

Board and Committee Meetings and Attendance (1 January 2011 – 31 December 2011)¹

	Board of Directors	Audit and Finance Committee (AFC)	Human Resources and Compensation Committee (HRCC)	Corporate Governance Committee (CGC)	Capital Projects Committee (CPC)	Pension Committee (PC)
Number of Meetings	8	8	5	4	7	6

Attendees (Independent Directors)

William Black ²	8/8	3/8	4/5	4/4	7/7	
Philip Deck	6/8		4/5		6/7	
Bonnie DuPont	8/8		5/5	4/4		
Douglas Emsley	8/8	8/8			7/7	
Jock Finlayson	7/8		4/5	3/4		
Carol Hansell	7/8	7/8	5/5			
Brian Henley	8/8				6/7	5/6
Daniel Johnson	7/8	6/8		4/4		
David Laidley	8/8	8/8		4/4	5/5	
Leo Ledohowski	8/8	1/2	3/3		7/7	
Richard McGaw	7/8			4/4		6/6
Michael O'Brien	8/8	5/6	2/2			6/6

Notes:

- Blank space signifies the director is not a member of the Committee
- Changes to Committee memberships were approved by the Board on 31 March 2011:
 - David Laidley joined CPC
 - Leo Ledohowski moved from AFC to HRCC
 - Michael O'Brien moved from HRCC to AFC

¹ Also includes meetings attended by telephone.

² As Lead Director, Mr. Black may attend any committee meeting.