generally accepted auditing standards. In carrying out their audit, the external auditors make use of the work of the independent actuary and their report on the benefit liabilities of the WSIB. The external auditors have full and unrestricted access to the Board of Directors and the Audit Committee to discuss audit, financial reporting, and related findings. The external auditors' report outlines the scope of their audit and their opinion on the financial statements of the WSIB.



Jill Hutcheon
Interim Chair



Malen Ng
Chief Financial Officer

March 11, 2005

Auditors' Report

*To the Workplace Safety and Insurance Board,
the Minister of Labour
and the Provincial Auditor*



Pursuant to the *Workplace Safety and Insurance Act* which provides that the accounts of the Workplace Safety and Insurance Board (“WSIB”) shall be audited by the Provincial Auditor or under his direction by an auditor appointed by the Lieutenant Governor in Council for that purpose, we have audited the consolidated balance sheet of the WSIB as at December 31, 2004, and the consolidated statements of operations, changes in unfunded liability, comprehensive income (loss) and cash flows for the year then ended. These financial statements are the responsibility of WSIB’s management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the WSIB as at December 31, 2004 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, slightly slanted style. Below the signature is a horizontal dashed line.

Chartered Accountants
Toronto, Canada
March 11, 2005

Consulting Actuaries' Report

Consulting actuaries' report on the valuation of the benefits liabilities of the Schedule 1 Insurance Fund of the Workplace Safety and Insurance Board of Ontario as at December 31, 2004



Eckler Partners Ltd.

We have determined the estimated present value as at December 31, 2004 of future payments for loss of earnings, labour market re-entry, short and long term disability, health care, survivor benefits, retirement income benefits and claims administration costs under Schedule 1 on account of accidents that occurred on or before that date to be \$18,410 million. In accordance with the CIA / CICA Joint Policy Statement, we have made use of the audit work conducted by KPMG LLP with regards to the data upon which the calculations were based and have confirmed that they are consistent with the WSIB's financial statements. We consulted with the Chief Actuary in selecting appropriate assumptions and methods for the valuation. As in previous valuations, the present value does not include provision for future claims related to occupational disease.

The valuation was based on the provisions of the Workplace Safety and Insurance Act and on the WSIB's administrative practices in effect as of January 1, 2005. Full provision has been made for potential future increases in the covered earnings ceiling and in the level of compensation as provided under the Act by using an investment return assumption (net of indexation) of 4% per annum with respect to fully indexed benefits and 6.5% per annum with respect to partially indexed benefits.

In this valuation, there has been a change in the methodology used to value the Loss of Earnings (LOE) benefits. In previous valuations, a group valuation method was used to value the LOE benefits liabilities. In this valuation, the LOE awards have been valued explicitly on an individual basis. This change required a detailed review of the assumptions underlying the LOE benefits valuation and necessitated the development of a termination curve based on LOE persistency experience for the injury years 1998 to 2003. It was further assumed that there is a reduction in LOE persistency of 8% and 5% respectively in the 7th and 8th years to account for the completion of Labour Market Re-entry programs at these durations. In addition, the

model developed for LOE assumed that the proportion of awards at 100% wage loss at claim duration 6 and beyond is 30%. These changes in methodology and assumptions resulted in an increase in liabilities.

Based on an internal study conducted by the WSIB staff, the assumption regarding future claims administration expenses has been updated to 4.6% of the benefits liability from 5% in the previous valuation.

Except as described above, the methods and assumptions employed in the valuation were consistent with those used in the previous valuation, after taking account of changes in claim patterns. A complete description of the methods and assumptions employed in the valuation will be provided in a detailed report to the WSIB on the valuation.

In our opinion, the assumptions made in this valuation are appropriate, the methods employed are in accordance with sound actuarial principles and the amount of \$18,410 million as at December 31, 2004 makes reasonable provision for future payments for loss of earnings, labour market re-entry, short and long term disability, health care, survivor benefits, retirement income benefits and claims administration costs under Schedule 1 on account of accidents that occurred on or before December 31, 2004.

We hereby confirm, with respect to this valuation, that:

1. the data on which the valuation is based is sufficient and reliable for the purpose of the valuation;
2. the assumptions, in aggregate, are appropriate for the purposes of the valuation;
3. the methods employed in the valuation are appropriate for the purposes of the valuation;
4. this report has been prepared, and our opinions given, in accordance with accepted actuarial practice.

David A. Short, F.S.A., F.C.I.A.

Jill M. Wagman, F.S.A., F.C.I.A.

Actuaries with the firm of Eckler Partners Ltd.

March 11, 2005

Ten-year History

Ten-year summary of the Statements of Operations and Unfunded Liability

(\$ millions)	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995
REVENUES										
Premiums for current year	\$2,124	\$2,068	\$1,997	\$1,866	\$1,760	\$1,707	\$1,722	\$1,886	\$1,917	\$1,953
Investments	470	456	246	765	1,128	1,042	982	839	699	578
Other income	49									
	2,643	2,524	2,243	2,631	2,888	2,749	2,704	2,725	2,616	2,531
EXPENSES										
Benefit costs paid	3,101	2,996	2,883	2,755	2,558	2,195	2,255	2,244	2,368	2,383
Net increase/(decrease) in benefit liabilities	950	495	692	270	125	135	(85)	(1,740)	50	(150)
Loss of Retirement Income Fund	60	56	52	50	46	44	44	43	40	36
	4,111	3,547	3,627	3,075	2,729	2,374	2,214	547	2,458	2,269
Administrative and other expenses	204	210	240	236	247	387	336	341	321	339
Legislated obligations	188	172	160	162	156	145	125	117	98	113
	4,503	3,929	4,027	3,473	3,132	2,906	2,675	1,005	2,877	2,721
EXCESS/(DEFICIENCY) OF REVENUES OVER EXPENSES FROM CURRENT OPERATIONS	(1,860)	(1,405)	(1,784)	(842)	(244)	(157)	29	1,720	(261)	(190)
Premiums for unfunded liability	1,017	861	902	860	971	1,061	930	683	693	700
Transfer of Electrical Utilities from Schedule 2			(52)							
Excess (deficiency) of revenues over expenses	(843)	(544)	(934)	18	727	904	959	2,403	432	510
Unfunded liability, beginning of year	(7,135)	(6,591)	(5,657)	(5,675)	(6,402)	(7,098)	(8,057)	(10,460)	(10,892)	(11,402)
Effect of change in accounting policy	1,088					(208)				
Other comprehensive income	470									
Excess of expenses over revenues	(843)	(544)	(934)	18	727	904	959	2,403	432	510
Unfunded liability, end of year	\$(6,420)	\$(7,135)	\$(6,591)	\$(5,657)	\$(5,675)	\$(6,402)	\$(7,098)	\$(8,057)	\$(10,460)	\$(10,892)
OTHER STATISTICS	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995
Schedule 1										
Average premium rate (per \$100 of payroll)	\$2.19	\$2.19	\$2.13	\$2.13	\$2.29	\$2.42	\$2.59	\$2.85	\$3.00	\$3.00
Total insured payroll (\$ millions)	\$130,398	\$125,638	\$120,252	\$113,727	\$109,237	\$101,654	\$96,205	\$91,497	\$86,844	\$86,065
Schedule 1 & 2										
Number of new claims by registration year	352,474	354,926	361,179	371,067	379,079	364,069	342,687	341,178	345,606	371,837
Number of WSIB employees as of December 31	4,411	4,276	4,390	4,513	4,466	4,260	4,057	3,966	4,373	4,597

Public Sector Salary Disclosure - 2004

WSIB employees earning more than \$100,000.00 per annum

Name	Position	Earnings	Taxable Benefits	Total Earnings	Name	Position	Earnings	Taxable Benefits	Total Earnings
Abass,Shazam T.	Architect	108,185.66	217.62	108,403.28	Korbee,Leon	VP, Communications	164,703.41	295.60	164,999.01
Abrams,Brenda E.	General Counsel	169,941.13	4,409.04	174,350.17	Kosmyrna,Roman	Board Auditor	197,467.97	2,791.80	200,259.77
Achar,Ramach Andra	Medical Consultant	125,042.33	-	125,042.33	Kwong,Paul	Chief Architect	135,387.81	252.26	135,640.07
Adamo,Valerie	VP, Information Services and CIO	205,789.96	348.36	206,138.32	Lamana,Pat	Director, Small Business	124,664.55	257.54	124,922.09
Ah-Young,Georges	Director, Financial Planning and Analysis	117,215.40	444.58	117,659.98	Lamoureux,Linda	VP, Regulatory Services Division	122,279.08	-	122,279.08
Allingham,Richard	Director, Research and Evaluation	123,165.85	255.62	123,421.47	Lancaster,Geoff	Project Director, Strategic Procurement	115,084.79	-	115,084.79
Angove,Linda	VP Corporate Strategy, & Corporate Secretary	187,497.31	4,433.12	191,930.43	Lau,Robert Hing	Director, Financial Services	113,503.12	235.78	113,738.90
Argue,Robert	Director, Applications Development	117,875.47	245.22	118,120.69	Lavoie,Robbin Edmond Joseph	Director, Forestry Paper & Pulp Sector	104,326.11	215.86	104,541.97
Aronsham,Masha	Medical Consultant	122,247.87	278.14	122,526.01	Lee,Tommy	Senior Specialist, Technology Services	104,358.19	177.08	104,535.27
Arvisais,J.	Medical Consultant	141,757.25	278.14	142,035.39	Leshchyshyn,Dana	Director, Construction Sector	125,178.47	260.02	125,438.49
Bain,Donna	Executive Director, Health Services Management	138,205.40	2,754.34	140,959.74	Levitsky,Marianne	Director, Best Practices	119,181.55	236.26	119,417.81
Barone,Lynne	Dir., Organizational Effectiveness	102,063.15	211.62	102,274.77	Lewis,Owen	Director, Applications Development	118,372.62	245.70	118,618.32
Belanger,Adele Marie	Legal Counsel	114,704.41	237.94	114,942.35	Londry,David	Director, Client Server Development	124,359.23	251.26	124,610.49
Bell,Susan	Director, Schedule II Sector	117,420.49	244.18	117,664.67	Loveclock,Ronald	Director, Prevention Services	114,072.59	237.22	114,309.81
Bennetto,John	Director, Services Sector	113,109.13	234.66	113,343.79	Ma,Betty	Actuary	101,420.37	201.78	101,622.15
Bercovitch,Eve	Legal Counsel	117,895.31	240.02	118,135.33	Maehle,Waldemar	Medical Consultant	140,257.25	278.14	140,535.39
Bishop,M.	Medical Consultant	137,687.42	278.14	137,965.56	Malette,Claire	Dir., Professional Practice/ Chief Nursing Officer	106,540.45	220.82	106,761.27
Bradbury,Laura	Commissioner, Fair Practices	136,863.50	284.34	137,147.84	Mann,Kuldip	Manager, Application Data Services	104,900.91	174.34	105,075.25
Bridge,Margaret	Associate Medical Director	136,390.34	279.54	136,669.88	Mastrilli,Arcangelo	Medical Consultant	137,687.42	278.14	137,965.56
Brown,Elizabeth	Legal Counsel	120,184.97	249.70	120,434.67	McAdam,Roberta	Director, Revenue Audit Services	116,730.61	242.42	116,973.03
Burton,Neil	Director, Client Server Development	124,561.72	258.98	124,820.70	McCarthy,Jane	VP Health Services	203,657.76	4,437.44	208,095.20
Campbell,Clark	Director, Municipal Education & Electrical Utilities	114,250.25	237.46	114,487.71	McCleave,Dave	Director, Small Business	115,981.67	236.42	116,218.09
Cantlie,George	Medical Consultant	137,687.42	278.14	137,965.56	McIntosh-Janis,Faye	Director, Occupational Disease and Survivor Benefits	112,425.61	439.38	112,864.99
Chain,Marybelle	Medical Consultant	137,687.42	278.14	137,965.56	McKenna-Boot,Patricia	Associate Director/Physician	142,145.36	290.96	142,436.32
Charlton,Heidi	Director, Policy & Research	150,747.31	282.02	151,029.33	McLean,Katherine	Customer Relationship Manager	112,780.07	221.22	113,001.29
Chen,Kathy	Senior Specialist, Database	140,720.08	183.56	140,903.64	McMurtrie,Robert	Treasurer	118,704.98	247.06	118,952.04
Chin,Charmaine	Director, Central Claims Processing	108,848.37	226.10	109,074.47	Meenan,John J.	Medical Consultant	137,687.42	278.14	137,965.56
Chiu,Margaret	Mgr. IS/IT Projects	112,015.40	228.02	112,243.42	Mikelsen,Allan Charles	HR Business Partner	111,014.13	230.58	111,244.71
Cleary,Floreen	Director, Pre-1990 Claims	119,062.02	247.62	119,309.64	Morrison,Richard	Director, Small Business	119,267.40	247.54	119,514.94
Coulson,Greg	HR Business Partner	114,495.40	228.90	114,724.30	Morsillo,Joe	Manager, Revenue Policy	119,564.91	202.44	119,767.35
David,Lawrence	Medical Consultant	137,287.42	278.14	137,565.56	Mould,Roy	Chief Prevention & Corporate Strategy Officer	273,235.48	4,577.08	277,812.56
De Domenico,Ivan J.	Medical Consultant	136,401.72	278.14	136,679.86	Ng,Malen	Chief Financial Officer	259,867.13	506.28	260,373.41
De Lair,Hal	Director, Ontario Occupational Health Services Network	109,705.75	227.70	109,933.45	Noble,Elaine	Legal Counsel	100,176.01	207.88	100,383.89
Deslauriers,Jean	Medical Consultant	137,687.42	278.14	137,965.56	Painvin,Catherine	Director, Clinical Resources	160,390.91	326.08	160,716.99
Difranco,Joe	Sr. Specialist, Applications	107,632.53	181.48	107,814.01	Peter,Alice	Director, Research Secretariat	108,625.05	226.10	108,851.15
Djan,P. A.	Medical Consultant	103,679.49	-	103,679.49	Petrie,Gordon	Director, Collection Services	108,386.76	225.14	108,611.90
Doppler, Andrew	HR Business Partner	108,257.04	224.82	108,481.86	Potter,Douglas	Senior Project Manager	125,050.69	236.83	125,287.52
Dorcas,Dow	Medical Consultant	147,334.72	-	147,334.72	Prichett,Barry	Medical Consultant	137,687.42	278.14	137,965.56
Dudley,John	Associate Director/Physician	145,512.60	298.16	145,810.76	Pushka,Wayne	Director, Security & Investigations	116,435.78	448.02	116,883.80
Fahmy,Nadia	Director, Administrative Services	127,501.92	264.66	127,766.58	Ramsey,Willard	Actuary, Pricing & Valuation	145,529.36	302.40	145,831.76
Field,Paul	Director, Small Business	116,024.33	232.26	116,256.59	Rivers,William C.	Senior Investigator	105,418.17	160.72	105,578.89
Fortin,Claire Marie	Director, Medical Occupational Disease Policy	113,442.57	235.46	113,678.03	Rodenhurst,John D.	Director, Business Innovations Services	112,709.32	217.78	112,927.10
Galway,Kathleen	Director, Business Operations Audit	105,719.63	219.62	105,939.25	Rohatyn,Taras	Director, Small Business	111,628.51	231.54	111,860.05
Gao,David G.	Specialist, Applications	119,207.98	172.12	119,380.10	Schofield,Michel	Physician Coordinator, Specialty Clinic	152,018.68	311.44	152,330.12
Garg, S.K.	Medical Consultant	137,687.42	278.14	137,965.56	Scopa,Fernand	Director, Health Care Sector	113,631.78	236.18	113,867.96
Geary,Judy	GM Central Claims Processing & Special Claim Services	189,737.75	4,423.44	194,161.19	Scullion,Catherine	Medical Consultant	137,687.42	278.14	137,965.56
Germansky,Martin	Medical Consultant	137,687.42	278.14	137,965.56	Setton,Allan	Chief Architect	159,555.13	312.00	159,867.13
Gibbs,Henry	VP, Investments	282,133.80	4,402.70	286,536.50	Sgro,Joseph	Director, Quality Improvement	136,563.30	278.66	136,841.96
Gilkinson,Paul	Director, Appeals	114,426.12	229.14	114,655.26	Shapiro,Gary	Medical Consultant	137,687.42	278.14	137,965.56
Hall,Nick M.	Director, Automotive Sector	116,708.78	158.33	116,867.11	Share,Frances	Director, Return to Work Project	108,428.20	225.38	108,653.58
Hann,Karen	Director, Health Services Management	102,843.98	209.86	103,053.84	Shewell,Kathryn	Chief Architect	126,722.40	239.70	126,962.10
Harding,Robert	Director, Transportation Sector	100,498.27	209.32	100,707.59	Slinger,John	Chief Corporate Services Officer	184,419.33	4,413.36	188,832.69
Hawkins,Adam J.	Director, Realty Investments	152,339.86	252.10	152,591.96	Stasila,Dave	Director, Investments	186,614.38	325.68	186,940.06
Heckadon,Robert	Associate Director/Physician	168,979.58	-	168,979.58	Tam,Ed	Director, I.S. Audit	105,048.98	218.18	105,267.16
Herlick,Vivi	Project Consultant, Fair Practices	108,513.59	-	108,513.59	Taraschuk,Ihor	Medical Consultant	137,687.42	278.14	137,965.56
Herrington,Michael	Director, Small Business	111,736.83	232.26	111,969.09	Thomas,Roy E.	Executive Director, Communications	123,425.08	251.70	123,676.78
Hickman,Robert	Medical Consultant	137,687.42	278.14	137,965.56	Thompson,Wayne	Director, Provider Relations	111,597.66	232.10	111,829.76
Higgins,Jodi	Director, Small Business	122,105.61	253.46	122,359.07	Thompson,Garry	GM Industry Sector	187,513.31	4,419.20	191,932.51
Hinrichs,Robert	VP & Chief Actuary	270,489.83	4,550.38	275,040.21	Timlin,Robert J.	Project Director	113,320.91	235.78	113,556.69
Horseman,Brock C.	Chief Operations Officer	314,356.87	4,630.20	318,987.07	Todorovic,Slavica	Director, Benefits Policy	123,694.02	257.06	123,951.08
Houston,Roberta	Legal Counsel	104,947.73	218.50	105,166.23	Tomarken,James	Medical Consultant	100,659.62	178.74	100,838.36
Hussain,Andrew	Director, Technology Services	124,645.71	248.98	124,894.69	Tourchin,Robert W.	Director, Primary Metal Sector	112,002.94	232.74	112,235.68
Hutcheon,Jill	President & CEO	218,445.59	4,093.44	222,539.03	Tucker,Cheryl	Director, Community Relations	103,938.36	213.54	104,151.90
Jackson,Steven	VP, Human Resources	159,472.83	294.88	159,767.71	Vala Webb,Gordon	Director, Knowledge Services	120,797.85	251.06	121,048.91
Jakobson,Susan	HR Business Partner	102,564.07	213.38	102,777.45	Walker,John	Medical Consultant	134,089.65	278.14	134,367.79
Johnston,Michael Bruce	Director Prosecutions	114,894.49	444.18	115,338.67	Wallace,Tim	System Architect	114,777.76	231.14	115,008.90
Jolley,Linda	VP, Policy and Research	103,270.30	4,262.92	107,533.22	Wang,Kennedy	Director, Schedule II Sector	116,410.28	233.30	116,643.58
Jones,Derek	Medical Consultant	135,631.55	278.14	135,909.69	Ward,George	Director, Food Sector	101,739.01	210.61	101,949.62
Kanalec,Andrew D.	Medical Consultant	137,687.42	278.14	137,965.56	Weatherbee,Wayne	GM Small Business Services	190,660.25	4,424.40	195,084.65
Kelly,J. Brian	Associate Director/Physician	150,955.90	309.52	151,265.42	Welton,Ian	Director, Revenue Policy	122,215.36	253.46	122,468.82
Kelly,Linda	Director, Specialist & Advisory Services	114,287.05	228.18	114,515.23	Wentzell,Scott	Medical Consultant	110,664.69	221.98	110,886.67
Kempster,Geoff	Director, Manufacturing Sector	116,336.01	241.38	116,577.39	Whitney,David	Director, Small Business	113,074.00	234.82	113,308.82
Kerr,Fergus	Director, Mining Sector	117,676.95	244.58	117,921.53	Wisnik,John	Director, Schedule II Sector	115,460.25	240.26	115,700.51
Khan,Amer	Senior Specialist, Technology Svcs.	100,225.90	144.45	100,370.35	Wright,Glen	CEO & Chair of the Board (former)	191,568.75	1,199.03	192,767.78

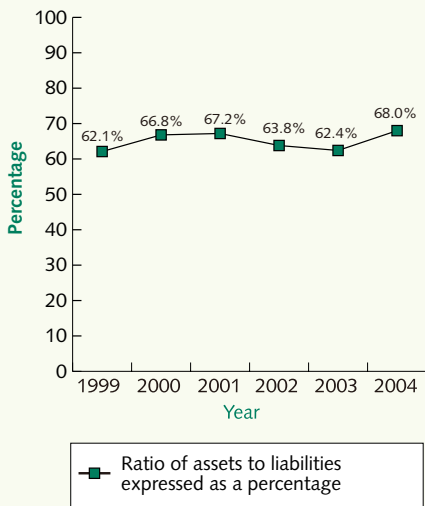
Outcomes and Measures

There have been many new products and services, improved ways of doing business and an increased focus on service for both workers and employers at the WSIB. A corporate outcomes, measures and targets initiative has helped the WSIB to monitor its progress and stay focused on:

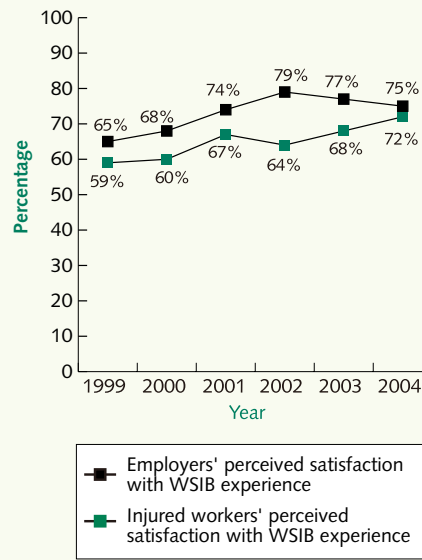
- Making Ontario workplaces among the safest in the world
- Providing quality service that meets the needs of workers and employers
- Ensuring the financial security of the workplace safety and insurance system

The charts below measure the WSIB's progress against each of these imperatives.

Measure: Funding ratio



Measure: Perceived overall satisfaction with WSIB experience*



* Ipsos Reid survey data

Measure: Schedules 1 and 2, WSIB/MOL Harmonized Lost-time injury rate



Lost-time injuries per 100 workers for all Ontario workplaces covered under *The Workplace Safety and Insurance Act*. The Ministry of Labour and the WSIB have updated the method of reporting injury rates to more accurately reflect the lost-time injury rate in Ontario workplaces.

The WSIB would like to acknowledge the assistance of the following organizations for their help with the photography shown in this publication: Don Dixon Film + Photography; Rob Ellis; Falconbridge (SMMBU) Limited; George Brown College; the Kells family; Lincoln M. Alexander Secondary School; Longo Bros. Fruit Markets Inc.; Manitowadge High School; Pat Coursey; Rose-A-Lea Gardens Ltd.; SafeAbility; Snow Valley Resorts Ltd., and; Toronto Hydro.

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The *Workplace Safety and Insurance Board 2004 Annual Report* is published by the Communications Division of the WSIB. For additional copies of this document, please visit the WSIB Web site, or phone 416-344-4185 or toll-free 1-800-387-5540, extension 4185